International Process Technologies Limited (formerly Quayshelfco 539 Limited) and subsidiary companies

Report and Financial Statements

**31 December 1996** 

Deloitte & Touche Mountbatten House 1 Grosvenor Square Southampton SO15 2BE



International Process Technologies Limited (formerly Quayshelfco 539 Limited) and subsidiary companies

# **REPORT AND FINANCIAL STATEMENTS 1996**

CONTENTS	Page
Officers and professional advisers	1
Chairman's statement	2
Directors' report	3
Statement of directors' responsibilities	5
Auditors' report	6
Consolidated profit and loss account	7
Consolidated balance sheet	8
Company balance sheet	9
Consolidated cash flow statement	10
Reconciliation of movements in shareholders' funds	11
Statement of total recognised gains and losses	11
Notes to the accounts	12

# **REPORT AND FINANCIAL STATEMENTS 1996**

# OFFICERS AND PROFESSIONAL ADVISERS

### **DIRECTORS**

A S Lewis

C F Dunnett

G F Elkin

P R Benson

D Flahault

M R Hoffman

### **SECRETARY**

G F Elkin

### REGISTERED OFFICE

The Courtyard 17 West Street Farnham Surrey GU9 7DR

## **BANKERS**

Bank of Scotland P O Box 208 21 Prince Street Bristol BS99 7JG

# **AUDITORS**

Deloitte & Touche Chartered Accountants Mountbatten House 1 Grosvenor Square Southampton SO15 2BE

International Process Technologies Limited (formerly Quayshelfco 539 Limited) and subsidiary companies

# CHAIRMAN'S STATEMENT Period ended 31 December 1996

Following the acquisition from BTR Nylex Limited of Plascoat International Limited in April 1996, I am pleased to report to shareholders the first results of International Process Technologies Limited (IPT).

#### The Group

As a world leader in the polymer industry, operating from many sites across Europe, IPT's multi-technology approach delivers a wide range of plastics products and raw materials to industries throughout Europe and worldwide. We embrace the principles of world class business practice and strive for Total Quality in every aspect of our operation.

This commitment to quality and technical innovation has kept us at the leading edge of plastics engineering technology serving industries such as the aerospace, defence, commercial, marine and automotive sectors. In addition to its wide range of thermoplastic coating powders the Group is able to offer plastic coating facilities, injection moulding, rotomoulding, flexible moulding, profile extrusions, vacuum forming and associated services.

#### Financial results

Turnover from 1 April 1996 to 31 December 1996 rose by 1.4% over the same period of 1995, for the companies acquired, to £29.0 million. Operating profit at £2.7 million rose, before restructuring costs, by 14.7%

#### Financial position

The Group generated strong operational cash flow in 1996 and, as a result, the cash balance at the end of the year had arisen to £2.5 million despite a higher than normal investment in new equipment and restructuring costs during the year.

#### Group trading

With reinforced management following the acquisition, and the implementation of world class practice, the Group saw an improvement in manufacturing efficiencies and customer service.

The decision was taken during the year to close the Lyon factory and move its manufacturing facilities to the UK and Holland. This equipment together with new investment will ensure that the Group can meet the increasing demand for thermoplastic coatings and powders.

Investment was also made at the end of the year in the plastic coatings factories to again meet increasing demand and to satisfy customers requirements.

Over 24% of the Group's turnover is exported and further 23% manufactured and sold in Netherlands and France. The strong pound in the second half of the year affected both the margin level on exports out of the UK and reduced the profit contribution from our overseas companies.

A number of operations in the Group have been rationalised and reorganised to improve efficiency. The successful accomplishment of this task has required hard work and commitment from staff at all levels and the Board and I would like to thank them for their past and continuing effort.

## Current trading and prospects

During the first quarter of the year sales are running slightly below last year but in line with the budget. Orders are running ahead of both budget and prior year with all units having a strong start. Margins are being affected in the first quarter by exchange rates (being adverse for exports) whilst plans to improve productivity and margin are proceeding.

m n form.

# DIRECTORS REPORT Period ended 31 December 1996

The directors present their first annual report and the audited financial statements for the period from incorporation on 19 December 1995 to 31 December 1996.

#### **ACTIVITIES**

The principal activity of the company is that of a holding and management service company to the IPT Group of companies. The principal trading activity of the group is that of plastic engineering operations.

#### REVIEW OF DEVELOPMENTS

The company was incorporated on 19 December 1995 as Quayshelfco 539 Limited and changed its name to International Process Technologies Limited on 11 April 1996. It started trading in April 1996 with the agreement to acquire the entire issued share capital of Plascoat International Limited and Plastic Coatings Holdings BV. Completion of this transaction took place on 23 April 1996.

#### **DIVIDENDS**

The directors do not recommend payment of a dividend on either the "A" ordinary or ordinary shares. After dividends of £668,844 in respect of the 7% preferences shares, retained profit for the period was £396,922.

#### **DIRECTORS**

The current list of directors is shown on page 1. The following directors served throughout the year and their interests in the ordinary shares of the company at 31 December 1996 and at 19 December 1995 were:

	31 December	19 December
	1996	1995
	No.	No.
A S Lewis (appointed 23 April 1996)		-
C F Dunnett (appointed 21 March 1996)	4,000,000	-
G F Elkin (appointed 21 March 1996)	2,666,667	-
PR Benson (appointed 23 April 1996)	533,333	-
D Flahault (appointed 23 April 1996)	533,333	-
		<del></del>

A S Lewis is a director of NatWest Ventures (Nominees) Limited and as such has a non-beneficial interest in the 1,861,540 7% cumulative redeemable preference shares and 11,500,376 'A' ordinary shares owned by that company. A S Lewis also has a beneficial interest of 22,258 'A' ordinary shares The directors had no interests in any other group companies at the 19 December 1995 or 31 December 1996.

M R Hoffman was appointed as a director on 25 March 1997.

#### **EMPLOYEES**

The Group pursues a policy of employee communication through meetings, including briefings and team meetings, and through internal notification of the Group focus and movement.

The Group employs disabled persons whenever circumstances permit, and full and fair consideration is given to applications for employment by disabled persons having regard to their particular aptitudes and disabilities.

# DIRECTORS' REPORT (continued) Period ended 31 December 1996

#### PAYMENT OF SUPPLIERS

It is the policy of the Group that each of the trading subsidiaries should agree appropriate terms and conditions for its transactions with suppliers. These will range from standard written terms to individually registered contracts. Payments are then made in accordance with these terms and conditions, provided that the supplier has complied with them.

### **AUDITORS**

Deloitte & Touche were appointed during the period by the directors and they have expressed their willingness to continue in office as auditors. A resolution to confirm their appointment will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

F Elkin

Secretary

25 March 1997

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and of the company as at the end of the financial year and of the profit or loss of the group for the year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and the company and to enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



#### **Chartered Accountants**

Deloitte & Touche Mountbatten House 1 Grosvenor Square Southampton SO15 2BE Telephone: National 01703 334124 International + 44 1703 334124 Fax (Gp. 3): 01703 330948

# AUDITORS' REPORT TO THE MEMBERS OF INTERNATIONAL PROCESS TECHNOLOGIES LIMITED (FORMERLY QUAYSHELFCO 539) LIMITED AND SUBSIDIARY COMPANIES

We have audited the financial statements on pages 7 to 27 which have been prepared under the accounting policies set out on pages 11 and 12.

## Respective responsibilities of directors and auditors

As described on page 5 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

# Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31 December 1996 and of the profit of the group for the period from 19 December 1995 to 31 December 1996 and have been properly prepared in accordance with the Companies Act 1985.

DELOITTE & TOUCHE

Soldie o Touche

Chartered Accountants and Registered Auditors

25 March 1997

6

Aberdeen, Bath, Belfast, Birmingham, Bournemouth, Bracknell, Bristol, Cambridge, Cardiff, Crawley, Dartford, Edinburgh, Glasgow, Leeds, Leicester, Liverpool, London, Manchester, Milton Keynes, Newcastle upon Tyne, Nottingham, St Albans and Southampton.

Principal place of business at which a list of partners' names is available: Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

# CONSOLIDATED PROFIT AND LOSS ACCOUNT Period ended 31 December 1996

	Note	Continuing operations 1996 £000's
Turnover	3	29,038
Cost of sales		(22,640)
Gross profit		6,398
Distribution costs		(1,408)
Administrative expenses - ordinary - exceptional	4	(2,125)
		(2,439)
Operating profit	5	2,551
Interest receivable Interest payable and similar charges	7	69 (1,142)
Profit on ordinary activities before taxation		1,478
Tax on profit on ordinary activities	8	(412)
Profit for the financial year		1,066
Dividends paid	9	(669)
Profit retained for the financial year	20	397

The trading period comprises the results of the acquired businesses from the date of acquisition to 31 December 1996.

# CONSOLIDATED BALANCE SHEET 31 December 1996

	Note	1996 £000's
FIXED ASSETS Tangible assets	11	12,497
Taligloid assess	11	
CURRENT ASSETS		
Stocks	13	2,795
Debtors	14	7,688
Cash		2,689
		13,172
CREDITORS: amounts falling due	1.5	(7.071)
within one year	15	(7,071)
NET CURRENT ASSETS		6,101
TOTAL ASSETS LESS CURRENT		
LIABILITIES		18,598
CREDITORS: amounts falling due		
after more than one year	16	(14,573)
PROVISIONS FOR LIABILITIES AND		
CHARGES	18	(195)
NET ASSETS		3,830
CAPITAL AND RESERVES		
Called up share capital	19	3,283
Share premium account	20	12,323
Goodwill reserve	20	(11,311)
Profit and loss account	20	(465)
TOTAL SHAREHOLDERS' FUNDS		3,830
Attributable to equity shareholders		(12 102)
Attributable to non-equity shareholders		(12,183) 16,013
The common of the control of the con		
		3,830

These financial statements were approved by the Board of Directors on 25 March 1997

Signed on behalf of the Board of Directors

Director

# COMPANY BALANCE SHEET 31 December 1996

Timestments   12   32,017		Note	1996 £000's
Debtors 14 1,064  CREDITORS: amounts falling due within one year 15 (2,803)  NET CURRENT LIABILITIES (1,739)  TOTAL ASSETS LESS CURRENT LIABILITIES 30,278  CREDITORS: amounts falling due after more than one year 16 (14,573)  NET ASSETS 15,705  CAPITAL AND RESERVES Called up share capital 19 3,283 Share premium account 20 12,323  Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013		12	32,017
within one year 15 (2,803)  NET CURRENT LIABILITIES (1,739)  TOTAL ASSETS LESS CURRENT LIABILITIES 30,278  CREDITORS: amounts falling due after more than one year 16 (14,573)  NET ASSETS 15,705  CAPITAL AND RESERVES Called up share capital 19 3,283 Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013		14	1,064
TOTAL ASSETS LESS CURRENT LIABILITIES  CREDITORS: amounts falling due after more than one year  16 (14,573)  NET ASSETS  15,705  CAPITAL AND RESERVES Called up share capital Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS  Attributable to equity shareholders Attributable to non-equity shareholders  (308) Attributable to non-equity shareholders 16,013		15	(2,803)
CREDITORS: amounts falling due after more than one year 16 (14,573)  NET ASSETS 15,705  CAPITAL AND RESERVES Called up share capital 19 3,283 Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013	NET CURRENT LIABILITIES		(1,739)
Attributable to equity shareholders  Attributable to non-equity shareholders  16 (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (14,573) (15,705) (15,705) (15,705) (16,013)			30,278
CAPITAL AND RESERVES Called up share capital 19 3,283 Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013	<del>_</del>	16	(14,573)
Called up share capital 19 3,283 Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013	NET ASSETS		15,705
Share premium account 20 12,323 Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013	CAPITAL AND RESERVES		
Profit and loss account 20 99  TOTAL SHAREHOLDERS' FUNDS 15,705  Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013			· · · · · · · · · · · · · · · · · · ·
TOTAL SHAREHOLDERS' FUNDS  15,705  Attributable to equity shareholders  Attributable to non-equity shareholders  16,013			
Attributable to equity shareholders (308) Attributable to non-equity shareholders 16,013	Profit and loss account	20	
Attributable to non-equity shareholders 16,013	TOTAL SHAREHOLDERS' FUNDS		15,705
15,705			
			15,705

These financial statements were approved by the Board of Directors on 25 March 1997

Signed on behalf of the Board of Directors

Director

# CONSOLIDATED CASH FLOW STATEMENT Period ended 31 December 1996

	Note	1996 £	1996 £
Cash flow from operating activities	24		5,364
Returns on investments and servicing of finance	25		(1,478)
Net taxation received .			1,063
Capital expenditure and financial investment	25		(1,058)
Acquisitions	25		(32,255)
Cash outflow before financing			(28,364)
Financing Issue of shares Increase in debt	25 25	15,606 15,295	
			30,901
Increase in cash in the period	27		2,537

# RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS Period ended 31 December 1996

	1996 £000's
Profit for the financial year	1,066
Dividends paid	(669)
Exchange translation differences on net assets of overseas	, ,
subsidiaries	(862)
Purchased goodwill written off in the period	(11,311)
Share capital issued in the period	3,283
Share premium arising in the period	12,323
Net increase to shareholders' funds	3,830
Opening shareholders' funds	
Closing shareholders' funds	3,830
STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES Period ended 31 December 1996	
	1996
	£000's
Profit for the financial year	1,066
Exchange translation differences on net assets of overseas subsidiaries	(862)
Total recognised gains and losses relating to the period	204

### 1. ACCOUNTING POLICIES

#### **Accounting convention**

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company and all its subsidiaries for the period ended 31 December 1996.

### Acquisitions and disposals

On the acquisition of a business, fair values are attributed to the group's share of net tangible assets. Where the cost of acquisition exceeds the values attributable to such net assets, the difference is treated as purchased goodwill and is written off directly to reserves in the year of acquisition.

#### Profit and loss account

The period of consolidated trading presented is from completion of the acquisitions to 31 December 1996. All notes relating to the profit and loss account refer to this period as 1996.

#### Depreciation of tangible fixed assets

Depreciation is not provided on freehold land. On other assets it is provided on cost in equal annual instalments over the estimated useful lives of the assets. The rates of depreciation are as follows:

Freehold and long leasehold buildings - 2% per annum

Short leasehold buildings - over the period of the lease

Plant and machinery - over 5 - 13 years

Fixtures, fittings, tools and equipment - over 3 - 10 years

Computer equipment - over 3 - 5 years

#### Stocks

Stocks and work in progress are valued on a first in, first out basis at the lower of cost and net realisable value. Cost includes materials, direct labour and an appropriate proportion of overhead expenses. Provision is made for obsolete and slow moving items.

### Deferred taxation

Deferred taxation is provided at the anticipated tax rates on timing differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

### **Investments**

Investments held as fixed assets are stated at cost less provision for permanent diminution in value.

## Turnover

Turnover represents amounts invoiced, less returns, exclusive of value added tax.

#### Pension costs

The group operates a defined benefit pension scheme. The expected cost of providing pensions, as calculated periodically by professionally qualified actuaries, is charged to the profit and loss account so as to spread the cost over the service lives of employees in the scheme in such a way that the pension cost is a substantially level percentage of current and expected future pensionable payroll.

#### Leases

Rental costs under operating leases are charged to the profit and loss account in equal annual amounts over the period of the lease.

#### Foreign currency

Transactions of UK companies denominated in foreign currencies are translated into sterling at the rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates ruling at that date. These translation differences are dealt with in the profit and loss account, except those relating to capital funding which are taken directly to reserves.

The financial statements of foreign subsidiaries are translated into sterling at the closing rates of exchange and the difference arising from the translation of the opening net investment in subsidiaries at the closing rate is taken direct to reserves.

#### Research and development

Research and development expenditure is charged to the profit and loss account except where the profitability of the related project can be determined with reasonable certainty. In these cases the related costs of tooling have been capitalised in the balance sheet under tangible fixed assets and depreciated accordingly.

#### 2. ACQUISITIONS

# **Plascoat International Limited**

On 23 April 1996 100% of the issued share capital of Plascoat International Limited and its subsidiaries was acquired for total consideration of £15,644,481. In addition the company settled liabilities with the previous parent company of £14,570,740. This acquisition has been accounted for by the acquisition method of accounting. The amount of goodwill arising as a result of the transaction is £11,404,818. The profit after taxation of Plascoat International Limited, and its subsidiaries, was as follows:

£000's

#### Results prior to acquisition

1 January 1996 to date of acquisition

3,532

Preceding financial year ended 31 December 1995

1,608

The period from 1 January 1996 to the date of acquisition includes an exceptional profit of £3,000,000 on disposal of an investment.

# 2. ACQUISITIONS (continued)

The following table explains the adjustments made to the book value of the major categories of assets and liabilities acquired to arrive at the fair values included in the consolidated financial statements at the date of acquisition. The cash flow effects of the acquisition are given in Note 28.

	Book amount £000's	Fair value adjustment £000's	Fair value to the Group £000's
Tangible fixed assets	12,427	(157)	12,270
Current assets	14,707	(870)	13,837
Creditors and provisions	(7,664)	367	(7,297)
Former parent group liabilities settled	19,470	(660)	18,810
Former parent group liabilities settled on acquisition	(14,571)		(14,571)
	4,899	(660)`	4,239

## **Plastic Coatings Holdings BV**

100% of the share capital of Plastic Coatings Holdings BV was acquired as at 23 April 1996 for total consideration of £1,000,000.

This acquisition has been accounted for by the acquisition method of accounting. The fair value of the assets acquired exceeded the consideration paid by £93,509.

The profit after taxation of Plastic Coatings Holdings BV was as follows:

	2000
Results prior to acquisition	
1 January 1996 to date of acquisition	132
	<del> </del>
Preceding financial year ended 31 December 1995	408
	*

The following table explains the adjustments made to the book value of the major categories of assets and liabilities acquired to arrive at the fair values included in the consolidated financial statements at the date of the acquisition. The cash flow effects of the acquisition are given in note 28.

	Book amount £000's	Fair value adjustment £000's	Fair value to the Group £000's
Tangible fixed assets	628	-	628
Current assets	988	(3)	985
Creditors and provisions	(519)	-	(519)
	1,097	(3)	1,094

£000's

# 3. TURNOVER

The analysis by geographical area of the Group's turnover is set out below:

	1996 £000's
United Kingdom	15,376
Other European countries	11,437
North America	838
Rest of the World	1,387
	29,038

The directors are of the opinion that the Group operates only one class of business.

# 4. EXCEPTIONAL ITEM

Following the acquisition, the Group rationalised parts of it's existing activities. The total cost of £314,000 comprises relocation and reorganisation costs.

# 5. OPERATING PROFIT

	1996
	£000's
Operating profit is stated after charging/(crediting):	
Depreciation - owned assets	917
Auditors' remuneration	78
Auditors' remuneration for non audit services	13
Operating leases - plant and machinery	267
- land and buildings	455
Profit on disposal of fixed assets	(5)
Foreign exchange losses	22
	<del></del>

In addition the auditors received £47,000 for work connected with the acquisitions which has been included as part of the related cost of investment.

7.

# 6. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

	1996 £000's
Directors' remuneration Salaries and taxable benefits	271
Remuneration of the Chairman	-
Remuneration of the highest paid director	90
Scale for other directors' remuneration excluding pension contributions:	1996 No.
£ 45,001 - £ 50,000 £ 55,001 - £ 60,000 £ 60,001 - £ 65,000	1 1 1
In addition £8,267 was paid to NatWest Ventures Limited in respect of A S Lewis' services as	a director.
Average number of persons employed	No.
Management Administration Production and sales staff	37 45 509
	591
Staff costs during the year (including directors) were:	1996 £000's
Wages and salaries Social security costs Pension costs	7,503 1,300 390
	9,193
INTEREST PAYABLE AND SIMILAR CHARGES	
On bank loans and overdrafts	1996 £000's
Repayable by instalments within 5 years	554 451
Repayable by instalments over more than 5 years On other loans	451 137
	1,142

### 8. TAX ON PROFIT ON ORDINARY ACTIVITIES

	1996 £000's
United Kingdom corporation tax charge at 33% based on the profit for the	
period	179
Overseas taxation	252
Deferred tax	(19)
	412
DIVIDENDS PAID	
	1996
	£000's
Preference shares	
7% cumulative redeemable preference shares	669

### 10. PROFIT OF PARENT COMPANY

9.

As permitted by Section 230 of the Companies Act, the profit and loss account of the parent company is not presented as part of these accounts. The parent company's retained profit for the financial period amounted to £99,390.

# 11. TANGIBLE FIXED ASSETS

	Freehold land and buildings £000's	Leasehold land and buildings £000's	Plant and equipment £000's	Total £000's
Group				
Cost				
Businesses acquired	4,287	2,699	18,372	25,358
Additions	7	19	1,048	1,074
Exchange rate adjustments	(449)	(1)	(905)	(1,355)
Disposals		<u> </u>	(57)	(57)
As at 31 December 1996	3,845	2,717	18,458	25,020
Depreciation				
Businesses acquired	687	425	11,347	12,459
Charge for the period	81	40	796	917
Exchange rate adjustments	(88)	(1)	(718)	(807)
Disposals	•		(46)	(46)
As at 31 December 1996	680	464	11,379	12,523
Net book value				
As at 31 December 1996	3,165	2,253	7,079	12,497

Freehold land and buildings includes freehold land of £560,000.

### 12. INVESTMENTS HELD AS FIXED ASSETS

	Shares in subsidiary undertakings £000's	Loans to subsidiary undertakings £000's	Total £000's
Company			
Cost Additions	15,645	16,372	32,017
As at 31 December 1996	15,645	16,372	32,017

The above investments are not listed.

# ADDITIONAL INFORMATION ON SUBSIDIARIES

The subsidiaries principally involved in the consolidation of the group are:-

Company	Country of / registration and operation	Activity	Proportion of ordinary shares held %
Plascoat International Limited	England	Holding company for group subsidiaries	100
Plascoat Holdings Limited	England	Holding company for foreign investments	100*
Plascoat UK Limited	England	Plastic coating, moulding, extruding, compounding, grinding, and manufacture of plastic materials	100*
Sonabat Chantal S.A.	France	Roto and injection moulding and vacuum forming	100*
Plastic Coatings Holdings BV * Held indirectly	Netherlands	Compounding, grinding, and manufacture of plastic materials	100*

# 13. STOCKS

	Group 1996 £000's
Raw materials and consumables	1,344
Work in progress	177
Finished goods	1,274
	2,795
	<del></del>

14.	DEBTORS
17.	שוטועועו

14.	DEBTORS		
		Group 1996 £000's	Company 1996 £000's
	Trade debtors	6,120	-
	Bills of exchange receivable	714	-
	Amounts owed by subsidiary companies	-	949
	Corporation tax	314	114
	Other debtors	297	1
	Prepayments and accrued income	243	
		7,688	1,064
	All the above amounts are due within one year.		
15.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		Group	Company
		1996	1996
		£000's	£000's
	Bank overdrafts	152	1,809
	Bank loans	729	729
	Trade creditors	3,456	-
	Other taxation and social security payable	661	-
	Other creditors	897	-
	Trade deposits	509	-
	Accruals and deferred income	667	265
		7,071	2,803
			:
16.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YE.	AR	
10.		Group	Company
		1996	1996
		£000's	£000's
	Bank loans	14,573	14,573

# 17. BORROWINGS

DOIGHO ITELOS		
	Group 1996 £000's	Company 1996 £000's
Bank overdraft	152	1,809
Bank loans	15,302	15,302
	15,454	17,111
Due within one year or on demand	881	2,538
Due after more than one year	14,573	14,573
	15,454	17,111
Analysis of loans repayments:	<del>L</del>	
Bank loans and overdrafts		
Within one year or on demand	881	2,538
Between one and two years	1,214	1,214
Between two and five years	6,315	6,315
After five years	7,044	7,044
	15,454	17,111
Amounts repayable by instalments some of which		<del></del>
fall due after five years		
	Group	Company
	1996	1996
	£000's	£000's
Bank loans		
Total amount	15,302	15,302
Instalments after five years	7,044	7,044

The bank loans and overdrafts are secured by fixed charge over the assets and undertakings of the Group. Interest charged on the loans is approximately 8% per annum.

3, C 7,

# 18. PROVISIONS FOR LIABILITIES AND CHARGES

224
7
(19)
(17)
195

Deferred taxation provided in the financial statements, and the total potential liability including the amounts for which provision has been made, are as follows:

		Full
	Provided	Potential
	1996	1996
	£000's	£000's
Tax effect of timing differences because of:		
Capital allowances in excess of depreciation	•	1,213
Surplus on revaluation	-	200
Gains deferred by holdover relief	259	259
Overseas holiday pay provision	(56)	(56)
Pension contributions provisions	(13)	(13)
Overseas prepayments	5	5
• • •		
	195	1,608
	E	

No deferred tax is provided in respect of the surplus on revaluations in subsidiary companies as there is no present intention to dispose of the assets concerned.

#### 19. CALLED UP SHARE CAPITAL

Group and company

Authorised:

A. C. F.

		1996 £000's
Number		2000 S
9,333,333	Ordinary shares of £0.01 each	93
	'A' Ordinary shares of £0.01 each	187
3,015,694	7% cumulative redeemable	
	preference shares of £1 each	3,016
		3,296
Called up	o, allotted and fully paid:	
		1996 £000's
Number		
8,000,000	Ordinary shares of £0.01 each	80
18,666,667	'A' Ordinary shares of £0.01 each	187
3,015,694	7% cumulative redeemable	
	preference shares of £1 each	3,016
		3,283
		<del></del>

The company was incorporated on 19 December 1995 with authorised and issued share capital of 100 £1 ordinary shares.

#### On 23 April 1996:

- the authorised ordinary share capital was increased to £93,333, by redesignating the existing share capital of 100 £1 ordinary shares as 10,000 1p ordinary shares and creating 9,323,333 1p ordinary shares,
- a new class of 'A' ordinary shares was created and a share capital of 18,666,667 1p shares authorised,
- a new class of preference shares was created and a share capital of 3,015,694 £1 shares authorised,
- 8,000,000 ordinary shares and 18,666,667 'A' ordinary shares were allotted for cash at par,
- 1,861,540 preference shares were allotted for cash at £5.31 per share.

# On 24 July 1996

• a further 1,154,154 preference shares were allotted for cash at £5.31 per share.

The funds raised in the above issue were used in the acquisition of Plascoat International Limited and Plastic Coatings Holdings BV as detailed in notes 2 and 28. The expenses of the issue were £674,000 and have been charged to the share premium account (note 20).

1006

# 19. CALLED UP SHARE CAPITAL (continued)

The preference shares are due to be redeemed in 20 instalments at £5.31 per share. The first instalment of 150,779 shares will be redeemed on 30 June 2001, with subsequent instalments of 150,785 shares being redeemed at 6 monthly intervals thereafter, the last instalment being on 31 December 2010.

#### 20. RESERVES

Group	Share premium account £000's	Goodwill reserve £000's	Profit and loss account £000's
Share premium on share capital issued	12,997	-	_
Issue costs	(674)	-	-
Purchased goodwill written off	-	(11,311)	-
Retained profit in the period	-	-	397
Exchange translation differences on net assets of overseas subsidiaries	-	-	(689)
Exchange differences on equity loans for overseas subsidiaries	-	-	(173)
At 31 December 1996	12,323	(11,311)	(465)
Company		Share premium account £000's	Profit and loss account £000's
Share premium on share capital issued		12,997	-
Issue costs		(674)	-
Retained profit for the period			99
At 31 December 1996		12,323	99

## 21. FINANCIAL COMMITMENTS

At 31 December 1996 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildings £000's	Other £000's
Expiring within one year	13	90
Expiring between two and five years inclusive	138	170
Expiring after more than five years	412	
	563	260
		<del></del>

The company had no annual commitments as at 31 December 1996.

#### 22. PENSION COSTS

The company contributes to two pension schemes in the UK providing benefits based on final pensionable pay, the BTR pension scheme and The Grosvenor Pension Fund. The assets of the schemes are held separately from those of the company in trustee administered funds.

The BTR Pension Scheme is valued by a qualified actuary at least every three years using the projected unit method which makes allowance for expected increases in earnings. The most recent valuation was at 6 April 1994 using the principal assumption that the investment return would be 2% greater than the rate of salary inflation.

At the last actuarial date the market value of the scheme's assets was £2,559 million and this actuarial valuation was sufficient to cover 125% of the benefits that had accrued to members, after allowing for the expected increases in earningsand improvements in benefits subsequently granted.

The Grosvenor Pension Fund is valued by a qualified actuary at least every three years, using the attained age method. The most recent valuation was at 1 April 1995 using the principal assumption that the investment return would be 1.5% greater than general salary increases and 3.5% greater than increase in future pension payments.

At the last actuarial date the market value of the scheme's assets was £22,470,000 and this actuarial valuation was sufficient to cover 104% of the benefits that had accrued to members, after allowing for future increases in earnings.

The net pension cost charged in the profit and loss account is as follows:

		1996 £000's
	Regular cost	353
23.	CONTINGENT LIABILITIES	
		1996 £000's
	Discounted bills of exchange Capital expenditure, approved and contracted	157 782

# 24. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	£000's
Operating profit	2,551
Depreciation	917
Profit on sale of fixed assets	(5)
Increase in stocks	(19)
Decrease in debtors	1,787
Increase in creditors	110
Net exchange differences	23
Net cash inflow from operating activities	5,364

1996

# 25. ANALYSIS OF CASH FLOWS FOR HEADINGS NOTED IN THE CASH FLOW STATEMENT

	£000's	£000's
Returns on investments and servicing of finance		
Interest received Interest paid Preference dividends paid	69 (878) (669)	
		(1,478)
Capital expenditure and financial investment		
Purchase of tangible fixed assets Proceeds from sale of fixed assets	(1,074)	
	,	(1,058)
Acquisitions		
Purchase of subsidiary undertakings: - acquisition of shares - settlement of related intercompany liabilities Net overdraft acquired with subsidiaries	(16,644) (14,571) (1,040)	
		(32,255)
Financing		
Issue of ordinary share capital Issue of preference share capital Costs of raising equity	267 16,013 (674)	
	<del></del>	15,606
Debt due within one year: Increase in short term borrowing Repaid in the period	2,881 (2,131)	
Debt due after one year: Secured loan repayable in instalments Costs of raising debt	15,000 (455)	
		15,295
		30,901



# 26. ANALYSIS OF NET DEBT

	Acquisition £000's	Cashflow £000's	Other non-cash movements £000's	At 31 December 1996 £000's
Cash at bank Overdraft	-	2,689 (152)	<u>.</u>	2,689 (152)
	-	2,537	-	2,537
Debt due within 1 year Debt due after one year	-	(750) (14,545)	21 (28)	(729) (14,573)
	•	(15,295)	(7)	(15,302)
	_	(12,758)	(7)	(12,765)

# 27. RECONCILIATION OF NET CASHFLOW TO MOVEMENT IN NET DEBT

	£000's	£000's
Increase in cash in the period	2,537	
Cash flow from reduction in debt	250	
		2,787
Loans to purchase subsidiary undertakings Debt issue costs amortised in period		(15,545)
Movement in net debt in the period		(12,765)
Net debt at 17 December 1995		
Net debt at 31 December 1996		(12,765)



# 28. PURCHASE OF SUBSIDIARY UNDERTAKINGS

	£000's
Net assets acquired	
Tangible fixed assets	12,898
Stocks	2,925
Debtors	11,583
Cash	314
Bank overdraft	(1,354)
Creditors and provisions	(6,462)
	19,904
Former parent group liabilities settled on acquisition	(14,571)
Goodwill	11,311
	16,644
Satisfied by	
Cash	16,644