FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2015

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMEBER 2015

The directors present their Strategic Report for the year ended 31 December 2015.

Principal activities

The company is a subsidiary of Bertelsmann SE & Co KGaA, a company registered in Germany. The company acts as the intermediate holding company for some of the UK based subsidiaries of Bertelsmann SE & Co KGaA.

Review of the business

The results and financial position of the company are set out in the attached financial statements and in the Report of the Directors.

During the year the company increased its investments in Arvato Financial Services Limited by £4,000,000 and Penguin Random House Limited by £26,517,378. The percentages of ownership were not affected.

The company has a facility and cash pooling agreement with its parent company whereby the company's borrowings under the agreement are not repayable until 31 March 2017. Bertelsmann SE & Co KGaA, as the lender, reserves the right to increase or decrease the borrowing limit of £400,000,000 at its discretion and terminate the facility at its discretion with 14 days' notice.

As a result of the amounts written off investments during the year the company made a loss for the current financial year of £4,274,454 (2014: profit of £17,501,836).

Key Performance Indicators ("KPI's")

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using Key Performance Indicators is not necessary for an understanding of the development, performance or position of the business.

Principal risks and uncertainties

The company is subject to risk management procedures and an annual risk assessment implemented by the ultimate parent company, Bertelsmann SE & Co KGaA. The company's only significant risk is that the results of its subsidiaries might deteriorate with the consequent need for the company to impair its investments. There is a similar risk with the company's loans to group undertakings.

General

The company is now presenting the financial statements in accordance with Financial Reporting Standard 102. The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102). The transition from old UK GAAP has not had any effect on the company's financial position or financial performance.

On behalf of the Board

Mu. Coli

M GARDINER Director

September 2016

<u>DIRECTORS REPORT</u> FOR THE YEAR ENDED 31 DECEMEBER 2015

The directors present their annual report and audited financial statements for the year ended 31 December 2015.

Future developments

The directors do not anticipate any significant changes in the activities of the company.

Dividends

No dividend was paid during the year (2014: £nil). No final dividend is proposed (2014: £nil).

Financial instruments

It is the company's policy to implement financial risk management objectives and policies, for each major type of forecasted transaction for which hedge accounting is used. The directors consider the entity's exposure to price risk, credit risk, liquidity risk and cash flow risk.

Directors

The directors who held office during the year and up to the date of this report were as follows:

M Beisheim

M Gardiner

R Grant

Post balance sheet events

In the opinion of the directors', there are no post balance sheet events to disclose since the year end.

Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, Directors Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards, including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the
 preparation of financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to present and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMEBER 2015 (continued)

Disclosure of information to auditors

M. L. Coulin

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each director has taken all the steps that he or she ought to have taken as a director to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Independent Auditors

The auditors, Pricewaterhouse Coopers LLP, have indicated their willingness to continue in office and a resolution concerning their appointment will be proposed at the Annual General Meeting.

On behalf of the Board

M GARDINER Director

One Fleet Place LONDON EC4M 7WS

3 6 September 2016

INDEPENDENT AUDITORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2015

Independent auditors' report to the members of Bertelsmann UK Limited

Report on the financial statements

Our opinion

In our opinion, Bertelsmann UK Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its loss for the year then
 ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

What we have audited

The financial statements, included within the Annual Report, comprise:

- the Balance Sheet as at 31 December 2015;
- the Income Statement for the year then ended;
- · the Other Comprehensive Income for the year then ended;
- the Statement of Changes in Equity for the year then ended;
- the accounting policies; and
- the notes to the financial statements, which include other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Other matters on which we are required to report by exception

Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

INDEPENDENT AUDITORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2015

Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

Responsibilities for the financial statements and the audit

Our responsibilities and those of the directors

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

What an audit of financial statements involves

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently
 applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Fiona Dolan (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

London

September 2016

PROFIT AND LOSS for the year ended 31 December 2015

	Note	2015 £	2014 £
Administrative expenses	4	(1,466,441)	(735,167)
Operating loss		(1,466,441)	(735,167)
Amounts written off investments	8	(45,424,000)	(1,292,000)
Income from shares in group undertaking		40,888,027	17,884,872
(Loss)/Profit on ordinary activities before interest and tax		(6,002,414)	15,857,705
Interest receivable and similar income	5	6,858,332	6,365,735
Interest payable and similar charges	5	(4,668,046)	(4,385,201)
(Loss)/ Profit on ordinary activities before taxation		(3,812,128)	17,838,239
Tax on (loss)/profit on ordinary activities	7	(462,326)	(336,403)
(Loss)/ Profit for the financial year		(4,274,454)	17,501,836

The notes on pages 10 to 28 are an integrated part of these financial statements.

OTHER COMPREHENSIVE INCOME for the year ended 31 December 2015

	2015 £	2014 £
Profit for the financial year Other Comprehensive income	(4,274,454) -	17,501,836
Total Comprehensive income for the year	(4,274,454)	17,501,836

The notes on pages 10 to 28 are an integrated part of these financial statements.

Company no: 3185285

BERTELSMANN UK LIMITED

BALANCE SHEET As at 31 December 2015

	Note		2015 £		2014 £
Fixed Assets	0		COA 254 725		(00.1(1.257
Investments	8		684,254,735		699,161,357
Current assets					
Debtors	9	447,530,691	<u>-</u>	346,847,917	
		447,530,691		346,847,917	
Creditors: amounts falling due within one year	10	(352,761,289)		(262,710,682)	
Net current assets			94,769,403	_	84,137,235
Total assets less current liabilities			779,024,138	=	783,298,592
Capital and reserves					
Called up share capital	12		370,000,003		370,000,003
Share premium account			77,654,527		77,654,527
Retained earnings			331,369,608		335,644,062
Total equity			779,024,138	•	783,298,592

These financial statements on pages 6 to 28 were authorised for issue by the board of directors on September 2016 and were signed on its behalf by

M GARDINER Director

STATEMENT OF CHANGES IN EQUITY for the year ended 31 December 2015

	Called up share capital	Share premium	Retained earnings	Total equity
	£	account £	£	£
Balance as at 1 January 2014	180,000,003	77,654,527	318,142,226	575,796,756
Changes in equity				
Share issue	190,000,000	-	-	190,000,000
Profit for the year	-	-	17,501,836	17,501,836
Balance as at 31 December 2014	370,000,003	77,654,527	335,644,062	783,298,592
Changes in equity				
Profit for the year	-	-	(4,274,454)	(4,274,454)
Balance as at 31 December 2015	370,000,003	77,654,527	331,369,608	779,024,138

The notes on pages 10 to 28 are an integrated part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015

1 STATEMENT OF COMPLIENCE

The individual financial statements of Bertelsmann UK Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

2 GENERAL INFORMATION

Bertelsmann UK Limited is a company limited by shares, incorporated in England and Wales. Its registered office is One Fleet Place, London, EC4M 7WS. The company's principle place of business is at Penguin Random House, 20 Vauxhall Bridge Road, London, SW1V 2SA.

3 ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. The company has adopted FRS 102 in these financial statements. Details of the transition to FRS 102 are disclosed in note 14.

Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention.

The company is exempt, by virtue of s400 of the Companies Act 2006, from the requirement to prepare group financial statements. These financial statements present information about the company as an individual undertaking and not about the group.

Going concern

The financial statements are prepared on a going concern basis. The company has a borrowing facility from its parent company, Bertelsmann SE & Co KGaA. The company has a facility and cash pooling agreement with its parent company for £400,000,000 of which £343,040,651 was drawn down as at 31 December 2015. The final maturity date is 31 March 2017. Bertelsmann SE & Co KGaA, as the lender, reserves the right to increase or decrease the borrowing limit of £400,000,000 at its discretion and terminate the facility at its discretion with 14 days' notice. The company's parent company has indicated its intention continue to support the company to enable it to meet all its financial obligations for a period of not less than 12 months from the date of approval of these financial statements. Accordingly, the directors believe the going concern basis to be appropriate.

Exemption for qualifying entities under FRS 102

The company has taken advantage of the following exemptions:

- i) from preparing a statement of cash flows, on the basis that its ultimate parent company, Bertelsmann SE & Co KGaA, has prepared consolidated financial statements which are publicly available and include a consolidated cash flow statement.
- ii) from disclosing related party transactions with wholly owned subsidiaries within the group.

Taxation

Taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

3 ACCOUNTING POLICIES (continued)

<u>Investments</u>

i) Investments in subsidiary company

The company has taken advantage of the transition exemption in relation to the measurement of investments in subsidiaries. Investments are stated at cost and a provision is made for impairment. Investments are tested for a triggering event and reflect changes in circumstances that indicate the carrying value may not be recoverable. For the purposes of assessing the impairment of investments, the company performs discounted cash flows to compare the carrying amount of the investment value to the equity value.

ii) Investments in associate

Investments in associate are held at cost less accumulated impairment losses.

Currency translation

Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates. The financial statements are presented sterling, which is the functional currency of the company.

Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in the profit and loss statement.

		2015 £	2014 £
4	OPERATING LOSS	2	*
	The operating loss is stated after charging:		
	Auditors' remuneration: Audit Audit fees paid on behalf of group company	6,725	7,154 16,375
5	NET INTEREST		
	Interest receivable and similar income: Interest on loans to group undertakings Other interest	6,858,332	6,300,014 65,721
		6,858,332	6,365,735
	Interest payable and similar charges: Interest on loans from group undertakings	4,668,046	4,385,201
		4,668,046	4,385,201

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

6 EMPLOYEES AND DIRECTORS

The company had no employees during 2015 (2014: nil).

Directors' services to this company are of a non-executive nature and their emoluments are deemed to be wholly attributable to their services to the company that employs them. Accordingly, the detail above includes no emoluments in respect of the directors.

2015

58,046

462,326

2014

25,651

336,403

		£	£
7	TAX ON PROFIT ON ORDINARY ACTIVITIES		
(a)	Analysis of tax charge for the year		
	Amount payable for UK group relief	404,281	310,752
	Adjustments in respect of prior years	58,046	25,651
		462,326	336,403
(b)	The tax assessment for the year is higher (2014: lower) than corporation tax in the UK for the year ended 31 December 20 Factors affecting the tax charge for the year:		
(b)	corporation tax in the UK for the year ended 31 December 20		
(b)	corporation tax in the UK for the year ended 31 December 20 Factors affecting the tax charge for the year:	015 of 20.25% (2014: 2	21.50%).
(b)	corporation tax in the UK for the year ended 31 December 20 Factors affecting the tax charge for the year: (Loss)/ Profit on ordinary activities before tax Corporation tax at standard rate of 20.25% (2014 - 21.5%)	(3,812,128)	17,838,239

Current tax

Adjustments in respect of prior years

Totalt tax charge for year

The standard rate of corporation tax in the United Kingdom changed from 23% to 21% with effect from 1 April 2015. Accordingly the company's profits / losses are taxed at an effective rate of 20.25%.

Deferred tax

During 2015 changes to the UK main corporation tax rate were enacted. The tax rate has fallen to 19% with effect from 1 April 2017 and to 18% with effect from 1 April 2020. The temporary differences that give rise to deferred tax are expected to reverse after 1 April 2017 but before 1 April 2020 and therefore have been provided for at 19%.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

INVESTMENTS	Shares in group undertakings £
Cost:	
At 1 January 2015	706,622,607
Additions	30,517,378
At 31 December 2015	737,139,985
Provision for impairment:	
At 1 January 2015	7,461,250
Charge for the year	45,424,000
at 31 December 2015	52,885,250
Net book value:	
at 31 December 2015	684,254,735
at 31 December 2014	699,161,357

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The company's investments in group undertakings are listed in note 15.

An impairment test was carried out in accordance with Financial Reporting Standard 102. The carrying amount and the equity value of each investment have been compared to ascertain if impairment is required. The investments in Arvato Ltd and BCW Group Limited have been partially impaired as a consequence of the impairment tests.

Included in additions is an increase in the investment in Penguin Random House Limited by £26,500,000. The percentages of ownership were not affected.

		2015	2014
		£	£
9	DEBTORS		
	Amounts owed by group undertakings	442,003,469	340,539,016
	Group relief receivable	5,527,222	6,308,901
		447,530,691	346,847,917

Amounts owed by group undertakings are unsecured, repayable on demand and incur interest. £439,228,351 (2014: £332,984,009) of the balance owed falls under cash pooling where the average interest rate charged was 1.88%. £2,735,000 (2014: £7,480,050) falls under loan agreements where the average interest was 3.91%.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

		2015 £	2014 £
10	CREDITORS: AMOUNTS FALLING DUE WITH	IN ONE YEAR	
	Amounts owed to group undertakings	345,553,327	254,807,506
	Group relief payable	5,856,506	6,619,665
	Accruals and deferred income	575,401	217,914
	Other creditors	776,055	1,065,597
	•	352,761,289	262,710,682

Included within amounts owed to group undertakings is £343,040,651 (2014: £214,710,650) in respect of the loan facility from Bertelsmann SE & Co KGaA. Interest was charged at an average rate of 1.73%. The final maturity date is 31 March 2017. Bertelsmann SE & Co KGaA, as the lender, reserves the right to increase or decrease the borrowing limit of £400,000,000 at its discretion and terminate the facility at its discretion with 14 days' notice. Also included within amounts owed to group undertakings is £2,484,942 (2014: £36,892,470) in relation to cash pooling payables where the average interest was 1.88%.

11 FINANCIAL INSTRUMENTS

The company has the following basic financial instruments:

		2015	2014
	notes	£	£
Financial assets that are debt instuments			
measured at amortised cost			
- Amounts owed by group undertakings	9	442,003,469	340,539,016
		442,003,469	340,539,016
Financial liabilities measured at amortised			
cost			
- Amounts owed to group undertakings	10	345,553,327	254,807,506
- Accruals and deferred income	10	575,401	217,914
- Other creditors	10	776,055	1,065,597
		346,904,783	256,091,017

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2015 (continued)

CALLED UD SUA DE CA DITA I	2015 £	2014 £
CALLED UP SHARE CAPITAL		
Authorised, allotted, called up and fully paid: Balance at 1 January	370,000,003	180,000,003
Issued during the year: Ordinary shares of £1 each	-	190,000,000
Balance at 31 December	370,000,003	370,000,003
Allotted, called up and fully paid: Ordinary shares of £1 each	370,000,003	370,000,003

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

13 RELATED PARTIES

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The company's parent company, and ultimate parent company, is Bertelsmann SE & Co KGaA, which is incorporated in Germany, copies of whose consolidated financial statements (the smallest and largest financial statements in which the Company is consolidated) can be obtained from.

Bertelsmann SE & Co KGaA Corporate Communications Carl Bertelsmann Strasse 270 33311 Gütersloh Germany

As the company is a wholly owned subsidiary of Bertelsmann SE & Co KGaA the company is exempt from the requirement, under Financial Reporting Standard 102, to disclose transactions with entities that are wholly owned by the group. The company has taken advantage of this exemption.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

13 RELATED PARTIES (continued)

During the year the company entered into the following transactions with related parties not wholly owned by the group:

	2015	2014
	£	£
Administrative expenses:		
RTL Group Support Services Limited	69,900	56,300
The Random House Group Limited	341,630	315,308
Interest income:		
arvato Government Services Limited	159,079	158,236
arvato Public Sector Services Limited	59,025	151,381
Penguin Random House Limited	-	54,717
Dividend received:		
Penguin Random House Limited	37,568,336	17,884,872
Debtors:		
arvato Government Services Limited	2,775,118	3,524,971
arvato Public Sector Services Limited	-	4,030,037
Creditors:		
RTL Group Support Services Limited	35,000	18,500
The Random House Group Limited	27,734	27,616
Penguin Random House Limited	-	3,176,770.00

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

14 TRANSITION TO FRS 102

This is the first year that the company has presented its results under FRS 102. The last financial statements prepared under the previous UK GAAP were for the year ended 31 December 2014. The date of transition to FRS 102 was 1 January 2014. Set out below are the changes in accounting policies which reconcile profit for the financial year ended 31 December 2014 and the total equity as at 1 January 2014 and 31 December 2014 between UK GAAP as previously reported and FRS 102.

Reconciliation of Equity		Effect of	
l January 2014	UK	transition	
(Date of Transition to FRS 102)	GAAP	to FRS 102	FRS 102
	£	£	£
Fixed Assets			
Investments	643,656,360	-	643,656,360
Current assets			
Debtors	83,397,793		83,397,793
	83,397,793	-	83,397,793
Creditors: amounts falling due within one year	(151,257,397)	-	(151,257,397)
Net current liabilities	(67,859,604)	-	(67,859,604)
	575,796,756	-	575,796,756
Total assets less current liabilities	575,796,756	-	575,796,756
Capital and reserves			
Called up share capital	180,000,003	-	180,000,003
Share premium account	77,654,527	-	77,654,527
Retained earnings	318,142,226		318,142,226
Total equity	575,796,756	-	575,796,756

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

14 TRANSITION TO FRS 102 - continued

* .

Reconciliation of Equity - continued 31 December 2014	UK GAAP £	Effect of transition to FRS 102 £	FRS 102 £
Fixed Assets			
Investments	699,161,357	-	699,161,357
Current assets Debtors	346,847,917	-	346,847,917
	346,847,917		346,847,917
Creditors: amounts falling due within one year	(262,710,682)	-	(262,710,682)
Net current assets	84,137,235	-	84,137,235
	783,298,592	-	783,298,592
Total assets less current liabilities	783,298,592	•	783,298,592
Capital and reserves			
Called up share capital	370,000,003	-	370,000,003
Share premium account	77,654,527	-	77,654,527
Retained earnings	335,644,062	-	335,644,062
Total equity	783,298,592	-	783,298,592

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

14	TRANSITION TO FRS 102 - continued	UK	Effect of transition	
	Reconciliation of Profit	GAAP	to FRS 102	FRS 102
	31 December 2014	£	£	£
	Administrative expenses	(735,167)		(735,167)
	Operating loss	(735,167)	-	(735,167)
	Amounts written off investments	(1,292,000)	-	(1,292,000)
	Income from shares in group undertaking	17,884,872		17,884,872
	Profit on ordinary activities before interest and tax	15,857,705	-	15,857,705
	Interest receivable and similar income	6,365,735	-	6,365,735
	Interest payable and similar charges	(4,385,201)	-	(4,385,201)
	Profit on ordinary activities before taxation	17,838,239	-	17,838,239
	Tax on profit on ordinary activities	(336,403)		(336,403)
	Profit for the financial year	17,501,836	-	17,501,836

15 INVESTMENTS IN GROUP UNDERTAKINGS

Refer to the following table for the company's investments at 31 December 2015.

The Group maintains an interest in undertakings which would normally be classified as associate and joint venture undertakings. These undertakings are listed under "Indirect Investments" in the table on the following pages.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

15 INVESTMENTS IN GROUP UNDERTAKINGS (continued)				Class of		
Name		Principle Activity	Holding	shares	Registered Address	
Subsidiary undertakings						
		Consumer and Commercial Debt		.		
arvato Financial Solutions Li	nited	Collection	100	Ordinary	24 George Square, Glasgow, United Kingdom, G2 1EG	
arvato limited		Distribution and Support Services	100	Ordinary	One Fleet Place, London, United Kingdom, EC4M 7WS	
arvato systems UK & Ireland	Limited	Computer Consulting Services	100	Ordinary	16 Churchill Way, Cardiff, United Kingdom, CF10 2DX	
BCW Group (Gothia) Limite	i	Non-Trading Entity Management of music	100	Ordinary	Ground floor Ridgeworth House, Liverpool Gardens, Worthing, West Sussex, United Kingdom, BN11 1RS	
BMG RIGHTS MANAGEM	ENT (UK) Limited	composition & recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
Penguin Random House Lim	ted	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL	
Sonopress (UK) Limited		Importing and Distribution of Electronic Media	100	Ordinary	First Floor Landchard House Victoria Street, West Bromwich, West Midlands, United Kingdom, B70 8HY	
STOK UK Limited		Logistical Bespoke Service	100	Ordinary	Highland House, Mayflower Close, Chandlers Ford, Eastleigh, Hampshire, United Kingdom, 5053 4AR	
Indirect subsidiary undertak	<u>ings</u>	Management of music				
Kyboside Limited		composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
11,000.00 201		Management of music	100	Oramary	5 Morelan Square, Bondon, Olinea Ringdom, W2 1715	
360 Music Limited		composition	50.10	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
Aguilar, Altea, Taurus, Alfag	uara S.A. de				• ' ' '	
Ediciones		Book Publishing	53	Ordinary	Avenida Leandro N. Alem 720, Buenos Aires, Argentina, C1053CABA	
Air Management Services Lin	mited	Management of recording rights	100	Ordinary Ordinary /	5 Merchant Square, London, United Kingdom, W2 1AS	
Air Records Limited		Dormant Entity	100	Deferred	5 Merchant Square, London, United Kingdom, W2 1AS	
Allen Lane The Penguin Pres	s Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL	
Arrow Books Limited		Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

13 INVESTMENTS IN GROUP UNDERTAKINGS (continued)					
Name	Principle Activity	Holding	Class of shares	Registered Address	
arvato Credit Solutions Limited	Debt Relationship Management	100	Ordinary	Capella Court, Brighton Road, Purley, Surrey, United Kingdom, CR8 2PG	
	Consumer and Commercial Debt			DOWN DILLONG DIE DE LE LE	
omisto Elmandial Calutions (Incland) Limited	Collection / Specialist Long-Term	100	Ordinary	BCW House, Block & Blanchardstown Corporate Park, Ballycoolin,	
arvato Financial Solutions (Ireland) Limited	Business Process Outsourcing		•	Dublin, Ireland, 15	
arvato government services (ERYC) Limited	Public Sector Outsourcing	100	Ordinary	One Fleet Place, London, United Kingdom, EC4M 7WS	
arvato government services Limited	Public Sector Outsourcing	80.10	Ordinary	The Hall, Lairgate, East Yorkshire (Beverley), United Kingdom, HU17 8 HL	
arvato Public Sector Services Limited	Public Sector Outsourcing	80.10	Ordinary	The Hall Lairgate, East Humberside (Beverley), United Kingdom, HU17 8HL	
Bantam Books Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Barrie & Jenkins Limited	Dormant Entity	52	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Bartlett Bliss Productions Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Bellew & Higton Publishers Limited	Dormant Entity Management of music	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
BMG 10 Music Limited	composition Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
BMG FM Music Limited	composition Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
BMG VM Music Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
BMG VM Songs Limited	Dormant Entity Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
Bug Music Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
Business Books Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Carousel Books Limited	Dormant Entity Management of music	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Cavalcade Records Limited	composition & recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS	
Century Benham Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	
Century Hutchinson Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SWIV 2SA	
Century Hutchinson Publishing Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA	

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Century Publishing Co. Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Chatto and Windus Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Children's Character Books Limited	Book Publishing	40	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Chrysalis Copyrights Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Group Limited	Investment holding company	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Holdings Limited	Dormant	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Investments Limited	Dormant Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Music Limited	composition Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Music Publishing Limited	composition Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Chrysalis Songs Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Corgi Books Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA Capella Court, Brighton Road, Purley, Surrey, United Kingdom, CR8
Credit Solutions Limited	Debt Relationship Management	100	Ordinary	2PG
Creole Records Limited	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Direct Group Grandes Obras, S.L.	Holding Company	53	Ordinary	Calle Travessera de Gracia, 47-49, Barcelona, Spain, 08021
Distribuidora Penguin Random House S.A.S.	Distribution Services	53	Nominal	Aut. Medellin KM 1.7 Terrapuerto Industrial el Dorado BG 4, Cota (Cundinamarca), Columbia
Dorling Kindersley Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R ORL
Dorling Kindersley Publishers (South Africa) Pty Limited	Dormant Entity	53	Ordinary	Rosebank Office Park, Block D, 181 Jan Smuts Avenue, Parktown North, Johannesburg, South Africa, 2193
Dorling Kindersley Publishing Private Limited	Book Publishing	53	Ordinary	7th Floor, Infinity Tower C, DLF Cyber City, Gurgaon, India, 122 002, Haryana
Dorling Kindersley Verlag GmbH	Book Publishing	53	Ordinary	Arnulfstraße 124, München, Germany, 80636
Dorling Kindersley Vision Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Editorial Sudamericana Uruguaya S.A.	Book Publishing	53	Ordinary Preference	Yaguaron 1568, Montevideo, Uruguay
Frederick Warne & Co Limited	Book Publishing	53	& Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Funfax Limited	Dormant Entity	53	Ordinary Ordinary &	80 Strand, London, United Kingdom, WC2R 0RL
G.W. Mills Limited	Dormant Entity	100	Non-Voting	5 Merchant Square, London, United Kingdom, W2 1AS
Grantham Book Services Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Hamish Hamilton Children's Books Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Hamish Hamilton Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Hammond, Hammond and Company, Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Herbert Jenkins Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Hugo's Language Books Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Hurst & Blackett Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Hutchinson & Co. (Publishers) Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Hutchinson Books Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Hutchinson Childrens Books Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Infectious Music Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Jackdaw Publications Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Jonathan Cape Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Ladybird Books Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Loaded Records Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Macrocom (984) Limited	Dormant Entity	100	Ordinary	24 George Square, Glasgow, United Kingdom, G2 1EG
Mainstream Publishing Company (Edinburgh)				
Limited	Book Publishing	53	Ordinary	54-66 Frederick Street, Edinburgh, United Kingdom, EH2 1LS
Martin Secker and Warburg Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Men From The North Limited	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Michael Joseph Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Minder Music Limited	Management of music composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Mute Records Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Oxford Street Studios Limited	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Pelham Books Limited	Dormant Entity	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Penguin (Beijing) Culture Development Co.,				Room 1211, Touwer D, Beijing Global Trade Centre, 36 North Third
Limited	Publishing Services	53	Ordinary	Ring Road East, Dongchang District, Beijing, China
Penguin Australia Pty Limited	Book Publishing	53	Ordinary	707 Collins St, Melbourne, Australia, 3008
Penguin Books Benelux B.V. Penguin Books Deutschland Gesellschaft mit	Book Publishing	53	Nominal	Herengracht 418 2, Amsterdam, Netherland, 1017BZ
beschränkter Haftung	Sales and Marketing Services	53	Ordinary	Arnulfstraße 124, München, Germany, 80636
Penguin Books Hellas Limited i.L.	Liquidated	53	Ordinary	3a Fragoklisias str & Granicou, Athen, Greece, 151 25
Penguin Books Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Penguin Books Malaysia Sdn Bhd	Sales and Marketing Services	53	Ordinary	Level 1, Tower 2A, avenue 5, Bangsar South, No 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia
Penguin Books S.A.	Book Distribution	53	Ordinary	9 Glorieta de Quevedo, 7th Floor, Madrid, Spain, 28015
				Suite 3313, Tower One, Times Square, 1 Matheson Street, Causeway
Penguin Group (Hongkong) Limited	Holding Company	53	Ordinary	Bay, HK
Penguin New Zealand Pty Limited	Book Publishing	53	Ordinary	67 Apollo Drive, Rosedale, Auckland, New Zealand, 0632
Penguin Random House Canada Limited	Book Publishing	53	Ordinary	1 Toronto Street, Suite 300, Toronto, Canada, M5C2V6
Penguin Random House Grupo Editorial S.A.	Book Publishing	53	Ordinary	Calle Humberto Primo 545, Buenos Aires, Argentina, C1103ACK
Penguin Random House Grupo Editorial S.A.	Book Publishing	53	Ordinary	Av. Ricardo Palma 341, Of. 601, Miraflores, Lima, Peru
				Terrapuerto Industrial El Dorado Bodega No. 4, Autopista Medellin Km
Penguin Random House Grupo Editorial S.A.S.	Book Publishing	53	Ordinary	1.7 Entrada Parque La Florida, Cota (Cundinamarca), Columbia
Penguin Random House Grupo Editorial, S.A.	Book Distribution	53	Ordinary	Merced 280, 6th Floor, Santiago de Chile, Chile, 8320128
Penguin Random House Grupo Editorial, S.A.	Book Distribution	53	Ordinary	Calle Travessera de Gracia, 47-49, Barcelona, Spain, 08021
Penguin Random House Grupo Editorial, S.A.	Book Distribution	53	Ordinary	Av. Venezuela, Edificio Atrium, piso 3, oficina única. Urb. El Rosal, Caracas, Venezuela, 1060

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

15 INVESTMENTS IN GROUP UNDERTA	AKINGS (continued)		•	
Name	Principle Activity	Holding	Class of shares	Registered Address
Penguin Random House Grupo Editorial, S.A. de C.V.	Book Publishing	53	Ordinary	Miguel de Cervantes Saavedra 301, piso 1, col. Granada, del. Miguel Hidalgo, Mexiko-Stadt, Mexico, 11520
Penguin Random House Grupo Editorial, Unipessoal Lda.	Book Publishing	53	Ordinary	Praca Marques de Pombal, numero 1, 8º planta, Lissabon, Portugal, 1250-160
Penguin Random House Pte. Limited	Sales and Marketing Services	53	Ordinary	9 North Buona Vista Drive, #13-01, The Metropolis Tower One, Singapore, Singapore, 138588
Penguin Random House South Africa (Pty) Limited	Book Publishing	53	Ordinary	Rosebank Office Park, Block D, 181 Jan Smuts Avenue, Parktown North, Johannesburg, South Africa, 2193
Plane Tree Publishers Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA Capella Court, Brighton Road, Purley, Surrey, United Kingdom, CR8
Power2contact Limited	Debt Relationship Management	100	Ordinary	2PG
Random House Australia Pty Limited	Book Publishing	53	Ordinary	Level 3 100 Pacific Highway, North Sydney, Australia, NSW 2060
Random House Holdings Limited	Holding Company	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Random House New Zealand Limited	Book Publishing	53	Ordinary	67 Apollo Drive, Rosedale, Auckland, New Zealand, 0632
Random House Properties Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Random House Publishers India Private Limited	Book Publishing	53	Ordinary	7th Floor, Infinity Tower C, DLF Cyber City, Gurgaon, India, 122 002, Haryana
Random House Publishing Group Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Random House Struik Proprietary Limited	Book Publishing	53	Ordinary	The Estuaries No 4, Oxbow Crescent, Century Avenue, Century City, Cape Town, South Africa, 8000
Random House UK Ventures Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
RHA Holdings Pty Limited	Dormant Entity	53	Ordinary	16 Dalmore Drive, Scoresby (Melbourne), Victoria 3179, Australia, 3179
Ridgeworth Fairmile Recoveries LLP	Dormant Entity	99	Not applicable	1st Floor Ridgeworth House, Liverpool Gardens, Worthing, West Sussex, United Kingdom, BN11 1RS
Rock Music Company Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Salspot Limited	Merchandising	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
buispot Diffited	Moreitanaising	23	Ordinary	oo bhana, Donaon, Omica Kingaom, WCZK OKL

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Sanatuanu Canuniahta Limitad	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Sanctuary Copyrights Limited	•		•	1 , , ,
Sanctuary Records Group Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Sanctuary Visual Entertainment Limited	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Sinclair - Stevenson Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Skint Records Limited	Dormant	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Smashing Ideas UK Limited	Book Publishing	53	Ordinary	7-15 Pink Lane, Newcastle upon Tyne, United Kingdom, NE1-5DW
Snowdog Enterprises Limited	Merchandising	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Snowman Enterprises Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
	Management of music			
Stage Three Music (Catalogues) Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Care There Marie Bullishing Limited	Management of music	100	0-4:	5 Manufact Course Landau Haited Kingdon, WO 14 C
Stage Three Music Publishing Limited	composition		Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Stanley Paul & Company Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
T. Werner Laurie, Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Tamarind Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
The Bodley Head Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
The Book Service Limited	Distribution and Support Services	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
The Cresset Press Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
The Echo Label Limited	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
The Harvill Press Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SWIV 2SA
The Hogarth Press Limited	Dormant Entity	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
The Random House Group Limited	Book Publishing	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SWIV 2SA
The Rough Guides Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
			Ordinary /	
Tom Jones (Enterprises) Limited	Dormant Entity	99	Non-voting	5 Merchant Square, London, United Kingdom, W2 1AS
				c/o EUGENE F. COLLINS Solicitors, Temple Chambers, 3 Burlington
Transworld Publishers Ireland Limited	Editorial services	53	Ordinary	Road, Dublin, Ireland, 4

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Transworld Publishers Limited	Book Publishing	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Trojan Recordings Limited	Dormant Entity	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
, ,	ŕ			18 Cornelia Street, Plattsburgh, County of Clinton, State of New York,
Tundra Books of Northern New York, Inc.	Book Publishing	53	Common	USA, 12901
Union Square Music Holdings Limited	Investment holding company	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Union Square Music Limited	Management of recording rights Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Union Square Music Publishing Limited	composition Management of music	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Union Square Music Songs Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
USM Copyrights	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
USM Copyrights	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
USM Copyrights	Management of recording rights	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Utility Management Services (BCW Group)				Unit 5B Olympic Park Way, Birchwood, Warrington, Cheshire, United
Limited	Dormant Entity	100	Ordinary	Kingdom, WA2 0YL
Ventura Publishing Limited	Book Publishing	53	Ordinary	80 Strand, London, United Kingdom, WC2R 0RL
Virgin Books Limited	Book Publishing	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
WH Allen General Books Limited	Dormant Entity Management of music	53	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA
Windswept Music (London) Limited	composition	100	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
Woodlands Books Limited	Book Publishing	45	Ordinary	20 Vauxhall Bridge Road, London, United Kingdom, SW1V 2SA 7th Floor, Infinity Tower C, DLF Cyber City, Gurgaon, India, 122 002,
Penguin Books India Private Limited	Book Publishing	53.00	Ordinary	Haryana
Distribuidora Digital de Libros, S.A.	Ebook Distribution	28.26	Ordinary	Via Augusta, 48-50, Barcelona, Spain, 08006
Market Self S.A.	Distribution Services	26.50	Ordinary	Av. Paseo Colón 221, 6th Floor, Buenos Aires, Argentina, C1063ACC
Indirect investments				
Bounce! Sales & Marketing Limited	Book Sales and Marketing	15.90	Ordinary	Hathaway House, Popes Drive, London, N3 1QF

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2015 (continued)

Name	Principle Activity	Holding	Class of shares	Registered Address
Centro de Exportacion de Libros Espanoles,				
S.A.	Distribution Services	3.48	Ordinary	Calle Moratines, 11, 1B, Madrid, Spain, 28005
Editora Fontanar, Ltda.	Book Publishing	23.75	Ordinary	Rua Cosme Velho, No. 103, Rio de Janeiro, Brazil, 22241-090
Editora Objetiva, Ltda	Book Publishing	23.85	Ordinary	Rua Cosme Velho, No. 89 and 103, Rio de Janeiro, Brazil, 22241-090
Editora Schwarcz S.A.	Book Publishing	23.85	Common	Rua Djalma Dutra, no. 192, Luz, Sao Paulo, Brazil, 01103-010
Ooberstock Limited	Wholesale Services	8.16	Ordinary	9 Queens Square, Ascot Business Park, Ascot, Berkshire, United Kingdom, SL5 9FE
	Management of music			C/O C C Young & Co.
Phrased Differently Music Limited	composition	50	Ordinary	2nd Floor, 13/14 Margaret Street, London, United Kingdom, W1W 8RN
	Management of music			
Redemption Songs Limited	composition	50	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS
	Management of music			
Redpoint Music Limited	composition	50	Ordinary	5 Merchant Square, London, United Kingdom, W2 1AS