In accordance with Rule 3 35 of the Insolvency (England & Wales) Rules 2016 & Paragraph 49(4) of Schedule B1 to the Insolvency Act 1986

AM03 Notice of administrator's proposals



FRIDAY



A19

A72CV654 15/02/2019 *OMBANIES HOUSE

#292

	A19	COMPANIES HOUSE
1	Company details	•
Company number	0 3 1 5 7 7 7 4	→ Filling in this form Please complete in typescript or in
Company name in full	Caspian Media Limited	bold black capitals.
2	Administrator's name	
Full forename(s)	Benjamin John	
Surname	Wiles	
3	Administrator's address	
Building name/number	The Shard	
Street	32 London Bridge Street	
Post town	London	
County/Region		
Postcode	S E 2 9 S G	
Country		
4	Administrator's name •	i -
Full forename(s)	Paul David	Other administrator Use this section to tell us about
Surname	Williams	another administrator.
5	Administrator's address @	
Building name/number	The Shard	Other administrator Use this section to tell us about
Street	32 London Bridge Street	another administrator.
Post town	London	
County/Region		
Postcode	SEI 9 SG	
Country		

AM03 Notice of Administrator's Proposals

6	Statement of proposals		 _
	I attach a copy of the statement of proposals		
7	Sign and date		
Administrator's Signature	Signature	×	
Signature date	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		

AM03 Notice of Administrator's Proposals

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name Charlotte Tasker
Company name Duff & Phelps Ltd.
Address The Shard
32 London Bridge Street
Post town London
County/Region
Postcode S E 1 9 S G
Country
DX
Telephone 0207 089 4833

✓ Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed and dated the form.

Important information

All information on this form will appear on the public record.

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

DUFF&PHELPS

13 February 2019

Statement of Proposals

Caspian Media Limited (In Administration)

Joint Administrators' Statement of Proposals

Duff & Phelps Ltd. The Shard 32 London Bridge Street London, SE1 9SG

Definitions

Word or Phrase	Definition
the Act	The Insolvency Act 1986 (as amended)
Agency Business	A contract publishing division of the Company
the Agent	SIA Group UK (London) Limited of 107 Cheapside, London, EC2\6DN, independent agents who were instructed to value the assets of the Company
the Appointment Date	6 February 2019, being the date of appointment of the Join Administrators
BEIS	Department for Business, Energy & Industrial Strategy
Business Advice	A content marketing sub-division of the Company, targeted at the micro-business sector
СМН	CM Harbour Limited (Company Number 10699867), the Company immediate and ultimate parent company
the Company	Caspian Media Limited (In Administration) (Company Number 03157774)
the Directors	Sarah Woollett and Steven Randell, the directors of the Company a the Appointment Date
EC Regulation	EC Regulation on Insolvency Proceedings 2000
Events	A division of the Company which operated conferencing and award related events
HMRC	HM Revenue and Customs
IPR	Intellectual Property Rights
LB Group	LB Group Limited, tax advisors instructed by the Joint Administrator in relation to the Company's tax position
the Joint Administrators	Benjamin John Wiles and Paul David Williams of Duff & Phelps Ltd The Shard,32 London Bridge Street, London, SE1 9SG
Prescribed Part	Pursuant to Section 176A of the Act where a floating charge is created after 15 September 2003 a designated amount of the Company's net property (floating charge assets less costs or realisation) shall be made available to non-preferential unsecure creditors
Prosper	Prosper (Media) Limited (Company Number 11807272), th purchaser of the Real Business and Business Advice divisions of th Company
the Purchasers	Prosper and RDM

Real Business	A content marketing sub-division of the Company, targeted at SMEs
Real Deals	A content marketing and publishing division of the Company targeted at the Private Equity sector
RPS	Redundancy Payments Service
RDM	Real Deals Media Limited (Company Number 06859732), the purchaser of the Real Deals and Events divisions of the Company
the Rules	The Insolvency (England & Wales) Rules 2016 (as amended)
the Secured Creditor	RC Caspian LLP, the holder of a fixed and floating charge over the Company's assets
Shoosmiths	Shoosmiths LLP, solicitors instructed by the Joint Administrators to assist with placing the Company into Administration, and deal with the sales to RDM and Prosper
SIP 9	Statement of Insolvency Practice 9 – Industry best practice for Insolvency Practitioners in relation to disclosure of remuneration and disbursements
SIP 13	Statement of Insolvency Practice 13 – Industry best practice for Insolvency Practitioners in relation to the acquisition of assets of insolvent companies by connected parties
SIP 16	Statement of Insolvency Practice 16 – Industry best practice for Insolvency Practitioners in relation to the requirement for disclosure of information with respect to a 'Pre-Packaged' sale of business and/or assets of the Company
SMEs	Small and Medium Enterprises
SOA	Statement of Affairs, documentation to be supplied by the Directors outlining the Company's financial position as at the Appointment Date
TUPE	The Transfer of Undertaking (Protection of Employment) Regulations 2006

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1. Introduction

- 1.1 The Joint Administrators were appointed on 6 February 2019 by the Directors of the Company.
- 1.2 The functions of the Joint Administrators may be exercised by either of them.
- 1.3 This report is the statutory statement of proposals of the Joint Administrators. It sets out the circumstances leading up to their appointment and their strategy for achieving the purpose of the Administration.
- 1.4 These proposals are deemed delivered to creditors within 2 business days of the date of this report.

2. Background

- 2.1 Statutory information on the Company and a summary of its recent financial history is included at Appendix 1.
- 2.2 The Company, originally established on 12 February 1996, operated in the media and marketing industry.
- 2.3 Given that the SIP 16 Disclosure is first being provided to the Company's creditors as part of this report, further background information in respect of the Company can be found in the SIP 16 Disclosure at Appendix 9 and will not be repeated in the body of this report.

3. Events Leading up to the Administration

- 3.1 As above, creditors should refer to the SIP 16 Disclosure at Appendix 10 of this report for further information in respect of the events leading up to the Administration.
- 3.2 Duff & Phelps first became involved with the Company on 17 January 2019 with a formal engagement being agreed on 23 January 2019. The extent of Duff & Phelps' involvement with the Company from that time onwards was to provide professional advice on the Company's financial position, which latterly included an assessment of the relevant options available to the Company, including an Administration appointment.
- 3.3 Duff & Phelps' role in the period leading up to the Administration was entirely in an advisory capacity and at no point did the firm assume management responsibility for the Company's affairs
- 3.4 The Joint Administrators considered the position prior to accepting the appointment and, having regard to the Insolvency Practitioners Association's ethical guidelines, considered that there were no circumstances preventing them from accepting the Administration appointment.
- After having considered various insolvency options, referred to in further detail at Appendix 10, it was considered that a pre-packaged Administration sale of the Company's business and assets was necessary to maximise the realisable value of the Company's assets and improve the outcome for the Company's creditors as a whole.
- 3.6 In this regard, Benjamin Wiles and Paul Williams were appointed as Joint Administrators on 6 February 2019 and completed the pre-packaged sale of the Company's business and assets to the RDM on the same date and to Prosper on 8 February 2019. Further details on the period leading up to the pre-packaged sale transactions, the transactions themselves, and, the related consideration associated with the sales are also detailed in the SIP 16 Disclosure, at Appendix 10.

4. Purpose of the Administration

- 4.1 The statutory purpose of the Administration is to achieve one of the following hierarchical objectives:
 - Rescuing the company as a going concern, or
 - Achieving a better result for the company's creditors as a whole than would be likely if the company were wound up (without first being in Administration), or
 - Realising property in order to make a distribution to one or more secured or preferential creditors.
- 4.2 The first objective will not be achieved as there are insufficient funds and assets available to enable the Company to be rescued as a going concern, or via a CVA process. As noted in the SIP 16 Disclosure, at Appendix 10, the Company was marketed with the option of pursuing a solvent sale, however no offers were received for the Company as a whole
- 4.3 The Joint Administrators are pursuing the second objective as it is considered that a better result for the Company's creditors as a whole will be achieved than if the Company were wound up without first being in Administration for the following reasons:
 - The pre-packaged sales have achieved value for the intangible assets of the Company, as well as in-situ values for the tangible assets of the Company, which the Joint Administrators believe would not have been possible in a liquidation scenario;
 - The pre-packaged sales have preserved the employment of 18 of the Company's staff, who would likely have otherwise been made redundant, thus reducing both preferential and non-preferential unsecured claims in relation to the employees of the Company, and
 - Book debt collections are anticipated to be enhanced by the continuity of business provided by the Purchasers.
- 4.4 Consequently, the transactions have enabled the statutory purpose to be attained.

5. Statement of Affairs

- 5.1 The Joint Administrators have requested a SOA from the Directors. To date, this has not been provided, however, the Directors are still within the deadline provided for the provision of the SOA.
- 5.2 In the absence of a SOA, the Joint Administrators have enclosed an estimated statement of financial position of the Company as at the Appointment Date, at Appendix 3.
- 5.3 Some creditor amounts shown may differ from the actual amounts owed. This does not affect the right of creditors to submit revised claims.

6. Progress of the Administration to Date

6.1 The manner in which the affairs and business of the Company have been managed since the appointment of Joint Administrators and will continue to be managed and financed, are set out below.

At the Appointment Date, the Company operated four business divisions, as follows

- · Agency;
- · Events:
- Real Business and Business Advice; and
- Real Deals.

Sale of Real Deals and Events

- 6.2 As discussed above, Real Deals and Events and their related assets were sold to RDM by the Joint Administrators on 6 February 2019 Full details of the sale are contained in the SIP 16 Disclosure Report attached at Appendix 10 This report also satisfies the Joint Administrators' disclosure in accordance with SIP 13.
- 6.3 The Joint Administrators are satisfied that the sale to RDM represented the best price achievable for the Company's business and assets in the circumstances

Trading Period and Sale of Real Business & Business Advice

- 6.4 As detailed in the SIP 16 Disclosure at Appendix 10, an indicative offer was received from Prosper for the Real Business, Business Advice and Agency divisions on 30 January 2019 which was subject to further due diligence.
- A formal offer was received from Prosper on 7 February 2019, totalling £25,000, which included Real Business and Business Advice, but not the Agency division.
- On the basis that the offer was acceptable in principal and Prosper had indicated that they would complete a sale in the short order, the Joint Administrators retained five staff in the Real Business and Business Advice sub-divisions in order to keep these functional whilst the sale was finalised. Prosper had identified that they wished to retain these staff and that they would transfer via TUPE upon completion of the sale.
- 6.7 The Joint Administrators liaised with the relevant staff following the Appointment Date to ensure that the Real Business and Business Advice divisions remained operational, albeit in a reduced capacity, prior to completion of the sale
- 6.8 It was not envisaged that the remaining six staff relating to the Real Business and Business Advice would be required going forward, therefore, it was necessary to make these staff redundant on the Appointment Date.
- 6.9 The sale of the Real Business and Business Advice divisions and their related assets completed on 8 February 2019. Full details of the sale are contained in the SIP 16 Disclosure Report attached at Appendix 10. This report also satisfies the Joint Administrators' disclosure in accordance with SIP 13
- 6.10 The Joint Administrators are satisfied that the sale to Prosper represented the best price achievable for the Company's business and assets in the circumstances.

Closure of Agency Business

- 6.11 As detailed above, no offers were received in relation to the Agency business.
- 6.12 As part of the Agency business, the Company had two principal publishing contracts, one of which was onerous and significantly loss making. The publications relating to both contracts had been partially completed by the Company and both were due to go to press in February The Joint Administrators conducted an analysis of the costs to ascertain what would need to be charged to each customer in order to complete the WIP.
- 6.13 Shortly prior to the Appointment Date, on 5 February, the Joint Administrators contacted the two key customers and advised each party of the relevant costs, to ascertain whether they would be supportive of the Company completing the publications during the Administration. Both customers indicated that they did not wish to proceed on this basis.
- 6.14 As a result, it was necessary for the Joint Administrators to make a total of nine staff, who worked in the Agency division, redundant on the Appointment Date. The division has been closed.

Closure of Shared Service Function

- 6 15 In addition, the Company had a further six staff who worked in the Company's shared service function, who were not transferred via TUPE to either RDM or Prosper.
- 6.16 The shared service staff were made redundant on the Appointment Date.
- 6 17 In total, 21 employees were made redundant following the Administration, and details of their expected preferential claims are provided below.

Residual Assets

Book debts

- 6.18 According to the Company's books and records the outstanding debts of the Company totalled £152,819 as at the Appointment Date and primarily comprised amounts owed by customers in respect of content advertising, relating to the Real Business & Business Advice divisions.
- 6.19 As part of the sale to RDM, it was agreed that RDM will provide reasonable assistance to the Joint Administrators with the collection of all the Company's book debts.
- 6.20 As at the date of this report £8,882 has been realised from the book debts ledger.

Cash at Bank

6.21 As at the Appointment Date, the Company had cash at bank of approximately £59,000. These funds are in the process of being transferred to the Administration estate.

7. Investigations

- 7.1 The Joint Administrators' investigations into the Company's affairs are currently ongoing
- 7.2 The Joint Administrators have a statutory obligation to file a report with BEIS regarding the conduct of all the Directors that held office within the three years prior to the Administration. This report must be filed within three months from the Appointment Date and the content of this report is confidential.
- 7.3 The Joint Administrators also have a duty to investigate antecedent transactions which include:
 - Transactions at an undervalue, under Section 238 of the Act,
 - Preferences, under Section 239 of the Act, and.
 - · Transactions to defraud creditors, under Section 423 of the Act.
- 7.4 Should any creditor have any information which they consider may assist the investigations of the Joint Administrators, such information should be forwarded to Duff & Phelps

8. Liabilities and Dividends

Secured Creditor

- 8.1 The Company granted the Secured Creditor a debenture on 20 April 2017, which confers fixed and floating charges over all of the assets of the Company.
- 8.2 At this stage it is anticipated that there will be insufficient realisations to repay the Secured Creditor in full.

Preferential Creditors

- 8.3 Following the sale transactions with RDM and Prosper, 13 of the Company's employees were transferred pursuant to TUPE to RDM and five of the Company's employees were transferred to Prosper.
- 8.4 The Company's remaining 21 employees were made redundant on 6 February 2019.
- 8.5 The preferential claims in respect of these employees are estimated to be up to £16,800.

Prescribed Part

The Prescribed Part is calculated as a percentage of net property, as follows.-

Net property less than £10,000 50% unless the Joint Administrator considers that

the costs of making a distribution to the nonpreferential unsecured creditors would be

disproportionate to the benefits

Net property greater than £10,000. 50% up to £10,000 plus

50% up to £10,000 plus 20% thereafter to a

maximum of £600,000.

8.6 The Company granted a floating charge to the Secured Creditor on 20 April 2017 and the Prescribed Part provisions will apply. The net property of the Company, according to the Joint Administrators' estimate of the financial position, is £237,880 and it is estimated that the value of the Prescribed Part for unsecured creditors is approximately £47,216. This does not take into account the costs of the Administration.

8.7 The Joint Administrators are of the opinion, based on the current information, that it is likely that a Prescribed Part dividend will be payable to non-preferential unsecured creditors.

Non-Preferential Unsecured Creditors

8.8 According to the Company's books and records, non-preferential unsecured creditors total £760,493. The non-preferential unsecured creditors can be summarised as follows.

Creditor		Claim
Employees	£	63,000
Trade & Expense Creditors	£	760,493
Total	£	823 493

- 8.9 Based upon the current information available, it is anticipated that there will be insufficient realisations to enable a distribution to the non-preferential unsecured creditors of the Company, other than from the Prescribed Part, if any.
- 8.10 Creditors of the Company should submit their claims via the creditors' Portal, if they have not already done so.

9. Statement of Pre-Administration Costs

- 9.1 Pre-Administration costs are fees charged, and expenses incurred, by the Joint Administrators or their firm, or another person qualified to act as an Insolvency Practitioner, before the Company entered Administration but, with a view to it doing so.
- 9.2 This work was completed in order to sell the business and assets of the Company, via a prepackaged sale, which has increased the return to the Secured Creditor and facilitated the TUPE transfer of a number of the Company's employees.
- 9.3 A breakdown of the pre-Administration time costs incurred by Duff & Phelps, totalling £37,404, is attached at Appendix 4 in accordance with SIP 9. No remuneration has been drawn to date with regard to these pre-Administration time costs.
- 9.4 In terms of external expenses, the Joint Administrators instructed the Agent on 23 January 2019 to undertake a valuation of the Company's assets for a fixed fee of £5,000 plus disbursements and VAT.
- 9.5 The Joint Administrators also instructed LB Group on 25 January 2019 to review the Company's tax position and provide advice in this regard, for a fixed fee of £3,000 plus VAT.
- 9.6 Furthermore, the Joint Administrators instructed Shoosmiths on 22 January 2019, who incurred pre-Administration time costs of £19,800 (exclusive of VAT) in relation to the provision of legal advice to the proposed Joint Administrators in relation to the preparation of the relevant appointment documentation, planning for the Company to be placed into Administration and preparing the sale documentation in relation to the RDM sale transaction.
- 9 7 The pre-Administration fees of the Agent and Shoosmiths remain unpaid at the date of this report.
- 9.8 In accordance with Rule 3.52 (3)(b)(ii) of the Rules, the requisite approval to draw the unpaid pre-Administration costs will be sought from the Secured Creditor and preferential creditors in due course.

- 9.9 The Joint Administrators confirm that payment of the unpaid pre-Administration costs, as an expense of the Administration, is subject to approval under Rule 3.52 of the Rules, and not part of the Proposals subject to approval under Paragraph 53 of Schedule B1 to the Act.
- 9.10 Disclosure of the sums agreed to be paid will be made to creditors in the Joint Administrators' first progress report.

10. Costs & Expenses

Estimated Fees and Expenses

Fees

- 10.1 It is proposed that the Joint Administrators' fee basis is based on time costs properly incurred by the Joint Administrators and their staff.
- 10.2 The time costs already incurred for the period from the date of appointment up to and including 8 February 2019, total £10,922, and are analysed at Appendix 4. Time is charged in six minute units
- 10.3 The Joint Administrators' fees will be agreed by the Secured Creditor and preferential creditors
- The amount expected to be drawn in fees by the Joint Administrators over the life of the case, assuming it is closed by 5 February 2020, is £64,880, as shown at Appendix 5. The total amount indicated effectively acts as a cap on the level of fees to be drawn by the Joint Administrators.

Expenses

- 10.5 The Administrators estimate the expenses of the Administration to total approximately £27,010, as shown in Appendix 7. This Schedule illustrates the estimated expenses for the whole of the Administration and is for information purposes only. No approval is required by creditors. This estimate may change over the course of the Administration but creditors will be informed of any variations with associated reasons in the Joint Administrators' progress reports.
- 10.6 Also attached at Appendix 6 is the Fees Narrative, a summary of key issues, to assist creditors in understanding the strategy of the Joint Administrators, the associated costs and expenses of the related activities and the financial benefit to creditors. Further details of assets and liabilities and the estimated return to creditors, if any, are in the body of this report
- Details of how to obtain further information relating to the fees and disbursements of the Joint Administrators is in Appendix 8.

11. Joint Administrators' Receipts and Payments Account

11.1 A Receipts and Payments account is provided at Appendix 2 and is self-explanatory.

12. EC Regulation

12.1 It is the Joint Administrators' opinion that the EC Regulation applies and these proceedings are main proceedings as defined in Article 3 of the EC Regulation.

13. Deemed Approval

- 13.1 A creditors decision on the approval of these proposals will not be sought as the Joint Administrators believe that the Company will have insufficient property to enable a distribution to be made to non-preferential unsecured creditors, other than the Prescribed Part, if any.
- 13.2 The Joint Administrators' proposals will be deemed approved by the creditors unless creditors whose debts amount to at least 10% of the total debts of the Company request the Joint Administrators to seek a specific decision from the Company's creditors
- 13.3 The decision date at which point the Joint Administrators' proposals will be deemed approved, in the absence of any objections, will be 11.59pm on 27 February 2019
- 13.4 Further information is provided on Appendix 8, Statement of Creditors' Rights.

14. End of Administration

- 14.1 The options available to the Joint Administrators for the exit from the Administration are as follows:
 - · Dissolution of Company
 - · Compulsory Liquidation
 - CVL
 - Company Voluntary Arrangement
 - · Return of control to the Directors
- 14.2 The Joint Administrators recommend that the Company should be dissolved, for the reasons set out below.
- 14.3 The Joint Administrators have formed the view that, once all the outstanding Administration matters have been finalised, and all liabilities incurred during the Administration have been discharged, there will be insufficient funds available to allow a distribution to non-preferential unsecured creditors, other than from the Prescribed Part, if any.
- 14.4 Once all outstanding matters have been satisfactorily completed by the Joint Administrators, they will give notice to the Registrar of Companies under Paragraph 84 of Schedule B1 to the Act to the effect that the Company has no remaining property to realise which might permit a (further) distribution to its non-preferential unsecured creditors, at which stage the Administration will cease. The Company will be dissolved three months following the registration of the notice at the Registrar of Companies.
- 14.5 You will note from the proposals section below that the Joint Administrators have left the choice of exit route from Administration open so that an alternative strategy can be adopted, should this prove more appropriate at the time.

15. Joint Administrators' Proposals

- 15.1 The decision date at which point the Joint Administrators' proposals will be deemed to be approved, in the absence of any of any objections, will be 11.59pm on 27 February 2019.
- 15.2 In summary, the Joint Administrators propose the following:

- 15.1.1 That the Joint Administrators continue the Administration to deal with such outstanding matters in relation to the Company as the Joint Administrators consider necessary until such time as the Administration ceases to have effect.
- 15.1.2 That the Joint Administrators do all such other things and generally exercise all of their powers as contained in Schedule 1 of the Act, as they, in their sole and absolute discretion, consider desirable or expedient in order to achieve the purpose of the Administration.
- 15 1.3 That the Joint Administrators, once all outstanding matters have been satisfactorily completed, take the necessary steps to give notice under Paragraph 84 of Schedule B1 of the Act to the Registrar of Companies to the effect that the Company has no remaining property which might permit a distribution to its creditors, at which stage the Administration will cease
- 15 1.4 That the Joint Administrators, where they consider that there are funds available to be distributed to the non-preferential unsecured creditors (other than via the Prescribed Part), take the necessary steps to put the Company into either CVL or into Compulsory Liquidation as they deem appropriate. It is proposed that the Joint Administrators, currently Benjamin Wiles and Paul Williams of Duff & Phelps would act as Joint Liquidators should the Company be placed into CVL. In accordance with Paragraph 83(7) of Schedule B1 to the Act and Rule 3.60(6)(b) of the Rules, creditors may nominate a different person as the proposed Liquidator, provided the nomination is received at this office prior to the approval of these Proposals. In the absence of such nomination, the Joint Administrators will be appointed Joint Liquidators and in accordance with Section 231 of the Act any act required or authorised under any enactment to be done by the Joint Liquidators is to be done by all or any one or more of them.
- 15.3 The Joint Administrators will be seeking specific agreement to the following proposals from the Secured Creditor:
 - 15.3.1 That the Joint Administrators be discharged from all liability pursuant to Paragraph 98 of Schedule B1 to the Insolvency Act 1986, upon filing the end of the Administration or their appointment otherwise ceasing
 - 15.3.2 That the Joint Administrators' remuneration, where a Creditors' Committee is not established, be fixed by reference to the time properly given by them and their staff in attending to matters arising in the Administration.
 - 15 3.3 That, where a Creditors' Committee is not established, the Joint Administrators' Fee Estimate in the total sum of £64,880 is approved.
 - 15 3.4 That the Joint Administrators, where a Creditors' Committee is not established, be authorised to draw their Category 2 Disbursements.
 - 15.3.5 That, where a Creditors' Committee is not established, the unpaid Pre Administration Costs totalling £65,204 plus VAT, as detailed in the Joint Administrators' statement of pre-Administration costs, is approved for payment as an expense of the Administration.

16. Other Matters

If any creditor has any information concerning the Company's affairs that they would like to bring to the Joint Administrators' attention, then they would be pleased to hear from them.

If you require further information or assistance, please do not hesitate to contact Toby Osborne via Toby.Osborne@DuffandPhelps.com or 0207 089 4837.

Benjamin Wiles Joint Administrator

Enc.

The affairs, business and property of the Company are being managed by the Joint Administrators, Benjamin Wiles and Paul Williams, who act as agents for the Company and without personal liability. Both are licensed by the Insolvency Practitioners Association

	Caspian Media Limited (In Administration)
Joint Administrators' F	Report to Creditors and Statement of Proposals
	13 February 2019

Appendix 1			
Statutory Information			

Statutory Information

Date of Incorporation 12 February 1996

Registered Number 03157774

Company Director(s) Sarah Woollett

Steven Randell

Company Secretary Sarah Woollett

Shareholders CM Harbour Limited (100%)

Trading Address Caspian Media c/o WeWork

70 Wilson Street

London EC2A 2DB

Registered Office Current:
The Shard

32 London Bridge Street

London SE1 9SG

Former:

Caspian Media c/o WeWork

70 Wilson Street

London EC2A 2DB

Financial Information

Balance Sheet

	For the 6 months Ended 31-Dec-18 (Management) (£)	For the Year Ended 30-Jun-18 (Management) (£)	For the Year Ended 30-Jun-17 (Audited) (£)
Fixed Assets			
intangible Assets	35,021	24,425	4
Property, Plant & Equipment	16,612	16,700	59,016
	51,633	41,125	59,020
Current Assets			
Inventories	-	1,592	3,508
Book Debts	429,334	559,111	847,683
Cash at Bank	28,347	159,930	395,186
	457,681	720,633	1,246,377
Liabilities			
Creditors	(1,909,562)	(1,959,186)	(2,060,977)
Provisions	-	•	(64,000)
Net Assets/(Liabilities)	(1,400,248)	(1,197,428)	(819,580)
Capital & Reserves			
Share Capital	131,756	131,756	131,756
Share Premium	410,338	410,338	410,338
Retained Earnings	(1,942,342)	(1,739,522)	(1,361,674)
	(1,400,248)	(1,197,428)	(819,580)

Profit and Loss

	For the 6 months Ended 31-Dec-18 (Management) (£)	For the Year Ended 30-Jun-18 (Management) (£)	For the Year Ended 30-Jun-17 (Audited) (£)
Turnover	126,999	236,339	5,400,206
Cost of Sales	(155,939)	(184,490)	(2,060,128)
Gross Profit	(28,940)	51,849	3,340,078
Overheads			
Administrative Expenses	(125,767)	{119,597}	(2,980,834)
Operating Profit/(Loss)	(154,707)	(67,748)	359,244
intercompany loan waiver	-	-	(1,977,262)
EBITDA	(154,707)	(67,748)	(1,618,018)
Interest	(2,805)	(89)	(880)
Tax	-	-	(46,026)
Depreciation	(2,743)	(3,715)	(49,482)
Exceptional Items	-	(8,000)	-
Retained Profit/(Loss) for the Year	(160,255)	(79,552)	(1,714,406)

Notes

The Administrative Expenses have been adjusted to show depreciation as a separate entry, in accordance with the Company's management accounts

Caspian Media Limited (In Administration)
Joint Administrators' Report to Creditors and Statement of Proposals
13 February 2019

Appendix 2	!
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Receipts and Payments Account

Caspian Media Limited (In Administration)

Joint Administrators Receipts and Payments Account as at 13 February 2019

For the Reporting Pe 06 February to 13 February	Notes	
		Assets subject to Fixed Charge
		Receipts
2,00	1	Goodwill
662,99	2	Intellectual Property Rights
		Investments
664,99	<u> </u>	
		Secured Creditors
(647,000	3	Distribution to RC Caspian LLP
(647,00		
17,99	<u></u>	Balance of the Estate
		Assets subject to Floating Charge
		Receipts
54,03		Cash at Bank
	4	Company Records
	4	Customer Contracts and Customer Deposits
5,00	5	Databases
26,99	6	Equipment & IT
34,42	7	Funds due to Real Deals Media Limited
	4	Prepayments and Supplier Contracts
	4	Royalty Payments
8,88		Trade Debtors
23,00	8	Work in Progress
98,30		
		Secured Creditors
(26,00)	3	Distribution to RC Caspian LLP
(26,00		
72,30		Balance of the Estate
		Made up as Follows
17,99	9	Fixed Charge Account
72,30	10	Floating Charge Account
90,30		

Notes

As a result of the sale to RDM being on a credit bid basis, less than 100% of the sale proceeds were paid to the Joint Administrators in cash. The receipts and payments account reflects both the cash and the non-cash receipts. The receipts and payments account should be read in conjunction with the Joint Administrators' Proposals, of which this Appendix forms a part.

- 1 £2,000 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 2 £645,000 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 3 Sums of £647,000 and £26,000 were distributed to RC Caspian LLP on the Appointment Date in lieu of the balance owed under its security
- 4 £1 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 5 £5,000 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 6 £22,996 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 7 This sum represents monies received into the Administration estate in relation to Work in Progress debtors sold to RDM on the Appointment Date. This sums will be passed across to RDM in due course.
- 8 £20,000 of the figure displayed is a non-cash realisation from the sale to RDM. The balance was received in cash from the sale to Prosper
- 9 The entirety of the figure displayed in the Fixed Charge bank account is currently held with Shoosmiths and is in the process of being transferred to the Administration estate
- 10 £29,004 of the figure displayed in the Floating Charge bank account is currently held with Shoosmiths and is in the process of being transferred to the Administration estate

	Joint Administrators	Caspian Media Limited (In Administration) Report to Creditors and Statement of Proposals 13 February 2019
Appendix 3		
Schedule of Creditors and Estimated Stat	tement of Financial Po	osition

SASSETS 1	Estimated Statement of Financial Position as at the Appointment Date			
AssetS Subject to a Fixed Charge Goodwill Go		Notes	Book Value	Estimated to
Conditivation Condition	ASSETS	1	(£)	(£)
Intellectual Property 2 35,017 662,95 (revestments) 2 35,017 662,95 (revestments) 3 4 6 64,95 (revestments) 3 35,021 664,95 (r	Assets Subject to a Fixed Charge			
Prized Charge Surplus / (Shortfall) to RC Caspian LLP 35,021 664,95	Goodwill	2	Nil	2 00
Priced Charge Surplus / (Shortfall) to RC Caspian LLP 3	Intellectual Property	2	35,017	662,995
Sestimated indebledness to R C Caspian LLP 3 (1,599 616) (1,599 616) (1,599 616) (1,599 616) (1,564,595) (334,62] (1,564,595) (334,62] (1,564,595) (334,62] (1,564,595) (334,62] (1,564,595) (334,62] (1,564,595) (1,564,595) (1,564,595) (334,62] (1,564,595)	Investments		4	Ni
Page Charge Surplus / (Shortfall) to RC Caspian LLP	Fixed Charge Surplus / (Shortfall) to RC Caspian LLP		35,021	664,996
Ascets Subject to Floating Charge Accrued Income	Estimated Indebtedness to R C Caspian LLP	3	(1,599 616)	(1 599 616
Accrued income Cash a' Bank (as at 07/02/19) Company Records Coustomer Contracts and Customer Deposits 2 Nil Coustomer Contracts and Customer Deposits 2 Nil Databases 2 Nil Databases 2 Nil 5 00 Deferred Tax Asset 4 140,000 F Cregupment & IT 2 16,612 26,90 Prepayments and Supplier Contracts 4 165,577 Royally Payments 2 Nil Trade Debtors (as at 07/02/19) 5 152,819 122,21 Work in Progress (as at 07/02/19) For incompany Records Coustomer Contracts Coustomer Cousto	Fixed Charge Surplus / (Shortfall) to RC Caspian LLP	_	(1,564,595)	(934,620
Cash a* Bank (as at 07/02/19)	Assets Subject to Floating Charge		•	
Company Records 2 Nil Customer Contracts and Customer Deposits 2 Nil 5 00 Deferred Tax Asset 140,000 r 5 00 r 5 00 7 00 r 5 00 2 0,000 r 5 00 2 0,000 r 7 0,000 7 0,000 7 0,000 r 7 0,000	Accrued income		567	N
Customer Contracts and Customer Deposits 2 Nit 5 00 Databases 2 Nit 5 00 Deferred Tax Asset 140,000 f Equipment & IT 2 16,612 26,98 Prepayments and Supplier Contracts 4 155,577 Royality Payments 2 Nit Trade Debtors (as at 07/02/19) 5 152,819 122,21 23,01 23,477 23,00 23,01	Cash a' Bank (as at 07/02/19)		60 620	60 62
Databases 2	Company Records			;
Deferred Tax Asset	· · · · · · · · · · · · · · · · · · ·			
Equipment & IT 2 16,612 26,99 Prepayments and Supplier Contracts 4 465,577 Royalry Payments 2 Nil Royalry Payments 2 Nil Royalry Payments 152,219 122,21 22 Nil 122,21 23,00 122,21 23,00 23,477 23,00		2		5 00
Prepayments and Supplier Contracts 4 *65.577 Royalty Payments 2 Null Trade Debtors (as at 07/02/19) 5 152,819 122.25 30.00 203,477 23.00 23.00 739,672 237,81 237,81 10.00 <td></td> <td></td> <td></td> <td>N</td>				N
Royalry Payments				26,99
Trade Debtors (as at 07/02/19) 5 152,819 122.25 Work in Progress (as at 07/02/19) 6 203,477 23.05 TOTAL. 739,672 237,81 LIABILITIES Preferential Creditors (estimated) 7 (16.90 Estimated Surplus / (Shortfall) to Preferential Creditors 221,01 Estimated Prescribed Part of Net Property 8 (47.21 Estimated Funds available to Floating Charge Holders 173,81 Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP (760,73 Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) Prescribed Part B/D 47,2 Less - Employees (estimated) 7 Nil (63,00 Trade and other Creditors (as at 30/01/19) (760,493) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49				
Work in Progress (as at 07/02/19) 6 203,477 23 00 TOTAL 739,672 237,88 LIABILITIES Preferential Creditors (estimated) 7 (16 80 Estimated Surplus / (Shortfall) to Preferential Creditors 221,01 Estimated Prescribed Part of Net Property 8 (47 21 Estimated Funds available to Floating Charge Holders 173,80 Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP (934,52 Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP (760,75 Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) Prescribed Part B/D 47,2 Less - Employees (estimated) 7 Nil (63,00 - Employees (estimated) 7 Nil (63,00 - Trade and other Creditors (as at 30/01/19) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49				
TOTAL	·			
Classical Non-Preferential Unsecured Claims 10 10 10 10 10 10 10 1		6 _		
Preferential Creditors (estimated) 7 (16.90	TOTAL.	_	739,672	237,880
Estimated Surplus / (Shortfall) to Preferential Creditors 221,01	LIABILITIES			
Estimated Prescribed Part of Net Property 8 (47.21 Estimated Funds available to Floating Charge Holders 173.86 Estimated Indebtedness to RC Caspian LLP C/D 3 (934.52 Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP [760,75 Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) Prescribed Part B/D 47.2 Less - Employees (estimated) 7 Nil (63,00 Trade and other Creditors (as at 30/01/19) (760,493) (760,493 Total Non-Preferential Unsecured Claims (823,49	Preferential Creditors (estimated)	7		(16 800
Estimated Funds available to Floating Charge Holders 173,81 Estimated Indebtedness to RC Caspian LLP C/D 3 (934,62 Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP (760,75 Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) 47,2 Less - Employees (estimated) 7 Nil (63,00 considered) - Trade and other Creditors (as at 30/01/19) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49)	Estimated Surplus / (Shortfall) to Preferential Creditors		_	221,08
Estimated Indebtedness to RC Caspian LLP C/D 3 (934,52) Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP (760,75) Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) Prescribed Part B/D 47,2 Less - Employees (estimated) 7 Nil (63,00 (760,493) (760,493) (760,493) (760,493) (760,493) (760,493) (760,493)	Estimated Prescribed Part of Net Property	8		(47 216
Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP	Estimated Funds available to Floating Charge Holders			173,86
Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the Prescribed Part) 47,2	Estimated Indebtedness to RC Caspian LLP C/D	3		(934,620
Less 7 Nil (63,00 - Employees (estimated) 7 Nil (63,00 - Trade and other Creditors (as at 30/01/19) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49)	Estimated Floating Charge Surplus / (Shortfall) to RC Caspian LLP		_	(760,756
Less 7 Nil (63,000 - Employees (estimated) 7 Nil (63,000 - Trade and other Creditors (as at 30/01/19) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49)	Estimated Total Assets available for Non-Preferential Unsecured Creditors (excluding the	Prescribed Part)	_	
Employees (estimated) 7 Nil (63,00 - Trade and other Creditors (as at 30/01/19) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49)	Prescribed Part B/D			47,21
Trade and other Creditors (as at 30/01/19) (760,493) (760,493) (760,493) Total Non-Preferential Unsecured Claims (823,49)	Less			
Total Non-Preferential Unsecured Claims (823,49)	- Employees (estimated)	7		(63,000
	- Trade and other Creditors (as at 30/01/19)		(760,493)	(760,493
Care and Complex ((Patiglians)) as a second No. Book and No. Book an	Total Non-Preferential Unsecured Claims			(823,493
	EA LIGHT AND THE STATE OF THE S		_	(776,277

<u>Notes</u>

- 1. ANY ESTIMATED FUNDS REALISED ARE SUBJECT TO THE COSTS OF THE ADMINISTRATION, SUCH AS AGENTS' FEES, JOINT ADMINISTRATIORS' REMUNERATION AND OTHER PROFESSIONAL FEES Book values are displayed per the management accounts of the Company as at 31 December 2018 unless otherwise stated
- 2 The estimate to realise values include the sale proceeds from the transactions with Prosper and RDM. No further realisations are expected in these categories.
- 3 RC Caspian LLP provided the Company's parent company. CMH, with a loan for a principal sum of £1 26m subject to accruing interest and charges. At the Appointment Date, the indebtedness to RC Caspian is estimated at £1.6m.
- 4. Following an analysis undertaken by the Joint Administrators, no further realisations are currently expected in relation to prepayments, which comprise venue deposits, rent deposits and other accounting entires related to services committed to, but not necessarily paid in advance.
- 5. The book value of the trade debtors balance is included as at the date the Company entered Administration. An 80% recovery on book debts has been assumed for the purposes of the statement of financial position.
- 6 Work in progress comprises debtor balances due to the Company for work not yet performed, such as future events and annual subscriptions. This benefit of this work in progress was sold to RDM on the Appointment Date as part of the pre-packaged sale transaction. RDM have also inherited the burden of delivering on these future services as part of the sale agreement. The counter-balance to this, therefore, is that any deferred income liability associated with these services (estimated at £834k) has, in turn, been extinguished, reducing deferred income creditors by the same sum.
- 7 21 employees were made redundant on the Appointment Date. An assumption of a preferential claim of £800 per employee and a non-preferential unsecured claim of £3,000 per employee has been estimated for the benefit of this statement. These numbers will be crystallised following the receipt of claims.

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	Caspian Media Joint Administrators' Report to Creditors	a Limited (In Administration) and Statement of Proposals 13 February 2019
Appendix 4		
Analysis of Time Charged and Expenses Inc	urred	

Caspian Media Limited (In Administration)
Analysis of the Joint Administrators' time costs for the Pre-Appointment Period

			Hours			Total	Time	Avg Hourly
	Managing Director	Manager	Senior	Assistant	Support	Hours	Cost (£)	Rate (£)
Administration and Planning					···			
Cashiering & Accounting	0 00	0.00	0.00	0 40	0 00	0.40	48 00	120 00
Dealing with Notice of Intention to Appoint	0 00	1 20	0 00	0.00	0 00	1 20	576 00	480 00
Dealings with Directors and Management	0 00	8 30	0.00	0.00	0 00	8 30	3,984 00	480 DO
IPS Set up & Maintenance	0 00	0 60	0.00	0 50	0 00	1 10	362 50	329 55
Strategy Planning & Control	2 00	11 70	0.00	9 10	0.00	22 80	9 213 00	404 08
Tax Compliance / Planning	0 00	3 60	0 00	0.00	0 00	3 60	1 728 00	480 00
Creditors								
Communications with Creditors / Employees	0.00	0 00	0 00	0 10	0.00	0.10	12 00	120 00
Non Pref Creditors / Employee Claims Handling	0 00	0 00	0 00	0 10	0.00	0 10	12 00	120 00
Secured Creditors	0 00	7 90	0 00	0 00	0 00	7 90	3,792 00	480 00
Realisation of Assets								
Book Debts	0.00	1 30	0.00	0.00	0.00	1 30	624 00	480 00
Goodwill and Intellectual Property Rights	0.00	1 10	0.00	0.00	0.00	1 10	528 00	480 00
Sale of Business	0 00	26 40	0 00	10 10	0 00	36 50	15,276 90	418 52
Total Hours	2 00	62 10	0.00	20 30	0 00	84 40		443 17
Total Fees Claimed (£)	1,200 00	31,056.00	0 00	5,147 50	0 00		37,403 50	

Category of Disbursement	£
Category 1 Disbursements	
Travel	9 60
Sundry	10 00
Total	19.60

Category 2 Disbursements

There are no Category 2 Disbursements

Caspian Media Limited (In Administration)

Analysis of the Joint Administrators' time costs for the period from 6 February 2019 to 8 February 2019

			Hours	Hours				Avg Hourly
	Managing Director	Manager	Senior	Assistant	Support	Hours	Cost (£)	Rate (£)
Administration and Planning		-						
Case Review & Case Diary Management	0.00	0.00	0.00	G 30	0.00	0.30	79 50	265 00
Cashiering & Accounting	0.00	0.00	0 00	0.80	0 20	1 00	236 00	236 00
Dealings with Directors & Management	0.00	0.70	0 00	0 00	0.70	1 40	420 00	300 00
IPS Setup & Maintenance	0.00	0.00	0 00	0.00	0.00	0 00	0.00	0.00
Statutory Matters	0.00	0.40	0 00	2 90	2 70	6 00	1,284 50	214 08
Strategy Planning & Control	0.00	0.70	0 00	0 00	0.00	0 70	336 00	480 00
Statement of Affairs	0.00	0.00	0.00	0 00	0.30	0.30	36 00	120 00
Tax Compliance / Planning	0 00	0 00	0 00	0 00	0 60	0 60	72 00	120 00
Creditors								
Communications with Creditors / Employees	0.00	2 90	0 00	4 20	4 40	11 50	3 033 00	263 74
Non-Preferential Creditors Adjudication & Distribution	0.00	0 00	0.00	0 00	0 00	0 00	0.00	0.00
Non-Preferential Creditors / Employees Claim Handling	0 00	0.00	0.00	0 20	0.70	0 90	137 00	152 22
Preferential Claims Adjudication & Distribution	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secured Creditors	0.00	0 60	0 00	0 00	0 00	0 60	288 00	480 00
Investigations								
Financial Review & Investigations (\$238/239 etc)	0 00	0 00	0 00	0 00	0 30	0 30	36 00	120 00
Realisation of Assets								
Book Debts	0.00	0 40	0 00	0.00	0.00	0.40	192 00	480 00
Goodwill and Intellectual Property Rights	0 00	0.10	0 00	0.70	0 00	0 80	233 50	291 88
Insurance	0 00	0 00	0 00	0.30	1 00	1 30	199 50	153 46
Other Tangible Assets	0.00	0.00	0 00	1 40	3 00	4 40	73" 00	166 14
Sale of Business	0 00	5 70	0 00	3 20	0 20	9 10	3,608 00	396 48
Total Hours	0 00	11 50	0 00	14 00	14 10	39 60		275 81
Total Fees Claimed (£)	0 00	5,520 00	0 00	3,710 00	1,692 00		10,922 00	

Category of Disbursement

Category 1 Disbursements

Travel Total

14 40 14 40

Category 2 Disbursements

There are no Category 2 Disbursements

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Appendix 5

Fee Estimate

Fee Estimate for the Administration		Total	Time	Avg Hourly
	Notes	Hours	Cost (£)	Rate (£
Administration and Planning				
Case Review & Case Diary Management		7 50	2,317 50	309 0
Cashiering & Accounting		12 50	2,620 00	209 60
Dealings with Directors & Management		3 50	1,105 00	315 7
IPS Setup & Maintenance		2 00	745 00	372 50
Statutory Matters		40 00	12,690 00	317 25
Strategy, Planning & Control		14 00	5,645 00	403 2°
Statement of Affairs		2 50	625 00	250 00
Tax Compliance / Planning		12 00	4,635 00	386 25
	1	94.00	30,382.50	323.22
Creditors				
Communications with Creditors / Employees		23 50	4,267 50	181 60
Non-Preferential Creditors Adjudication & Distribution		15 00	4,325 00	288 3
Non-Preferential Creditors / Employees Claim Handling		9 50	1,430 00	150 53
Preferential Claims Adjudication & Distribution		7 50	1,767 50	235 6
Secured Creditors		6 00	2,570 00	428 33
	2	61.50	14,360.00	233.50
Investigations				
Financial Review & Investigations (S238/239 etc)		29 50	7,387 50	250 42
	3	29.50	7,387.50	250.42
Realisation of Assets				
Book Debts		15 00	3,425 00	228 33
Goodwill and Intellectual Property Rights		3 00	1,010 00	336 6
Insurance		2 50	625 00	250 0
Other Tangible Assets		5 50	1,742 50	316 82
Sale of Business		17 50	5,947 50	339 86
	4	43.50	12,750.00	293.10
Total Hours:		228.50		283.94
Total Fees Claimed (£):			64,880.00	

Notes

- 1 The average hourly rate for Administration & Planning is expected to be above the case average due to the need for senior staff involvement to ensure statutory compliance
- 2 The average hourly rate for Creditors is expected to be below the case average due to junior staff being capable of completing the majority of the work
- 3 The average hourly rate for Investigations is expected to be below the case average due to junior staff being capable of completing the majority of the work
- 4 The average hourly rate for Realisation of Assets is estimated to be slightly above the case average due to the requirement for senior staff to deal with the sale of business process

	Caspian Media Limited (In Administration)
Joint Administrators	Report to Creditors and Statement of Proposals
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Fees Narrative

Caspian Media Limited (In Administration) ("the Company")

Benjamin Wiles and Paul Williams were appointed Joint Administrators of the Company on 6 February 2019.

Introduction

The following information is provided to creditors to enable them to consider and approve the Joint Administrators' remuneration. It is a summary of key issues to assist creditors in understanding the strategy of the Joint Administrators, the associated costs and expenses of the related activities and the financial benefit to creditors

This document should be read in conjunction with the Joint Administrators' Statement of Proposals which provides further details of the assets, liabilities and estimated return to creditors, if any. Reference is made to the Appendices entitled 'Analysis of Time Charged and Expenses Incurred', 'Fee Estimate' and 'Estimated Expenses of the Administration'

Estimated Fees and Expenses

The Joint Administrators propose that their fees be based on Duff & Phelps' time costs.

The ability for the Joint Administrators to draw fees is dependent on asset realisations and the authority of creditors. Creditors are asked to approve the basis of the fees and the Fee Estimate, which effectively acts as a cap on the fees that can be drawn (subject to the Joint Administrators' ability to seek an increase in the approved amount from creditors if appropriate).

The amount expected to be incurred in time costs by the Joint Administrators over the life of the Administration, assuming it is closed by the automatic end date on 5 February 2020, is detailed at Appendix 5 - Fee Estimate. However, this does not include the further time costs of any subsequent Liquidation of the Company. The Company will only be placed into Liquidation if there are funds available to distribute to creditors other than by virtue of the Prescribed Part, which is not currently anticipated.

Appendix 7 illustrates the estimated expenses for the whole of the Administration and is for information purposes (and does not require approval by any class of creditor). This estimate may change over the course of the Administration but creditors will be informed of any variations with associated reasons in the Joint Administrators' progress reports.

It should be noted that these expenses will only be paid if realisations allow sufficient funds to do so.

Strategy

Administration & Planning

The role of a Joint Administrator is highly regulated, being required to conform to insolvency legislation, industry best practice policies (Statements of Insolvency Practice) and relevant case law. Consequently, the Joint Administrators are obliged to undertake many activities that do not provide a financial benefit to creditors

In addition, throughout the course of the Administration, the Joint Administrators will regularly review the strategy and complete case reviews at week one, after three months, and every six months thereafter. These activities do not necessarily provide a direct financial benefit to creditors, however, these are necessary to ensure that the Administration runs efficiently.

The Joint Administrators time costs to 8 February 2019

in respect of Administration and Planning total £2,464 and have comprised the following tasks.

- Complying with anti-money laundering checks, bribery act and ethical checks.
- · Advertising the Administration appointment and notifying all relevant stakeholders.
- · Setting up the Administration on our internal systems and on the creditors' portal website.
- · Companies House and Court filings.
- · Calculating and obtaining the insolvency practitioners bond.
- Undertaking treasury functions in respect of receipts and payments of the Administration to date
- Arranging insurance of the Company's assets.
- Internal strategic discussions and meetings.
- Instructing a solicitor to prepare a report on the validity of the Joint Administrators' appointment.
- Preparing the Joint Administrators' Proposals and SIP 16 Disclosure reports to creditors.

Total time costs estimated to be incurred for Administration & Planning, total £30,383, including the costs incurred to date. Future time costs are estimated to include the following future tasks

- Performing periodic and strategic case reviews at the intervals discussed above.
- Filing notices with Companies House at relevant intervals.
- Dealing with tax compliance and returns.
- Preparing progress reports to all creditors of the Company every 6 months.
- Preparing a final report to all creditors of the Company.
- · Internal strategic discussions and meetings.
- Corresponding with the Company's pre-appointment accountants in respect of tax compliance.

Creditors & Employees

The Joint Administrators and case staff will liaise with non-preferential unsecured creditors and assist them with submitting their claims in the Administration. The Joint Administrators then adjudicate on all submitted claims to agree or reject the claims (in part or in full), should it be considered that there are sufficient asset realisations to enable a dividend to non-preferential unsecured creditors.

To date the Joint Administrators have incurred time costs of £3,458 to date in dealing with creditors and employees, which has comprised the following:

- Dealing with employee redundancies and issuing the relevant correspondence.
- Dealing with creditor correspondence, emails and telephone conversations regarding claims in the Administration.
- Maintaining up to date creditor information and claims status on the case management system.
- Maintaining the creditors' portal website

Going forward, the Joint Administrators will continue dealing with creditors as above, as and when queries and claims are presented, including dealing with any claims for retention of title. Total time costs in respect of creditors and employees are estimated to be £14,360, and are expected to comprise the following future tasks, in addition to those above.

- Preparing the RP14 and RP14a in respect of redundancy claims and liaising with the RPS.
- Arranging and distributing the P45s and any other required documentation for those employees who
 were made redundant.
- · Making the relevant arrangements with the Company's pension scheme provider.
- Preparing the RP15 in respect of any pension scheme arrears and liaising with the RPS.
- · Adjudicating and agreeing creditor claims, in the event a dividend will be payable.
- · Dealing with any claims brought in respect of retention of title.
- Distributing dividends to creditors, in the event a dividend will be payable.

Investigations

It is a statutory requirement that the Joint Administrators provide a report to the Secretary of State on the conduct of the Directors in their management of the Company to determine their fitness to act in such a role. This will entail a broad level of investigation to ensure that best practice standards are met and the Fee Estimate reflects this standard. If the Secretary of State then instigates Directors' Disqualification proceedings, further time may be expended in providing supporting documents, witness statements etc. Such investigation may or may not lead to further asset recovery so creditors should not assume that this activity will provide a monetary benefit to the Liquidation estate.

The Joint Administrators time costs to 8 February 2019 in respect of Investigations total £36 and have comprised the following tasks

- · Writing to the Company's bankers to request historic bank statements for the Company; and,
- Seeking the completion of a questionnaire by the Directors.

The Joint Administrators estimate total time costs of £7,388 in dealing with the investigations, including the time already incurred. This process will include the following future tasks:

- Securing the Company's books and records and taking a back-up of the Company's accounting system.
- · Investigation of any potential claims with regard to antecedent transactions.
- Land Registry and Companies House searches.
- Logging and reviewing creditor complaints and concerns regarding the Directors' conduct.
- · Internet and social media searches.
- Statutory reporting requirements to the Secretary of State in respect of directors' conduct and any resulting correspondence with the BEIS

The above time estimate assumes that more detailed investigations are not required. In the event, however, that more detailed work is required, the time costs involved are expected to be higher. In the event of this, the Joint Administrators will advise creditors in future progress reports.

Sale of Business & Realisation of Assets

The fundamental duty of an Administrator is that of the recovery and realisation of the assets, the Joint Administrators' powers are designed to ensure the effective discharge of this duty. The Joint Administrators must recover the assets of the company for the benefit of the creditors and ultimately the members, and must realise the same to affect the best possible distribution.

The Joint Administrators actions and ongoing strategy in respect of the Company's assets is detailed below. The Joint Administrators have incurred total time costs of £4,964 to date, in dealing with the realisation of Company assets. This included the following.

- Finalising the sale of the business and assets of Real Deals and Events to RDM, shortly following the Administration appointment.
- Negotiating and finalising the sale of the business and assets of Real Business and Business Advice to Prosper.
- Liaising with RDM in respect of book debt realisations.

The Joint Administrators estimate total time costs of £12,750 in dealing with asset realisations, including the time already incurred in this regard. This is estimated to include incorporate the following future key tasks.

- . Monitoring the book debt collections and liaising with RDM in respect of these
- Collecting the balances in the Company's pre-appointment bank accounts
- Making a VAT bad debt relief claim, if applicable.
- Investigating and realising, where possible, any prepayments made by the Company.
- · Dealing with any issues that arise from the sale transactions from a legal and operational perspective.

Joint Administrators	Caspian Media Limited (In Administration) Report to Creditors and Statement of Proposals 13 February 2019

Appendix 7

Estimated Expenses of the Administration

Caspian Media Limited (In Administration) Joint Administrators' Estimated Expenses for the Administration

Professional Advisors Accountant's Frees Accountant's Frees Professional Advisors Accountant's Frees Professional Advisors Professional	Notes	Notes Company / Organisation	Type of Expense	Activity	Fee Basis	Amount Incurred excl. VAT (£)	Amount Pard excl. VAT (£)	Anticipated Total Costs
Proceedings Procession Pr	-	Professional Advisors						exci. VA I (z)
TBC Accountant's Fiesa Dost-appointment tax returns Fixed Nii Nii <td></td> <td>Insolvency Risk Services</td> <td>Insurance</td> <td>Open cover insurance in respect of the Company's business and assets</td> <td>As incurred</td> <td>Ī</td> <td>Z</td> <td>5,000 00</td>		Insolvency Risk Services	Insurance	Open cover insurance in respect of the Company's business and assets	As incurred	Ī	Z	5,000 00
Sincipal methods Statutory Compilance Data recovery and backup Fixed Nil Nil Shoosmrifts LLP Legat Advisors Assistion with bleanding the Company's business and certain assets Time costs 3,400 00 Nil Nil Outher Advertising Limited Statutory Compliance Mail agents Statutory Advertising Fixed Nil Nil Royal Mail Statutory Compliance Statutory Compliance Statutory Compliance Statutory Compliance Nil Nil Total Professional Advisor and Other Costs Assistancy Compliance Statutory Compliance Statutory Compliance Statutory Compliance Nil Nil Disbursements Caregory 1 Disbursements Statutory Compliance Statutory Compliance Statutory Compliance Nil Nil Caregory 2 Disbursements Caregory 2 Disbursements Statutory Compliance Assistance Nil Nil Browdereau Transcient Statutory Compliance Assistance Nil Nil Category 2 Disbursements Assistance Assistance Nil Nil Browdereau<		TBC	Accountant's Fees	Post-appointment fax returns	Fixed	Z	Ž	3,000 00
Other Curtar Advancation Assisting with placing the Company to Compliance Courts Advancation and with the sales of part of the Administration and with the sales of part of the Administration and with the sales of part of the Courts Advancation and with the sales of part of the Courts Advancation and with the sales of part of the Courts Advancation and with the sales of part of the Courts Advancation and with the sales of part of the Courts Advancation and the Registry Counting Courts Advancation Administration and with the sales of part of the Salutiony Compliance Nii		Sircles net	Statutory Compliance	Data recovery and backup	Fixed	Z	Z	1,000 00
Other Other As incurred Nii		Shoosmiths LLP	Legal Advisors	Assisting with placing the Company into Administration and with the sales of part of the Company's business and certain assets	Time costs	3,400 00	Ž	15,000 00
Accurate Mailing Statutory Compliance Mail agents As incurred Nii		Other						
Counts Advertising Limited Statutory Compliance Statutory Advertising Fixed NII NIII HM Land Registry Statutory Compliance Land Registry Searches Land Registry Searches NII NIII NIII Royal Mail Statutory Compliance Statutory Compliance Storage of the Company's and Liquidators' records 3,487.48 NII NII Total Professional Advisor and Other Costs A statutory Compliance A statutory Compliance A statutory Compliance NII NII Disbursements Bordereau Travel A statutory Compliance A statutory Compliance NII NII Sundry Sundry No Category 2 Disbursements NII NII NIII No Category 2 Disbursements A statutory Compliance NIII NIII NIII	5	Accurate Mailing	Statutory Compliance	Mail agents	As incurred	Z	Ž	200 00
HM Land Registry Royal Mail Royal Mail Royal Mail Statutory Compliance S	က	Courts Advertising Limited	Statutory Compliance	Statutory Advertising		87 48	Z	250 00
Hoyal Mail Statutory Compliance Rouge of the Company's and Liquidators' records Statutory Compliance Statutory Disbursements Category 1 Disbursements		HM Land Registry	Statutory Compliance	Land Registry Searches	Fixed	Z	Ē	11 00
Total Data Management Statutory Compliance Storage of the Company's and Liquidators' records Total Professional Advisor and Other Costs Total Professional Advisor and Other Costs Bisbursements Category 1 Disbursements Bordereau Travel Sundry Category 2 Disbursements No Calegory 3 Disbursements No Calegory 4 Disbursements No Calegory 5 Disbursements No Calegory 5 Disbursements are anticipated No Calegory 6 Disbursements are anticipated No Calegory 7 Disbursements are anticipated No Calegory 8 Disbursements are anticipated No Calegory 9 Disbursements are anticipated are anticip	4	Royal Mail	Statutory Compliance	Mail Redirection		Z	Ž	490 00
Total Professional Advisor and Other Costs Disbursements Category 1 Disbursements Bordereau Travel Sundry Category 2 Disbursements No Category 2 Disbursements are anticipated No Category 2 Disbursements No Category 2 Disb	'n	Total Data Management	Statutory Compliance	Storage of the Company's and Liquidators' records		Z	Ē	1,500 00
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3,52148 Nii		No Category 2 Disbursements are anticipated				Ž	ž	Z
		Total Estimated Expenses				3,521 48	Ē	27,010 00

The Joint Administrators' choice of agent was based on their perception of the ability and expenence to perform this type of work, the complexity and nature of the assignment and the basis of the Joint Administrators' fee arrangement with them

It is more cost effective to employ an external company to print and mail circulars to creditors and members

Statutory advertising of the Joint Administrators' appointment in the London Gazette is required under insolvency legislation

The Company's mail will be redirected to the offices of the Joint Administrators for an initial period of 12 months

Books and records of the Company will be stored off site with an external provider for at least the duration of the Administration plus one year. In addition, it is a statutiory requirement that books and records of the Administrators must be kept for six years after the conclusion of the Administration 2 6 4 6

Category 1 Disbursements are payments to independent third parties where there is specific expenditure directly referable to the Administration

It is a statutory requirement for insolvency Practitioners to have a Bond on each case to which they are appointed. The cost is based on the value of the assets 9 ~ 8

Category 2 Disbursements are costs that are directly referable to the Administration but not to a payment to an independent third party

	Caspian Media Limited (In Administration)
Joint Administrators'	Report to Creditors and Statement of Proposals
	13 February 2019

Appendix 8 Statement of Creditors' Rights

STATEMENT OF CREDITORS' RIGHTS

Rule numbers refer to Insolvency (England & Wales) Rules 2016 (as amended) Section or paragraph numbers refer to Insolvency Act 1986

If you require a copy of any relevant rule or section, please contact Toby Osborne via Toby.Osborne@DuffandPhelps.com
This notice is accompanied by the Joint Administrators' Statement of Proposals.

Information for creditors on remuneration and disbursements of administrators

Information regarding the fees and disbursements of administrators, including details of the Duff & Phelps' disbursements policy and hourly charge out rates for each grade of staff that may undertake work on this case, is in a document called "A Creditors' Guide to Administrators' Fees". This can be viewed and downloaded from the Joint Administrators' website at.

https://www.duffandphelps.co.uk/services/restructuring/corporate-restructuring-and-debt-advisory/creditor-guides-and-employee-fact-sheets

(click on the document 'Administration (appointment from 1 October 2015)'. Should you require a copy, please contact this office

Creditors may requisition a decision to be made by all of the creditors for approval of the Joint Administrator' Proposals under para 52(2) Schedule B1 Insolvency Act 1986

The Joint Administrators shall seek a decision from the Company's creditors as to whether they approve the proposals if requested by creditors of the Company, whose debts amount to at least 10% of the total debts of the Company. Such a request must be received by the Joint Administrators within 8 business days of the date on which the Joint Administrator's statement of proposals is delivered. The request for a requisitioned decision must include a statement of the purpose of the proposed decision and either—

- (a) a statement of the requesting creditor's claim together with-
 - a list of the creditors or contributories concurring with the request and of the amounts of their respective claims or values, and
 - · confirmation of concurrence from each creditor; or

(b) a statement of the requesting creditor's debt and that that alone is sufficient without the concurrence of other creditors

Creditor/s may be requested to meet the costs of a requisitioned decision and a deposit will be required for this purpose. These costs may be ordered to be paid as an expense of the Administration if the creditors so resolve.

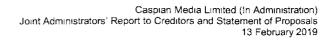
A requisitioned decision must be made within 28 days of receiving the deposit or the expiry of 14 days without the Administrator informing the requesting creditor of the deposit sum.

	Caspian Media Limited (In Administration)
Joint Administrators	Report to Creditors and Statement of Proposals
	13 February 2019

Appendix 9	
Proof of Debt Form	

PROOF OF DEBT - GENERAL FORM

Caspian Media Limited – In Administration Company Number: 03157774				
	Date of Administration:	6 February 2019		
1	Name of Creditor (If a company please also give company registration number and if non-UK, country of registration)			
2	Address of Creditor for correspondence			
	Contact telephone number of creditor			
	Email address of creditor	REF		
3	Total amount of claim, including any Value Added Tax, as at the date of administration, less any payments made after this date in relation to the claim, any deduction under R14.20 of the Insolvency (England & Wales) Rules 2016 and any adjustment by way of set-off in accordance with R14.24 and R14.25			
4.	Details of any documents by reference to which the debt can be substantiated (please attach)			
5.	If amount in 3 above includes outstanding uncapitalised interest please state amount	£		
6	Particulars of how and when debt incurred (If you need more space append a continuation sheet to this form)			
7	Particulars of any security held, the value of the security, and the date it was given			
8	Particulars of any reservation of title claimed, in respect of goods supplied to which the claim relates			
9.	Signature of creditor or person authorised to act on h	is behalf		
	Name in BLOCK LETTERS	DATE		
	Are you the sole member of the creditor?	YES / NO		
·	Position with or in relation to creditor			
	Address of person signing (if different from 2 above)			
Admitte	ed to vote for £	Admitted for dividend for £		
Date		Date		
Admını	strator	Administrator		



Α.			dix	40	
А	00	en	aix	10	

Disclosure in Accordance with Statement of Insolvency Practice 16 "Pre-Packaged Sales in Administrations"

DUFF&PHELPS

SIP 16 Report to Creditors
Caspian Media Limited
(In Administration)

13 February 2018

Joint Administrators' report on the pre-packaged sale of part of the business and certain assets of the Company

Duff & Phelps Ltd. The Shard 32 London Bridge Street London SE1 9SG

Definitions

Word or Phrase	Definition	
the Act	The Insolvency Act 1986 (as amended)	
Agency	A contract publishing division of the Company	
the Agent	SIA Group UK (London) Limited of 107 Cheapside, London, EC2V 6DN, independent agents who were instructed to value the assets of the Company	
the Appointment Date	6 February 2019, being the date of appointment of the Joint Administrators	
Business Advice	A content marketing division of the Company targeted at the micro- business sector	
СМН	CM Harbour Limited (Company Number 10699867), the Company's immediate and ultimate parent company	
the Company	Caspian Media Limited (In Administration) (Company Number: 03157774)	
the Directors	Sarah Woollett and Steven Randell, the directors of the Company at the Appointment Date	
EC Regulation	EC Regulation on Insolvency Proceedings 2000	
Events	A division of the Company which operated conferencing and awards related events	
HMRC	HM Revenue and Customs	
IPR	Intellectual Property Rights	
the Joint Administrators	Benjamın John Wiles and Paul David Williams of Duff & Phelps Ltd The Shard,32 London Bridge Street, London, SE1 9SG	
MBO	Management Buy-Out	
NDA	Non-Disclosure Agreement	
Prescribed Part	Pursuant to Section 176A of the Act, where a floating charge is created after 15 September 2003, a designated amount of the Company's net property (floating charge assets less costs of realisation) shall be made available to non-preferential unsecured creditors	
Prosper	Prosper (Media) Limited (Company Number 11807272), the purchaser of the Real Business and Business Advice divisions of the Company	
the Purchasers	RDM and Prosper	
Real Business	A content marketing division of the Company targeted at SMEs	

Real Deals	A content marketing and publishing division of the Company targe at the Private Equity sector
RPS	Redundancy Payments Service
RDM	Real Deals Media Limited (Company Number 06859732), purchaser of the Real Deals and Events divisions of the Company
the Rules	The Insolvency (England & Wales) Rules 2016 (as amended)
the Secured Creditor	RC Caspian LLP, the holder of fixed and floating charge security of the Company's assets
SIP 13	Statement of Insolvency Practice 13 – Industry best practice Insolvency Practitioners in relation to the acquisition of assets insolvent companies by connected parties
SIP 16	Statement of Insolvency Practice 16 – Industry best practice Insolvency Practitioners in relation to the requirement for disclosure information with respect to a 'Pre-Packaged' sale of business and assets of the Company
SMEs	Small and Medium Enterprises
SOA	Statement of Affairs, documentation to be supplied by the Direct outlining the Company's financial position as at the Appointment Direction
TUPE	The Transfer of Undertaking (Protection of Employment) Regulation 2006

DUFF&PHELPS

Caspian Media Limited (in Administration) ("the Company")

Joint Administrators' report on the pre-packaged sale of certain of the Company's business and assets

Outlined below are details of the following:

- The sale of the business and assets of Real Deals and Events to Real Deals Media Limited, and
- 2. The sale of the business and assets of Real Business and Business Advice to Prosper (Media) Limited.

General explanatory points on pre-packaged sales

Creditors should be aware of the differing roles of an Insolvency Practitioner associated with an Administration that involves a pre-packaged sale of the Company's business and assets. Prior to the formal appointment, the Insolvency Practitioner will have been instructed by the Company and/or the Secured Creditor to provide advice although will act, at all times, independently of the Company's management who will remain responsible for the affairs of the Company. That advice will normally include consideration of potential insolvency exit strategies and to assist management in meeting their fiduciary duties and obligations when running the Company, with particular attention being paid to any proposed pre-packaged Administration sale scenario.

On formal appointment, the Joint Administrators, who are officers of the court and agents of the Company, manage the Company's affairs, business and property for the benefit of creditors as a whole.

Background information

The Company was incorporated in 1996 and operated in the media and marketing industry. During April 2017, the Company underwent a MBO process financed by the Secured Creditor. As part of the process, a new holding company was created (CMH) to hold the investment in the Company, with the Directors being given a minority shareholding in CMH as part of the transaction.

At the Appointment Date, the Company operated four business divisions, as follows:

- Agency,
- Events,
- Real Business and Business Advice; and
- Real Deals

Following the MBO, the Company suffered from a number of operational and financial issues, resulting in some divisions underperforming against budget. The primary reasons behind this underperformance were as follows.

- Agency lost a significant contract and was unable to renegotiate the terms of an onerous contract with a key customer, which caused the division to be significantly loss making;
- Business Advice lost its key event sponsor and was unable to generate the anticipated levels
 of advertisement sales as a result, and
- The commercial director left the Company and the Directors had difficulty finding the appropriate sales staff, particularly for the content marketing divisions

As a result of the trading underperformance, the Company began to experience cash flow issues and began suffering from increasing pressure from creditors due to being unable to meet debts as they fell due. Moreover, the Company required emergency funding from the Secured Creditor to meet the salaries at the end of January 2019

As a result of the above, the Company reached a position where it became in default of its facility with the Secured Creditor.

Initial introduction

Duff & Phelps' was initially approached by Michael Loizou of the Secured Creditor on 17 January 2019 who advised that the Company was in financial difficulty and was in default in respect of its loan facility. Duff & Phelps had no prior professional involvement with the Company prior to this introduction.

Duff & Phelps was subsequently introduced to the Company's management team on 22 January 2019 in order to advise the Company and review the restructuring options available in light of the Company's financial position.

In view of the Company's deteriorating cash position, and mounting pressure from trade creditors, it was agreed that an accelerated sale process for the business and assets of the Company would be commenced, and Duff & Phelps were formally engaged by the Company in this regard on 23 January 2019

Pre-appointment considerations

The Company was placed into Administration by the Directors on 6 February 2019, with Benjamin Wiles and Paul Williams of Duff & Phelps being appointed as Joint Administrators. Part of the business and certain assets of the Company were sold to the Purchasers on the same date (RDM) and on 8 February 2019 (Prosper) Further details of the transactions, the assets involved in the sales, and the sale considerations, are provided in more detail in the remainder of this report.

In accordance with their duties, Duff & Phelps considered alternative options in the lead up to the Administration as follows:

Share sale

During the marketing process, interested parties were given the option of purchasing the shares in the Company, which would have allowed the Company to be rescued as a going concern. Unfortunately, no offers were received from any party for the Company's shares.

Trading Administration

Consideration was given as to whether it would be possible to trade the Company in Administration, however this was not deemed viable for the following reasons

- Risk of loss of reputation and customers Given that the Company's customers operated
 in the financial sector, it was considered that an Administration appointment whereby the
 Company continued to trade in Administration for an extended period could seriously damage
 the Company's reputation and result in customers terminating their subscriptions, event
 bookings or contracts, which would increase any funding requirement as well as significantly
 devalue the Company's IPR and goodwill.
- Funding Duff & Phelps undertook a review of the Company's cash flow forecast and
 concluded that the business would require additional working capital finance in order to trade
 in Administration. In this regard, the Secured Creditor was consulted by Duff & Phelps in
 respect of providing funding for a trading process, however, this was not considered to be a
 viable option for them. Alternative funding sources were not sought, given the above
 considerations and time constraints.

Accordingly, it was considered that by trading the Company in Administration with the view to completing a subsequent sale was unlikely to result in a better financial outcome for creditors than in a pre-packaged sale scenario.

For the reasons above, together with the associated risks and funding requirements to any appointed Administrator in trading the business in Administration, an extended trading period was not considered to be viable.

Creditors' Voluntary Liquidation

Consideration was given to placing the Company into CVL, however, due to the following reasons, this approach was deemed to be an inappropriate course of action.

- Duff & Phelps considered that the value of the Company's assets would be significantly eroded if the Company, or aspects of the Company's business, were not sold as a going concern. As detailed below, the majority of the Company's assets comprised IPR and goodwill. In a CVL, it was considered that it would be unlikely for any realisations to be made in respect of the goodwill, and the IPR would have been significantly devalued due to the insolvency. The pre-packaged Administration has enabled realisations to be made in respect of these intangible assets, increasing the return to creditors of the Company
- A CVL would mean all of the Company's 39 employees would have been made redundant.
 The redundancy and associated claims of the Company's employees would have worsened the position for creditors as a whole. The pre-packaged Administration has allowed 18 employees to transfer to the Purchasers under TUPE.

Company Voluntary Arrangement ("CVA")

Consideration was also given to a CVA, however, the Company's ongoing working capital requirements, the loss-making aspects of the business, and the timescales involved with delivering a CVA proposal made this option prohibitive.

A CVA would require notice to be given to the Company's creditors, followed by subsequent consultation. Therefore, the Company's position would have been likely to become public knowledge, increasing the risk of reputational damage and loss of customers.

In addition, as detailed above, elements of the Company's business were not profitable, and further to this, certain contracts may have become terminable upon entry into an insolvency process, which would have had a detrimental impact upon the Company's ongoing ability to trade and the repayment of creditors under a CVA. Consideration was also given to the increased impact on the funding requirements for the Company up to any CVA proposal being put forward to creditors.

Accordingly, it was considered that no improved financial outcome to creditors would be achieved under a CVA proposal.

Pre-Packaged Administration

In the absence of any other viable options, Duff & Phelps advised the Company that a pre-packaged Administration sale of the Company's business and assets as a going concern was necessary to maximise the realisable value of the Company's assets and maximise the outcome for the Company's creditors as a whole.

Secured Creditor

The Company has the following outstanding charge registered against it at Companies House in favour of the Secured Creditor.

Lender	Charge	Date of Creation	Date Delivered
RC Caspian LLP	Fixed and floating charge over the all the property of the Company	13 April 2017	20 April 2017

At the date of Appointment, the Secured Creditor was owed c.£1 6m by the Company including accrued interest and charges. No Directors of the Company have provided any guarantees against the finance provided by the Secured Creditor or any other creditor of the Company.

The Secured Creditor, being the Company's sole secured creditor and largest individual creditor by value, was kept informed of correspondence between the Company and Duff & Phelps and was consulted in respect of major decisions, as these would impact on its ability to collect any returns against its' security. The Secured Creditor supported the strategy undertaken by Duff & Phelps in the lead up to the Administration.

Marketing of the business and assets

The Company had not undertaken a marketing process prior to the instruction of Duff & Phelps

Accelerated Marketing Process

As detailed above, an accelerated marketing process was agreed between the Directors and Duff & Phelps as the appropriate restructuring strategy, with the Company being offered as a going concern.

As part of the planning for the marketing process, consideration was given to the length of any marketing period, being mindful of the Company's deteriorating cash position. Following this review, it was noted that the Company was due to host a significant event in early February and, therefore, needed to secure a sale as soon as possible to avoid cancellation of the event, and erosion of the value of the business. A longer marketing period was considered, however, it was felt that the imminent event at the beginning of February and the Company's financial position warranted an accelerated process, which should not result in a reduced sale price being achieved for the Company's business and assets.

The marketing process was commenced on 24 January 2019 with a Business Lite Memo being distributed to a selected audience of prospective interested parties. The audience was selected following consultation with the Directors and comprised a list of parties registered as having an interest in the media sector on Duff & Phelps internal database, as well as parties identified by the Directors, such as direct competitors and existing stakeholders. Parties were also selected based on deemed ability to complete a transaction in short order given the financial position of the Company

As part of the consultation process, the Directors voiced significant concerns that wide distribution of the opportunity to Private Equity firms, some of which were also subscribers to the Real Deals business, could result in damage to the Real Deals brand and impact the ability of the division being sold as a going concern. As such, a number of private equity firms and intermediary brokers were removed from the circulation list to limit any potential damage to the Real Deals business and related IPR and goodwill

Consideration was also given to advertising the Company's business or assets online, or in local or national publications. In light of the concerns that untargeted and widespread marketing might have a potential negative impact on the Company's goodwill and IPR should the Company's financial issues become generally public, Duff & Phelps considered that newspaper and general internet marketing was inappropriate in this case. Instead, a targeted and discreet marketing process was considered more appropriate to extract the best value for the Company's business and assets.

In this regard, marketing was conducted on a confidential basis via email, with a total of 110 prospective interested parties being invited to participate in the process. As part of the circulation, interested parties were provided the opportunity to sign and return an NDA to be allowed access to further information in relation to the Company.

A deadline of 5pm on 28 January 2018 was set for indicative offers from prospective purchasers, which provided five days for interested parties to assess the opportunity, on the basis that any subsequent due diligence would need to be completed quickly in order to facilitate completion in short order.

A total of 6 parties returned NDAs and were given access to an online data room, populated with more detailed information on the Company and its assets

As part of the marketing process, Duff & Phelps provided further specific information where requested, held meetings with interested parties and facilitated meetings and/or conference calls with the Directors, where required.

The Joint Administrators are satisfied that the pre-appointment marketing process carried out prior to completion of the sale was adequate

The Offers

Following conclusion of the accelerated marketing timeline, no offers were received for the entirety of the business and assets of the Company on a going concern basis from the parties that signed and returned NDAs.

Duff & Phelps were, however, able to secure a formal offer from RDM for the Real Deals and Events divisions for a total sum of £695,000 and an indicative offer from Prosper for the Real Business, Agency and Business Advice divisions for a total sum of £100,000, subject to additional due diligence No offers were received from the other 4 potential purchasers

Following consultation with the Agent, Secured Creditor and Directors, both offers were deemed to be acceptable given the circumstances and timescales involved.

On this basis, the offer from RDM was accepted on 30 January 2019 and the transaction progressed with a view to completing the sale as quickly as possible to avoid any further deterioration of the goodwill and IPR associated with Real Deals and Events.

A Notice of Intention to Appoint an Administrator was filed on the same date in order to obtain the benefit on an interim moratorium from creditor actions during the marketing process

In parallel, Prosper were provided time to undertake additional due diligence on a non-exclusive basis, including meeting key staff members, to enable them to fully assess the opportunity and present a formal offer

Whilst Prosper were given the opportunity to undertake parallel due diligence, it was noted that:

- the value of the transaction with RDM was comparably higher in value and preserved the employment status of 13 staff members,
- RDM had a desire to complete a transaction at the earliest possible opportunity due to the forthcoming event in early February and their deemed daily deterioration of the Company's intangible assets; and
- the offer from Prosper remained subject to additional due diligence and, therefore, remained uncertain of completion.

In this regard, the transaction with RDM was prioritised and completed at the earliest opportunity, with the Company being placed into Administration on 6 February 2019 and the transaction being facilitated shortly thereafter.

On 7 February 2019, Prosper presented a formal offer to the Joint Administrators for the Real Business and Business Advice divisions of the Company for a total sum of £25,000. In the absence of any other offers and given the necessity to preserve value in the assets associated with these divisions, the offer was accepted following consultation with the Secured Creditor and the Agent Prosper declined to offer for the Agency Business

The transaction

The transaction with RDM completed on 6 February 2019

The transaction with Prosper competed on 8 February 2019

Purchaser and Related Parties

The purchaser of the Real Deals and Events divisions of the Company is Real Deals Media Limited (Company Number: 03157774) The two current directors of RDM, Michael Loizou and Aristide Stavropoulos, also act as directors of the Secured Creditor and of CMH. It is understood that RDM will also be financed by the Secured Creditor.

The purchaser of the Real Business and Business Advice divisions of the Company is Prosper (Media) Limited (Company Number: 11807272) There is no prior connection between Prosper and the Company via mutual directorships or shareholdings.

Assets

The assets detailed below were sold to the Purchasers

	RDM (Real Deals & Events)	Prosper (Real Business & Business Advice)
Fixed Charge		
All other IPR, Source Codes and Business Information	Yes	Yes
Goodwill	Yes	Yes
IPR comprising the brand, trademarks and domain names, Source Codes and Business Information	Yes	Yes
Floating Charge		1
Company Records	Yes	Yes
Customer Contracts and Customer Deposits	Yes	Yes
Databases	Yes	Yes
Equipment and the Information Technology	Yes	Yes
Prepayments and Supplier Contracts	Yes	Yes
Royalty Payments	Yes	No
Work-In-Progress and the Work in Progress Book Debts	Yes	Yes

Sale consideration

The sale considerations for the transactions totalled £695,000 and £25,000 respectively and were apportioned to the assets as follows:

	RDM (£)	Prosper (£)
Fixed Charge Assets		
All other IPR, Source Codes and Business Information	270,000	
Goodwill of Events	1,000	
Goodwill of Real Business & Business Advice		1
Goodwill of Real Deals	1,000	1911/1-21-11-1-8
IPR in relation to Real Business & Business Advice, including Source Codes & Business Information		17,995
IPR in relation to Real Deals, comprising the brand, trademarks and domain names	250,000	
IPR in relation to the Events Business, comprising the 'Private Equity Awards' brand and associated trademarks and domain names	75,000	
Sub-Total	647,000	17,996
Floating Charge Assets		
Company Records	1	1
Customer Contracts and Customer Deposits	1	1
Databases of Agency, Business Advice, Contract Publishing and Real Business		1
Databases of Real Deals and Events	5,000	
Equipment and the Information Technology	22,996	4,000
Prepayments & Supplier Contracts	1	1
Royalty Payments	1	
Work-In-Progress and the Work in Progress Book Debts	20,000	3,000
Sub-Total	48,000	7,004
Total Consideration	695,000	25,000

It should be noted that, of the total consideration payable by RDM, £22,000 was paid in cash on completion of the transaction and £673,000 in lieu of a distribution to the Secured Creditor.

In the event that the asset realisations from cash at bank, prepayments, book debts and any other realisations prove insufficient for a distribution to the Secured Creditor of £673,000, the Joint Administrators have been provided with an indemnity from both RDM and the Secured Creditor for any shortfall.

Other

In accordance with SIP 16, the Joint Administrators confirm that the transactions do not include a provision for a buy-back and are not part of a wider transaction.

Valuation of the business and assets

Duff & Phelps instructed the Agent to carry out a valuation of the Company's tangible and intangible assets. The Agent confirmed that it holds adequate levels of professional indemnity insurance and that it is independent. The valuations were undertaken by Matt Earl, a RICS qualified valuer, of the Agent.

Tangible Assets

The tangible asset valuation was prepared on two bases of market value, as follows.

- In-Situ, which is the market value of the assets on the basis that they remain in place as part of a functioning business;
- Ex-Situ, which is the market value of the assets in the scenario of a properly promoted piecemeal private treaty or auction sale of the assets on a break up basis

The rationale for obtaining the valuation on the above bases was to distinguish between the values of the asset to a successor business (in-situ) or on a break up basis (ex-situ). In addition, the rationale for the above bases is for the apportionment of the sale consideration to ensure correct allocations to fixed and floating assets due to the impact this has on creditors

Below is a summary of the valuation of the Company's tangible assets, as provided by the Agent

Equipment and Information Technology - Real Deals and Events

	In-Situ (£)	Ex-Situ (£)
IT Equipment	22,650	10,495

The Company's tangible assets relating to the Real Deals and Events divisions consisted of IT hardware, mobile phones and photo/video equipment. In addition, the Company had a number of trademarked events, banners and sundry equipment. These assets were included in the sale to RDM at £22,996, as detailed above.

Equipment and Information Technology - Real Business and Business Advice

	In-Situ (£)	Ex-Situ (£)
IT Equipment	4,235	2,115

The Company's tangible assets relating to the Real Business and Business Advice divisions consisted of IT hardware and mobile phones. These assets were included in the sale to Prosper at £4,000, as detailed above.

Intangible Assets

Goodwill, <u>Databases</u> and IPR - Real <u>Deals</u> and Events

On the basis of a going concern sale, the Agent recommended a value between £500,000 and £600,000 for the goodwill and IPR of Real Deals and Events.

The Agent deemed it to be unlikely that any significant realisations would be achievable in the event of an ex-situ sale

As detailed above, these assets were included in the sale to RDM for £647,000

Goodwill, <u>Databases and IPR - Real Business and Business Advice</u>

On the basis of a going concern sale, the Agent recommended a value between £10,000 and £15,000 for the goodwill and IPR of Real Business and Business Advice.

The Agent deemed it to be unlikely that any significant realisations would be achievable in the event of an ex-situ sale.

As detailed above, these assets were included in the sale to Prosper for £17,996.

Connected Party Transactions

As discussed above, RDM has two directors in common with the Secured Creditor and the Company's parent company, CDM. The sale to RDM is, therefore, considered a connected party transaction by the Joint Administrators under the provisions of SIP 13.

The mutual directors and RDM were made aware of their ability to approach the pre-pack pool under the provisions of SIP 16 but elected not to do so. Consequently, no viability statement was requested by the pre-pack pool or the Joint Administrators in this regard.

To confirm, it is understood that the Directors will have no further involvement with the Company following the sales to RDM and Prosper and will, therefore, have no connection with the business going forward

Statutory Purpose

The statutory purpose of the Administration is to achieve one of the following hierarchical objectives

- Rescuing the company as a going concern, or
- Achieving a better result for the company's creditors as a whole than would be likely if the company were wound up (without first being in Administration), or
- Realising property in order to make a distribution to one or more secured or preferential creditors.

The first objective will not be achieved as there are insufficient funds and assets available to enable the Company to be rescued as a going concern, or via a CVA process. As noted above, the Company was marketed with the option of pursuing a solvent sale, however no offers were received for the Company as a whole

The Joint Administrators are therefore pursuing the second objective as it is considered that a better result for the Company's creditors as a whole will be achieved than if the Company were wound up without first being in Administration for the following reasons:

- The pre-packaged sales have achieved value for the intangible assets of the Company, as well as in-situ values for the tangible assets of the Company, which the Joint Administrators believe would not have been possible in a liquidation scenario.
- The pre-packaged sales have preserved the employment of 18 of the Company's staff, who
 would otherwise likely have been made redundant, thus reducing both preferential and nonpreferential unsecured claims in relation to the employees of the Company.
- Book debt collections are anticipated to be enhanced by the continuity of business provided by both purchasers

The Joint Administrators consider that the sale prices achieved were the best reasonably obtainable in all the circumstances. Consequently, the transactions have enabled the statutory purpose to be achieved.

Should you have any queries in respect of this report, please contact Charlotte Tasker on 0207 089 4833 or Charlotte Tasker@DuffandPhelps.com.

Yours faithfully For and on behalf of Caspian Media Limited

Benjamin Wiles
Joint Administrator

The affairs, business and property of the Company are being managed by the Joint Administrators, Benjamin John Wiles and Paul David Williams who act as agents for the Company and without personal liability. They are both licensed in the UK by the Insolvency Practitioners Association and are bound by the Insolvency Code of Ethics.