

BigHand Limited

**Directors' report and consolidated
financial statements**

Registered number 03128724

31 March 2011

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Directors' report

The directors present their report and the financial statements of the group for the year ended 31 March 2011

Principal activities and business review

The group provides digital dictation workflow solutions, software, associated consultancy and training to the professional services and healthcare market

The year ended 31 March 2011 (being the first full year following the nFlow acquisition) was a very successful one with significant growth in all of the core markets and overall sales increasing 53% to £13.2m from £8.6m. Profit before tax of £3.4m compared very favourably with profit before tax of £1.2m a year earlier.

At 31 March, overall licensed user numbers stood at 135,000 representing a 42% increase over the year. Of the 40,000 user increase, 17,000 came over from nFlow and 23,000 were from existing and new client wins with a near-zero attrition of the existing user base.

The client base continues to grow with a number of wins in the year, including some large and prestigious customers. Although new business is vital for the on-going success of the group, we continue to treat client service and after-sales support to our existing client base as the most important part of our business. To this end, significant investment has taken place in the year in a new phone system, CRM software and a substantial increase in the team providing this service. As a consequence, client retention remains high and we are seeing a number of new clients recognising this value and making the decision to switch to BigHand. External client satisfaction surveys suggest that we are largely getting things right, but we will look to further improve where we can in the coming year with a number of initiatives already planned.

The software innovations continue apace and investment into the Development team culminated in early 2011 with the release of v4 of the main Enterprise product which includes several significant enhancements. Our class-leading mobile solution continues to prove itself a real differentiator in the market and the release in the year of iPhone and Android clients to join BlackBerry widens our offering to cover all of the major platforms.

Overall, the size of the global BigHand team has grown in the year to support the larger client base and employee numbers increased 24% from 79 to 98 with further recruitment and training planned for the coming year to ensure clients receive the best service.

Geographically, BigHand has offices in UK, Australia and North America with the overseas markets providing 30% of overall revenues and all of these markets showed record sales with strong growth in the financial year. Across the sectors, the more mature Legal and Professional market is our largest with around 120,000 users and the Healthcare market is our fastest growing with a 43% increase in the number of users over the prior year and some key wins.

Looking forward, the new financial year is seeing continued strong demand in the core markets. With the sustained development pipeline of client focussed product enhancements the significant growth we have seen this year should continue.

Results and dividends

The profit for the year, after taxation, amounts to £2,785,000 (2010 £1,323,000). The directors have not recommended a dividend.

Directors' report *(continued)*

Principal risks and uncertainties

Sales outside of the UK are typically made in local currency. The group is therefore exposed to movements in the international currency markets against Sterling. At present these transactions are not hedged through currency contracts, but the policy is reviewed frequently.

The group's credit risk is primarily attributable to its trade debtors but the group has not in the past experienced significant bad debts.

The group monitors cash flow as part of its day to day control procedures. The Board considers cash flow projections on a monthly basis and ensures that appropriate facilities are available to be drawn upon as necessary.

Directors

The directors who served the company during the year were as follows:

GM Gilbert
J Ardron
MI Norcliffe
SE Butterworth

Donations

During the year the group made charitable donations of £2,242 (2010: £1,045). The company made no political donations in either year.

Auditors

HMT Assurance LLP resigned as auditors during the year and KPMG LLP were appointed. Pursuant to section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office.

Signed on behalf of the directors

J Ardron
Director

Approved by the directors on 19 May 2011

Statement of directors' responsibility in respect of the directors' report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the parent company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



Independent auditors report to the members of BigHand Limited

We have audited the financial statements of BigHand Limited for the year ended 31 March 2011 set out on pages 5 to 18. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www.frc.org.uk/apb/scope/private.cfm

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2011 and of the group's profit for the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Wayne Cox (*Senior Statutory Auditor*)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
St Nicholas House
Park Row
Nottingham NG1 6FQ

19 May 2011

Consolidated profit and loss account
for the year ended 31 March 2011

| | <i>Note</i> | 2011 £000 | 2010 £000 |
|--|-------------|----------------------|----------------------|
| Group turnover | 2 | 13,244 | 8,601 |
| Cost of sales | | (2,119) | (1,147) |
| Gross profit | | 11,125 | 7,454 |
| Administrative expenses | | (7,728) | (6,284) |
| Operating profit | | 3,397 | 1,170 |
| Attributable to | | | |
| Operating profit before exceptional item | | 3,397 | 1,585 |
| Exceptional items | 3 | - | (415) |
| | | 3,397 | 1,170 |
| Interest receivable and similar income | 6 | 33 | 6 |
| Profit on ordinary activities before taxation | | 3,430 | 1,176 |
| Tax on profit on ordinary activities | 7 | (645) | 147 |
| Profit for the financial year | 17 | 2,785 | 1,323 |

In both the current and preceding year the company had no discontinued operations

There is no material difference between the result reported in the profit and loss account and the result on an unmodified historical cost basis

Consolidated statement of total recognised gains and losses
for the year ended 31 March 2011

| | <i>Note</i> | 2011 £000 | 2010 £000 |
|--|-------------|----------------------|----------------------|
| Profit for the financial year | | 2,785 | 1,323 |
| Currency translation differences on foreign currency net investments | 17 | (8) | (35) |
| Total recognised gains and losses related to the year | | 2,777 | 1,288 |

Consolidated balance sheet
as at 31 March 2011

| | <i>Note</i> | 2011 | 2010 |
|---|-------------|----------------|----------------|
| | | £000 | £000 |
| Fixed assets | | | |
| Intangible assets | 9 | 2,334 | 2,508 |
| Tangible assets | 10 | 362 | 262 |
| | | 2,696 | 2,770 |
| Current assets | | | |
| Stocks | 12 | 102 | 152 |
| Debtors | 13 | 10,364 | 9,730 |
| Cash at bank and in hand | | 5,436 | 1,954 |
| | | 15,902 | 11,836 |
| Creditors, amounts falling due within one year | 15 | (8,773) | (7,558) |
| Net current assets | | 7,129 | 4,278 |
| Net assets | | 9,825 | 7,048 |
| Capital and reserves | | | |
| Called-up equity share capital | 16 | 1 | 1 |
| Share premium account | 17 | 71 | 71 |
| Profit and loss account | 17 | 9,753 | 6,976 |
| Shareholders' funds | 18 | 9,825 | 7,048 |

These financial statements were approved by the board of directors on 19 May 2011 and signed on their behalf by

M I Norcliffe
Director

Company registered number 03128724

Balance sheet
as at 31 March 2011

| | <i>Note</i> | 2011 | 2010 |
|---|-------------|---------------------|---------------------|
| | | £000 | £000 |
| Fixed assets | | | |
| Tangible assets | 10 | 362 | 252 |
| Investments | 11 | 2,252 | 2,252 |
| | | <u>2,614</u> | <u>2,504</u> |
| Current assets | | | |
| Stocks | 12 | 95 | 142 |
| Debtors | 13 | 8,185 | 8,852 |
| Cash at bank and in hand | | 4,683 | 1,246 |
| | | <u>12,963</u> | <u>10,240</u> |
| Creditors, amounts falling due within one year | 15 | <u>(6,751)</u> | <u>(5,827)</u> |
| Net current assets | | <u>6,212</u> | <u>4,413</u> |
| Net assets | | <u><u>8,826</u></u> | <u><u>6,917</u></u> |
| Capital and reserves | | | |
| Called-up equity share capital | 16 | 1 | 1 |
| Share premium account | 17 | 71 | 71 |
| Profit and loss account | 17 | 8,754 | 6,845 |
| Shareholders' funds | 18 | <u><u>8,826</u></u> | <u><u>6,917</u></u> |

These financial statements were approved by the board of directors on 19 May 2011 and signed on their behalf by

M I Norcliffe
Director

Company registered number 03128724

Consolidated cash flow statement
for the year ended 31 March 2011

| | <i>Note</i> | 2011 £000 | 2010 £000 |
|---|-------------|--------------|----------------|
| Net cash flow from operating activities | 19 | 3,836 | 655 |
| <i>Returns on investment and servicing of finance</i> | | | |
| Interest received | | 33 | 6 |
| Net cash flow from returns on investments and servicing of finance | | 33 | 6 |
| Taxation | | (135) | 15 |
| <i>Capital expenditure</i> | | | |
| Payments to acquire tangible fixed assets | | (252) | (201) |
| Net cash flow from capital expenditure | | (252) | (201) |
| <i>Acquisitions and disposals</i> | | | |
| Cash paid to acquire subsidiaries | | - | (1,985) |
| Net cash acquired with subsidiary | | - | 571 |
| Net cash flow from acquisitions and disposals | | - | (1,414) |
| Cash before financing | | 3,482 | (939) |
| Net cash flow from financing | | - | - |
| Increase/(decrease) in cash | 21 | 3,482 | (939) |

Notes

(forming part of the financial statements)

1 Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

As permitted under the Companies Act the directors have adopted a more appropriate format of balance sheet, which more fairly presents the capital and financing structure of the business

The group and ultimate parent company have financing comprising loans and other funding which are subject to periodic review and are subject to certain covenants. The directors are of the opinion that the necessary finance and other facilities will continue to be made available and the group and company will have the funding necessary to continue to trade. The going concern basis is therefore believed to be appropriate and the financial statements do not include any adjustments which may be necessary should the facilities not be available

Basis of consolidation

The consolidated financial statements incorporate the results of BigHand Limited and all of its subsidiary undertakings as at 31 March 2011 using the acquisition method of accounting where the results of the subsidiary undertakings are included from the date of acquisition

Turnover

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax, plus any adjustments for deferred income, so that income is recognised only when the goods and services have actually been provided to the group's customers

Research and development

Research and development expenditure is written off in the year in which it is incurred

Goodwill

Goodwill arising on an acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Positive goodwill is capitalised and amortised through the profit and loss account over the directors' estimate of its useful economic life of 20 years. Impairment tests on the carrying value of goodwill are undertaken at the end of the first full financial year following acquisition and in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Goodwill - Amortised over 20 years

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Leasehold property - 10% straight line
Fixtures and fittings - 25% reducing balance
Equipment - 50% straight line

Investments

Investments held as fixed assets are stated at cost less any provision for impairment

Notes (continued)

1 Accounting policies (continued)

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease

Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the company anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences

Deferred tax balances are not discounted

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit

Finance costs

Interest payable is charged to the profit and loss account on an accruals basis. Loan issue costs are initially recognised as a reduction in loan proceeds and are subsequently charged to the profit and loss account over the term of the loan

2 Turnover

The turnover and profit before tax are attributable to the one principal activity of the group. An analysis of turnover is given below

| | 2011 £000 | 2010 £000 |
|----------------|--------------------|-------------------|
| United Kingdom | 9,218 | 5,687 |
| North America | 2,356 | 1,791 |
| Europe | 334 | 482 |
| Australasia | 1,336 | 641 |
| | <hr/> 13,244 <hr/> | <hr/> 8,601 <hr/> |

Notes (continued)

3 Operating profit

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| <i>Operating profit is stated after charging/(crediting)</i> | | |
| Amortisation of intangible assets | 123 | 1 |
| Depreciation of owned fixed assets | 146 | 170 |
| Operating lease rentals – land and buildings | 221 | 206 |
| Loss/(profit) on disposal of fixed assets | 6 | (5) |
| Net profit on foreign currency translation | (84) | (119) |
| Exceptional items | - | 415 |
| <i>Auditors remuneration</i> | | |
| - audit of the financial statements | 14 | 14 |
| - other services relating to taxation | 4 | 4 |
| - all other services | - | 6 |

The exceptional items all relate to the reorganisation and restructuring of the group

4 Particulars of employees

The average number of employees (including directors) during the year was 88 (2010 79)

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| <i>The aggregate payroll costs of the above were</i> | | |
| Wages and salaries | 3,649 | 3,730 |
| Social security costs | 388 | 379 |
| | <u>4,037</u> | <u>4,109</u> |

5 Directors' remuneration

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| <i>The directors' aggregate remuneration in respect of qualifying services was</i> | | |
| Remuneration receivable | 446 | 885 |
| <i>Remuneration of highest paid director</i> | | |
| Total remuneration (excluding pension contributions) | 182 | 167 |

In the prior year, included within the £366,000 reorganisation and restructuring costs in exceptional items are director's exit fees of £300,000

6 Interest receivable and similar income

| | 2011 £000 | 2010 £000 |
|--------------------------|--------------|--------------|
| Bank interest receivable | 33 | 6 |

Notes (continued)

7 Tax on profit on ordinary activities

(a) Analysis of charge in the year

| | 2011 | | 2010 | |
|--|-------|-----------|-------|-------------|
| | £000 | £000 | £000 | £000 |
| Current tax: | | | | |
| <i>UK taxation</i> | | | | |
| UK corporation tax based on the results for the year | 491 | | - | |
| Adjustment in respect of prior years | 14 | | (41) | |
| | <hr/> | 505 | <hr/> | (41) |
| <i>Foreign tax</i> | | | | |
| Current tax on income for the year | 44 | | 20 | |
| Adjustments in respect of prior years | - | | (8) | |
| | <hr/> | 44 | <hr/> | 12 |
| Total current tax | | <hr/> 549 | | <hr/> (29) |
| Deferred tax | | | | |
| Origination and reversal of timing differences | 96 | | (38) | |
| Other | - | | (80) | |
| | <hr/> | 96 | <hr/> | (118) |
| Total deferred tax (note 14) | | <hr/> 96 | | <hr/> (118) |
| Tax on profit on ordinary activities | | <hr/> 645 | | <hr/> (147) |

(b) Factors affecting current tax charge

The tax assessed on ordinary activities for the year is lower (2010 lower) than the standard rate of corporation tax in the UK of 28% (2010 28%). The differences are explained below:

| | 2011 | 2010 |
|---|-----------|------------|
| | £000 | £000 |
| Profit on ordinary activities before taxation | 3,430 | 1,176 |
| Profit on ordinary activities by rate of tax | <hr/> 960 | <hr/> 329 |
| <i>Effects of</i> | | |
| Expenses not deductible for tax purposes | (69) | (7) |
| Capital allowances for the year in excess of depreciation | (6) | 38 |
| Group relief | (278) | (359) |
| Movement in short term timing differences | (73) | 80 |
| Losses carried forward/(utilised) | 1 | (61) |
| Adjustments in respect of prior years | 14 | (49) |
| | <hr/> 549 | <hr/> (29) |

8 Profit attributable to members of the parent company

The profit dealt with in the financial statements of the parent company was £1,909,000 (2010 £991,000)

Notes (continued)

9 Intangible fixed assets

| Group | Goodwill £000 |
|---------------------------------|--------------------------|
| <i>Cost</i> | |
| At 1 April 2010 | 2,510 |
| Additions | - |
| Fair value adjustments | (51) |
| | <hr/> |
| At 31 March 2011 | 2,459 |
| | <hr/> |
| <i>Accumulated amortisation</i> | |
| At 1 April 2010 | 2 |
| Charge for the year | 123 |
| | <hr/> |
| At 31 March 2011 | 125 |
| | <hr/> |
| <i>Net book value</i> | |
| At 31 March 2011 | 2,334 |
| | <hr/> <hr/> |
| At 31 March 2010 | 2,508 |
| | <hr/> <hr/> |

10 Tangible fixed assets

| Group | Leasehold property £000 | Fixtures and fittings £000 | Equipment £000 | Total £000 |
|---------------------------------|--|---|---------------------------|-----------------------|
| <i>Cost</i> | | | | |
| At 1 April 2010 | 199 | 47 | 733 | 979 |
| Additions | 28 | 112 | 112 | 252 |
| Disposals | - | (8) | - | (8) |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| At 31 March 2011 | 227 | 151 | 845 | 1,223 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| <i>Accumulated depreciation</i> | | | | |
| At 1 April 2010 | 90 | 35 | 592 | 717 |
| Charge for the year | 22 | 65 | 59 | 146 |
| Disposals | - | (2) | - | (2) |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| At 31 March 2011 | 112 | 98 | 651 | 861 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| <i>Net book value</i> | | | | |
| At 31 March 2011 | 115 | 53 | 194 | 362 |
| | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |
| At 31 March 2010 | 109 | 12 | 141 | 262 |
| | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |

Notes (continued)

10 Tangible fixed assets (continued)

| Company | Leasehold property £000 | Fixtures and fittings £000 | Equipment £000 | Total £000 |
|---------------------------------|-------------------------------|----------------------------------|-------------------|---------------|
| <i>Cost</i> | | | | |
| At 1 April 2010 | 198 | 41 | 729 | 968 |
| Additions | 28 | 112 | 112 | 252 |
| Disposals | - | (8) | - | (8) |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| At 31 March 2011 | 226 | 145 | 841 | 1,212 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| <i>Accumulated depreciation</i> | | | | |
| At 1 April 2010 | 90 | 35 | 592 | 717 |
| Charge for the year | 21 | 58 | 57 | 136 |
| Disposals | - | (2) | - | (2) |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| At 31 March 2011 | 111 | 91 | 649 | 851 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| <i>Net book value</i> | | | | |
| At 31 March 2011 | 115 | 54 | 192 | 362 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| At 31 March 2010 | 108 | 6 | 137 | 252 |
| | <hr/> | <hr/> | <hr/> | <hr/> |

11 Investments

| | Group Companies £000 |
|-----------------------|----------------------------|
| <i>Cost</i> | |
| At 1 April 2010 | 2,252 |
| Additions | - |
| | <hr/> |
| At 31 March 2011 | 2,252 |
| | <hr/> |
| <i>Net book value</i> | |
| At 31 March 2011 | 2,252 |
| | <hr/> |
| At 31 March 2010 | 2,252 |
| | <hr/> |

The company owns 100% of the issued share capital of the companies listed below

| Name | Country of incorporation |
|--------------------------|--------------------------|
| nFlow Software Limited * | UK |
| nFlow Holdings Limited | UK |
| BigHand Inc | USA |
| BigHand Software Inc | Canada |
| BigHand Software Pty Inc | Australia |

* nFlow Software Limited owns 100% of the issued share capital

The principal activity of all of the companies is the provision of voice productivity solutions to the professional services and healthcare markets

Notes (continued)

12 Stocks

| | Group | | Company | |
|------------------|--------------|-------------|----------------|-------------|
| | 2011 | 2010 | 2011 | 2010 |
| | £000 | £000 | £000 | £000 |
| Goods for resale | 102 | 152 | 95 | 142 |

13 Debtors

| | Group | | Company | |
|------------------------------------|---------------|--------------|----------------|--------------|
| | 2011 | 2010 | 2011 | 2010 |
| | £000 | £000 | £000 | £000 |
| Trade debtors | 2,840 | 2,893 | 1,906 | 1,746 |
| Amounts owed by group undertakings | 7,267 | 6,612 | 6,086 | 6,873 |
| Corporation tax repayable | - | - | - | 30 |
| Other debtors | 228 | 100 | 167 | 78 |
| Deferred taxation (note 14) | 29 | 125 | 26 | 125 |
| | 10,364 | 9,730 | 8,185 | 8,852 |

14 Deferred taxation

The movement in the deferred taxation asset during the year was

| | Group | | Company | |
|------------------------------|--------------|-------------|----------------|-------------|
| | 2011 | 2010 | 2011 | 2010 |
| | £000 | £000 | £000 | £000 |
| Asset brought forward | 125 | 7 | 125 | 7 |
| (Decrease)/increase in asset | (96) | 118 | (99) | 118 |
| Asset carried forward | 29 | 125 | 26 | 125 |

| | Group | | Company | |
|---|--------------|-------------|----------------|-------------|
| | 2011 | 2010 | 2011 | 2010 |
| | £000 | £000 | £000 | £000 |
| Excess of depreciation over taxation allowances | 20 | 42 | 17 | 42 |
| Other timing differences | 9 | 83 | 9 | 83 |
| | 29 | 125 | 26 | 125 |

Notes (continued)

15 Creditors: amounts falling due within one year

| | Group | | Company | |
|------------------------------------|--------------|--------------|--------------|--------------|
| | 2011 £000 | 2010 £000 | 2011 £000 | 2010 £000 |
| Trade creditors | 557 | 537 | 427 | 468 |
| Corporation tax | 419 | 4 | 320 | - |
| Other taxation and social security | 1,123 | 854 | 942 | 722 |
| Deferred income | 5,860 | 4,523 | 4,273 | 3,541 |
| Accruals | 814 | 1,640 | 789 | 1,096 |
| | <u>8,773</u> | <u>7,558</u> | <u>6,751</u> | <u>5,827</u> |

16 Share capital

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| <i>Allotted called up and fully paid</i> | | |
| 108,748 ordinary shares of £0.01 each | <u>1</u> | <u>1</u> |

17 Reserves

| | Group | | Company | |
|--------------------------------|-------------------------------------|------------------------------------|-------------------------------------|------------------------------------|
| | Share premium account £000 | Profit and loss account £000 | Share premium account £000 | Profit and loss account £000 |
| Balance brought forward | 71 | 6,976 | 71 | 6,845 |
| Profit for the year | - | 2,785 | - | 1,909 |
| Foreign exchange movement | - | (8) | - | - |
| Balance carried forward | <u>71</u> | <u>9,753</u> | <u>71</u> | <u>8,754</u> |

18 Reconciliation of movement in shareholders' funds

| | Group | | Company | |
|--|--------------|--------------|--------------|--------------|
| | 2011 £000 | 2010 £000 | 2011 £000 | 2010 £000 |
| Profit for the financial year | 2,785 | 1,323 | 1,909 | 991 |
| Foreign exchange movement | (8) | (35) | - | - |
| Net movement in shareholders' funds | <u>2,777</u> | <u>1,288</u> | <u>1,909</u> | <u>991</u> |
| Opening shareholders' funds | 7,048 | 5,760 | 6,917 | 5,926 |
| Closing shareholders' funds | <u>9,825</u> | <u>7,048</u> | <u>8,826</u> | <u>6,917</u> |

Notes (continued)

19 Reconciliation of operating profit to net cash flow from operating activities

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Operating profit | 3,397 | 1,170 |
| Amortisation | 123 | 1 |
| Depreciation | 146 | 169 |
| Loss/(profit) on disposal of fixed assets | 6 | (5) |
| Decrease in stocks | 50 | 1 |
| Increase in debtors | (727) | (2,390) |
| Increase in creditors | 841 | 1,709 |
| | <u>3,836</u> | <u>655</u> |

20 Reconciliation of net cash flow to movement in net funds

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Increase/(decrease) in cash in the year | 3,482 | (939) |
| Movement in net funds in the period | 3,482 | (939) |
| Opening net funds | 1,954 | 2,893 |
| Closing net funds | <u>5,436</u> | <u>1,954</u> |

21 Analysis of changes in net debt

| | Opening balance £000 | Cash flows £000 | Other changes £000 | Closing balance £000 |
|--------------------------|----------------------------|--------------------|--------------------------|----------------------------|
| <i>Net cash</i> | | | | |
| Cash in hand and at bank | 1,954 | 3,482 | - | 5,436 |
| | <u>1,954</u> | <u>3,482</u> | <u>-</u> | <u>5,436</u> |

22 Commitments under operating lease

At 31 March 2011 the group and company had annual commitments under non-cancellable operating leases as set out below

| | Land and buildings 2011 £000 | 2010 £000 |
|--------------------------------------|------------------------------------|--------------|
| Group | | |
| <i>Operating leases which expire</i> | | |
| After more than five years | 221 | 240 |
| | <u>221</u> | <u>240</u> |
| Company | | |
| <i>Operating leases which expire</i> | | |
| After more than five years | 206 | 206 |
| | <u>206</u> | <u>206</u> |

Notes (continued)

23 Cross guarantees

The company has entered into a cross guarantee arrangement to secure the bank loans and debenture loans of its parent company, BigHand Holdings Limited. The loans are secured by fixed and floating charges over all of the assets of the group. The total amount outstanding on the loans at 31 March 2011 is £10,126,000 (2010 £10,450,000).

24 Related party transactions

The company has taken advantage of the exemption conferred by FRS 8 'Related party disclosures' not to disclose transactions with members of the group.

25 Ultimate parent company

The company's ultimate parent company is BigHand Holdings Limited.

Copies of the consolidated financial statements of BigHand Holdings Limited are available from Companies House.