#### DGCC LIMITED AND SUBSIDIARIES

# GROUP STRATEGIC REPORT, REPORT OF THE DIRECTORS AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

# Chartered Certified Accountants & Registered Auditors

Transport House, Uxbridge Road, Hillingdon, Middlesex UB10 OLY

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Registered as Auditors by The Association of Chartered Certified Accountants





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#### **DGCC Limited and subsidiaries**

#### Company Information for the Year Ended 31 March 2017

DIRECTORS:

Mr G Dyke Mr R A Webb Mr A J Walters Mr J F Waugh

**SECRETARY:** 

Mr R A Webb

**REGISTERED OFFICE:** 

Windsor House Victoria Street Windsor Berkshire SL4 1EN

**REGISTERED NUMBER:** 

03132811 (England and Wales)

**AUDITORS:** 

Chhaya Hare Wilson Limited Chartered Certified Accountants

and Statutory Auditors Transport House Uxbridge Road Hillingdon Heath Middlesex UB10 0LY

**BANKERS:** 

National Westminster Bank Plc

4th Floor

St Andrew's Cross

Plymouth Devon PL4 0YY

**SOLICITORS:** 

Charsley Harrison Windsor House Victoria Street Windsor Berks SL4 1EN

### Group Strategic Report for the Year Ended 31 March 2017

The directors present their strategic report of the company and the group for the year ended 31 March 2017.

The Board of the Company has acquiesced to the introduction of the accounting procedures as required under FRS 102, but does not agree that fair value accounting is the correct way to produce a set of accounts.

GAAP with historical cost accounting is the correct and proper way to produce a set of accounts, and any other view is not only absurd but is a formula for fraudsters to gain an advantage that should not be available to them.

The Profit and Loss Account, which is a document that has stood the test of time for several hundred years, under FRS 102 is now renamed as "The Statement of Comprehensive Income". This document can be cluttered with all manner of re-valuation adjustments arising from the introduction of fair value accounting, and the result of this ridiculous accounting treatment is that the new statement is the exact opposite of "Comprehensive".

#### **REVIEW OF BUSINESS**

The company is continuing to follow a strategy of developing and improving the business of providing golf and leisure facilities to The Dartmouth Hotel, Golf and Spa. Sufficient funds will be made available to the businesses to ensure that this strategy will be achieved.

Saxon Hotel Limited, the wholly owned subsidiary -

The underlying, core, business continues to generate ongoing profits, with the future prospects significantly enhanced as a result of the further investment undertaken and from increased marketing and promotional activities.

The directors feel that the company is now well placed to exploit market opportunities as they arise or are created, and thereby improve revenue and hence, profitability, going forward.

#### PRINCIPAL RISKS AND UNCERTAINTIES

DGCC Limited, the company's principal risk mainly arise from the fall in membership. The competitors in the market are investing more to enhance their golf clubs by offering more leisure facilities.

DGCC Limited, the company considers working capital management, particularly cash flow to be the key in management of the company. By monitoring cash flow as part of its day to day control procedures, it is confident that no liquidity risk should arise based on regular operations.

Saxon Hotels Limited - (Wholly owned subsidiary)

The principal risks relate to market demand, although there are no indicators to suggest that future demand will diminish and is, in fact, expected to expand.

This company continues to be reliant on funding from its bankers and from related parties. This funding is under constant review, with the company meeting its debt servicing obligations and exceeding targets, thus supporting the view that the funding will remain in place for the foreseeable future.

#### ON BEHALF OF THE BOARD:

Mr R A Webb - Director

4 September 2017

#### **Report of the Directors**

#### for the Year Ended 31 March 2017

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2017.

#### PRINCIPAL ACTIVITY

The principal activity of the group during the year was the provision of Hotel, Golf and Spa facilities.

#### **DIVIDENDS**

Dividends amounting to £Nil (2016:£1,537,100) were declared and paid during the year.

#### **EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 April 2016 to the date of this report.

Mr G Dyke Mr R A Webb Mr A J Walters Mr J F Waugh

#### FINANCIAL INSTRUMENTS

The group's operation is exposed to a variety of financial risks that includes the effects of changes in credit risks, liquidity risks, market rates and interest rates risks.

The group has in place a risk management programme that seeks to limit the possible adverse effects on financial performance by monitoring levels of cash. The monitoring of financial risk management is the responsibility of the Board of Directors.

#### **CREDIT RISK**

Credit risk is minimised by operating as far as possible on a cash basis. The group has in place a system of monthly budgeting and management accounts, and these internal controls will pinpoint any problem areas very quickly and enable remedial action to be taken.

#### LIQUIDITY CASH FLOW RISK

The group maintains balances on its bank accounts within limits agreed with its bankers to ensure that there are sufficient funds for operations.

#### PRICE RISK

Expenditure incurred by the group is authorised by management in order to ensure that goods and services are not obtained at a higher price than necessary.

#### **INTEREST RATE**

The group is exposed to interest rate risk on the available overdraft facilities.

Report of the Directors for the Year Ended 31 March 2017

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

#### **AUDITORS**

The auditors, Chhaya Hare Wilson Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

#### ON BEHALF OF THE BOARD:

Mr G Dyke - Director

4 September 2017

# Report of the Independent Auditors to the Members of DGCC Limited and subsidiaries

We have audited the financial statements of DGCC Limited and subsidiaries for the year ended 31 March 2017 on pages seven to thirty. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2017 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Report of the Independent Auditors to the Members of DGCC Limited and subsidiaries

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Chhotalal Meghji Chhaya (Senior Statutory Auditor) for and on behalf of Chhaya Hare Wilson Limited Chartered Certified Accountants and Statutory Auditors

Transport House Uxbridge Road Hillingdon Heath Middlesex UB10 0LY

4 September 2017

# Consolidated Statement of Comprehensive Income for the Year Ended 31 March 2017

		31.3.	17	31.3.	16
	Notes	£	£	£	£
TURNOVER	3		6,115,383		5,883,398
Cost of sales			2,117,403		1,996,507
GROSS PROFIT			3,997,980		3,886,891
Administrative expenses			3,750,595	•	3,520,635
OPERATING PROFIT	5		247,385	A	366,256
Income from fixed asset investments Interest receivable and similar income		160,665 1,112		165,943 13,086	
			161,777		179,029
Amounts written off investments	6		409,162 -		545,285 (15,093)
			409,162		560,378
Interest payable and similar expenses	7		75,796		82,849
PROFIT BEFORE TAXATION			333,366		477,529
Tax on profit	8		25,240		71,405
PROFIT FOR THE FINANCIAL YEAR			308,126		406,124
OTHER COMPREHENSIVE INCOME/ Gains/loss on revaluation of investmen Reversal of impairment Income tax relating to components of other comprehensive income/(loss)			137,446 263,024 (27,489)		(263,024) - -
OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR, NE OF INCOME TAX	ΞT		372,981		(263,024)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			681,107		143,100
Profit attributable to: Owners of the parent			308,126		406,124
Total comprehensive income attributate Owners of the parent	ole to:		681,107		143,100

#### <u>Consolidated Statement of Financial Position</u> 31 March 2017

		31.3	1.17	31.3	.16
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	11		1,461,788		1,613,973
Tangible assets	12		10,050,898		10,040,646
Investments	13		3,067,156		2,812,583
			14,579,842	÷	14,467,202
CURRENT ASSETS					
Stocks	14	112,026		110,917	
Debtors	15	627,115		237,044	
Cash at bank and in hand		136,224		108,251	
ODEDITORS		875,365		456,212	
CREDITORS Amounts falling due within one year	16	4,531,181		2,833,019	
NET CURRENT LIABILITIES			(3,655,816)		(2,376,807)
TOTAL ACCETS LESS CURRENT					· ·
TOTAL ASSETS LESS CURRENT LIABILITIES			10,924,026		12,090,395
CREDITORS					
Amounts falling due after more than one					
year	17		(2,916,324)		(4,872,802)
PROVISIONS FOR LIABILITIES	21		(49,902)		-
NET ASSETS			7,957,800		7,217,593
NET ASSETS			<del></del>		
CAPITAL AND RESERVES					
Called up share capital	22		1,478,905		1,463,905
Share premium	23		3,248,127		3,204,027
Capital redemption reserve	23		25,000		25,000
Fair value reserve	23		109,957		(263,024)
Retained earnings	23		3,095,811		2,787,685
SHAREHOLDERS' FUNDS	29		7,957,800		7,217,593

The financial statements were approved by the Board of Directors on 4 September 2017 and were signed on its behalf by:

Mr G Dyke - Director

#### <u>Company Statement of Financial Position</u> <u>31 March 2017</u>

		31.3	.17	31.3	.16
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	11 .		-		-
Tangible assets	12		5,131,205		5,129,354
Investments	13		3,685,810		3,431,237
			8,817,015		8,560,591
CURRENT ASSETS					
Stocks	14	78,367		72,429	
Debtors	15	1,766,675		1,368,791	
Cash at bank and in hand		76,019		48,427	
CDEDITORS		1,921,061		1,489,647	
CREDITORS Amounts falling due within one year	16	2,900,071		1,125,232	•
NET CURRENT (LIABILITIES)/ASSET	s		(979,010)		364,415
TOTAL ASSETS LESS CURRENT LIABILITIES			7,838,005		8,925,006
CREDITORS					
Amounts falling due after more than on	e				
year	17		(427,274)		(2,246,605)
PROVISIONS FOR LIABILITIES	21		(40,000)		
PROVISIONS FOR LIABILITIES	21		(49,902)		
NET ASSETS			7,360,829		6,678,401
CAPITAL AND RESERVES		-			
Called up share capital	22		1,478,905		1,463,905
Share premium	23		3,248,127		3,204,027
Capital redemption reserve	23		25,000		25,000
Fair value reserve	23		109,957		(263,024)
Retained earnings	23		2,498,840		2,248,493
SHAREHOLDERS' FUNDS	29		7,360,829		6,678,401
Company's profit for the financial year			250,347		420,941

The financial statements were approved by the Board of Directors on 4 September 2017 and were signed on its behalf by:

Mr G Dyke - Director

# Consolidated Statement of Changes in Equity for the Year Ended 31 March 2017

	Called up share capital £	Retained earnings £	Share premium £
Balance at 1 April 2015	1,463,905	3,918,661	3,204,027
Changes in equity Dividends Total comprehensive income	- -	(1,537,100) 406,124	-
Balance at 31 March 2016	1,463,905	2,787,685	3,204,027
Changes in equity Issue of share capital Total comprehensive income	15,000	308,126	44,100
Balance at 31 March 2017	1,478,905	3,095,811	3,248,127
	Capital redemption reserve £	Fair value reserve £	Total equity £
Balance at 1 April 2015	25,000	-	8,611,593
Changes in equity Dividends Total comprehensive income	<u>-</u>	(263,024)	(1,537,100) 143,100
Balance at 31 March 2016	25,000	(263,024)	7,217,593
Changes in equity Issue of share capital Total comprehensive income	<u>-</u>	372,981	59,100 681,107
Balance at 31 March 2017	25,000	109,957	7,957,800

# Company Statement of Changes in Equity for the Year Ended 31 March 2017

	Called up share capital £	Retained earnings	Share premium £
Balance at 1 April 2015	1,463,905	3,364,652	3,204,027
Changes in equity Dividends Total comprehensive income	<u>-</u>	(1,537,100) 420,941	-
Balance at 31 March 2016	1,463,905	2,248,493	3,204,027
Changes in equity Issue of share capital Total comprehensive income	15,000	250,347	44,100 -
Balance at 31 March 2017	1,478,905	2,498,840	3,248,127
	Capital redemption reserve £	Fair value reserve £	Total equity £
Balance at 1 April 2015	25,000	-	8,057,584
Changes in equity Dividends Total comprehensive income	<u>-</u>	(263,024)	(1,537,100) 157,917
Balance at 31 March 2016	25,000	(263,024)	6,678,401
Changes in equity Issue of share capital		-	59,100
Total comprehensive income	-	372,981	623,328
Total comprehensive income  Balance at 31 March 2017	25,000	372,981 109,957	7,360,829

#### Consolidated Statement of Cash Flows for the Year Ended 31 March 2017

		31.3.17	31.3.16
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	(46,846)	7,376,576
Interest paid		(75,796)	(82,849)
Tax paid		(3,097)	(768,185)
Net cash from operating activities		(125,739)	6,525,542
Cash flows from investing activities			
Purchase of intangible fixed assets		-	(24,447)
Purchase of tangible fixed assets		(236,836)	(5,164,608)
Purchase of fixed asset investments		(54,179)	(62,775)
Sale of fixed asset investments		223,850	- (4 467 60E)
Pre- acquisition losses		1 112	(1,467,605)
Interest received Dividends received		1,112 160,665	13,086 165,943
Dividends received			
Net cash from investing activities		94,612	(6,540,406)
Cash flows from financing activities			
Share issue		15,000	-
Revaluation reserve		-	(15,093)
Premium on new share capital subscribe	ed .	44,100	-
Equity dividends paid		<del>-</del>	(1,537,100)
Net cash from financing activities		59,100	(1,552,193)
Increase/(decrease) in cash and cash	eguivalente	27,973	(1,567,057)
Cash and cash equivalents at	oquiruioiito	2,,0,0	(1,001,001)
beginning of year	2	108,251	1,675,308
Cash and cash equivalents at end of			
year .	2	136,224	108,251

# Notes to the Consolidated Statement of Cash Flows for the Year Ended 31 March 2017

# 1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	31.3.17	31.3.16
	£	£
Profit before taxation	333,366	477,529
Depreciation charges	378,769	367,354
Profit on disposal of fixed assets	(23,774)	-
Finance costs	75,796	82,849
Finance income	<u>(161,777)</u>	(179,029)
;	602,380	748,703
Increase in stocks	(1,109)	(43,424)
(Increase)/decrease in trade and other debtors	(390,114)	1,789,572
(Decrease)/increase in trade and other creditors	(258,003)	4,881,725
Cash generated from operations	(46,846)	7,376,576

#### 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Consolidated Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

#### Year ended 31 March 2017

	31.3.17 £	1.4.16 £
Cash and cash equivalents	136,224	108,251
Year ended 31 March 2016		
	31.3.16	1.4.15
	£	£
Cash and cash equivalents	108,251	1,675,308
	<u> </u>	

### Notes to the Consolidated Financial Statements for the Year Ended 31 March 2017

#### 1. STATUTORY INFORMATION

DGCC Limited and subsidiaries is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

#### 2. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements have been prepared in accordance with FRS 102. The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland. The financial statements have been prepared on the historical cost convention basis except for the modification to a fair value basis for certain financial instruments as specified in the accounting policies below.

#### Going concern

After reviewing the group's forecasts and projections, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. The group therefore continues to adopt the going concern basis in preparing its consolidated financial statements.

#### Judgements and key sources of estimation uncertainty

The preparation of the financial statements of the group requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

In the opinion of management, there are no areas of judgement or key sources of estimation uncertainty that have a significant effect on the financial statements of the group.

#### **Basis of consolidation**

The group financial statements consolidate the financial statements of DGCC Limited and all of its subsidiary undertakings drawn up to 31 March each year.

The parent company has taken advantage of section 408 of the Companies Act 2006 and has not included its own Profit and Loss Account in these financial statements. The parent company's total comprehensive income for the year was £681,107 (2016 - £143,100)

#### Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 2. ACCOUNTING POLICIES - continued

#### Turnove

Turnover is measured at the fair value of the consideration received and represents amounts received for the supply of golf membership, spa membership, accommodation, food, drinks and related goods at the company's golf and country club resort, stated net of Value Added Tax.

Revenue from the sale of the above items is recognised when the significant risks and rewards of ownership of the goods and services have transferred to the buyer, the amount of the revenue can be measured reliably, it is probable that the associated economic benefits will flow to the entity, and the costs incurred or to be incurred in respect of these transactions can be measured reliably.

#### Goodwill

Goodwill are measured at cost less accumulated amortisation and any accumulated impairment losses.

Amortisation is charged so as to allocate the cost of the intangibles less their residual values, using the straight line method. The intangible assets are amortise over the following useful economic lives:

Purchase goodwill in the accounts of Saxon Hotels Limited - 5 years

Goodwill arising on the purchase of Lambourne Golf Club Holdings Limited in 2003 - None provided

Goodwill arising on the purchase of the shares of Saxon Hotels Limited in 2015 - 10 years

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 2. ACCOUNTING POLICIES - continued

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery

- Plant and other equipment-20% on cost, 15% on cost, Spa F&F and Equipment-10% on cost and Renewable energy equipment-5% on cost

Fixtures and fittings

over 7 years20% on cost

Motor vehicles
Computer equipment

- 33.33% on cost

Tangible fixed assets are measured at cost less accumulative amortisation and any accumulative impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income and accumulated in equity, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in equity in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in equity in respect of that asset, the excess shall be recognised in profit or loss.

Depreciation is not provided on freehold land and buildings as the value in use of the properties concerned coupled with high residual value, mean that any depreciation charge would not be material.

#### Impairment of fixed assets

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If and impairment loss subsequently reverses, the carry amount of the assets is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

#### **Investments**

Investments in quoted equity instruments which are measured at fair value. Changes in fair value are recognised as other comprehensive income in the profit or loss.

#### Investment in subsidiaries

The consolidated financial statements incorporate the financial statements of the company and entities of the group. Control is achieved where the group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

All intra - group transactions, balances, income and expenses are eliminated in full on consolidation.

Investments in subsidiaries are accounted for at cost less impairment if applicable.

#### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

### 2. ACCOUNTING POLICIES - continued Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that that have been enacted or substantively enacted by the statement of financial position date.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

#### Operating lease agreements

Rentals applicable to operating leases, where substantially all of the benefits and risks of ownership remain with the lessor, are charged against profits on a straight line basis over the period of the lease.

#### **Financial liabilities**

Financial liabilities comprise trade creditors, other creditors, other tax and social security, accruals, loans and amounts due to group undertakings; these are initially recorded at cost on the date they originate, and are subsequently carried at amortised cost under the effective interest method.

#### **Financial assets**

Financial assets comprise cash at bank and in hand, trade debtors, other debtors and amounts owed by group undertakings; these are initially recorded at cost on the date they originate and are subsequently recorded at amortised cost under the effective interest method. The company considers evidence of impairment for all individual trade and other debtors and amounts owed by company undertakings, and any subsequent impairment is recognised in the profit and loss account.

#### 3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

United Kingdom	31.3.17 £ 6,115,383	31.3.16 £ 5,883,398
•	6,115,383	5,883,398

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 4. **EMPLOYEES AND DIRECTORS**

5.

6.

7.

EWIPLOTEES AND DIRECTORS	31.3.17	31.3.16
Wages and salaries Social security costs Other pension costs	£ 2,337,810 149,078 11,088	£ 2,146,318 122,524 8,935
	2,497,976	2,277,777
The average monthly number of employees during the year was as follow	vs:	
	31.3.17	31.3.16
Number of directors Number of operational Number of administrative and management	1 163 25	1 153 25
	189 	179 
The average number of employees by undertakings that are proportion year was 189 (2016 - 179).	nately consolid	ated during the
·	31.3.17	31.3.16
Directors' remuneration Directors' pension contributions to money purchase schemes	£ 145,209 371	£ 117,595 ———
OPERATING PROFIT		
The operating profit is stated after charging/(crediting):		
	31.3.17 £	31.3.16 £
Depreciation - owned assets Profit on disposal of fixed assets Goodwill arising on consolidation amortisation Patents and licences amortisation Auditors' remuneration	226,584 (23,774) 147,185 5,000 11,010	215,168 - 147,185 5,000 10,280
AMOUNTS WRITTEN OFF INVESTMENTS		
	31.3.17 £	31.3.16 £
Revaluation reserve		(15,093) ======
INTEREST PAYABLE AND SIMILAR EXPENSES		
	31.3.17 £	31.3.16 £
Bank loan interest Interest on other loans	75,787 9	81,791 1,058
	75,796	82,849

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 8. TAXATION

Analysis of the tax charge The tax charge on the profit for the year was as follows:		
	31.3.17 £	31.3.16 £
Current tax: UK corporation tax	2,784	3,098
Deferred tax: Capital allowances and taxation losses	22,456	68,307
Tax on profit	25,240	71,405

UK corporation tax has been charged at 20% (2016 - 20%).

#### Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	31.3.17 £	31.3.16 £
Profit before tax	333,366	477,529
Profit multiplied by the standard rate of corporation tax in the UK of 20% (2016 - 20%)	66,673	95,506
Effects of: Expenses not deductible for tax purposes Capital allowances in excess of depreciation Utilisation of tax losses Profit on sale of fixed quoted investments	29,437 (23,854) (40,857) (4,755)	26,418 (58,472) (33,292)
Dividends received Deferred tax liability	(32,133) 22,456	(33,188)
Debenture redemption movement Decrease in deferred tax asset Tax losses for the year Capital gains tax Total tax charge	6,328 84 1,861 25,240	6,126 68,307 - - 71,405

#### Tax effects relating to effects of other comprehensive income

	31.3.17		
	Gross	Tax	Net
	£	£	£
Gains/loss on revaluation of investments	137,446	(27,489)	109,957
Reversal of impairment	263,024		263,024
	400,470	(27,489)	372,981

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 8. TAXATION - continued

	31.3.16		
	Gross £	Tax £	Net £
Loss on revaluation of investments	(263,024)		(263,024)
•	(263,024)		(263,024)

The group has estimated tax losses of £1,778,341 (2016 : £1,982,911) available for carry forward against future trading profits.

#### 9. INDIVIDUAL STATEMENT OF COMPREHENSIVE INCOME

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent company is not presented as part of these financial statements.

#### 10. **DIVIDENDS**

	31.3.17 £	31.3.16 £
Ordinary shares of £1 each		
Equity dividends		1,537,100

#### 11. INTANGIBLE FIXED ASSETS

#### Group

•	Goodwill arising on consolidation £	Patents and licences £	Totals £
COST At 1 April 2016	_	. ~	_
and 31 March 2017	1,746,158	20,000	1,766,158
AMORTISATION			· · · · · · · · · · · · · · · · · · ·
At 1 April 2016 Amortisation for year	147,185 147,185 ————————————————————————————————————	5,000 5,000	152,185 152,185
At 31 March 2017	294,370	10,000	304,370
NET BOOK VALUE			
At 31 March 2017	1,451,788 ———————	10,000	1,461,788
At 31 March 2016	1,598,973 ———————	15,000	1,613,973

The above represents goodwill arising on consolidation.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 12. TANGIBLE FIXED ASSETS

TAITOIDEET IXED XOOLTO				
Group		Freehold property	Long leasehold £	Plant and machinery £
COST At 1 April 2016 Additions		7,579,280	1,164,185	2,555,388 182,165
At 31 March 2017		7,579,280	1,164,185	2,737,553
<b>DEPRECIATION</b> At 1 April 2016 Charge for year Eliminated on disposal		-	- - -	1,405,597 187,940
At 31 March 2017			<u>-</u>	1,593,537
NET BOOK VALUE At 31 March 2017		7,579,280	1,164,185	1,144,016
At 31 March 2016		7,579,280	1,164,185	1,149,791
	Fixtures and fittings £	Motor vehicles £	Computer equipment £	Totals £
COST At 1 April 2016 Additions Disposals	169,924 48,493 -	6,000 - -	(25,078) 6,178 37,888	11,449,699 236,836 37,888
At 31 March 2017	218,417	6,000	18,988	11,724,423
<b>DEPRECIATION</b> At 1 April 2016 Charge for year Eliminated on disposal	32,095 31,827	4,200 1,200	(32,839) 5,617 37,888	1,409,053 226,584 37,888
At 31 March 2017	63,922	5,400	10,666	1,673,525
NET BOOK VALUE At 31 March 2017	154,495	600	8,322	10,050,898
At 31 March 2016	137,829	1,800	7,761	10,040,646

At 31 March 2017, included in the net book value of freehold property is land at a cost of £5,052,853 (2016 - £5,052,853).

During recent years, the company's freehold and leasehold properties has been the subject of major refurbishment and redevelopment works. Depreciation has not been provided as the value in use of the properties concerned and the anticipated long expected useful life, coupled with high expected residual value, mean that any depreciation charge would not be material.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 12. TANGIBLE FIXED ASSETS - continued

Company	Freehold property	Plant and machinery £	Motor vehicles £	Totals £
COST		•		
At 1 April 2016 Additions	4,125,746	2,384,699 168,613	6,000	6,516,445 168,613
At 31 March 2017	4,125,746	2,553,312	6,000	6,685,058
DEPRECIATION				
At 1 April 2016	-	1,382,891	4,200	1,387,091
Charge for year	<u>-</u>	165,562	1,200	166,762
At 31 March 2017		1,548,453	5,400	1,553,853
NET BOOK VALUE				
At 31 March 2017	4,125,746	1,004,859	600	5,131,205
At 31 March 2016	4,125,746	1,001,808	1,800	5,129,354

At 31 March 2017, included in the net book value of freehold property is land at a cost of £2,750,477(2016:£2,750,477).

During the years, the company's freehold has been the subject of refurbishment and redevelopment works. Depreciation has not been provided as the value in use of the properties concerned coupled with high expected residual value, mean that any depreciation charge would not be material.

#### 13. FIXED ASSET INVESTMENTS

#### Group

	Listed investments £
COST OR VALUATION At 1 April 2016 Additions Disposals Revaluations	2,812,583 54,179 (200,076) 137,446
At 31 March 2017	2,804,132
PROVISIONS	
Reversal of impairments	(263,024)
At 31 March 2017	(263,024)
NET BOOK VALUE At 31 March 2017	3,067,156
At 31 March 2016	2,812,583

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 13. FIXED ASSET INVESTMENTS - continued

#### Group

Cost or valuation at 31 March 2017 is represented by:

			Listed investments £
Valuation in 2017			2,804,132
Company			
	Shares in group undertakings £	Listed investments £	Totals £
COST OR VALUATION At 1 April 2016 Additions	618,654 -	2,812,583 54,179	3,431,237 54,179
Disposals Revaluations	-	(200,076) 137,446	(200,076) 137,446
At 31 March 2017	618,654	2,804,132	3,422,786
PROVISIONS			
Reversal of impairments		(263,024)	(263,024)
At 31 March 2017	-	(263,024)	(263,024)
NET BOOK VALUE At 31 March 2017	618,654	3,067,156	3,685,810
At 31 March 2016	618,654	2,812,583	3,431,237
Cost or valuation at 31 March 2017 is represented by:			
	Shares in group undertakings £	Listed investments £	Totals £
Valuation in 2017	618,654	2,804,132	3,422,786

The group or the company's investments at the Statement of Financial Position date in the share capital of companies include the following:

#### **Subsidiaries**

Lambourne	Golf	Club	Hol	ldings	Limit	ed
-----------	------	------	-----	--------	-------	----

Registered office: Windsor House, Victoria Street, Windsor, Berkshire, SL4 1EN

Nature of business: Holding Company (Dormant)

Class of shares: holding
Ordinary 100.00

#### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### **FIXED ASSET INVESTMENTS - continued** 13.

C	1	-4-1	i_		<b>:</b> :	_
Saxon I	п	ore	S	ıımı	ITE	п

Registered office: Mosborough Hall, High Street, Mosborough, Sheffield, S20 5EA

Nature of business: Hotel

Class of shares: Ordinary	· (	holding 100.00		
·			31.3.17	31.3.16
			£	£
Aggregate capital and rese	erves		(790,179)	(995,143)
Profit for the year	į.		204,964	117,275

#### 14. **STOCKS**

		Gre	oup ·	Com	pany
	<b>l</b> .,	31.3.17 £	31.3.16 £	31.3.17 £	31.3.16 £
Stocks		112,026	110,917	78,367	72,429

#### 15. **DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	Gro	oup	Con	npany
	31.3.17	31.3.16	31.3.17	31.3.16
	£	£	£	£
Trade debtors	122,245	111,800	34,037	34,453
Prov for bad debts	(28,038)	(23,943)	· -	
Amounts owed by group undertakings	450,000	-	1,720,000	1,320,000
Other debtors	1,137	10,740	, , , <u>-</u>	290
Deferred tax asset	-	43	-	43
Prepayments and accrued income	69,133	138,404	_	-
Prepayments	12,638	-	12,638	14,005
	627,115	237,044	1,766,675	1,368,791
		<del></del>		
Deferred tax asset	_		_	
	Gro	oup	Con	npany
	31.3.17	31.3.16	31.3.17	31.3.16
;	£	£	£	£

	Group		Company	
į.	31.3.17	31.3.16	31.3.17	31.3.16
;	£	£	£	£
Provision for deferred tax;FA allowances	-	43	-	43
			<del></del>	

### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	31.3.17	31.3.16	31.3.17	31.3.16
	£	£	£	£
Bank loans and overdrafts (see note 18)	152,192	142,491	19,200	19,200
Trade creditors	244,436	368,305	118,099	115,696
Amounts owed to group undertakings	-	1	554,017	554,017
Amounts owed to participating interests	1,218,473	1,218,473 ·		-
Corporation tax	2,784	3,097	2,784	3,097
Social security and other taxes	41,659	30,846	21,903	15,540
VAT	128,922	131,435	21,708	41,781
Other creditors	511,074	509,298	22,852	18,604
Debenture loan	1,830,270	-	1,830,270	-
Accruals and deferred income	401,371	429,073	309,238	357,297
	4,531,181	2,833,019	2,900,071	1,125,232

The bank facilities are secured by way of a legal first mortgage over the company's freehold property, by inter company cross related guarantees and by the bank's standard mortgage debenture over the company's fixed and floating assets.

### 17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Cor	npany
	31.3.17	31.3.16	31.3.17	31.3.16
	£	£	£	£
Bank loans (see note 18)	2,916,324	3,072,671	427,274	446,474
Other creditors	-	1,800,131	· -	1,800,131
. •	2,916,324	4,872,802	427,274	2,246,605

On 25 November 2014, it was agreed to assign the outstanding debentures held in Lambourne Club Limited, which have a face value in 2030 of £5,000 for each debenture, to DGCC Limited and would pay £1,788,710 in recognition of this burden. The balance at 31 March 2017 was £1,830,270 (2016 - £1,800,131).

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 18. **LOANS**

An analysis of the maturity of loans is given below:

	G	roup	Com	Company	
	31.3.17	31.3.16	31.3.17	31.3.16	
	£	£	£	£	
Amounts falling due within one year or on demand:					
Bank loans	152,192	142,491	19,200	19,200	
		<del></del>	====		
Amounts falling due between one and two years:					
Bank loans - 1-2 years	19,200	19,200	19,200	19,200	
•				<u> </u>	
Amounts falling due between two and five years:					
Bank loans - 2-5 years	408,074	427,274	408,074	427,274	
·			=		
Amounts falling due in more than five years:				•	
Repayable by instalments					
Bank loans more 5 yr by instal	2,489,050	2,626,197	-	-	

#### 19. **LEASING AGREEMENTS**

Minimum lease payments fall due as follows:

The following operating lease payments are committed to be paid within one year:.

Group	2017	2016
Operating leases which expire: Within 1 year	£ 108,740	£ 100,322
Within 2 to 5 years and after 5 years	1,514,993	1,453523
•	1,623,733	1,553,845
Company	<del></del>	
Operating leases which expire:	£	£
Within 1 year	39,872	37,653
Within 2 to 5 years	137,633	7,295
	177,505	44,948

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 20. **SECURED DEBTS**

The following secured debts are included within creditors:

			roup		pany
		31.3.17 £	31.3.16 £	31.3.17 £	31.3.16 £
	Bank loans	3,068,516	3,215,162	446,474	465,674
			<del></del>		=====
21.	PROVISIONS FOR LIABILITIES				
			roup	<b>Com</b> 31.3.17	pany
		31.3.17 £	31.3.16 £	31.3.17 £	31.3.16 £
	Deferred tax Provision for deferred tax;FA allowances	49,902	_	49,902	_
	anowarioes	====	<del></del>	====	
	Group		1		
					Deferred tax
	Relance at 1 April 2016				£ (43)
	Balance at 1 April 2016 Provided during year				(43) 22,456
	Gains arising on revaluation movement arising during the year				27,489
					40.000
	Balance at 31 March 2017				49,902
	Company				
	, ,				Deferred tax
	D. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.				£
	Balance at 1 April 2016 Provided during year				(43) 22,456
	Gains arising on revaluation				27,489
	Balance at 31 March 2017				49,902
22.	CALLED UP SHARE CAPITAL				
	Allotted, issued and fully paid:				
	Number: Class:		Nominal	31.3.17	31.3.16
	1,463,905 Ordinary		value: £1	£ 1,478,905	£ 1,463,905 =

### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 22. CALLED UP SHARE CAPITAL - continued

As at 15th August 2003, the company granted rights to purchase ordinary shares on the following terms:

a) Number of shares:

1,007,749

b) Description:

Ordinary shares of £1 each

c) Amount and price payable:

£3.33 per share as at March 2000 increased

by the Retail Price Index

No expiry date

d) Period exercisable:

e) Rights not yet exercised:

521,849

The rights issue dated 16 February 2007 was exercised on 17 March 2017.

#### 23. RESERVES

#### Group

	Retained earnings	Share premium £	Capital redemption reserve £	Fair value reserve £	Totals £
At 1 April 2016 Profit for the year Cash share issue Fair value	2,787,685 308,126 - -	3,204,027 44,100	25,000	(263,024) - 372,981	5,753,688 308,126 44,100 372,981
At 31 March 2017	3,095,811	3,248,127	25,000	109,957	6,478,895
Company	Retained earnings	Share premium £	Capital redemption reserve £	Fair value reserve £	Totals £
At 1 April 2016 Profit for the year Cash share issue Fair value	2,248,493 250,347 - -	3,204,027	25,000 - -	(263,024) - 372,981	5,214,496 250,347 44,100 372,981
At 31 March 2017	2,498,840	3,248,127	25,000	109,957	5,881,924

#### 24. PENSION COMMITMENTS

The company and the group operate a defined contribution pension scheme. The assets of the scheme are held separately from those of the group. No such contributions remained unpaid at the balance sheet date. Contributions payable for the year are charged in the profit and loss account and amounted to £10,717 (2016:£8,935).

#### 25. **CONTINGENT LIABILITIES**

DGCC Limited has entered into an unlimited cross related guarantees with its subsidiary company,Lambourne Golf Club Holdings Limited.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 26. RELATED PARTY DISCLOSURES

The company and the group have taken advantage of exemption, under the terms of Financial Reporting Standard 102, not to disclose related party transactions with their subsidiaries that are 100% owned within the group. The transactions other than the aforesaid are disclosed as follows.

#### **Group and Company**

During the year, the company placed a deposit of £450,000 with Vine Leisure Limited (2016: Vine Leisure Limited repaid the deposit balance of £1,850,000 which was owing to DGCC Limited at 31 March 2015). Vine Leisure Limited is an associated company in which Mr G Dyke and Mr R A Webb are directors. The balance at 31 March 2017 owing from this company was £450,000 (2016: £Nil) . Interest of £1,082 (2016-£10,977) was received on the above deposit.

Vine Leisure Limited, a company controlled by Mr G Dyke has provided support funding to Saxon Hotels Limited by way of loan finance. At 31 March 2017 the amount owing to Vine Leisure Limited, in this respect, amounted to £1,218,473 (2016: £1,218,473).

Dividends amounting to £Nil (2015:£1,475,585) were paid to the directors and their associates as follows:

	2017 £	2016 £
Mr G Dyke and associate	0.00	1,287,635
Mr R A Webb	0.00	168,000
Mr A J Walters	0.00	15,750
Mr J F Waugh	0.00	4,200

Also, during the year, the following services were provided by the directors-:

Mr A J Walters - £6,000 (2016 - £6,000) for professional services.

Mr R A Webb - £6,000 (2016 - £6,000) for professional and accountancy service

Mr G Dyke - £6,000 (2016 - £6,000) for professional services.

#### 27. POST BALANCE SHEET EVENTS - COMPANY

On 7 April 2017, the company assigned its future liability to currently unredeemed debentures emanating originally from the Lambourne Club Limited to some of its Directors and Associates. The total current discounted value of the debenture liability was settled by the Company transferring assets to those persons who took on the future liability.

#### 28. ULTIMATE CONTROLLING PARTY

DGCC Limited owns 100% of the issued share capital of Lambourne Golf Club Holdings Limited and Saxon Hotels Limited.

The company and the group were under the control of the majority shareholder and director, Mr G Dyke throughout the current and previous year.

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2017

#### 29. **RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

Group		
	31.3.17	31.3.16
Profit for the financial year	£ 308,126	£ 406,124
Dividends	-	(1,537,100)
	308,126	(1,130,976)
Other comprehensive income relating to the year (net)	372,981	(263,024)
New share capital subscribed	15,000	-
Payments to acquire own shares Premium on new share capital subscribed	44,100	-
Net addition/(reduction) to shareholders' funds	740,207	(1,394,000)
Opening shareholders' funds	7,217,593	8,611,593
Closing shareholders' funds	7,957,800	7,217,593
Company	31.3.17	31.3.16
	£	£
Profit for the financial year	250,347	420,941
Dividends		(1,537,100)
	250,347	(1,116,159)
Other comprehensive income relating to the year (net)	372,981	(263,024)
New equity share capital subscribed	15,000	-
Premium on new share capital subscribed	44,100	-
Net addition/(reduction) to shareholders' funds	682,428	(1,379,183)
Opening shareholders' funds	6,678,401	8,057,584
Closing shareholders' funds	7,360,829	6,678,401