Dairy Crest Group Limited

Annual report and Financial Statements

For the year ended 31 March 2022



Directors

T A Atherton A Braithwaite M Therrien

Company Secretary

R J Robotham

Auditor

KPMG LLP 1 Forest Gate Brighton Road Crawley RH11 9PT United Kingdom

Registered office

5 The Heights Brooklands Weybridge Surrey KT13 0NY United Kingdom

Dairy Crest Group Limited

Registered No: 03162897

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Strategic report

The Directors present their Strategic Report for the year ended 31 March 2022.

Principal activities

Dairy Crest Group Limited (the 'Company') is a private company limited by shares. It acts as a holding company of Dairy Crest UK Limited.

Business review

The profit for the year after taxation amounted to £10.1 million (2021: £25.3 million). Dividends of £11.1 million were paid in the year ended 31 March 2022 (2021: £19.3 million).

To date the Company has not suffered any disruption from Covid 19 pandemic or Brexit.

Key performance indicators

The key performance indicator is Profit before tax.

Future developments

The Company will retain its investment in Dairy Crest UK Limited.

Principal risks, economic conditions and uncertainties

Recoverability of investment - The Company is exposed to risk on the recovery of its investment.

The Company continues to monitor and assess the impact of the COVID-19 pandemic on the significant estimates and judgments used in the preparation of the consolidated financial statements.

The Company is also continuously monitoring the geopolitical risk related to the evolving military conflict in Ukraine. The crisis did not have a significant impact on the Company's financial statements.

Approved by the Board and signed on its behalf by

R J Robotham Company Secretary

16 Co Cotion

22 Sept ber 2022

Directors' report

The Directors present their annual report and audited financial statements for the year ended 31 March 2022.

Directors

The Directors who served the company were as follows:

T A Atherton A Braithwaite M Therrien

Items disclosed in Strategic Report

Future developments are disclosed in the Strategic Report on page 3.

Directors' and officers' indemnities and insurance

The Company maintains liability insurance for its Directors and Officers. The Directors, Secretary and other Officers of the Company are indemnified by the Company to the extent permitted by company law. That indemnity provision has been in place during the year and remains in force.

Dividends

Dividends of £11.1 million were paid in the year ended 31 March 2022 (2021: £19.3 million). On 29 June 2022 and 14 September 2022 a post year-end dividends of £4.9 million and £6.5 million were paid.

Going concern

As referenced in tnote 1 Accounting policies, the Directors are confident that the Company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

Disclosure of information to auditor

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware. Each Director has taken all the steps that they ought to have taken as Directors to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Approved by the Board and signed on its behalf by

T A Atherton Director

ZZ Septenber 2022

Directors' responsibilities statement

The directors are responsible for preparing the Annual Report, Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

Independent auditor's report

to the members of Dairy Crest Group Limited

Opinion

We have audited the financial statements of Dairy Crest Group Limited ("the Company") for the year ended 31 March 2022 which comprise the Statement of comprehensive income, Statement of financial position, Statement of changes in equity and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2022 and of its profit for the year then
 ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to
 events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue
 as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Company will continue in operation.

Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included enquiring of directors and inspection of policy documentation as to the group policies and procedures to prevent and detect fraud that apply to this group company as well as enquiring whether the directors have knowledge of any actual, suspected or alleged fraud.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because there are no revenue transactions. We did not identify any additional fraud risks.

We performed procedures including agreeing all material accounting entries in the period to supporting documentation.

Independent auditor's report (continued)

to the members of Dairy Crest Group Limited

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the directors (as required by auditing standards), and discussed with the directors the policies and procedures regarding compliance with laws and regulations.

The company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

This company, as a holding company, is not subject to other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- · we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements;
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Independent auditor's report (continued)

to the members of Dairy Crest Group Limited

Directors' responsibilities

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view, such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

Mondolar

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Julie Wheeldon (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

1 Forest Gate

Brighton Road

RHII 9PT

22 September 2022

Statement of comprehensive income for the year ended 31 March 2022

		2022	2021
	Notes	£m	£m
Other income		0.1	0.1
Other income - dividends received		10.0	19.4
Operating profit	-	10.1	19.5
Other interest receivable and similar income	. 4		5.8
Profit before tax	-	10.1	25.3
Tax charge	5	-	-
Profit for the year and Total comprehensive income	-	10.1	25.3

Statement of financial position

as at 31 March 2022

	Notes	2022 £m	2021 £m
Fixed Assets			
Investments	6	771.4	771.4
	_	771.4	771.4
Current Assets	-		
Debtors .	. 7	. 0.1	1.1
Net current assets	_	0.1	1.1
Net assets	 =	771.5	772.5
Capital and reserves			
Called up share capital	8	50.2	50.2
Profit and loss account	_	721.3	722.3
Total shareholders' equity		771,5	772.5

The notes on pages 12 to 17 form a part of the financial statements

The financial statements were approved by the Board of Directors and signed on its behalf by:

T A Atherton

Director

22 September 2022

Statement of changes in equity for the year ended 31 March 2022

		Ch	Profes and loss	Total shareholders
	Share capital	Share premium	Profit and loss account	snurenotuers equity
	£m	premium £m	uccoum £m	equity £m
2022	Z.m	Z.m	2	-
At 1 April 2021	50.2	-	722.3	772.5
Total comprehensive income	- ^	-	10.1	10.1
Transactions with owners, recorded directly in equity				
Equity dividends		, -	(11.1)	(11.1)
At 31 March 2022	50.2	-	721.3	771.5
2021				
At 1 April 2020	50.2	412.1	304.2	766.5
Total comprehensive income		-	25.3	25.3
Transactions with owners, recorded	•		·	·
directly in equity		•		
Equity dividends	-	-	(19.3)	(19.3)
Cancellation of share premium account	-	(412.1)	412.1	-
At 31 March 2021	50.2	•	722.3	772.5

Notes to the financial statements

for the year ended 31 March 2022

1. Accounting policies

General information and basis of accounting

Dairy Crest Group Limited (the Company) is a private company limited by shares incorporated in the United Kingdom under the Companies Act 2006 and is registered in England and Wales. The address of the Company's registered office is 5 The Heights, Brooklands, Weybridge, Surrey, KT13 0NY.

The principal activities of the Company are set out in the strategic report on page 4.

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council. The Company has applied the amendments to FRS 102 issued by the FRC in December 2017 prior to their mandatory effective date of accounting periods beginning on or after 1 January 2019.

Dairy Crest Group Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements. Exemptions have been taken in relation to share-based payments, financial instruments, presentation of a cash flow statement and remuneration of key management personnel.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards. The financial statements are prepared in sterling which is the functional currency of the company and rounded to the nearest £ million.

Going concern

The financial statements have been prepared on a going concern basis which the Directors consider to be appropriate for the following reasons.

The Directors have prepared cash flow forecasts for Dairy Crest Limited, the trading subsidiary Dairy Crest Group Limited holds ultimate investment in for a period of 12 months from the date of approval of these financial statements, which indicate that, taking account of reasonably possible downsides and the potential impact of economic uncertainties on the operations and its financial resources, the Company will have sufficient funds to meet its liabilities as they fall due for that period.

The level of cash was forecast with scenarios of varying levels of income and expenditure to stress-test the going concern assumption. Given the scenarios and current level of cash, the going concern position remains unchanged.

The board has the ability to review capital expenditure and amend future capital plans if necessary. The company has access to a £75 million credit facility should it be required.

The Directors are confident that the Company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

Key sources of estimation uncertainty

There are no key sources of estimation uncertainty that have a significant risk of causing material adjustments to the carrying amounts of assets and liabilities within the next financial year.

Areas of judgment

Impairment of investments.

Consolidated financial statements

The Directors have taken advantage of the exemption in CA 2006 Section 401 from preparing consolidated financial statements on the grounds that the Company's ultimate parent undertaking as at the balance sheet date publishes consolidated financial statements. See note 10 for ultimate parent company details.

Interest

Interest received and payable is recognised on an accruals basis.

Notes to the financial statements (continued)

for the year ended 31 March 2022

1. Accounting policies (continued)

Dividends

In accordance with FRS 102.23.29.C dividends are recognised when the Shareholders' right to receive payment is established.

Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial liabilities are classified according to the substance of the contractual arrangements entered into.

(i) Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the Company intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Company transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Company, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

(i) Investments .

Investments in subsidiaries and associates are measured at cost less impairment.

Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

A provision is recognised for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on the judgement of tax professionals within the Company supported by previous experience in respect of such activities and in certain cases based on specialist independent tax advice.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Notes to the financial statements (continued)

for the year ended 31 March 2022

1. Accounting policies (continued)

Taxation (continued)

Deferred tax liabilities are recognised for timing differences arising from investments in subsidiaries and associates, except where the Company is able to control the reversal of the timing difference and it is probable that it will not reverse in the foreseeable future.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. Deferred tax relating to non-depreciable property, plant and equipment is measured using the revaluation model and investment property is measured using the tax rates and allowances that apply to sale of the asset. In other cases, the measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Where items recognised in other comprehensive income or equity are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense or income is presented in the same component of comprehensive income or equity as the transaction or other event that resulted in the tax expense or income.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Company intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: a) the Company has a legally enforceable right to set off current tax assets against current tax liabilities; and b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

2. Auditor's remuneration

Remuneration of the auditor is further analysed as follows:	2022 £k	2021 £k
Audit of the financial statements	5.0	5.0
Auditor's remuneration is borne by another group undertaking.		
There were no non-audit services in either year.		
3. Emoluments of Directors and Employees		
Directors		
	2022	2021
Aggregate emoluments in respect of qualifying services	£k 1,315	£k 1,922
aggregate emolutions in respect of quantying services	1,515	1,722
Included in the above:		
Annual bonus	139	787
Aggregate of company contributions in respect of money purchase schemes	4	14

The services of the Directors were charged to Dairy Crest Limited as a management recharge on a cost plus mark-up basis.

Notes to the financial statements (continued)

for the year ended 31 March 2022

3. Emoluments of Directors and Employees (continued)

Remuneration for the year of one Director was paid by other undertakings as qualifying service in relation to the Company was minimal. The Directors do not believe that it is practical to apportion this amount between his services as a Director of the Company and his services as a Director of the fellow subsidiary undertakings.

	2022 Number	2021 Number
Number of directors accruing benefits under money purchase schemes (at 31 March)	2	2
The current directors are set out in the Directors' Report on page 4.		
In respect of the highest paid director:		
	2022	2021
A	£k 847	£k 1,232
Aggregate emoluments in respect of qualifying services Of which annual bonus	92	493
Employees		
There are no employees other than the directors in the current year or prior year.		
. Interest	•	
	£m	£m
Interest receivable:	•	
Loans to group undertakings		5.8
. Tax		
	£m	£m
Profit before tax	10.1	25.3
Profit multiplied by the standard rate of Corporation tax in the UK of 19% (2021: 19%)	1.9	4.8
Effects of:		
Group relief not paid for	-	(1.1)
Income not taxable Total tax charge	(1.9)	(3.7)
Total fay charke		-

The standard rate of corporation tax applied to reported profit, for the year ended 31 March 2022 is 19% (2021: 19%). The rate of corporation tax will increase to 25% with effect from 1 April 2023, as announced by the UK Government on 3 March 2021, and substantively enacted on 24 May 2021.

Notes to the financial statements (continued)

for the year ended 31 March 2022

6. Investments

,			•	Subsidiary
	•	•	•	undertakings
				£m
Cost:				
At 1 April 2021				771.4
Addition				-
At 31 March 2022				771.4

The Company owns 100% of the issued share capital of Dairy Crest UK Limited.

The principal place of operation and country of incorporation of the subsidiary undertaking is England and Wales.

The registered office of the subsidiary undertaking is 5 The Heights, Brooklands, Weybridge, Surrey, KT13 0NY.

7. Debtors

	2022 £m	2021 £m
Accruals Amounts owed by group undertakings*	- 0.1 ·	1.1
	0.1	1.1

^{*}The amounts shown above are unsecured loans and repayable on demand with interest rate of 1% plus LIBOR (1% plus SONIA effective 1 January 2022).

8. Share capital

· · · · · · · · · · · · · · · · · · ·		· ·	•
		2022	2021
		£m	£m
	No.	No.	
Ordinary shares of £0.25 each	200,610,029	50.2 200,610,029	50.2

9. Related party transactions

Group

As the Company is a wholly-owned subsidiary of Saputo Inc, it is exempt under the terms of FRS 102.33.1A "Related Party Disclosures" from disclosing transactions with other wholly-owned Group undertakings, joint ventures or associated companies. There were no other related party transactions in the period.

Key management personnel

Details relating to key management personnel are set out in Note 3.

Notes to the financial statements (continued)

for the year ended 31 March 2022

10. Parent undertakings

The Company's immediate parent undertaking is Saputo Dairy UK Limited whose financial statements are available from its registered office at 5 The Heights, Brooklands, Weybridge, Surrey, KT13 0NY.

The Company's ultimate parent undertaking and controlling party is Saputo Inc., a company incorporated in Canada. Saputo Inc's registered office is 6869, Métropolitain Est, Montréal, Québec H1P 1X8, Canada.

The largest and smallest group preparing consolidated accounts which includes Dairy Crest Group Limited is Saputo Inc.