| Company registration number 03137456 (England and Wales)  |
|---|
| THE BULLEN HEALTHCARE GROUP LIMITED  ANNUAL REPORT AND FINANCIAL STATEMENTS  FOR THE YEAR ENDED 31 MARCH 2022 |
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### **COMPANY INFORMATION**

Directors Mr P F Bullen

Mr P A Bullen Mr J M Charles Mr I N Burton

Secretary Mr I N Burton

Company number 03137456

Registered office C/o DSG

Castle Chambers 43 Castle Street Liverpool Merseyside L2 9TL

Auditor DSG

Castle Chambers 43 Castle Street Liverpool L2 9TL

Business address Glacier Building

Brunswick Business Park

Harrington Road Liverpool L3 4BH

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### STRATEGIC REPORT

### FOR THE YEAR ENDED 31 MARCH 2022

The directors present the strategic report for the year ended 31 March 2022.

### Principal activity and fair review of business

The principal activity of the company in the year under review was to provide management services for the group. The subsidiaries' activities were the manufacture and sale of healthcare and surgical equipment.

The results for the group show a pre-tax profit of £5,450,661 (2021: £3,453,068) for the year and sales of £53,530,620 (2021: £46.927.158).

The group has net assets of £11,023,798 (2021: £7,182,234)

The year to March 2022 has seen continued stability in the margins achieved in the business in what can be a competitive marketplace. There has been a focus on cash management during the year and this has seen significant benefits in the levels of headroom available in the business to allow strategic decisions to be taken and to reduce the level of interest payable. This is expected to continue in the future.

The business continues to invest significantly in fixed assets including IT systems to ensure that the Group continues to offer a cutting edge service to its patients and other stakeholders.

The Group increased it's level of stock holding at the year end in the approach to keeping up with rising customer demand. Consequently, stock levels increased to £3,649,618 (2021: £3,229,353). This increased level of stockholding has been maintained since year end and is unlikely to change in the near future.

### Principal risks and uncertainties

### **Business risk**

The management of the business is subject to certain risks. These include the risk of competition, loss of key personnel and the risk of losing the Dispensing Appliance Contractor (DAC) Licences which are held by other group entities. Management deal with risks in a proactive manner to minimise any loss of trade to the company.

### Economic risk

The key business risks and uncertainties affecting the company are considered to relate to the economy in general and the pharmaceutical industry in particular. Other factors include competition from both national and independent pharmaceutical distributors, employee retention and product availability.

### Credit risk

Credit risk is a constant risk and all new customers are reviewed and their financial position assessed before acceptance. The debt from existing customers is monitored on a regular basis to reduce the cash flow risk.

### Coronavirus risk

Management has considered the potential operational challenges posed by COVID 19, including but not restricted to, an assessment of the robustness of their supply chain and broader logistic arrangements. See the going concern accounting policy for further information, however management does not foresee any operational pressures to be caused by the COVID 19 situation or any material impact on the company. **Key performance indicators** 

It is envisaged that when assessing the performance of the business against key performance indicators such as turnover, gross profit, cost control and overall profitability, the group will continue to perform well and develop in line with its business

### **Future developments**

The directors have considered the future activities of the group and consider that they are well placed to manage their business risks and take advantage of any business opportunities that arise.

### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

On behalf of the board

Mr P A Bullen

Director

22 December 2022

### **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 31 MARCH 2022

The directors present their annual report and financial statements for the year ended 31 March 2022.

This report contains the statutory information disclosed in addition to that set out in the strategic report. Information relating to the principal activity, risk management policies and future developments, which would otherwise be included in the Directors' Report, is included in the Strategic Report.

### Results and dividends

The results for the year are set out on page 8.

No ordinary dividends were paid. The directors do not recommend payment of a further dividend.

### Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr P F Bullen Mrs L C Marsden Mr P A Bullen Mr J M Charles Mr I N Burton

(Resigned 4 June 2021)

### Qualifying third party indemnity provisions

The company has made qualifying third party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

### Post reporting date events

There have been no major changes since the balance sheet date.

### Auditor

The auditor, DSG, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

Mr P A Bullen **Director** 

22 December 2022

### **DIRECTORS' RESPONSIBILITIES STATEMENT**

### FOR THE YEAR ENDED 31 MARCH 2022

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will
  continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF THE BULLEN HEALTHCARE GROUP LIMITED

### Opinion

We have audited the financial statements of The Bullen Healthcare Group Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2022 which comprise the group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2022 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF THE BULLEN HEALTHCARE GROUP LIMITED

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us: or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF THE BULLEN HEALTHCARE GROUP LIMITED

### Capability of the audit in detecting irregularities, including fraud

Discussions with and enquiries of management and those charged with governance were held with a view to identifying those laws and regulations that could be expected to have a material impact on the financial statements. During the engagement team briefing, the outcomes of these discussions and enquiries were shared with the team, as well as consideration as to where and how fraud may occur in the entity. The following laws and regulations were identified as being of significance to the entity:

- Those laws and regulations considered to have a direct effect on the financial statements include UK financial reporting standards, Company Law, Tax and Pensions legislation, and distributable profits legislation.
- Those laws and regulations for which non-compliance may be fundamental to the operating aspects of the business
  and therefore may have a material effect on the financial statements include environmental regulations, health and
  safety legislation, trades description act, employment legislation and pharmaceutical regulations in accordance with
  the health and social care act 2012.

Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and those charged with governance as to whether the entity complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of board minutes; testing the appropriateness of journal entries; reviewing post year end payments for evidence of claims pay outs and the performance of analytical review to identify unexpected movements in account balances which may be indicative of fraud.

No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud. is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jean Ellis BA FCA CTA (Senior Statutory Auditor) For and on behalf of DSG

Chartered Accountants Statutory Auditor 22 December 2022

Castle Chambers 43 Castle Street Liverpool L2 9TL

### GROUP PROFIT AND LOSS ACCOUNT

### FOR THE YEAR ENDED 31 MARCH 2022

|                                       | Notes | 2022<br>£    | 2021<br>£    |
|---------------------------------------|-------|--------------|--------------|
| Turnover                              | 3     | 53,530,620   | 46,927,158   |
| Cost of sales                         |       | (37,849,003) | (33,770,088) |
| Gross profit                          |       | 15,681,617   | 13,157,070   |
| Distribution costs                    |       | (1,104,066)  | (1,109,971)  |
| Administrative expenses               |       | (8,982,970)  | (8,506,209)  |
| Other operating income                |       | -            | 10,000       |
| Operating profit                      | 4     | 5,594,581    | 3,550,890    |
| Interest payable and similar expenses | 8     | (143,920)    | (97,822)     |
| Profit before taxation                |       | 5,450,661    | 3,453,068    |
| Tax on profit                         | 9     | (1,139,140)  | (708,718)    |
| Profit for the financial year         | 25    | 4,311,521    | 2,744,350    |
|                                       |       |              |              |

Profit for the financial year is all attributable to the owners of the parent company.

The profit and loss account has been prepared on the basis that all operations are continuing operations.

### **GROUP STATEMENT OF COMPREHENSIVE INCOME**

### FOR THE YEAR ENDED 31 MARCH 2022

|   | 2022<br>£ | 2021<br>£ |
|---|-----------|-----------|
| Profit for the year                     | 4,311,521 | 2,744,350 |
| Other comprehensive income              | -         | -         |
| Total comprehensive income for the year | 4,311,521 | 2,744,350 |

Total comprehensive income for the year is all attributable to the owners of the parent company.

### **GROUP BALANCE SHEET**

### **AS AT 31 MARCH 2022**

|   |          | 20           | 22                   | 2021         |                    |
|---|----------|--------------|----------------------|--------------|--------------------|
|   | Notes    | £            | £                    | £            | £                  |
| Fixed assets  |          |              |                      |              |                    |
| Goodwill  | 11       |              | 15,030               |              | 35,062             |
| Other intangible assets                             | 11       |              | 1,517,957            |              | 1,528,472          |
| Total intangible assets                             |          |              | 1,532,987            |              | 1,563,534          |
| Tangible assets                                     | 12       |              | 2,172,375            |              | 2,305,363          |
| Investments   | 13       |              |                      |              | 469,956            |
|   |          |              | 3,705,362            |              | 4,338,853          |
| Current assets                                      | 4-       | 0010010      |                      | 0.000.070    |                    |
| Stocks  | 17       | 3,649,618    |                      | 3,229,353    |                    |
| Debtors   | 18       | 15,454,413   |                      | 12,005,256   |                    |
| Cash at bank and in hand                            |          | 117,488      |                      | <u> </u>     |                    |
|   |          | 19,221,519   |                      | 15,234,877   |                    |
| Creditors: amounts falling due within one year      | 20       | (11,456,679) |                      | (12,082,723) |                    |
| Net current assets                                  |          |              | 7,764,840            |              | 3,152,154          |
| Total assets less current liabilities               |          |              | 11,470,202           |              | 7,491,007          |
| Provisions for liabilities                          |          |              |                      |              |                    |
| Deferred tax liability                              | 24       | 446,404      | (440,404)            | 308,773      | (000 770)          |
|   |          |              | (446,404)            |              | (308,773)          |
| Net assets  |          |              | 11,023,798           |              | 7,182,234          |
| Conital and recoming                                |          |              | <del></del> _        |              |                    |
| Capital and reserves                                | 23       |              | 25,000               |              | 50,000             |
| Called up share capital                             |          |              | •                    |              | 7,000              |
| Capital redemption reserve Profit and loss reserves | 25<br>25 |              | 32,000<br>10,966,798 |              | 7,000<br>7,125,234 |
| Front and ioss reserves                             | 20       |              | 10,300,730           |              |                    |
| Total equity  |          |              | 11,023,798           |              | 7,182,234          |
|   |          |              |                      |              |                    |

The financial statements were approved by the board of directors and authorised for issue on 22 December 2022 and are signed on its behalf by:

Mr P A Bullen Director

Company registration number 03137456 (England and Wales)

### **COMPANY BALANCE SHEET**

### **AS AT 31 MARCH 2022**

|   |       | 202         | 22          | 2021        |             |
|---|-------|-------------|-------------|-------------|-------------|
|   | Notes | £           | £           | £           | £           |
| Fixed assets                              |       |             |             |             |             |
| Goodwill                                  | 11    |             | 20,035      |             | 40,067      |
| Other intangible assets                   | 11    |             | 1,517,957   |             | 1,528,472   |
| Total intangible assets                   |       |             | 1,537,992   |             | 1,568,539   |
| Tangible assets                           | 12    |             | 2,172,375   |             | 2,305,363   |
| Investments                               | 13    |             | 7,560       |             | 813,560     |
|   |       |             | 3,717,927   |             | 4,687,462   |
| Current assets                            |       |             |             |             |             |
| Debtors                                   | 18    | 4,192,429   |             | 3,836,451   |             |
| Cash at bank and in hand                  |       | 72,645      |             |             |             |
|   |       | 4,265,074   |             | 3,836,451   |             |
| Creditors: amounts falling due within one |       |             |             |             |             |
| year                                      | 20    | (6,378,397) |             | (6,431,995) |             |
| Net current liabilities                   |       |             | (2,113,323) |             | (2,595,544) |
| Total assets less current liabilities     |       |             | 1,604,604   |             | 2,091,918   |
| Provisions for liabilities                |       |             |             |             |             |
| Deferred tax liability                    | 24    | 446,404     | ///0./04    | 308,773     | (000 770)   |
|   |       |             | (446,404)   |             | (308,773)   |
| Net assets                                |       |             | 1,158,200   |             | 1,783,145   |
|   |       |             |             |             |             |
| Capital and reserves                      |       |             |             |             |             |
| Called up share capital                   | 23    |             | 25,000      |             | 50,000      |
| Capital redemption reserve                | 25    |             | 32,000      |             | 7,000       |
| Profit and loss reserves                  | 25    |             | 1,101,200   |             | 1,726,145   |
| Total equity                              |       |             | 1,158,200   |             | 1,783,145   |

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £181,056 (2021 - £1,046,229 profit).

The financial statements were approved by the board of directors and authorised for issue on 22 December 2022 and are signed on its behalf by:

### Mr P A Bullen Director

Company registration number 03137456 (England and Wales)

### COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2022

|   |                | Share capital | CapitaPro | ofit and loss<br>reserves                         | Total  |
|---|----------------|---------------|-----------|---|--|
|   |                |               | reserve   |   |  |
|   | Notes          | £             | £         | £   | £  |
| Balance at 1 April 2020   |                | 50,000        | 7,000     | 839,916   | 896,916  |
| Year ended 31 March 2021:   |                |               |           |   |  |
| Profit and total comprehensive income for the year  |                | -             | -         | 1,046,229   | 1,046,229  |
| Dividends   | 10             |               |           | (160,000)   | (160,000)  |
| Balance at 31 March 2021  |                | 50,000        | 7,000     | 1,726,145   | 1,783,145  |
| Year ended 31 March 2022:   |                |               |           |   |  |
| Profit and total comprehensive income for the year  |                | -             | -         | 181,056   | 181,056  |
| Issue of share capital  | 23             | 25,000        | -         | _   | 25,000   |
| Bonus issue of shares   | 23             | -             | -         | (1,726,145)                                       | (1,726,145)                                      |
| Dividends   | 10             | -             | -         | (806,000)   | (806,000)  |
| Own shares acquired   |                | -             | -         | (1)   | (1)  |
| Redemption of shares  | 23             | -             | 25,000    | -   | 25,000   |
| Reduction of shares   | 23             | -             | -         | 1,726,145   | 1,726,145  |
| Other movements   |                | (50,000)      | -         | -   | (50,000)   |
| Balance at 31 March 2022  |                | 25,000        | 32,000    | 1,101,200   | 1,158,200  |
| Issue of share capital Bonus issue of shares Dividends Own shares acquired Redemption of shares Reduction of shares Other movements | 23<br>10<br>23 | (50,000)      | -         | (1,726,145)<br>(806,000)<br>(1)<br>-<br>1,726,145 | 25,<br>(1,726,<br>(806,<br>25,<br>1,726,<br>(50, |

### **GROUP STATEMENT OF CHANGES IN EQUITY**

### FOR THE YEAR ENDED 31 MARCH 2022

|  | :     | Share capital | CapitaProredemption | ofit and loss<br>reserves | Total       |
|--|-------|---------------|---------------------|---------------------------|-------------|
|  |       |               | reserve             |                           |             |
|  | Notes | £             | £                   | £                         | £           |
| Balance at 1 April 2020                            |       | 50,000        | 7,000               | 4,540,884                 | 4,597,884   |
| Year ended 31 March 2021:                          |       |               |                     |                           |             |
| Profit and total comprehensive income for the year |       | -             | -                   | 2,744,350                 | 2,744,350   |
| Dividends  | 10    |               |                     | (160,000)                 | (160,000)   |
| Balance at 31 March 2021                           |       | 50,000        | 7,000               | 7,125,234                 | 7,182,234   |
| Year ended 31 March 2022:                          |       |               |                     |                           |             |
| Profit and total comprehensive income for the year |       | -             | -                   | 4,311,521                 | 4,311,521   |
| Issue of share capital                             | 23    | 25,000        | -                   | -                         | 25,000      |
| Bonus issue of shares                              | 23    | -             | -                   | (1,726,145)               | (1,726,145) |
| Dividends in specie                                | 10    | -             | -                   | (469,956)                 | (469,956)   |
| Own shares acquired                                |       | -             | -                   | (1)                       | (1)         |
| Redemption of shares                               | 23    | =             | 25,000              | -                         | 25,000      |
| Reduction of shares                                | 23    | -             | -                   | 1,726,145                 | 1,726,145   |
| Other movements                                    |       | (50,000)      |                     |                           | (50,000)    |
| Balance at 31 March 2022                           |       | 25,000        | 32,000              | 10,966,798                | 11,023,798  |

### **GROUP STATEMENT OF CASH FLOWS**

### FOR THE YEAR ENDED 31 MARCH 2022

|   |            | 202         | 2022        |           | :1          |
|---|------------|-------------|-------------|-----------|-------------|
|   | Notes      | £           | £           | £         | £           |
| Cash flows from operating activities            |            |             |             |           |             |
| Cash generated from operations                  | 30         |             | 4,277,702   |           | 1,905,874   |
| Interest paid                                   |            |             | (143,920)   |           | (97,822)    |
| Income taxes paid                               |            |             | (702,101)   |           | (180,130)   |
| Net cash inflow from operating activities       |            |             | 3,431,681   |           | 1,627,922   |
| Investing activities                            |            |             |             |           |             |
| Purchase of intangible assets                   |            | (182,490)   |             | (465,000) |             |
| Purchase of tangible fixed assets               |            | (258,723)   |             | (794,115) |             |
| Net cash used in investing activities           |            |             | (441,213)   |           | (1,259,115) |
| Financing activities                            |            |             |             |           |             |
| (Decrease)/increase in invoice discounting fac- | ility      | (2,273,594) |             | (371,831) |             |
| Dividends paid to equity shareholders           |            | -           |             | (160,000) |             |
| Net cash used in financing activities           |            |             | (2,273,594) |           | (531,831)   |
| Net increase/(decrease) in cash and cash e      | quivalents |             |             |           |             |
|   |            |             | 716,874     |           | (163,024)   |
| Cash and cash equivalents at beginning of year  | ar         |             | (599,386)   |           | (436,362)   |
| Cash and cash equivalents at end of year        |            |             | 117,488     |           | (599,386)   |
| Relating to:                                    |            |             |             |           |             |
| Cash at bank and in hand                        |            |             | 117,488     |           | 268         |
| Bank overdrafts                                 |            |             | -           |           | (599,654)   |
|   |            |             |             |           |             |

### NOTES TO THE GROUP FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies

### Company information

The Bullen Healthcare Group Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is .

The group consists of The Bullen Healthcare Group Limited and all of its subsidiaries.

The principal activity of the company and its subsidiaries is disclosed in the Strategic Report.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of DAC licences at fair value. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 4 'Statement of Financial Position' Reconciliation of the opening and closing number of shares;
- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures' Compensation for key management personnel.

### 1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies

(Continued)

### 1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company The Bullen Healthcare Group Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 March 2022. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the g roup.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Entities in which the group holds an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates.

### 1.4 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

### 1.5 Turnover

Turnover represents amounts receivable for goods net of VAT and trade discounts. Revenue is recognised as customers are invoiced; at the point of delivery of goods.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on despatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

### 1.6 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is 10 years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

### 1.7 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies (Continued)

Amortisation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Software 25% straight line DAC licences 20 years straight line

### 1.8 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Tenant improvements Over 25 years

Land and buildings leaseholdOver the life of the leaseFixtures, fittings & equipment25% reducing balanceComputer equipment25% straight lineMotor vehicles25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

### 1.9 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates, unlisted investments and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. However, this has been recognised as part of the cost of investment in the accounts. The goodwill is being amortised over 8 years and the amortisation is included in the valuation of investment each year.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies

(Continued)

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

Unlisted investments are entities in which the company holds an interest but has no significant holding or influence in the entity.

### 1.10 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.11 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

### 1.12 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### Accounting policies

(Continued)

### 1.13 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies

(Continued)

### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

### Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

### 1.14 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

### 1.15 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

### 1.16 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 1 Accounting policies

(Continued)

### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.17 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### 1.18 Retirement benefits

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

### 1.19 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### 1.20 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

### 1.21 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### **Critical judgements**

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

### **DAC Licences**

The fair value of the DAC licences has been determined by the directors based by reference to active market prices.

### 3 Turnover and other revenue

An analysis of the group's turnover is as follows:

|   |   | 2022               | 2021                           |
|---|---|--------------------|--------------------------------|
|   |   | £                  | £                              |
|   | Turnover analysed by class of business  |                    |                                |
|   | Sale of goods   | 53,530,620         | 46,927,158                     |
|   |   |                    |                                |
|   |   | 2022               | 2021                           |
|   |   | £                  | £                              |
|   | Turnover analysed by geographical market  |                    |                                |
|   | United Kingdom  | 53,530,620         | 46,927,158                     |
|   |   |                    |                                |
|   |   | 2022               | 2021                           |
|   |   | £                  | £                              |
|   | Other revenue   |                    |                                |
|   | Grants received   | -                  | 10,000                         |
|   |   |                    |                                |
| 4 | Operating profit  |                    |                                |
|   |   | 2022               | 2021                           |
|   |   | £                  | £                              |
|   | Operating profit for the year is stated after charging/(crediting):                             |                    |                                |
|   | Exchange losses/(gains)   | 2                  | (24)                           |
|   | Government grants   | -                  | (10,000)                       |
|   | Depreciation of owned tangible fixed assets   | 391,711            | 406,743                        |
|   | Amortisation of intangible assets   | 213,037            | 200,082                        |
|   | Operating lease charges   | 690,832            | 662,114                        |
|   | Government grants Depreciation of owned tangible fixed assets Amortisation of intangible assets | 391,711<br>213,037 | (10,000)<br>406,743<br>200,082 |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 5 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

|   |   | Group<br>2022<br>Number | 2021<br>Number | Company<br>2022<br>Number | 2021<br>Number |
|---|---|-------------------------|----------------|---------------------------|----------------|
|   | Manufacturing                                     | 25                      | 23             | -                         | -              |
|   | Stores  | 35                      | 31             | -                         | -              |
|   | Administration                                    | 87                      | 83             | 17                        | 16             |
|   | Total   | 147                     | 137            | 17                        | 16             |
|   | Their aggregate remuneration comprised:           |                         |                |                           |                |
|   |   | Group                   |                | Company                   |                |
|   |   | 2022                    | 2021           | 2022                      | 2021           |
|   |   | £                       | £              | £                         | £              |
|   | Wages and salaries                                | 4,515,804               | 4,217,814      | 991,969                   | 1,061,480      |
|   | Social security costs                             | 371,258                 | 345,203        | 116,984                   | 123,120        |
|   | Pension costs                                     | 121,645                 | 172,145        | 46,563                    | 104,170        |
|   |   | 5,008,707               | 4,735,162      | 1,155,516                 | 1,288,770      |
| 6 | Directors' remuneration                           |                         |                |                           |                |
|   |   |                         |                | 2022                      | 2021           |
|   |   |                         |                | £                         | £              |
|   | Remuneration for qualifying services              |                         |                | 476,869                   | 527,454        |
|   | Company pension contributions to defined contribu | ution schemes           |                | 30,948                    | 90,000         |
|   |   |                         |                | 507,817                   | 617,454        |
|   | , , ,   | ution schemes           |                | 30,948                    |                |

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2021 - 1).

Remuneration disclosed above includes the following amounts paid to the highest paid director:

|                                      | 2022<br>£ | 2021<br>£ |
|--------------------------------------|-----------|-----------|
| Remuneration for qualifying services | 280,731   | 256,687   |

The directors are the key management personnel.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

| 7 | Auditor's remuneration  |                     |                      |
|---|---|---------------------|----------------------|
|   | , and or  | 2022                | 2021                 |
|   | Fees payable to the company's auditor and associates:                                 | £                   | £                    |
|   | For audit services  |                     |                      |
|   | Audit of the financial statements of the group and company                            | 20,000              | 20,000               |
|   | For other services  |                     |                      |
|   | All other non-audit services  | 10,000              | 10,000               |
| 8 | Interest payable and similar expenses   |                     |                      |
| • |   | 2022                | 2021                 |
|   |   | £                   | £                    |
|   | Interest on bank overdrafts and loans   | 143,273             | 88,800               |
|   | Other interest  | 647                 | 9,022                |
|   | Total finance costs   | 143,920             | 97,822               |
| 9 | Taxation  |                     |                      |
| • |   | 2022                | 2021                 |
|   |   | £                   | £                    |
|   | Current tax   |                     |                      |
|   | UK corporation tax on profits for the current period                                  | 1,056,898           | 705,634              |
|   | Adjustments in respect of prior periods   | (55,389)            | 27,168               |
|   | Total current tax   | 1,001,509           | 732,802              |
|   | Deferred tax  |                     |                      |
|   |   | (22.010)            | /10 100)             |
|   | Origination and reversal of timing differences Adjustment in respect of prior periods | (22,019)<br>159,650 | (10,180)<br>(13,904) |
|   | Adjustment in respect of prior periods  | 159,050             | (13,904)             |
|   | Total deferred tax  | 137,631             | (24,084)             |
|   | To the story  | 4 100 446           | 700 740              |
|   | Total tax charge  | 1,139,140           | 708,718              |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

At 31 March 2021

|   | Taxation  |                                 |                    |                      | (Continued)                     |
|---|---|---------------------------------|--------------------|----------------------|---------------------------------|
|   | The actual charge for the year can be reconciled t standard rate of tax as follows: | to the expected charge for th   | ie year based      | d on the profit or   | loss and the                    |
|   |   |                                 |                    | 2022<br>£            | 2021<br>£                       |
|   | Profit before taxation  |                                 |                    | 5,450,661            | 3,453,068                       |
|   |   |                                 |                    |                      |                                 |
|   | Expected tax charge based on the standard rate of                                   | of corporation tax in the UK of | of                 |                      |                                 |
|   | 19.00% (2021: 19.00%)   | •                               |                    | 1,035,626            | 656,083                         |
|   | Tax effect of expenses that are not deductible in d                                 | letermining taxable profit      |                    | 37,191               | 41,463                          |
|   | Permanent capital allowances in excess of depred                                    | iation                          |                    | 327                  | (2,092                          |
|   | Research and development tax credit   |                                 |                    | (16,246)             | -                               |
|   | Under/(over) provided in prior years  |                                 |                    | (55,389)             | 27,168                          |
|   | Deferred tax adjustments in respect of prior years                                  |                                 |                    | 137,631              | (13,904                         |
|   | Taxation charge   |                                 |                    | 1,139,140            | 708,718                         |
| 0 | Dividends   |                                 |                    |                      |                                 |
|   | Recognised as distributions to equity holders:                                      |                                 |                    | 2022<br>£            | 2021<br>£                       |
|   |   |                                 |                    | _                    | _                               |
|   | Interim paid  |                                 |                    |                      | 160,000                         |
| 1 | Intangible fixed assets   |                                 |                    |                      |                                 |
|   | Group   | Goodwill                        | Software           | DAC licences         | Total                           |
|   | 04  | £                               | £                  | £                    | £                               |
|   | Cost  | 202.440                         | 200 445            | 1 020 000            | 2 544 502                       |
|   | At 1 April 2021 Additions - internally developed                                    | 223,148<br>-                    | 388,445<br>182,490 | 1,930,000            | 2,541,593<br>182,490            |
|   |   |                                 |                    |                      |                                 |
|   | At 31 March 2022  | 223,148                         | 570.935            | 1,930,000            | 2.724.083                       |
|   | At 31 March 2022  | 223,148                         | 570,935            | 1,930,000            | 2,724,083                       |
|   | At 31 March 2022  Amortisation and impairment                                       | 223,148                         | 570,935            | 1,930,000            | 2,724,083                       |
|   |   | 223,148                         | 570,935<br>        | 1,930,000<br>491,430 |                                 |
|   | Amortisation and impairment   |                                 |                    |                      | 978,059                         |
|   | Amortisation and impairment At 1 April 2021   | 188,086                         | 298,543            | 491,430              | 978,059<br>213,037<br>1,191,096 |
|   | Amortisation and impairment At 1 April 2021 Amortisation charged for the year       | 188,086<br>20,032               | 298,543<br>96,505  | 491,430<br>96,500    | 978,059<br>213,037              |

35,062

89,902

1,438,570

1,563,534

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

| 11 | Intangible fixed assets           |          |          |              | (Continued) |
|----|-----------------------------------|----------|----------|--------------|-------------|
|    | Company                           | Goodwill | Software | DAC licences | Total       |
|    |                                   | £        | £        | £            | £           |
|    | Cost                              |          |          |              |             |
|    | At 1 April 2021                   | 223,148  | 388,445  | 1,930,000    | 2,541,593   |
|    | Additions - internally developed  | -        | 182,490  | -            | 182,490     |
|    | At 31 March 2022                  | 223,148  | 570,935  | 1,930,000    | 2,724,083   |
|    | Amortisation and impairment       |          |          |              |             |
|    | At 1 April 2021                   | 183,081  | 298,543  | 491,430      | 973,054     |
|    | Amortisation charged for the year | 20,032   | 96,505   | 96,500       | 213,037     |
|    | At 31 March 2022                  | 203,113  | 395,048  | 587,930      | 1,186,091   |
|    | Carrying amount                   |          |          |              |             |
|    | At 31 March 2022                  | 20,035   | 175,887  | 1,342,070    | 1,537,992   |
|    | At 31 March 2021                  | 40,067   | 89,902   | 1,438,570    | 1,568,539   |
|    |                                   |          |          |              |             |

The remaining amortisation period of the DAC licences is 14 years (2021: 15 years).

### 12 Tangible fixed assets

| Group                       | Tenant<br>improvements | Land andFi<br>buildings<br>leasehold | ixtures, fittings<br>& equipment | Computer M<br>equipment | lotor vehicles | Total     |
|-----------------------------|------------------------|--------------------------------------|----------------------------------|-------------------------|----------------|-----------|
|                             | £                      | £                                    | £                                | £                       | £              | £         |
| Cost                        |                        |                                      |                                  |                         |                |           |
| At 1 April 2021             | 971,577                | 714,729                              | 1,251,153                        | 2,384,907               | 455,848        | 5,778,214 |
| Additions                   | 39,810                 | 32,184                               | 42,467                           | 109,272                 | 34,990         | 258,723   |
| At 31 March 2022            | 1,011,387              | 746,913                              | 1,293,620                        | 2,494,179               | 490,838        | 6,036,937 |
| Depreciation and impairmen  | nt                     |                                      |                                  |                         |                |           |
| At 1 April 2021             | 297,193                | 38,718                               | 984,903                          | 1,936,708               | 215,329        | 3,472,851 |
| Depreciation charged in the |                        |                                      |                                  |                         |                |           |
| year                        | 39,410                 | 14,836                               | 73,271                           | 201,148                 | 63,046         | 391,711   |
| At 31 March 2022            | 336,603                | 53,554                               | 1,058,174                        | 2,137,856               | 278,375        | 3,864,562 |
| Carrying amount             |                        |                                      |                                  |                         |                |           |
| At 31 March 2022            | 674,784                | 693,359                              | 235,446                          | 356,323                 | 212,463        | 2,172,375 |
| At 31 March 2021            | 674,384                | 676,011                              | 266,250                          | 448,199                 | 240,519        | 2,305,363 |
|                             |                        |                                      |                                  |                         |                |           |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

| 12 | Tangible fixed assets                |                          |                                     |                                   |                      |                   | (Continued)          |
|----|--------------------------------------|--------------------------|-------------------------------------|-----------------------------------|----------------------|-------------------|----------------------|
|    | Company                              | Tenant<br>improvements   | Land andl<br>buildings<br>leasehold | Fixtures, fittings<br>& equipment | •                    | Motor vehicles    | Total                |
|    |                                      | £                        | £                                   | £                                 | £                    | £                 | £                    |
|    | Cost                                 |                          |                                     |                                   |                      |                   |                      |
|    | At 1 April 2021<br>Additions         | 971,577<br>39,810<br>——— | 714,729<br>32,184                   | 1,234,414<br>42,467               | 2,384,907<br>109,272 | 455,848<br>34,990 | 5,761,475<br>258,723 |
|    | At 31 March 2022                     | 1,011,387                | 746,913                             | 1,276,881                         | 2,494,179            | 490,838           | 6,020,198            |
|    | Depreciation and impairmen           | t                        |                                     |                                   |                      |                   |                      |
|    | At 1 April 2021                      | 297,193                  | 38,718                              | 968,164                           | 1,936,708            | 215,329           | 3,456,112            |
|    | Depreciation charged in the year     | 39,410                   | 14,836                              | 73,271                            | 201,148              | 63,046            | 391,711              |
|    | At 31 March 2022                     | 336,603                  | 53,554                              | 1,041,435                         | 2,137,856            | 278,375           | 3,847,823            |
|    | Carrying amount                      |                          |                                     |                                   |                      |                   |                      |
|    | At 31 March 2022                     | 674,784                  | 693,359                             | 235,446                           | 356,323              | 212,463           | 2,172,375            |
|    | At 31 March 2021                     | 674,384                  | 676,011                             | 266,250                           | 448,199              | 240,519           | 2,305,363            |
|    |                                      |                          |                                     |                                   |                      |                   |                      |
| 13 | Fixed asset investments              |                          |                                     | Group                             |                      | Company           |                      |
|    |                                      |                          |                                     | 2022                              | 2021                 | 2022              | 2021                 |
|    |                                      | No                       | tes                                 | £                                 | £                    | £                 | £                    |
|    | Investments in subsidiaries          | 1                        | 4                                   | _                                 | _                    | 7,560             | 7,560                |
|    | Unlisted investments                 |                          |                                     | -                                 | 469,956              | -                 | 806,000              |
|    |                                      |                          |                                     |                                   | 469,956              | 7,560             | 813,560              |
|    |                                      |                          | =                                   |                                   |                      |                   |                      |
|    | Movements in fixed asset in<br>Group | vestments                |                                     |                                   |                      |                   | Investments          |
|    | <b>-</b> -                           |                          |                                     |                                   |                      |                   | £                    |
|    | Cost or valuation                    |                          |                                     |                                   |                      |                   |                      |
|    | At 1 April 2021<br>Disposals         |                          |                                     |                                   |                      |                   | 469,956<br>(469,956) |
|    | At 31 March 2022                     |                          |                                     |                                   |                      |                   |                      |
|    | Carrying amount                      |                          |                                     |                                   |                      |                   |                      |
|    | At 31 March 2022                     |                          |                                     |                                   |                      |                   |                      |
|    | At 31 March 2021                     |                          |                                     |                                   |                      |                   | 469,956              |
|    |                                      |                          |                                     |                                   |                      |                   |                      |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

| 13 | Fixed asset investments              |              |             | (Continued) |
|----|--------------------------------------|--------------|-------------|-------------|
|    | Movements in fixed asset investments |              |             |             |
|    | Company                              | Shares in    | Other       | Total       |
|    |                                      | subsidiaries | investments |             |
|    |                                      | £            | £           | £           |
|    | Cost or valuation                    |              |             |             |
|    | At 1 April 2021                      | 7,560        | 806,000     | 813,560     |
|    | Disposals                            | -            | (806,000)   | (806,000)   |
|    | At 31 March 2022                     | 7,560        |             | 7,560       |
|    | Carrying amount                      |              |             |             |
|    | At 31 March 2022                     | 7,560        | -           | 7,560       |
|    | At 31 March 2021                     | 7,560        | 806,000     | 813,560     |

### 14 Subsidiaries

Details of the company's subsidiaries at 31 March 2022 are as follows:

| Name of undertaking                        | Registered office | Nature of business                                | Class of<br>shares held | % Held<br>Direct |
|--|-------------------|---|-------------------------|------------------|
| Bullen International Healthcare<br>Limited | England and Wales | Dormant   | Ordinary                | 100.00           |
| Charles S Bullen Stomacare<br>Limited      | England and Wales | Sale of stomacare eurology<br>and wound equipment | / Ordinary              | 100.00           |
| Owen Bros. (Footwear) Limited              | England and Wales | Dormant   | Ordinary                | 100.00           |
| S.G.& P Payne Limited                      | England and Wales | Dormant   | Ordinary                | 100.00           |

The registered address of the subsidiaries is the same as The Bullen Healthcare Group Limited.

### 15 Joint ventures

Details of joint ventures at 31 March 2022 are as follows:

| Name of undertaking         | Registered office      | Nature of business | Interest | % Held |
|-----------------------------|------------------------|--------------------|----------|--------|
|                             |                        |                    | held     | Direct |
| Healthcare Advisory Group L | imited England & Wales | Dormant            | Ordinary | 50.00  |

The registered address of the subsidiaries is the same as The Bullen Healthcare Group Limited.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 16 Unlisted investments

The group has the following holding in unlisted investments:

| Name of undertaking          | Registered office | Nature of business                  | Class of<br>shares held | % Held<br>Direct |
|------------------------------|-------------------|-------------------------------------|-------------------------|------------------|
| Trio Healthcare Holdings Ltd | England and Wales | Distribution of healthcare products | Ordinary                | 18.10            |

The registered address of the company is 3 Royal Court, Tatton Street, Knutsford, England, WA16 6EN.

On the 22 October 2019 all shares in Trio Healthcare Limited ('Trio') were transferred on a share for share basis to Trio Healthcare Holdings Ltd ('Trio H'), which is now the 100% owner of Trio. The Company's original holding of 20% (15% ordinary shares & 5% non-voting ordinary shares) in Trio was exchanged for a 18.1% investment in Trio H. The Company no longer has any representation on the board of Trio and therefore has no significant control over Trio and is no longer considered an associate.

### 17 Stocks

|                                     | Group     |           | Company |      |
|-------------------------------------|-----------|-----------|---------|------|
|                                     | 2022      | 2021      | 2022    | 2021 |
|                                     | £         | £         | £       | £    |
| Finished goods and goods for resale | 3,649,618 | 3,229,353 |         |      |

Stock is stated after provisions for impairment of £347,516 (2021: £354,845).

### 18 Debtors

|                                      | Group      |            | Company   |           |
|--------------------------------------|------------|------------|-----------|-----------|
|                                      | 2022       | 2021       | 2022      | 2021      |
| Amounts falling due within one year: | £          | £          | £         | £         |
| Trade debtors                        | 12,984,416 | 11,157,511 | -         | -         |
| Corporation tax recoverable          | 26,415     | -          | 24,356    | -         |
| Amounts owed by group undertakings   | 573,425    | -          | 3,711,495 | 3,068,864 |
| Other debtors                        | 1,604,507  | 660,684    | 215,252   | 587,859   |
| Prepayments and accrued income       | 265,650    | 187,061    | 241,326   | 179,728   |
|                                      | 15,454,413 | 12,005,256 | 4,192,429 | 3,836,451 |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

|                                   | Сотрапу              |  | Group  |  |
|-----------------------------------|----------------------|--|--|--|
| 2021                              | 2022                 | 2021   | 2022   |  |
| £                                 | £                    | £  | £  | Committee and a filtre wait of the control of the c |
| m te                              | -/-                  | 11 270 E20   | 15 000 274                                   | Carrying amount of financial assets  Debt instruments measured at amortised cost   |
| n/a                               | n/a                  | 11,379,530   | 15,089,374                                   |  |
| n/a                               | n/a                  | 469,956  | -  | Equity instruments measured at cost less impairment  |
|                                   |                      |  |  |  |
|                                   |                      |  |  | Carrying amount of financial liabilities   |
| n/a                               | n/a<br>              | 10,427,921   | 9,782,011                                    | Measured at amortised cost   |
|                                   |                      |  |  | Creditors: amounts falling due within one year   |
|                                   | Company              |  | Group  | orealtors, amounts falling due within one year   |
| 202                               | 2022                 | 2021   | 2022   |  |
|                                   | £                    | £  | £  | Notes  |
| 407.40                            |                      | E00 654  |  | Bank loans and overdrafts 21   |
| 127,491<br>97,194                 | -<br>114,577         | 599,654<br>5,683,823   | 6,178,743                                    | Trade creditors  |
| 3,509,521                         | 3,509,527            | 3,063,623  | 0,170,743                                    | Amounts owed to group undertakings   |
| 136,05                            | 87,779               | 731.075  | 1,056,898                                    | Corporation tax payable  |
| 50,32                             | 35,472               | 923.727  | 617,770                                      | Other taxation and social security   |
| 2,409,99                          | 2,492,774            | 3,660,592  | 2,527,964                                    | Other creditors  |
| 101,40                            | 138,268              | 483,852  | 1,075,304                                    | Accruals and deferred income   |
|                                   |                      | 465,652  |  | Accidats and deterred income   |
| 6,431,995                         | 6,378,397            | 12,082,723   | 11,456,679                                   |  |
|                                   |                      | e debtors.   | cured on the trade                           | Included within Creditors is £nil (2021: £1,183,650) se  |
|                                   |                      |  |  |  |
|                                   | Company              |  | Group  | Loans and overdrafts   |
| 2021                              | Company<br>2022      | 2021   | Group<br>2022                                | Loans and overdrafts   |
|                                   | Company<br>2022<br>£ | 2021<br>£  | Group<br>2022<br>£                           | Loans and overdrafts   |
| 2021<br>£                         | 2022                 | 2021<br>£  | 2022   | Loans and overdrafts   |
|                                   | 2022                 |  | 2022   | Loans and overdrafts  Bank overdrafts  |
| 127,497                           | 2022                 | £ 599,654  | 2022   | Bank overdrafts  |
| 127,497                           | 2022                 | £  | 2022   |  |
| 127,497                           | £ £                  | \$ 599,654 \$ 599,654 \$ 599,654 \$ \$ 590,654 \$ \$ 590,654 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ \$ 500,655 \$ \$ 500,65 | 2022<br>£<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Bank overdrafts  |
| 127,497<br>127,497                | £                    | \$ 599,654 \$ 599,654 \$ 599,654 \$ \$ 590,654 \$ \$ 590,654 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ \$ 500,655 \$ \$ 500,65 | 2022<br>£<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Bank overdrafts  Payable within one year  Bank overdrafts are secured by a fixed charge over b   |
| 127,497<br>127,497<br>ntellectual | £                    | \$ 599,654 \$ 599,654 \$ 599,654 \$ \$ 590,654 \$ \$ 590,654 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ \$ 500,655 \$ \$ 500,65 | 2022<br>£<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Bank overdrafts  Payable within one year  Bank overdrafts are secured by a fixed charge over b property and a floating charge on all the other assets  Retirement benefit schemes  |
| 127,497<br>127,497                | £                    | \$ 599,654 \$ 599,654 \$ 599,654 \$ \$ 590,654 \$ \$ 590,654 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ \$ 500,655 \$ \$ 500,65 | 2022<br>£<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Bank overdrafts  Payable within one year  Bank overdrafts are secured by a fixed charge over b property and a floating charge on all the other assets  |
| 127,497<br>127,497<br>ntellectual | £                    | \$ 599,654 \$ 599,654 \$ 599,654 \$ \$ 590,654 \$ \$ 590,654 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ 500,655 \$ \$ \$ 500,655 \$ \$ 500,65 | 2022 £  ok and other deb                     | Bank overdrafts  Payable within one year  Bank overdrafts are secured by a fixed charge over b property and a floating charge on all the other assets  Retirement benefit schemes  |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 22 Retirement benefit schemes

(Continued)

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

### 23 Share capital

| Group and company          | 2022   | 2021   | 2022   | 2021   |
|----------------------------|--------|--------|--------|--------|
| Ordinary share capital     | Number | Number | £      | £      |
| Issued and fully paid      |        |        |        |        |
| Ordinary shares of £1 each | 50,000 | 50,000 | 25,000 | 50,000 |

### 24 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

| Group                       | Liabilities<br>2022<br>£ | Liabilities<br>2021<br>£ |
|-----------------------------|--------------------------|--------------------------|
| ACAs                        | 333,544                  | 122,265                  |
| Revaluation of DAC licences | 112,860                  | 186,508                  |
|                             | 446,404                  | 308,773                  |
|                             | Liabilities              | Liabilities              |
|                             | 2022                     | 2021                     |
| Company                     | £                        | £                        |
| ACAs                        | 333,544                  | 122,265                  |
| Revaluation of DAC licences | 112,860                  | 186,508                  |
|                             | 446,404                  | 308,773                  |
|                             | Group                    | Company                  |
|                             | 2022                     | 2022                     |
| Movements in the year:      | £                        | £                        |
| Liability at 1 April 2021   | 308,773                  | 308,773                  |
| Charge to profit or loss    | 137,631                  | 137,631                  |
| Liability at 31 March 2022  | 446,404                  | 446,404                  |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 25 Reserves

### Profit and loss reserves

The company's profit and loss reserve includes undistributable reserves of £337,903 (2021: £391,235) in relation to the revaluation of intangible assets.

### 26 Financial commitments, guarantees and contingent liabilities

Each company in the group has given a joint and several guarantee and a fixed and floating charge to secure its own indebtness and the indebtness of the other companies in the group to the group bankers.

### 27 Operating lease commitments

### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                            | Group     |           | Company   |           |
|----------------------------|-----------|-----------|-----------|-----------|
|                            | 2022      | 2021      | 2022      | 2021      |
|                            | £         | £         | £         | £         |
| Within one year            | 325,342   | 294,033   | 184,250   | 185,500   |
| Between two and five years | 893,296   | 813,892   | 737,000   | 732,750   |
| In over five years         | 85,625    | 454,125   | 85,625    | 454,125   |
|                            | 1,304,263 | 1,562,050 | 1,006,875 | 1,372,375 |
|                            |           |           |           |           |

### 28 Ultimate controlling party

The ultimate controlling party is Trevally Holdings Limited, a company registered in England and Wales, company number 13183047. The registered address is DSG Chartered Accountants, Castle Chambers, 43 Castle Street, Liverpool, United Kingdom, L2 9TL.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

### 29 Related party transactions

### Transactions with related parties

During the year the company entered into the following transactions with the following related parties:

Charles S Bullen Executive Pension Scheme - common directors and members

Peter Bullen Discretionary Settlement - controlled by P F Bullen

Gloria Bullen Discretionary Trust - controlled by PF Bullen

P F Bullen - director

P A Bullen - director

L C Marsden - director

I Burton - director

C Bullen - son of P F Bullen

Bullen Lewis and Partners Limited - common director

L Bullen - wife of P A Bullen

|                       |         | Dividends |      |         |
|-----------------------|---------|-----------|------|---------|
|                       | 2022    | 2021      | 2022 | 2021    |
|                       | £       | £         | £    | £       |
| Group                 |         |           |      |         |
| Other related parties | 352,526 | 352,834   | -    | 160,000 |
|                       |         |           |      |         |
|                       |         |           |      |         |
| Company               |         |           |      |         |
| Other related parties | 195,326 | 195,326   | -    | 160,000 |
|                       |         |           |      |         |

The following amounts were outstanding at the reporting end date:

| Amounts owed to related |   |  |
|-------------------------|---|--|
| parties                 |   |  |
| 2022                    | 2021  |  |
| £                       | £   |  |
|                         |   |  |
| 2,216,483               | 2,149,824   |  |
| 271,726                 | 256,417   |  |
| 2,488,209               | 2,406,241   |  |
|                         |   |  |
| 2,216,483               | 2,149,824   |  |
| 271,726                 | 256,417   |  |
| 2,488,209               | 2,406,241   |  |
|                         | 2,216,483<br>271,726<br>2,216,483<br>271,726<br>2,488,209 |  |

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

(Continued)

The following amounts were outstanding at the reporting end date:

29

Related party transactions

| Company Other related parties | <b>Group</b> Other related parties |      |                   |      |                  |
|-------------------------------|------------------------------------|------|-------------------|------|------------------|
| 116,250                       | 168,987                            | כייו | Balance           |      | Amounts o        |
| 1                             | 78,364                             | מא   | Balance Provision | 2022 | wed by related p |
| 116,250                       | 90,623                             | rt)  | Net               |      | arties           |
| 116,250                       | 153,294                            | in)  | Balance           |      | Amounts ov       |
| 1                             | 78,364                             | מא   | Balance Provision | 2021 | ved by related p |
| 116,250                       | 74,930                             | (A)  | Net               |      | arties           |

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

Each company in the group has given a joint and several guarantee and a fixed and floating charge to secure its own indebtness and the inbebtness of the other companies to the group's bankers.

| 30 Cash generated from group open | perations |
|-----------------------------------|-----------|
|-----------------------------------|-----------|

31

|              | 2022<br>£             | 2021<br>£  |
|--------------|-----------------------|--|
|              | 4,311,521             | 2,744,350  |
|              |                       |  |
|              | 1,139,140             | 708,718  |
|              | 143,920               | 97,822   |
|              | 213,037               | 200,082  |
|              | 391,711               | 406,743  |
|              | -                     | (40,000)   |
|              |                       |  |
|              | (420,265)             | 323,052  |
|              | (2,332,799)           | (1,174,110)  |
|              | 831,437               | (1,360,783)  |
|              | 4,277,702             | 1,905,874  |
|              |                       |  |
| 1 April 2021 | Cash flows            | 31 March 2022  |
| £            | £                     | £  |
| 268          | 117,220               | 117,488  |
| (599,654)    | 599,654               | -  |
| (599,386)    | 716,874               | 117,488  |
|              | £<br>268<br>(599,654) | 4,311,521  1,139,140 143,920 213,037 391,711  (420,265) (2,332,799) 831,437 4,277,702  1 April 2021 Cash flows £ 268 117,220 (599,654) 599,654 |

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.