Company's Registered Number: 03064811

BHoldings Limited

Report and financial statements for the year ended

31 March 2017

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DIRECTORS AND ADVISERS

Directors Lady

Lady Bamford Lord Bamford Ruth Kennedy

Secretary Steven Ovens

Registered office 19 Mossop Street

London SW3 2LY

Auditors Nexia Smith & Williamson Audit Limited

Chartered Accountants

25 Moorgate London EC2R 6AY

STRATEGIC REPORT

The directors present the group strategic report for BHoldings Limited and its subsidiary companies for the year ended 31 March 2017.

Activities

The principal activities of the group continue to be retail and leisure.

Business review

Over the past year, the group has invested in its subsidiary company activities to support growth and profitability. Key financial performance indicators were as follows:

- Turnover increased by 31.2% from £69,074,611 to £90,645,106
- Gross profit increased by 32.3% from £23,589,585 to £31,214,639
- Gross margin remained consistent at 34%

Although turnover increased in line with the business' growth strategy, EBITDA decreased from (£1,127,383) to (£2,246,223) as a result of the continued investment in infrastructure to support the short term goal of profitability.

The directors are confident that trading results will continue to improve in the year to 31 March 2018 as the group advances towards profitability.

Financial risk management

Details of the group's financial instruments and its policies with regard to financial risk management are given in note 22.

Approved by the board of directors and signed on behalf of the board

mole banyon

Lady Bamford

Director

DIRECTORS' REPORT

The directors present their report and the accounts for the year ended 31 March 2017.

Results for the period and dividends

The group loss for the period after taxation was £5,041,879 (2016: loss £3,657,298). The directors do not recommend the payment of a dividend.

Directors

The directors of the company during the year were:

Lady Bamford Lord Bamford Ruth Kennedy

Disclosure of information to the auditors

In the case of each person who was a director at the time of this report was approved:

- so far as that director was aware there was no relevant audit information of which the company's auditors were unaware; and
- that director had taken all steps that the director ought to have taken as a director to make himself or herself aware of any relevant audit information and to establish that the company's auditors were aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Approved by the board of directors and signed on behalf of the board

and banger

Lady Bamford

Director

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking responsible steps for the prevention and detection of fraud and other irregularities.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BHOLDINGS LIMITED

We have audited the financial statements of BHoldings Limited for the year ended 31 March 2017, which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and Company Balance Sheets, the Consolidated Statement of Cash Flows, the Consolidated and Company Statements of Changes in Equity, and the related notes 1 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard in the UK and Republic of Ireland".

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2017 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with those financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- the company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Nosca Snith - Williamson

Keith Jackman
Senior Statutory Auditor, for and on behalf of
Nexia Smith & Williamson
Statutory Auditor
Chartered Accountants

25 Moorgate London EC2R 6AY

18 December 2017

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME for the year ended 31 March 2017

	Notes	2017 £	2016 £
Turnover	1	90,645,106	69,074,611
Cost of sales		(59,430,467)	(45,485,026)
Gross profit		31,214,639	23,589,585
Administrative expenses	•	(35,070,013)	(26,149,134)
Operating loss	•	(3,855,374)	(2,559,549)
Interest payable	5	(1,047,385)	(903,843)
Loss before taxation	6	(4,902,759)	(3,463,392)
Taxation	7	(126,400)	(28,464)
Loss after taxation	-	(5,029,159)	(3,491,856)
Equity minority interests		(12,720)	(165,442)
Loss for the financial year and total comprehensive income for the financial year	-	(5,041,879)	(3,657,298)

Loss and total comprehensive income for the financial year is attributable to the owners of the parent.

CONSOLIDATED BALANCE SHEET as at 31 March 2017

	Notes	2017 £	2016 £
Fixed assets Tangible assets	8	8,643,804	9,236,202
Current assets Stocks Debtors Cash at bank and in hand	10 11 12	9,250,764 10,382,574 4,484,957	7,755,920 11,956,501 5,516,146
Creditors: amounts falling due within one year	13	24,118,295 (105,848,234)	25,228,567 (102,948,585)
Net current liabilities		(81,729,939)	(77,720,018)
Total assets less current liabilities		(73,086,135)	(68,483,816)
Creditors: amounts falling due after more than one year	14	(1,849,105)	(1,574,614)
Net liabilities		(74,935,240)	(70,058,430)
Capital and reserves Share capital Retained earnings Foreign exchange reserve	16	37,400,389 (113,348,833) 121,820	37,400,389 (108,306,954) (30,529)
		(75,826,624)	(70,937,094)
Equity minority interests		891,384	878,664
		(74,935,240)	(70,058,430)

The accounts were approved and authorised for issue by the Board of Directors on 15 December and were signed on its behalf by

Lady Bamford

Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY for the year ended 31 March 2017

	Share Capital £	Retained Earnings £	Foreign exchange reserve £	Total equity £
Balance at 1 April 2015	37,400,389	(104,649,656)	(69,669)	(67,318,936)
Loss for the year Other comprehensive income:	-	(3,657,298)	-	(3,657,298)
 Foreign exchange reserve 		<u> </u>	39,140	39,140
Total comprehensive income	-	(3,657,298)	39,140	(3,618,158)
Balance at 31 March 2016	37,400,389	(108,306,954)	(30,529)	(70,937,094)
Loss for the year Other comprehensive income:	-	(5,041,879)	•	(5,041,879)
 Foreign exchange reserve 		<u> </u>	152,349	152,349
Total comprehensive income		(5,041,879)	152,349	(4,889,530)
Balance at 31 March 2017	37,400,389	(113,348,833)	121,820	(75,826,624)

CONSOLIDATED STATEMENT OF CASH FLOWS for the year ended 31 March 2017

	Notes	2017 £	2016 £
Net cash generated from operating activities	18	538,955	6,538,009
Investing activities Purchase of tangible assets		(1,171,759)	(3,290,045)
Net cash (used in) investing activities		(1,171,759)	(3,290,045)
Financing activities New borrowings Interest paid		274,491 (1,047,385)	274,614 (903,843)
Net cash generated (used in) financing activities		(772,894)	(629,229)
Net (decrease)/ increase in cash and cash equivalents		(1,405,698)	2,618,735
Cash and cash equivalents at beginning of the year		4,664,739	2,046,004
Cash and cash equivalents at end of year	12	3,259,041	4,664,739

COMPANY BALANCE SHEET as at 31 March 2017

	Notes	2017 £	2016 £
Fixed assets			
Tangible assets Investments	8 9	148,721 37,300,391	163,704 37,300,391
		37,449,112	37,464,095
Current assets Debtors	11	40,969,286	33,049,266
		40,969,286	33,049,266
Creditors: amounts falling due within one year	13	(104,947,901)	(94,472,686)
Net current liabilities		(63,978,615)	(61,423,420)
Net liabilities		(26,529,503)	(23,959,325)
Capital and reserves Share capital Retained earnings	16	37,400,389 (63,929,892)	37,400,389 (61,359,714)
		(26,529,503)	(23,959,325)
		·	

The accounts were approved and authorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for issue by the Board of Directors on U beauthorised for its behalf by:

Lady Bamford

Director

COMPANY STATEMENT OF CHANGES IN EQUITY for the year ended 31 March 2017

	Share capital £	Retained earnings £	Total equity £
Balance at 1 April 2015	37,400,389	(59,786,185)	(22,385,796)
Loss and total comprehensive income for the year	•	(1,573,529)	(1,573,529)
Balance at 31 March 2016	37,400,389	(61,359,714)	(23,959,325)
Loss and total comprehensive income for the year	-	(2,570,178)	(2,570,178)
Balance at 31 March 2017	37,400,389	(63,929,892)	(26,529,503)

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017

1 Accounting policies

The principal accounting policies are summarised below.

Basis of preparation

BHoldings Limited is a private limited company incorporated in England and Wales. The address of the registered office is 19 Mossop Street, London SW3 2LY.

The financial statements have been prepared under the historical cost convention and on the going concern basis.

Exemptions

The parent company has taken advantage of the following exemptions available under FRS 102:

- The exemption from preparing a statement of cash flows; and
- The exemption from disclosing key management personnel compensation

Basis of consolidation

The group financial statements incorporate the financial statements of the company and entities controlled by the company (its subsidiaries) prepared to 31 March each year. Control is achieved where the company has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities.

All intra-group transactions and balances and any unrelated gains and losses arising from intra-group transactions are eliminated in preparing the consolidated financial statements.

The company has taken advantage of the exemption provided under section 408 of the Companies Act 2006 not to publish its individual statement of comprehensive income and related notes. The loss after tax of the parent company for the year was £2,570,178.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

1 Accounting policies (continued)

Going concern

The group made a loss of during the year ended 31 March 2017 and as at 31 March 2017 the group's liabilities exceeded its assets by £74,935,240. Lord Anthony Bamford and Lady Carole Bamford will ensure that financial support is available to enable the group and company to continue as going concerns and pay their liabilities as they fall due for a period of at least one year from the date of approval of these accounts by the board of directors. On this basis, the directors consider it appropriate to prepare the accounts on the going concern basis. The accounts do not include any adjustments that would be required in the event of the withdrawal of this support.

Revenue recognition

Revenue represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

Sales of goods are recognised when goods are delivered and title has passed.

Foreign currency

Transactions in foreign currency are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at the balance date sheet. Exchange differences are taken to operating profit.

Taxation

The tax expense represents the sum of the tax currently payable and any deferred tax.

The current tax charge is based on the taxable profit for the year. Taxable profit differs from net profit as reported in the statement of comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences between taxable profits and total comprehensive income that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

Tangible assets

Tangible assets comprise leasehold property, fixtures, fittings and equipment and plant and machinery. Leasehold property, fixtures, fittings and equipment and plant and machinery are stated at cost less accumulated depreciation and any recognised impairment loss.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

1 Accounting policies (continued)

Tangible assets (continued)

Depreciation is provided on cost or revalued amounts in equal annual instalments over the estimated useful lives of the assets concerned. The following annual rates are used.

Leasehold property
Fixtures, fittings and equipment
Plant and machinery

over period of the lease two to seven years two to seven years

Impairment of non-financial assets

At each balance sheet date, tangible assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). If there is an indication of possible impairment, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimate recoverable amount, and an impairment loss is recognised immediately in profit or loss.

Investments

Fixed asset investments are shown at cost less provision for impairment.

Stocks

Stocks are stated at the lower of cost and net realisable value.

Financial Instruments

Financial assets and financial liabilities are recognised in the balance sheet when the group becomes a party to the contractual provisions of the instrument.

Trade and other debtors and creditors are classified as basic financial instruments and measured at initial recognition at transaction price. Debtors and creditors are subsequently measured at amortised cost using the effective interest rate method. A provision is established when there is objective evidence that the group will not be able to collect all amounts due.

Cash and cash equivalents are classified as basic financial instruments and comprise cash in hand and at bank, which are an integral part of the group's cash management.

Financial liabilities and equity instruments issued by the group are classified in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities. Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

1 Accounting policies (continued)

Financial instruments (continued)

Interest bearing bank loans, overdrafts and other loans which meet the criteria to be classified as basic financial instruments are initially recorded at the present value of cash payable to the bank, which is ordinarily equal to the proceeds received net of the direct issue costs. These liabilities are subsequently measured at amortised cost, using the effective interest rate method.

Leases

Rentals payable under operating leases are charged to profit or loss on a straightline basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are also spread on a straight-line basis over the lease term.

Employee benefits

Short term employment benefits including holiday pay and annual bonuses are accrued as services are rendered. Contributions to defined contribution pension schemes are charged to profit or loss as they become payable in accordance with the rules of the scheme. Differences between contributions payable in the year and those actually paid are shown as either accruals or prepayments in the balance sheet.

2 Key sources of estimation uncertainty and judgements

The preparation of financial statements in conformity with generally accepted accounting practice requires management to make estimates and judgements that affect the reported amounts of assets and liabilities as well as the disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period.

Judgements

Financial instruments classification

The classification of financial instruments as "basic" or "other" requires judgement as to whether all the applicable conditions for classification as basic are met. This includes consideration of the form of the instrument and its return.

Key sources of estimation uncertainty

Bad debt provisions

The trade debtors balances are recorded in the group's balance sheet. Whilst every attempt is made to ensure that the bad debt provisions are as accurate as possible, there remains a risk that the provisions do not match the level of debts which ultimately prove to be uncollectable

3 Directors' emoluments

	2017	2016
	£	£
Aggregate emoluments	63,393	62,565

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

4 Employee information

The average number of persons	, including	directors	employed	by	the	group
during the period was:						

	during the period was:	2017 Number	2016 Number
	Management, sales and administration	546	473
	Staff costs for the above persons were:	£	£
	Wages and salaries	16,531,006	13,337,745
	Social security costs	1,383,097	950,341
	Pension costs	469,788	454,665
		18,383,891	14,742,751
5	Interest payable	£	£
	Bank loans and overdrafts	226,872	121,745
	Other loans	820,513	782,098
		1,047,385	903,843
6	Loss before taxation is stated after charging	£	£
	Operating leases - land and buildings Foreign exchange loss/(gain)	1,824,802 1,833,422	2,067,539 (1,411,109)

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

6 Loss before taxation

is stated after charging (continued)

Services provided by the company's auditor and its associate

During the period the group obtained the following services and paid the following amounts:

	amounts:	2017 £	2016 £
	Auditor's remuneration for audit services	8,000	8,000
	Auditor's remuneration for non-audit services: - auditing of subsidiary accounts - tax services - accounting services Total non-audit fees	44,660 37,120 25,460 ————————————————————————————————————	34,400 33,000 21,360 88,760
7	Taxation	£	£
(a)	UK corporation tax at 20% (2016: 20.25 %) Foreign tax	126,400	28,464
		126,400	28,464
(b)	Factors affecting tax charge for period		
		£	£
	Loss on ordinary activities before tax	(4,902,759)	(3,463,392)
	Loss on ordinary activities multiplied by standard rate of corporation tax in the UK at 20% (2016	٤	£
	20.25 %) Effects of:	(980,552)	(701,337)
	Expenses not deductible for tax purposes - fixed assets Expenses not deductible for tax purposes Capital allowances in excess of depreciation Other tax adjustments Unrelieved tax losses Other short term timing differences Adjust deferred tax to average rate of 20% Deferred tax not recognised	68,572 105,270 - 51,353 - (216,673) 1,026,189 (54,159)	154,489 (3,055) 132,171 109,953 307,779
,	Current tax charge for period		
	. 10		

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017

BHoldings Limited

(continued)

At 31 March 2016

8 Tangible fixed assets Fixtures, fittings Plant and Leasehold and property equipment machinery **Total** Group Cost 16,681,804 At 1 April 2016 9,439,786 5,364,808 1,877,210 841,001 292,093 1,171,759 **Additions** 38,665 (187,972)(15,912)(5,031)**Disposals** (167,029)17,665,591 At 31 March 2017 9,311,422 6,189,897 2,164,272 **Depreciation** 3,699,622 856,722 7,445,602 At 1 April 2016 2,889,258 Charge for the year 659,418 634,845 314,888 1,609,151 **Disposals** (7,103)(719)(32,966)(25,144)At 31 March 2017 3,523,532 4,327,364 1,170,891 9,021,787 Net book value At 31 March 2017 5,787,890 1,862,533 993,381 8,643,804

6,550,528

1,665,186

1,020,488

9,236,202

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

8	Tangible fixed assets	Leasehold property	Fixtures fittings and equipment	Total
	Company	£	£	£
	Cost			
	At 1 April 2016 Additions	124,271 -	546,544 59,382	670,815 59,382
	At 31 March 2017	124,271	605,926	730,197
	Depreciation			
	At 1 April 2016 Charge for the period	122,382 747	384,729 73,618	507,111 74,365
	At 31 March 2017	123,129	458,347	581,476
٠	Net book value			
	At 31 March 2017	1,142	147,579	148,721
	At 31 March 2016	1,889	161,815	163,704
9	Investments		·	Shares in subsidiary undertakings £
	At 1 April 2016			37,300,391
	Provision for impairment			-
	At 31 March 2017			37,300,391

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

	Company	Country of	Class	Shares held %
	Daylesford Organic Limited	incorporation England & Wales	Ordinary	100
	Bamford Limited	England & Wales	Ordinary	100
	JCB Power Products Limited	England & Wales	Ordinary	90
	JCB World Brands India Private Limited	India	Ordinary	100
	JCB Power Products India Private Limited	India	Ordinary	100
	JCB Groundcare Limited	England & Wales	Ordinary	100
	JCB Consumer Products Limited	England & Wales	Ordinary	100
	JCB Power Products Broadcrown Limited	England & Wales	Ordinary	100
10	Stocks		2017	2016
	Group		£	£
	Raw materials	1.	945,507	728,566
	Finished goods	· · · · · · · · · · · · · · · · · · ·	305,257	7,027,354
	·			
		9,	250,764	7,755,920
	5 .1.			
11	Debtors		£	£
	Group			7 440 500
	Trade debtors	•	115,319	7,462,509
	Other debtors		783,226 414,604	1,402,477 3,053,813
	Prepayments and accrued income Deferred tax asset	3,4	69,425	37,702
	beleffed tax asset			
		10,	382,574	11,956,501
	Company Trade debtors		3,840	24,778
	Amounts owed from group undertakings	40.7	733,689	32,153,423
	Other debtors	-,	30,147	35,692
	Prepayments and accrued income	:	201,610	835,373
		40,9	——————————————————————————————————————	33,049,266
12	Cash and cash equivalents - group		£	£
	Cash at bank and in hand	4	,484,957	5,516,146
	Bank overdraft		225,916)	(851,407)
		3	,259,041	4,664,739

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

13	Creditors: amounts falling due within one year	2017 £	2016 £
	Group		
	Bank overdraft	1,225,916	851,407
	Trade creditors	10,671,978	11,078,602
•	Other creditors	87,416,931	85,608,214
	Accruals and deferred income	6,533,409	5,410,362
		105,848,234	102,948,585
	Company		
	Bank overdraft	429,447	38,758
	Trade creditors	201,549	155,790
	Amounts owed to group undertakings	20,217,917	18,797,596
	Other creditors	83,564,015	75,343,996
	Accruals and deferred income	534,973	136,546
		104,947,901	94,472,686
14	Creditors: amounts falling due after more than one year		
	Group	£	£
	Unsecured term loans	1,849,105	1,574,614

The terms of the unsecured term loans are as follows: £61,637 repayable on 1 January 2019 with interest at 9% per annum £61,637 repayable on 15 January 2019 with interest at 9% per annum £61,637 repayable on 19 March 2019 with interest at 9% per annum £184,910 repayable on 27 March 2019 with interest at 9% per annum £246,547 repayable on 16 June 2019 with interest at 9% per annum £123,274 repayable on 30 July 2019 with interest at 9% per annum £123,274 repayable on 27 August 2019 with interest at 9% per annum £246,547 repayable on 18 December 2019 with interest at 9% per annum £246,547 repayable on 28 December 2019 with interest at 9% per annum £246,547 repayable on 26 March 2019 with interest at 9% per annum £123,274 repayable on 28 May 2020 with interest at 9% per annum £123,274 repayable on 29 June 2020 with interest at 9% per annum

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

	_	2017	2016
15	Borrowings		
	Falling due within one year	£	£
	Bank overdraft	1,225,916	851,407
	Falling due after more than one year		
	Unsecured term loans	1,849,105	1,574,614
16	Called up share capital	£	£
	Ordinary shares of £1 each	100	100
	A shares of £1 each	37,400,289	37,400,289
	Total share capital	37,400,389	37,400,389

The ordinary shares and the A shares rank pari passu except the holders of A shares shall not be entitled to receive notice of or to attend and vote at any general meeting of the company unless the business of the meeting includes the consideration of a resolution for winding-up the company or for a reduction in the capital of the company or any resolution directly or adversely modifying or abrogating any of the special rights or privileges attaching to the A shares, in which case such resolution shall also be required to be passed at a separate meeting of the holders of the A shares.

The A shares will not confer on the holders of such shares any right to participate in the profits of the company.

The A shares rank in priority to the ordinary shares on a return of assets on a winding-up or liquidation of the company, after payment of other unsecured loans.

17 Reserves

A description of each reserve is set out below

Retained earnings

This reserve relates to the cumulative retained earnings less amounts distributed to shareholders.

Foreign exchange reserve

This reserve relates to foreign exchange movements arising on consolidation.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

18 Net cash generated from operating activities - group

5. oap	2017 £	2016 £
Loss after tax Tax charge Interest payable Depreciation charge Loss on disposal of fixed assets Gain on foreign exchange (Increase)/ decrease in stock (Increase)/ decrease in debtors Increase/ (decrease) in creditors	(5,029,159) 126,400 1,047,385 1,609,151 155,006 152,349 (1,494,844) 1,573,927 2,525,140	(3,491,856) 28,464 903,843 1,432,166 39,140 (3,304,303) (6,452,210) 17,411,229
Cash generated from continuing operations Tax paid	665,355 (126,400) 538,955	6,566,473 (28,464) 6,538,009

19 Operating lease commitments - group

At the balance sheet date the group had total future minimum lease payments under non-cancellable leases as follows:

•	£	£
Due: Within one year	1,327,890	1,480,605
Within two to five years	3,973,324	3,809,574
After five years	5,092,627	4,162,718
	10,393,841	9,452,897

20 Operating lease commitments - company

At the balance sheet date the company had total future minimum lease payments under non-cancellable leases as follows:

	£	£
Due: Within one year	175,041	170,428
Within two to five years	40,000	15,041
·	<u></u>	
	215,041	185,469

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

21 Related party transactions

During the year, the group made the following transactions with companies in which the shareholders have an interest:

	2017 £	2016 £
Sales:	L	L
JCB Service and subsidiaries	3,288,180	3,971,388
Thrip Enterprises LLP	59,116	72,695
Lady Bamford and her family	135,665	100,542
Purchases:		
JCB Service and subsidiaries	11,196,970	7,033,607
Lady Bamford and her family	346,352	-
Thrip Enterprises LLP	•	1,040
Included in debtors are the following amounts:		
JCB Service and subsidiaries	401,500	936,725
Thrip Enterprises LLP	1,328	32,494
Lady Bamford and her family	60,400	56,150
Included in creditors are the following amounts	24.274.044	22 (02 070
JCB Service and subsidiaries	34,274,066	33,603,070
Lord Bamford	29,279,399	28,961,159
Lady Bamford	12,496,577	12,378,017 5,093,693
Jo Bamford Alice Bamford	5,156,093 5,156,093	5,093,693
George Bamford	5,156,093	5,093,693
George Dannord	3,130,073	5,575,675

Interest at 1% above the base rate is payable on the following amounts which are included in creditors as disclosed above:

Lord Bamford	21,216,000	21,216,000
Lady Bamford	7,904,000	7,904,000
Jo Bamford	4,160,000	4,160,000
Alice Bamford	4,160,000	4,160,000
George Bamford	4,160,000	4,160,000

Key management are those persons having authority and responsibility for planning, controlling and directing the activities of the group. In the opinion of the board the group's key management are the directors of BHoldings limited. Total compensation to key management personnel is £63,393 (2016: £62,565).

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2017 (continued)

22 Financial instruments - group

The group's financial instruments comprise cash, cash equivalents and items such as trade creditors and trade debtors which arise directly from its operations. The main purpose of these financial instruments is to provide finance for the group's operations.

The group's operations expose it to a variety of financial risks including credit risk, liquidity risk and foreign currency exchange rate risk. Given the size of the group, the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the company's finance department.

Credit risk

The group's credit risk is primarily attributable to its trade debtors. The group has implemented policies that require appropriate credit checks on potential customers before sales are made.

The carrying amount of financial assets represents the maximum credit exposure.

Liquidity risk

The group actively maintains a mixture of long-term and short-term debt finance that is designed to ensure it has sufficient available funds for operations and planned expansions. The group monitors its levels of working capital to ensure that it can meet its debt repayments as they fall due.

The group's financial liabilities (none of which are derivative financial liabilities) comprise trade creditors and bank borrowings which are measured at amortised cost. The contractual maturity of the borrowings is shown in Note 14.

Foreign currency exchange rate risk

The group is exposed to foreign currency exchange rate risk as a result of trade debtors/creditors which are received/settled in US Dollars and Euros. The group has no material financial exposure to foreign exchange gains and losses on financial assets or liabilities at the year end and does not hedge any of its trading activities.

23 Contingent liability

There is a cross guarantee to the bank with BHoldings Limited and other subsidiaries in the group.

24 Ultimate controlling partly

Lady Bamford is the ultimate controlling party.