

# Financial Statements Northampton Rugby Football Club Limited

For the year ended 31 May 2010

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# Company information

Company registration number:

3139409

Registered office:

Franklin's Gardens Weedon Road NORTHAMPTON

**Directors:** 

K L Barwell OBE (Chairman)
A Robson (Chief Executive Officer)
R A Deane (Financial Director)
L K L Barwell (Non-executive)
N D Beal (Non-executive)
J J Drown (Non-executive)
A C Hewitt (Non-executive)
M A L Holmes (Non-executive)
P Pask (Non-executive)
C Povey (Non-executive)
J A G D Raphael (Non-executive)

Secretary:

A T Cozzolino

**Auditor:** 

Grant Thornton UK LLP Chartered Accountants Statutory Auditor Grant Thornton House Kettering Parkway Kettering Venture Park KETTERING

Northants NN15 6XR

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# Report of the directors

The directors present their report together with the financial statements for the year ended 31 May 2010

# **Principal activity**

The principal activity of the company in the year under review was that of promoting the playing and furtherance of rugby football

#### **Business review**

The team consolidated its position in the Guinness Premiership and won the LV= Cup The company has recorded a profit for the year after taxation of £576,661 (2009 - £80,701)

The directors do not recommend the payment of a dividend

#### Financial risk management objectives and policies

Although the company may enter into derivative transactions such as interest rate swaps or forward foreign currency transactions in order to minimise its risks, the company did not enter into such transactions during the year. The company's policy is that no trading in such financial instruments shall be undertaken

The company's financial instruments comprise cash, trade debtors, trade creditors, overdrafts and loans. The main purpose of these financial instruments is to raise finance for the company's operations.

#### Liquidity risk

The company generates cash and therefore does not have any significant liquidity exposure. In the event of the rugby club being relegated, the company would receive an income parachute payment and additional income from central funds. The directors believe that this income, in addition to income generated from gate receipts and off field activities, would ensure the club has sufficient funding to either achieve premiership status on its first attempt, or enable the club to put into place further contingency plans to manage its liquidity exposure. Short term flexibility is achieved through the availability of overdraft facilities, bank loans and mortgages.

## Interest rate risk

The company finances its operation through a mixture of shareholders' funds, bank overdrafts, bank loans, mortgages and working capital

# **Key performance indicators**

#### Financial

The company measures its financial performance using the following measures

- growth in turnover is a key measure of the company's success in winning new business and
  retaining existing customers. The growth in rugby and commercial income was 3% up on last
  year.
- cash collection is an important part of effective working capital management. At the year end debtor days were 15 6 days compared to last year of 17 3 days
- total gate receipts per match
- monitoring senior and academy salary squad caps

## **Key performance indicators (continued)**

#### Non-financial

The company measures its non-financial performance in several areas as follows

- number of season tickets sold
- number of wins per season
- match attendances

#### **Directors**

The present membership of the Board is set out below. All of the directors served on the Board throughout the year

K L Barwell OBE A Robson R A Deane L K L Barwell N D Beal J J Drown A C Hewitt M A L Holmes P Pask C Povey J A G D Raphael

# Statement of directors' responsibilities

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- make judgments and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Statement of directors' responsibilities (continued)

In so far as each of the directors are aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **Auditor**

Grant Thornton UK LLP, having expressed their willingness to continue in office, will be deemed reappointed for the next financial year in accordance with section 487(2) of the Companies Act 2006 unless the company receives notice under section 488(1) of the Companies Act 2006

ON BEHALF OF THE BOARD

R A Deanc Director 9 August 2010



# Report of the independent auditor to the members of Northampton Rugby Football Club Limited (registered number 3139409)

We have audited the financial statements of Northampton Rugby Football Club Limited for the year ended 31 May 2010 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

# Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out in the Report of the Directors, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by directors, and the overall presentation of the financial statements.

# **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 May 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006



# Report of the independent auditor to the members of Northampton Rugby Football Club Limited (registered number 3139409)

# Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

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John Corbishley

Senior Statutory Auditor

for and on behalf of Grant Thornton UK LLP

Statutory Auditor, Chartered Accountants

Kettering

9 August 2010

# Principal accounting policies

#### **Basis of preparation**

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards (United Kingdom Generally Accounting Practice)

The principal accounting policies of the company are set out below. The policies have remained unchanged from the previous year

#### **Turnover**

Turnover represents the amounts, excluding VAT and trade discounts, receivable by the company for match tickets, executive boxes, sponsorship, English Rugby Partnership income, rental of ground, gate receipts and the provision of goods supplied and services provided by the company

#### **Deferred income**

Deferred income represents amounts received in relation to sponsorship and executive boxes. Deferred income is released to the profit and loss account in the season to which the income relates and typically is over a period of between 1 and 4 years.

#### Goodwill and intangible fixed assets

# Purchased goodwill

Goodwill represents the surplus arising on the acquisition of the net assets of The Northampton Football Club on 12 February 1996

The company has adopted a policy of amortising the cost over 20 years from February 1996

# Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost, net of depreciation

Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets other than freehold land over their expected useful lives. The rates generally applicable are

Freehold property and new buildings

2% on cost

Leasehold property

Over the remaining term of the lease

Ground improvements
Property improvements

20% on reducing balance 10% on reducing balance

Furniture, fixtures and fittings

20% on reducing balance

Office equipment

 $20 - 33^{1}/_{3}\%$  on cost

Motor vehicles

331/3% on reducing balance

In respect of freehold property and improvements on assets taken over from The Northampton Football Club, depreciation is provided on the original costs of the assets No depreciation is provided during the period of construction for freehold property

#### Leased assets

All leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight line basis over the lease term

#### Investments

Investments are included at cost less amounts written off

#### Stocks

Stocks are stated at the lower of cost and net realisable value, after making allowance for obsolete and slow moving items

#### **Deferred taxation**

Deferred tax is recognised on all timing differences where the transactions or events that give the company an obligation to pay more tax in the future, or a right to pay less tax in the future, have occurred by the balance sheet date. Deferred tax assets are recognised when it is more likely than not that they will be recovered. Deferred tax is measured using rates of tax that have been enacted or substantively enacted by the balance sheet date.

#### **Contributions to pension schemes**

#### **Defined Contribution Scheme**

The pension costs charged against operating profits are the contributions payable to the scheme in respect of the accounting period

# **Grants received**

Grants received in respect of capital expenditure are credited to a deferred income account and are released to the profit and loss account by equal annual installments over the expected useful lives of the relevant assets

#### **Financial instruments**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited direct to equity. There is no effect on the financial statements as a result of adopting the new policy.

# Profit and loss account

	Note	2010 £	2009 £
Turnover	1	12,032,507	11,656,420
Cost of sales		(6,427,691)	(6,678,545)
Gross profit		5,604,816	4,977,875
Administrative expenses		(4,988,456)	(4,797,207)
Operating profit		616,360	180,668
Net interest	2	(39,699)	(99,967)
Profit on ordinary activities before taxation	1	576,661	80,701
Tax on profit on ordinary activities	4		
Profit for the financial year	14	576,661	80,701

There were no recognised gains or losses other than the profit for the financial year

All of the operations of the company are considered to be continuing

# Balance sheet

	Note	£	2010 £	£	2009 £
Fixed assets					
Intangible assets	5		34,397		40,457
Tangible assets	6		12,034,825		12,322,994
Investments	7		179		179
			12,069,401		12,363,630
Current assets					
Stocks	8	283,839		281,628	
Debtors	9	928,267		996,285	
Cash at bank and in hand		770,255		438,275	
		1,982,361		1,716,188	
Creditors: amounts falling due within one year	10	(4,280,301)		(4,563,986)	
Net current liabilities			(2,297,940)		(2,847,798)
Total assets less current liabilities			9,771,461		9,515,832
Creditors: amounts falling due					
after more than one year	11		(6,333,142)		(6,654,174)
			3,438,319		2,861,658
Capital and reserves	13		4,500,000		4,500,000
Called up share capital Profit and loss account	15 14		4,500,000 (1,061,681)		(1,638,342)
Profit and loss account	14		(1,001,001)		(1,030,342)
Shareholders' funds	15		3,438,319		2,861,658

The financial statements were approved by the Board of Directors and authorised for issue on 9 August 2010 They were signed on its behalf by

A Robson Director

R A Deane Director

Registration number 3139409

The accompanying accounting policies and notes form part of these financial statements.

# Notes to the financial statements

# 1 Turnover and profit on ordinary activities before taxation

The turnover is attributable to the activity as stated in the Report of the Directors

Turnover is attributable to the following classes of business

Turnover is attributable to the following classes of business	2010 £	2009 £
Rugby income	4,594,439	3,595,563
Premier Rugby income	2,165,350	2,260,136
Commercial income	5,272,718	5,800,721
	12,032,507	11,656,420
The profit on ordinary activities before taxation is stated after		
	2010	2009
	£	£
Depreciation		
Tangible fixed assets, owned	390,590	398,994
Hire of plant and machinery under operating leases	36,415	35,753
Hire of land and buildings under operating leases	23,400	34,455
Goodwill amortised	6,060	6,060
Loss on disposal of fixed assets	-	3,406
Auditor's remuneration		
- audit of the financial statements	17,600	19,535
- taxation service	2,475	2,400

# Liability Limitation Agreement with the auditor

The company entered into a liability limitation agreement with Grant Thornton UK LLP, the statutory auditor, in respect of the statutory audit for the year ended 31 May 2010. The proportionate liability agreement follows the standard terms in Appendix B to the Financial Reporting Council's June 2008. Guidance on Auditor Liability Agreements, and was approved at the Annual General Meeting.

# 2 Net interest

2010 £	2009 £
On bank loans and overdrafts  Bank interest receivable  -	100,121 (154)
39,699	99,967

# Northampton Rugby Football Club Limited Financial statements for the year ended 31 May 2010

# 3 Directors and employees

Staff costs during the year were as follows		
	2010	2009
	£	£
Wages and salaries	5,236,235	5,062,224
Social security costs	573,386	531,890
Other pension costs	65,475	64,304
Other pension costs		
	5,875,096	5,658,418
The average number of employees of the company during the year was		
The average number of employees of the company during the year was	2010	2009
	Number	Number
Sports and rugby players	56	56
Administration, commercial and match day only staff	186	171
	242	227
Included in administration, commercial and match day only staff are 154 (200 employees	9 - 135) part-ti	me
December of diseases as follows		
Remuneration in respect of directors was as follows	2010	2009
		_
	£	£
Emoluments	276,805	263,549
Pension contributions to money purchase pension schemes	16,740	15,942
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	293,545	279,491

Non-executive directors did not receive any remuneration in respect of their services as directors during the year

During the year 2 directors (2009 - 2) participated in defined contribution pension schemes

The amounts set out above include remuneration in respect of the highest paid director as follows

	2010	2009
	£	£
Emoluments	195,905	182,649
Pension contributions to money purchase pension scheme	9,463	9,012

# Northampton Rugby Football Club Limited Financial statements for the year ended 31 May 2010

# 4 Taxation

There was no tax charge for the year (2009 - £n1)

# Factors affecting the tax charge for the year

The tax assessed for the year is different to the standard rate of corporation tax in the UK 28% (2009 - 28%) The differences are explained as follows

	2010 £	2009 £
Profit on ordinary activities before tax	576,661	80,701
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK 28% (2009 - 28%)	161,465	22,596
Effects of Expenses not deductible for tax purposes Capital allowances for the year in excess of depreciation Utilisation of trading losses in the year	26,690 12,514 (200,669)	90,426 (14,652) (98,370)
Current tax charge for the year		

Tax losses of approximately £1,047,826 remain available to carry forward for offset against future taxable trade. The related deferred tax asset has not been recognised in the financial statements as its recoverability is considered to be uncertain in the foreseeable future.

No provision has been made for deferred tax on the sale of freehold land and properties where taxable gains have been rolled over into replacement assets. Such tax would become payable only if the freehold land and property were sold without it being possible to claim rollover relief. The total amount unprovided for in respect of this is £217,000 (2009 - £217,000). At present it is not envisaged that any tax will become payable in the foreseeable future

# 5 Intangible fixed assets

goodwill £
121,257
80,800
6,060
86,860
34,397
40,457
•

Purchased goodwill relates to the surplus arising from the acquisition of the net assets of the Northampton Football Club and is amortised over its useful economic life of 20 years

# 6 Tangible fixed assets

	Freehold property, new buildings and ground improvements	Furniture, fixtures and fittings, motor vehicles and office equipment £	Totals £
Cost			
At 1 June 2009	13,772,759	1,573,927	15,346,686
Additions	9,788	92,633	102,421
At 31 May 2010	13,782,547	1,666,560	15,449,107
Depreciation			
At 1 June 2009	1,905,120	1,118,572	3,023,692
Provided in the year	264,346	126,244	390,590
At 31 May 2010	2,169,466	1,244,816	3,414,282
Net book amount at 31 May 2010	11,613,081	421,744	12,034,825
Net book amount at 31 May 2009	11,867,639	455,355	12,322,994

Included within freehold property, new buildings and ground improvements is land at a cost of £1,095,048 (2009 - £1,095,048) which is not depreciated

#### 7 Fixed asset investments

Cost and net book amount	Shares in group undertakings £	Investments other than loans £	Total £
At 1 June 2009 and 31 May 2010	100	79	179

At 31 May 2010 the company held more than 20% of the equity of the following

	Class of share capital held	Proportion held	Nature of business	Capital and reserves
Saints Rugby Limited	£1 Ordinary shares	100%	Dormant	100

The investments other than loans relates to an investment in Premier Rugby Limited

The company is exempt from preparing consolidated financial statements on the grounds that it is an intermediate holding company in a medium sized group. The financial statements therefore present information about the company as an individual undertaking and not about its group.

# 8 Stocks

10

		2010 £	2009 £
	Shop stock	283,839	281,628
	Debtors		
		2010	2009
		£	£
	Trade debtors	515,184	552,746
	Other debtors	82,388	46,316
	Prepayments and accrued income	330,695	397,223
		928,267	996,285
)	Creditors: amounts falling due within one year		
		2010	2009
		£	£
	Bank loans and overdrafts	300,000	300,000
	Trade creditors	497,723	876,603
	Amounts owed to group undertakings	63,944	38,950
	Social security and other taxes	875,486	679,061
	Other creditors	13,084	196,216
	Accrued expenses	425,574	641,344
	Deferred income	2,104,490	1,831,812
		4,280,301	4,563,986

Interest on bank overdrafts is charged at 1 5% (2009 - 1 5%) over the bank base rate

The bank loan held with Barclays Commercial Bank is secured by a fixed and floating charge over all the assets of the group

# 11 Creditors: amounts falling due after more than one year

	2010 £	2009 £
Bank loans Amounts owed to group undertakings Deferred income	1,205,000 4,542,411 585,731	1,505,000 4,542,411 606,763
	6,333,142	6,654,174

The bank loan held with Barclays Commercial Bank is secured by a fixed and floating charge over all the assets of the group

# 12 Borrowings

Bank loans are repayable as follows	2010 £	2009 £
Within one year	300,000	300,000
After one and within two years	300,000	300,000
After two and within five years	905,000	900,000
After five years		305,000
	1,505,000	1,805,000

The bank loan is repayable by yearly instalments at an interest rate of 1 15% over the bank base rate

# 13 Share capital

	2010 £	2009 £
Authorised 20,000,000 ordinary shares of £1 each	20,000,000	20,000,000
Allotted, called up and fully paid 4,500,000 ordinary shares of £1 each	4,500,000	4,500,000

# 14 Reserves

	Profit and loss account
At 1 June 2009 Retained profit for the year	(1,638,342) 576,661
At 31 May 2010	(1,061,681)
•	<del> </del>

# 15 Reconciliation of movements in shareholders' funds

	2010 £	2009 £
Profit for the financial year and net increase in shareholders' funds Shareholders' funds at 1 June 2009	576,661 2,861,658	80,701 2,780,957
Shareholders' funds at 31 May 2010	3,438,319	2,861,658

# 16 Capital commitments

There were capital commitments of £nil at 31 May 2010 (2009 - £43,013)

#### 17 Retirement benefits

#### **Defined Contribution Scheme**

The company operates a defined contribution pension scheme for the benefit of the employees and certain directors (see Note 3) The assets of the scheme are administered by trustees in a fund independent from those of the company

# 18 Contingent liabilities

There were no contingent liabilities at 31 May 2010 or 31 May 2009 other than the unprovided deferred taxation as referred to in Note 4

# 19 Leasing commitments

Operating lease payments amounting to £59,815 (2009 - £70,208) are due within one year. The leases to which these amounts relate expire as follows

•		2010		2009
	Land and		Land and	
	buildings	Other	buildings	Other
	£	£	£	£
In one year or less	23,400	152	34,455	179
Between one and five years		36,263	<del>-</del> -	35,574
	23,400	36,415	34,455	35,753

### 20 Transactions with directors and other related parties

As a wholly owned subsidiary of Northampton Saints PLC, the company is exempt from the requirement of FRS 8 to disclose transactions with other members of the group headed by Northampton Saints PLC on the grounds that accounts are publicly available from Companies House

#### Transactions with directors

Due to/(from)						
		Value in	Value in the year		the group	
Director/entity	Type of transaction	2010	2009	2010	2009	
•	••	£	£	£	£	
K L Barwell OBE and	Sales from the company	5,110	695	-	400	
L K L Barwell (Barwell Corporation)	Purchases made by the company	82,250	80,500	-	(80,500)	
L K L Barwell	Sales from the company	44,396	36,634	5,398	4,419	
(Vision Security Group Limited)	Purchases made by the company	69,135	72,355	(23,848)	(23,891)	
A C Hewitt	Sales from the company	8,093	7,335	345	-	
(Burbage Realty)	Purchases made by the company	· -	18,831	-	(18,831)	
N D Beal (David Williams Independent Financial Advisers)	Sales from the company	3,507	3,584	-	-	

Sales and purchases between the company and companies connected with the directors were at arms length and relate principally to sponsorship and the rental of hospitality suites

# 21 Controlling related party

The directors consider that the ultimate parent undertaking and controlling related party of this company is Northampton Saints PLC

The largest group of undertakings for which group accounts have been drawn up is that headed by Northampton Saints PLC