Report of the Trustees and
Financial Statements
for the Year Ended 31 March 2018
for
Pembrokeshire Care Society

Ashmole and Co.
Chartered Certified Accountants and Statutory
Auditors
Williamston House
7 Goat Street
Haverfordwest
Pembrokeshire
SA61 1PX





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## Reference and Administrative Details for the Year Ended 31 March 2018

**TRUSTEES** 

Mrs G Morgan - President Mrs J Davies - Chairperson Mrs A Symons - Vice Chairperson

Mr P Lucas - Treasurer

Mr R Sinnett

Mr C Sheridan - Client Safety Officer Mrs G Bowen - Senior Management Mentor

Miss C Hitchings (resigned 14.6.17)

Mrs J Foss Mrs E Hayes Mrs A Thomas

Mrs L Hughes (appointed 10.7.17) Mr J Hart (resigned 2.5.17) Mr B G Jenkins (appointed 16.9.17)

SENIOR MANAGEMENT

Carol Crowther Bethan Howell

REGISTERED OFFICE

l Corner House Barn Street

HAVERFORDWEST Pembrokeshire

SA61 1BW

REGISTERED COMPANY NUMBER

03062605 (England and Wales)

REGISTERED CHARITY NUMBER

1048218

**AUDITORS** 

Ashmole and Co.

Chartered Certified Accountants and Statutory

Auditors
Williamston House
7 Goat Street
Haverfordwest
Pembrokeshire
SA61 1PX

**SOLICITORS** 

JCP Solicitors, Oak Corner, Winch Lane, Haverfordwest.

**BANKERS** 

Lloyds Bank Plc, Victoria Place, Haverfordwest.



## Report of the Trustees for the Year Ended 31 March 2018

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

## **OBJECTIVES AND ACTIVITIES**

#### Overview

Pembrokeshire Care Society (PCS) which incorporates Pembrokeshire Action for the Homeless (PATH) and Pathway Lettings (PL) was founded in 1979. Our service users are often the most marginalised groups in society and the majority will be entitled to very limited statutory assistance. Our aim continues to be balancing the ever increasing demand on our services with respect to the reductions or changes to our funding streams and the changing customer groups needs by innovation and a speedy reaction to change.

We continue to serve the people of Pembrokeshire and firmly believe that our success is due to our local knowledge and expertise in our field. Our model of working has been developed to meet the demanding needs of providing services in a rural area. The quality and standard of our services has been acknowledged by independent audits and individuals as being at an exceptional standard.

Our services, both practical and legal, include housing and homeless advice, assistance and advocacy, welfare and debt advice, administration of bond schemes and our generic tenancy support scheme. We have also developed and manage Pembrokeshire's Social Letting Agency Pathway Lettings. Although we work with all customer groups we continue to provide the majority of our services to the non-priority homeless.

Geographically Pembrokeshire comprises of a large rural area with a number of large towns surrounded by villages and small rural communities. The difficulty of 'provision of services to all' remains one of our biggest challenges. We use a balance of outreach surgeries, floating support, a free phone number and our travel warrant scheme to give our customers a number of options to access PCS services. We have a generic duty worker available during core hours to deal with immediate or crisis problems and to facilitate service access options dependant on need. We also maintain a presence within the Local Authority Housing Department at agreed times during core hours.

PCS maintain the Advice Quality Standard which will be up for review and renewal in December 2019.

Continual cost saving exercises remain key to offering value for money services to all stake-holders. Resources remain stretched and has impacted upon our open door policy. For some client groups we now have a reduced service with referrals and signposting for these customers to those statutory bodies who may have a duty and funding to assist. As always, PCS remains open to co-working and negotiations to increase and improve formal and informal service level agreements. We continue to meet, surpass or negotiate to amend all targets in this regard.

PCS continues to focus on close working relationships with the Local Authority Housing Department. There are continued plans for shared training with regards to Housing Legislation and the forthcoming roll-out of Universal Credit Full Service. PCS provides a HNA completion service for those clients who are unable to be seen by the Housing Department.

Pathway Lettings' profits continue to increase. Our leasing project of 5 units for single person accommodation has been successful and is now generating an income. It is hoped that this may lead to an additional project if the success continues and we can evidence feasibility and cost effectiveness to statutory groups.

All our services remain dependant on continued funding. Concerns continue with regard to short term funding agreements and the need to prove sustainability of the organisation when attempting to source additional funding.

## **Grant Making Policy**

Where clients are in need of assistance to purchase basic furniture for their new accommodation or require initial financial assistance to budget for their transfer to independent living, grants for furniture and/or food are available dependent on current funds.

PCS acts as a guarantor for bond certificates when required by landlords for new tenants. Whilst no payment is made initially, on many occasions the landlords claim on the guarantee and funds are made available by the Society via Welsh Government grant funding.

## Report of the Trustees for the Year Ended 31 March 2018

#### ACHIEVEMENT AND PERFORMANCE

#### Charitable activities

The number of people who approached us for assistance totalled 1474 new clients. 1049 of whom would be deemed non priority homeless and so would have limited duties owing to them from any statutory services. With 683 existing clients at the start of the year we have this year worked with over 2000 people. Our Pathway Lettings and Bond scheme continues to provide both our non priority homeless and the Local Authority priority homeless groups with a steady source of private sector tenancies. This year we administered 104 new bonds and manage a total bond liability across all our Bond Schemes of £65,982. Unusually, we failed to meet our target for bond administration by 16. We attribute this to landlords wary of offering accommodation if the client is in receipt of Universal Credit. We anticipate this to continue to impact on the scheme as Universal Credit Full Service rolls out in Pembrokeshire in September 2018.

This year the Supporting People Generic Support Service incorporates the GSS Local Authority scheme and we still provide support to the Gypsy Traveller community, although this comes under the umbrella of the GSS.

All quality standards have been retained and our Pathway Lettings staff continue to work alongside Rent Smart Wales licensing protocol. In addition they have assisted some stand alone landlords with the process of registration.

The new database has seen some improvements with continued developments on course for further improvements. The plan is to reduce data input time and duplications leaving us more time to work with clients and reduce the chance of human error. We are in the early stages of the development of a specific Pathway Lettings Database as again we could not find anything on the open market that met our needs and was deemed to be affordable.

We still aim to provide the best services possible to the people of Pembrokeshire within the current resources whilst ensuring employee's caseloads are manageable.

#### FINANCIAL REVIEW

#### Principal funding sources

The principal funding sources for the work of Pembrokeshire Care Society this year are that of the Welsh Government Homelessness Prevention Grant Programme to the value of £215,762 and the Supporting People Grant of £293,614. This year's funding was used to fulfill the aims and objectives of the organisation as set out in its Governing document and as described in the Achievements and Performance section of this report.

## Reserves policy

In order that the Society can continue to operate if grant funding aid is not forthcoming in the future, unrestricted free reserves (excluding funds designated for specific purposes) are being maintained in order to allow time to identify alternative sources of funds and/or meet any resulting redundancy costs. The Council of Management holds free reserves up to a level equivalent to 4.8 months running costs plus longer term contractual costs (based on expenditure in the current year), the balance at 31st March 2018 amounting to £244,895 (2017 - £372,330).

The Society has designated funds for the purpose of Senior Management Succession Planning, £90,000 remaining as designated as at 31st March 2018.

Redundancy costs are calculated at statutory minimum level as at 31st January each year. The Society holds £60,954 for this purpose.

£15,689 remains as designated for the ongoing development and maintenance of the new database and £10,000 remains designated for staff related costs. The Pathway Lettings development fund stands at £36,342 as at the year-end, and a total of £250,000 has been ring-fenced towards the purchase and refurbishment of a property for office accommodation and residential letting units.

The organisation also has a bond reserve allowing for the issuing of Bond Guarantees to landlords on behalf of the homeless clients Pembrokeshire Care Society serves. As of 31st March 2018 the Society has a bond liability of £15,275 and a bond reserve of £15,275.

We also have money under management for the Local Authority which is used specifically for the following purposes, e.g. Bonds, Rent In Advance, White Goods, Landlord Enhancements, PCC Travel Warrants.



## Report of the Trustees for the Year Ended 31 March 2018

#### **FUTURE PLANS**

Difficult times continue for all sectors working with vulnerable people. With regard to Pembrokeshire Care Society, the continuing cuts to funding budgets combined with the short term and late funding acceptance notices from our major funders now makes medium and long term planning, securing match funding and proving financial sustainability an impossible task.

We remain concerned about our open door policy, due to increased demand and less funding, we had unfortunately had no option but decline and/or reduce our services to some clients. These client groups were identified as other providers had received funding specifically for them. We now find that the specifications of those new service level agreements are not being met. We intend to challenge these service funders in the attempt to ensure these client groups receive a service they deserve.

Our second concern is the changes to the benefit system which is already having a negative effect on the ability to retain and support landlords who have historically accepted the more vulnerable and chaotic client groups. The changes are in direct conflict with the new housing legislation aims of utilising more of the private rented sector. We will continue to raise the awareness of this conflict and challenge for change with the aim of preventing homelessness.

Pathway Lettings (PL) is now into its third year at the new office premises. With the advantage of street access it has seen more footfall from both clients and landlords. Previous financial support from the Local Authority Environmental Health Department enabled PL to lead a local publicity campaign to champion Rent Smart Wales registration and to highlight Pathway Lettings profile. To enhance PL's public profile more and to develop further enticement of additional landlords, Local Authority Housing Department have granted a small proportion of funding to allow PL to campaign landlords and focus on the possibility of a return of a Pembrokeshire Landlord's Forum. This funding will also incorporate the development of a tenancy-training programme, which will be delivered to PCS's client group to assist with tenancy sustainability and therefore decreasing the cycle of failed tenancies. These two projects will get underway during the forthcoming year.

Pathway Lettings income continues to increase each year. If funding remains static, we envisage this income will cover the increase in expenditure for the next three years.

We will continue to look at additional ways of increasing this income for example:

Pathway Lettings leasing pilot of five units accommodating single people is now in its second year and continues to be successful. PCS hope to consider a second similar project once relocation of the main offices has taken place.

PCS have now identified a suitable building, in a favourable area, with larger office space and additional space for residential units. We hope to place an offer on the building shortly. If the property purchase goes ahead Pathway Lettings will manage the residential units. Discussions have already been held with the corporate parenting team, as we would like to offer these units as young people's training flats. The rental income generated will we envisage cover the ongoing maintenance of the purchased property. The added advantage will be we will have no office rental charges to pay for our main office, which will assist us further to manage and retain our current levels of service with static funding budgets.

Pathway Lettings are currently working towards the development of their own database, which will be rolled out next year. We envisage that a PL specific database will assist the future expansion of the Social Lettings Agency through streamlining recording methods and triggering key dates. This development is expected to reduce time spent on rental management and so allow for further development without the need for further staffing resources.

PCS's joint working with PCC Housing Department continues to strengthen. The partnership has already produced joint and standardised paperwork including Housing Needs Assessments, financial assessments and information packs. This will continue to be reviewed and developed further. The aim as always to provide the best service for vulnerable people, reduce duplication, identify other support needs early in the process and secure and maintain suitable affordable tenancies. Feedback regarding the joint working service remains positive and PCS will continue to monitor its progress and work with the local authority to develop it further.

The threat to the organisation of the loss of the Generic Support Service due to re-tendering process by Supporting People, has now overshadowed PCS for over 4 years. We have now been guaranteed that this tender process will be undertaken in September 2018. We have been guaranteed that TUPE will apply to this service if lost. Our main focus this year will be attempting to retain this service.

## Report of the Trustees for the Year Ended 31 March 2018

Negotiations on all Service Level Agreements will be undertaken during the year.

The Advice Quality Standard was successfully retained again this year. For the forthcoming audit in December 2019, Bethan Howell (Operational Manager) will be fore fronting the preparation and auditing process as the newly appointed Advice Quality Standard Representative. We are aware of changes being made to the AQS accreditation and are looking forward to being involved in development and implementation of the Welsh specific Advice Quality Standard.

Succession Planning implementation and spending is on target and next year we will see the restructuring of the Finance and Administration Team to include the recruitment of a trainee Co-ordinator to take over this side of the business.

Next year we are aware of the Welsh Government's intention to review all Welsh Government Homelessness Prevention Grant Programme's and grant awards. In light of this, Welsh Government have awarded grant funding for a six-month period only to all schemes. PCS have no concerns regarding the retention of this grant if the review is based on compliance to grant specification and local authority support. However, any funding reduction or loss will have a serious detrimental affect including loss of staff and services.

The never changing ethos of Pembrokeshire Care Society has and will always be that no person should have to sleep rough. However, we also believe that not all persons can or should have their own tenancy. We will continue to raise awareness of the need for a project for those who are not, able or willing, at the time of homelessness to successfully manage their own accommodation. Experience and historic evidence show that however good a support service is, there are still a high number of failed tenancies often due to the tenant not being accommodation ready when entering into the tenancy.

PCS are fully aware that funders who are inclined to be sympathetic towards homelessness and the associated social problems will need to continue making difficult allocation of funding choices. There will be limited options for further development and/or additional funding to allow for the expansion of existing services. We will however strive to maintain our services and meet our aims and objectives within the limits of our resources. All within PCS remain committed to the long-term future of the organisation and provision of services specific to Pembrokeshire's needs.



## Report of the Trustees for the Year Ended 31 March 2018

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## Governing document

PCS is a charitable company limited by guarantee which was founded in 1979. The company was established under a Memorandum of Association which established the objectives and powers of the charitable company. The Memorandum of Association, in the year 2000, was reviewed, amended and agreed by the Charity Commission therefore enabling the company to change its services to suit the changing needs of the homeless or threatened with homelessness in Pembrokeshire. The governing document, in 2013, has again been reviewed, amended, adopted and accepted by the Charity Commission to simplify its objectives and better meet the charitable aims of the association.

## The Company's objectives are:

- To relieve the effects of poverty, housing problems (e.g. financial management, inadequate/substandard accommodation, setting up and maintaining tenancies and other related issues including advocating with courts, landlords, statutory departments, health professionals and other organisations) and homelessness on individuals and families who present to the charity for assistance.
- To promote the study, research and campaigning into all aspects and methods of relieving and/or prevention of the effects of poverty, housing problems and homelessness.
- To raise awareness and educate the public regarding the effects of poverty, housing need and homelessness on individuals and families through activities such as consultation work, reporting, advertising, presentations to local and national groups and information sessions in schools.

### Areas of Expertise:

PCS provide advice, assistance and advocacy on housing, homeless rights, evictions, welfare benefits, housing benefits and debt. We also administer bond guarantees and rent in advance payments in partnership with client specific organisations and local private landlords. We are also managing a large supporting people scheme which operates across any tenure. We continue to develop formal and informal partnerships with local education, training and other like minded organisations that assist us to meet our aims. Pathway Lettings, which is one of our social enterprises, continues to be successful.

## **Customer Groups Served:**

PCS provides services for anyone over the age of 15, resources permitting. PCS also have specialist services available for young people and families, again dependant on Service Level Agreements continuing. The charity also, with the aim of continuation of future services, provides advice for Private Sector Landlords on tenancy law and other related issues.

## Recruitment and appointment of new trustees

There have been 13 members of the Council during the year, all of which are trustees. Trustees are also directors of the Company. Under the Memorandum of Association, the members of the Council are elected to serve for a period of three years after which, if they wish to remain as a trustee, they must be re-elected at the next Annual General Meeting.

At the 2017 Annual General Meeting three members of the Council were re-elected.

The Council has agreed the necessity of the use of a Management Committee for issues that may arise between the full meetings. Management Committee members are selected from the full Council of Management and will usually include the Managing Director.

Due to the diversity of the client group and the varied services that the charity provides it is important that the Council consists of members with varied backgrounds and expertise. In an effort to maintain a broad skill mix, or in the event of particular skills being lost to retirements, individuals with the identified required skills are approached, by current Council members, to offer themselves for election to the Council.



## Report of the Trustees for the Year Ended 31 March 2018

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## Organisational structure

Full Committee meetings are held 5 times per year. The Annual General Meeting is held in September.

Meetings with the Management Committee are held as required when day-to-day running requires discussion. In addition, a pre committee meeting is held approximately three weeks prior to every full committee meeting. Any matters arising are discussed and a report if required is produced for Full Committee. Full Committee gives final approvals of proposals.

Cross Scheme Co-ordinator meetings are held monthly or as required. Relevant information from these meetings is cascaded down to Management and Staff meetings.

Scheme Management meetings are held monthly or as required to discuss operational process and to ensure cross scheme working is effective.

Scheme Staff meetings are held regularly and addition relevant issues from Scheme Management meetings are included.

Appraisal and Information Days are held twice a year. Training and scheme updates are on the agenda.

A three-year business plan is available but due to short term funding and concern of questions being raised from these same funders only short term goals can be accurately reported on. However, a more accurate analysis of the current situation and future planning is depicted in the Annual Report, which takes account of economic and other external influences, which affect development and sustainability.

A service delivery strategy, which includes appointment times, duty worker availability, advice centre timetable, staff cover for absences and cost factors, has been established and is evaluated on a regular basis by the Operational Manager.

Written Reports and Statistical Monitoring are provided to the funders and partners at agreed times.

All Policy, Procedures, Forms, Letters and Information documentation (PPFLI) and the index are reviewed as a minimum on an Annual basis. Operational procedures are reviewed immediately changes/improvements are identified and agreed.

For additional support and in order to safeguard PCS's committee and employees, PCS subscribe to Peninsula Employment Specialists for legal and practical advice on employment issues. They also contract to Peninsula for Health and Safety Advice to ensure continual compliance.

## Induction and training of new trustees

Prior to election prospective new trustees are invited to attend a meeting at the main office to view the work of the charity. They are then invited to attend a Council meeting in an observatory capacity. After election trustees are provided with a trustee handbook and can access trustee training if required.

## **Public Benefit**

In accordance with our aims and objectives, when providing our services to some of the most vulnerable people in society, we strive to have a positive effect on the reduction in crime, anti social behaviour, utility and other public debt re-payments. We aim to develop sustainable tenancies and assist with the integration into the community of those who are most marginalised.



# Report of the Trustees for the Year Ended 31 March 2018

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## Risk management

The charity has and continues to develop policies & procedures which reduce the financial and litigation risk that the charity may face. The charity holds the Advice Quality Standard. This intensive external audit ensures that the working policies, procedures and ongoing training provide as low a risk as is possible for employees, committee and customers. The risk management policy is reviewed annually and presented to the Council for full approval at the AGM.



## Report of the Trustees for the Year Ended 31 March 2018

#### EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

## STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Pembrokeshire Care Society for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **AUDITORS**

The auditors, Ashmole and Co., will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 13th. November 2018 and signed on its behalf by:

Mrs J Davies - Chairperson



## Report of the Independent Auditors to the Trustees of Pembrokeshire Care Society (Registered number: 03062605)

#### **Opinion**

We have audited the financial statements of Pembrokeshire Care Society (the 'charitable company') for the year ended 31 March 2018 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



## Report of the Independent Auditors to the Trustees of Pembrokeshire Care Society (Registered number: 03062605)

## Responsibilities of trustees

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

#### Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Section 144 of the Charities Act 2011 and regulations made under Section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Ashmole ( Co

Ashmole and Co.

Chartered Certified Accountants and Statutory

Auditors

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Williamston House

7 Goat Street

Haverfordwest

Pembrokeshire

**SA61 1PX** 

Date: 15.11.18



# Statement of Financial Activities for the Year Ended 31 March 2018

	Notes	Unrestricted funds	Restricted fund	31.3.18 Total funds	31.3.17 Total funds
INCOME AND ENDOWMENTS FROM	110103	£	£	£	£
Donations and legacies	2	3,657	_	3,657	3,042
Charitable activities	5	3,037		3,007	, ,,,,,
Advice, pathway letting & bond scheme		-	234,384	234,384	206,248
Debt services		-	-	-	28,211
Pathway lettings development		-	10,000	10,000	10,000
Supporting people services		293,614	-	293,614	295,096
Travel warrant scheme		-	7,876	7,876	8,452
Community voice project		-	1,796	1,796	10,823
Other trading activities	3	64,337	_	64,337	28,075
Investment income	4	3,634	-	3,634	4,483
·					
Total		365,242	254,056	619,298	594,430
	•				
EXPENDITURE ON				•	
Charitable activities	6				
Advice, pathway letting & bond scheme		14,000	263,852	277,852	205,832
Debt services		-	105	-	28,211
Pathway lettings development		-	127	127	6,203
Supporting people services		315,990	1	315,991	296,535
Furniture & crisis scheme Travel warrant scheme		2,164	7,852	2,164	2,530 7,325
·		-		7,852	7,323 9,457
Community voice project			4,673	4,673	9,437
Total		332,154	276,505	608,659	556,093
		<del></del>			
NET INCOME/(EXPENDITURE)		33,088	(22,449)	10,639	38,337
Transfers between funds	17	(38,683)	_38,683	<del>-</del>	
		<u> </u>			
Net movement in funds	•	(5,595)	16,234	10,639	38,337
DECONON LATION OF PUNDS					
RECONCILIATION OF FUNDS					
Total funds brought forward		729,289	58,726	788,015	749,678
TOTAL FUNDS CARRIED FORWARD		723,694	_74,960	798,654	788,015



## Balance Sheet At 31 March 2018

FIXED ASSETS	Notes	Unrestricted funds	Restricted fund £	31.3.18 Total funds £	31.3.17 Total funds £
Tangible assets	12	5,813	9,475	15,288	18,616
CURRENT ASSETS Debtors Cash at bank and in hand	13	45,416 692,226	162,895 175,688	208,311 867,914	117,257 877,411
•		737,642	338,583	1,076,225	994,668
CREDITORS Amounts falling due within one year	14	(19,761)	(273,098)	(292,859)	(225,269)
NET CURRENT ASSETS		717,881	65,485	783,366	769,399
TOTAL ASSETS LESS CURRENT LIABILITIES		723,694	74,960	798,654	788,015
NET ASSETS		723,694	74,960	798,654	788,015
FUNDS Unrestricted funds Restricted funds	17			723,694 74,960	729,289 58,726
TOTAL FUNDS				798,654	788,015

## Balance Sheet - continued At 31 March 2018

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2018.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 144 of the Charities Act 2011.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on 13<sup>th</sup> November 2018 and were signed on its behalf by:

Mrs J Davies - Chairperson

The notes form part of these financial statements



# Cash Flow Statement for the Year Ended 31 March 2018

	Notes	31.3.18 £	31.3.17 £
Cash flows from operating activities:	Trotes	~	-
Cash generated from operations	1	6,145	82,497
Net cash provided by (used in) operating activities		6,145	82,497
Cash flows from investing activities: Purchase of tangible fixed assets Interest received		(4,976) 3,634	(8,755) 4,483
Net cash provided by (used in) investing activities		(1,342)	(4,272)
Change in cash and cash equivalents in the reporting period		4,803	78,225
Cash and cash equivalents at the beginning of the reporting period	2	863,111	784,886
Cash and cash equivalents at the end of the reporting period	2 .	867,914	863,111

# Notes to the Cash Flow Statement for the Year Ended 31 March 2018

1.	RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NI OPERATING ACTIVITIES	ET CASH FLO	W FROM
		31.3.18	31.3.17
		£	£
	Net income/(expenditure) for the reporting period (as per the statement		•
	of financial activities)	10,639	38,337
	Adjustments for:		
	Depreciation charges	8,304	9,735
	Interest received	(3,634)	(4,483)
	(Increase)/decrease in debtors	(91,054)	22,519
	Increase in creditors	81,890	16,389
	Net cash provided by (used in) operating activities	6,145	82,497
2.	ANALYSIS OF CASH AND CASH EQUIVALENTS		
		31.3.18	31.3.17
	•	£	£
	Cash in hand	92	143
	Notice deposits (less than 3 months)	867,822	877,268
	Overdrafts included in bank loans and overdrafts falling due within one year	<del></del>	(14,300)
	Total cash and cash equivalents	867,914	863,111



## Notes to the Financial Statements for the Year Ended 31 March 2018

## 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

## Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

## Allocation and apportionment of costs

Costs have been allocated as far as possible between the expenditure categorics of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others have been apportioned based on the estimated usage of the resource.

Support costs represent the costs of maintaining the office premises and the society's equipment, and the management of the charities assets and compliance with constitutional and statutory requirements.

## Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Office equipment
Computer equipment

- 15% reducing balance

- Straight line over 3 years

#### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

The accounts distinguish between restricted and unrestricted funds. Unrestricted funds are those where there are no externally imposed restrictions. These include those freely available to the charity for expenditure in accordance with the charitable objectives or appropriation to reserves for internally designated purposes.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Pension costs and other post-retirement benefits

The society operates a stakeholder pension scheme. Contributions payable for the year are charged in the Statement of Financial Activities.



# Notes to the Financial Statements - continued for the Year Ended 31 March 2018

2.	DONATIONS AND LEGACIE	cs	•	
			31.3.18	31.3.17
			£	£
	Donations		<u>3,657</u>	3,042
3.	OTHER TRADING ACTIVIT	IES		
			31.3.18	31.3.17
			£	£
	Rental income		19,853	1,636
	Pathway lettings		44,484	26,439
			64,337	28,075
4.	INVESTMENT INCOME		٠.	
**	INVESTIGENT INCOME			
			31.3.18	31.3.17
	<b>7</b>		£	£
	Deposit account interest		3,634	4,483
5.	INCOME FROM CHARITAB	LE ACTIVITIES		
			31.3.18	31.3.17
		Activity Advice, pathway letting & bond scheme	£ . 234,384	£ 206,248
		Debt services	234,304	28,211
		Pathway lettings development	10,000	10,000
		Supporting people services	293,614	295,096
		Travel warrant scheme	7,876	8,452
	Grants	Community voice project	1,796	10,823
			547,670	558,830
	Grants received, included in the a	above, are as follows:	21 2 10	21 2 17
			31.3.18 £	31.3.17 £
	WG Advice, Resettlement & Bor	nd Scheme	215,762	187,551
	WG Debt & Financial Planning		-	28,211
	LA Funding for Advice, Assistan	ice, Advocacy & Bond Scheme	11,440	11,440
	LA Social Care		6,372	6,372
	Travel Warrants		7,876	8,452
	SP Generic Support Service		293,614	268,510
	Big Lottery Funding (PAVS)		1,796 810	10,823 885
	Rough Sleeper Count  LA Housing Department Generic	Support Service	010	25,000
	LA Pathway Lettings Developme		10,000	10,000
	Customer Consultation			1,586
			547,670	558,830



# Notes to the Financial Statements - continued for the Year Ended 31 March 2018

## 6. CHARITABLE ACTIVITIES COSTS

	Direct costs	Support costs (See note 7)	Totals
	£	. <b>£</b>	£
Advice, pathway letting & bond scheme	255,121	22,731	277,852
Pathway lettings development	127	-	. 127
Supporting people services	285,855	30,136	315,991
Furniture & crisis scheme	2,164	-	2,164
Travel warrant scheme	7,852	-	7,852
Community voice project	4,673	<del>.</del>	4,673
	555,792	52,867	608,659

## 7. SUPPORT COSTS

	Governance		
	Management £	costs £	Totals £
Advice, pathway letting & bond scheme Supporting people services	18,966 _25,146	3,765 4,990	22,731 30,136
	44,112	8,755	52,867

Support costs are calculated as a proportion of expenses based on administration staff time.

## 8. NET INCOME/(EXPENDITURE)

Net resources are stated after charging/(crediting):

31.3.17	31.3.16
£	£
9,735	7,901
2,230	2,200
2,630	2,600
	£ 9,735 2,230

## 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2018 nor for the year ended 31 March 2017.

## Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2018 nor for the year ended 31 March 2017.



# Notes to the Financial Statements - continued for the Year Ended 31 March 2018

## 10. STAFF COSTS

Wages and salaries Social security costs Other pension costs	31.3.18 £ 439,984 30,069 5,019	31.3.17 £ 403,950 27,132 6,537
	475,072	437,619
The average monthly number of employees during the year was as follows:		
Administration Advocacy & Support	31.3.18 2 23	31.3.17 2 24
	<u>25</u>	<u>26</u>

No employees received emoluments in excess of £60,000.



# Notes to the Financial Statements - continued for the Year Ended 31 March 2018

## 11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - 31/03/2017

·	Unrestricted funds	Restricted fund	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	3,042	-	3,042
Charitable activities			
Advice, pathway letting and bond scheme	-	206,248	206,248
Debt services	-	28,211	28,211
Pathway lettings development	205.006	10,000	10,000
Supporting people services	295,096	9.452	295,096
Travel warrant scheme	-	8,452	8,452 10,823
Community voice project	-	10,823	10,823
Other trading activities	28,075	-	28,075
Investment income	4,483		4,483
Total	330,696	263,734	594,430
EXPENDITURE ON			
Charitable activities			
Advice, pathway letting and bond scheme	-	205,832	205,832
Debt services	-	28,211	28,211
Pathway lettings development	-	6,203	6,203
Supporting people services	296,535	· -	296,535
Furniture and crisis scheme	2,530	-	2,530
Travel warrant scheme	· -	7,325	7,325
Community voice project		9,457	9,457
Total	299,065	257,028	556,093
•			
NET INCOME/(EXPENDITURE)	31,631	6,706	38,337
Transfers between funds	854	(854)	-
Net movement in funds	32,485	5,852	38,337
	· , -	•	•
RECONCILIATION OF FUNDS			
Total funds brought forward	696,804	52,874	749,678
TOTAL FUNDS CARRIED FORWARD	729,289	58,726	788,015



## Notes to the Financial Statements - continued for the Year Ended 31 March 2018

	tor the Tear Ended 31 Was	CH 2010		
12.	TANGIBLE FIXED ASSETS			
14.	THI GIDELI INDU MODELO	Office	Computer	
		equipment	equipment	Totals
	•	£	£	£
	COST			
	At 1 April 2017	26,049	40,073	66,122
	Additions	2,238	2,738	4,976
	•	<del></del>		<del></del>
	At 31 March 2018	28,287	42,811	71,098
	DEPRECIATION			
	At 1 April 2017	14,876	32,630	47,506
	Charge for year	2,012	6,292	<u>8,304</u>
	A4 21 Marris 2010	16.000	20.022	55.010
	At 31 March 2018	16,888	38,922	55,810
	NET BOOK VALUE			
	At 31 March 2018	11,399	3,889	15,288
				10,200
	At 31 March 2017	11,173	7,443	18,616
			<del></del>	10,010
13.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE Y	'EAR		
			31.3.18	31.3.17
			£	£
	Debtors		185,801	95,468
	Office bond		3,125	3,125
	Employee hardship loan		-	100
	Prepayments		<u>19,385</u>	18,564
			208,311	117,257
	·			
4.4	CREDITORS, AMOURITORAL LING DUR MICHAEL ON	3 3 ZES A 33		
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONI	LYEAR		
			31.3.18	31.3.17
	•		£	£
	Bank loans and overdrafts (see note 15)		-	14,300
	Creditors		12,691	8,754
	Social security and other taxes		8,752	7,370
	Accruals and deferred income		271,416	194,845
			<del></del>	

Included within accruals and deferred income are amounts that the Charity is holding on behalf of the Local Authority Housing department and the Local Authority Social Services department for the purpose of issuing bonds to landlords on behalf of the Charity's clients. Also included are amounts received from Pembrokeshire County Council for the purpose of assisting landlords with letting fees as well as an amount for assisting individuals to purchase household items when they do not have any other means of funding.

As at 31st March 2018 Pembrokeshire Care Society are holding £70,116 (£58,709 - 2017) on behalf of the Housing department, where active bonds at the year end amount to £45,326 (£43,422 - 2017), and £nil (£781 - 2017) on behalf of the Social Services department of which active bonds at the year end amount to £2,501 (£1,990 - 2017).



292,859

225,269

## Notes to the Financial Statements - continued for the Year Ended 31 March 2018

## 15. LOANS

16.

An analysis of the maturity of loans is given below:

	31.3.18 £	31.3.17 £
Amounts falling due within one year on demand: Bank overdraft	<del></del>	14,300
LEASING AGREEMENTS		

Minimum lease payments under non-cancellable operating leases fall due as follows:

•	31.3.18 £	31.3.17 £
Within one year	26,955	32,626
Between one and five years	48,908	76,207
	<u>75,863</u>	108,833

## 17. MOVEMENT IN FUNDS

	At 1.4.17	Net movement in funds £	Transfers between funds £	At 31.3.18
Unrestricted funds				
General funds	372,329	33,088	(154,708)	250,709
Designated funds	356,960	<del></del>	116,025	472,985
	729,289	33,088	(38,683)	723,694
Restricted funds				
Restricted funds	58,726	(22,449)	38,683	74,960
	•		<del></del>	
TOTAL FUNDS	788,015	10,639	<u> </u>	798,654

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General funds	365,242	(332,154)	33,088
•		(332,134)	33,000
Restricted funds Restricted funds	254,056	(276,505)	(22,449)
	<del></del>		
TOTAL FUNDS	619,298	<u>(608,659</u> )	10,639



# Notes to the Financial Statements - continued for the Year Ended 31 March 2018

## 17. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds			•		
		Net movement	Transfers	•	
	At 1.4.16	in funds	between funds	At 31.3.17	
	£	. <b>£</b>	£	£	
Unrestricted Funds					
General funds	386,574	31,631	(45,876)	372,329	
Designated funds	310,230	-	46,730	356,960	
Designated rands	310,230			330,300	
	696,804	31,631	854	729,289	
Restricted Funds					
Restricted funds	52,874	6,706	(854)	58,726	
Robinotod funds	32,074	0,700	(031)	50,720	
				<del></del>	
TOTAL FUNDS	749,678	38,337	-	788,015	
Comparative net movement in funds, included in the above are as follows:					
		Incomino	Resources	Movement in	
		Incoming	expended	funds	
		resources	-	£	
Unrestricted funds		£	£	T.	
General funds		330,696	(299,065)	31,631	
General Tunds		330,070	(2),003)	31,031	
Restricted funds					
Restricted funds		263,734	(257,028)	6,706	
•		·	<del></del>		
TOTAL FUNDS		594,430	(556,093)	38,337	



## Notes to the Financial Statements - continued for the Year Ended 31 March 2018

#### 17. MOVEMENT IN FUNDS - continued

## RESTRICTED FUNDS

Advice and bond scheme Pathway lettings development fund Furniture and crisis fund Travel warrants	31.3.18 £ 28,266 31,978 10,122 4,594	31.3.17 £ 22,713 22,816 8,627 4,570
	74,960	58,726
DESIGNATED FUNDS	31.3.18 £	31.3.17 £
Redundancy	60,954	60,954
Senior management succession planning	90,000	120,000
Office relocation and refurbishment	10,000	10,000
Database redesign	15,689	20,000
Pathway lettings development fund	36,342	136,006
Staff related costs	10,000	10,000
Property purchase and refurbishment	250,000	

## Transfers between funds

During the year, funds have been ring-fenced towards the purchase and refurbishment of office accommodation with residential letting units.

472,985

356,960

## 18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2018.

## 19. POST BALANCE SHEET EVENTS

During the year ended 31st March 2019, the charity purchased a property for £65,000. It is anticipated that a further £235,000 will be spent on its' refurbishment for office and residential accommodation.

## 20. FUTURE FUNDING

As at the date of signing of these accounts, the WG Advice, Resettlement and Bond funding had been agreed to 31st March 2019. GSS funding has been received on a rolling basis in the year to 31st March 2019, but confirmation of funding to this date is not available. Sources of funding from 1st April 2019 have not been confirmed but assurances continue to be sought from funders.



# Detailed Statement of Financial Activities for the Year Ended 31 March 2018

	31.3.18 £	31.3.17 £
INCOME AND ENDOWMENTS		
<b>Donations and legacies</b> Donations	3,657	3,042
Other trading activities		
Rental income Pathway lettings	19,853 44,484	1,636 26,439
	64,337	28,075
Investment income		
Deposit account interest	3,634	4,483
Charitable activities		
Grants	547,670	558,830
Total incoming resources	619,298	594,430
EXPENDITURE		
Charitable activities		
Salaries	400,081	365,740
Social security	26,093	23,268
Pensions	4,680	5,737
Rent and rates	32,539	19,950
Insurance	1,796	1,501 4,116
Light and heat Telephone	3,958 11,389	10,007
IT, printing and postage	16,050	14,480
Advertising	2,245	931
Sundries	1,808	1,940
Staff travel expenses	22,468	24,973
Subscriptions and course fees	1,618	4,206
Repairs maintenance and cleaning	5,453	2,654
Furniture fund expenditure	2,164	2,530
Travel warrants	7,852	7,325
Consultancy fees	5,255	3,531
Recruitment costs Professional fees	993 . 1,545	326
Depreciation	7,805	1,303 9,087
Depreciation		
	555,792	503,605
Support costs		
Management		
Salaries	35,879	34,224
Social security Pensions	3,578	3,470 800
Rent and rates	339 1,303	800 1,474
Carried forward	41,099	39,968
	71,077	57,700

Ashmole & Co

# Detailed Statement of Financial Activities for the Year Ended 31 March 2018

	31.3.18	31.3.17
Management	£	£
Brought forward	41,099	39,968
Insurance	125	117
Light and heat	279	360
Stationery and telephone	1,926	1,936
Sundries	50	37
Office repairs	67	91
Subscriptions and course fees	68	77
Depreciation	498	648
	44,112	43,234
Governance costs	. *	,
Wages	4,024	3,986
Social security	398	394
Auditors' remuneration	4,320	4,860
Sundries	13	14
	8,755	9,254
Total resources expended	608,659	556,093
Net income	10,639	_38,337

