Company Registration No. 03053799 (England and Wales)	
THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2018	

COMPANY INFORMATION

Directors Ms C Cavalier De Moncayo

Ms K D Rahbary

Secretary Ms N Crawley

Company number 03053799

Registered office Ramillies House

1 - 2 Ramillies Street

London England W1F 7LN

Auditor FLS Accounting Solutions Limited T/A SP Vinshaw

UCB House 3 George Street Watford Hertfordshire England WD18 0BX

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 JULY 2018

The directors present the strategic report for the year ended 31 July 2018.

Principal activities

The principal activity of the company during the year was the provision of government funded classroom based learning and Apprenticeships to 16-18 year olds and adults. The principal courses provided are in Beauty Therapy, Hair & Media Make Up and Hairdressing Diploma and Health & Fitness programmes as well as Advanced Level 4 courses in Aesthetics and Electrolysis. In regards to Apprenticeships, the company continues to deliver Apprenticeship frameworks and standards in Beauty Therapy, Retail, and Team Leading

London College of Beauty Therapy (LCBT) was founded in 1995 by Chairman Eileen Cavalier as a specialist independent Beauty college through a collaborative partnership with a General Further Education College. In 2004 LCBT was awarded a direct Further Education funding contract by Learning Skills Council London. Its mission is to deliver high quality training, create employment opportunities and provide business support to the beauty and retail sectors. Located in central London, LCBT offers a wide range of courses across the beauty, hair & media make-up, hairdressing, retail, customer service, health & fitness and well-being sectors, and provides a variety of routes to enter employment through classroom based and apprenticeship training. LCBT has been delivering a range of apprenticeship programmes over many years, working closely with employers to facilitate successful outcomes for both apprentices and employers alike. All LCBT training courses offer monthly enrolments and therefore enable individuals to enrol and commence training all year round, supporting the engagement of learners as the needs arise and a gradual stream of completions which maximises the opportunities to gain employment after training. LCBT offers 'careers, not courses' and provides a holistic approach to training including an extensive programme of support exceeding their accredited training including life skills, employability skills, work experience through the in-house dedicated Job Shop, specialist industry support founded in 2000.

Fair review of the business

In 2018 LCBT continued a focus on investment in quality education and training provision as well as making efficiency savings and a reduction in subcontracting as part of a strategic review of the business. Our 16-18 year old funding allocation also had a relative reduction in funding per learner which is part of a national picture for providers in receipt of FE funding. Since 2015/16 Directors have refocused the direction of LCBT away from wider service delivery in areas such as health and social care and catering among others to focus directly on our core specialist delivery in Beauty, Hair, Fitness and Media Make-up of which they are all growth areas. LCBT also made a significant investment in our buildings and quality training in 2016/17 and in 2017/18 invested in the provision of advanced level 4 courses in areas such as advanced aesthetics, advanced epilation and spa & salon management. All of which provide both essential & desirable training for advanced beauty therapists as well as provide strong emerging revenue streams for future years, keeping LCBT in the forefront of sector training.

LCBT remains in a good financial position and currently rated as satisfactory within the ESFA health categories.

Principal risks and uncertainties

The College and its business strategy are subject to key risks, which include changes to Government funding policy and stakeholder relationships. The College considers itself to be in a strong position to weather any future government funding policy changes, mainly due to both the college's professionalism and adaptability to optimise opportunities within the sector.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 JULY 2018

Future Developments

LCBT has taken measures to consolidate and refocus the direction of LCBT away from wider service delivery in areas such as health and social care and catering among others to focus directly on our core specialist delivery in Beauty, Hair, Fitness and Media Make-Up.

LCBT is continuing to grow the provision of new Apprenticeship Standards including Management and Retailer standards for large employers and SMEs in the retail cosmetics industry with new partnerships established in 2018/19.

LCBT strategy is to increase the range of courses available as part of our core specialist areas including further development of advanced level qualifications and using LCBT's strong branding and reputation in the industry to build on franchising opportunities both domestically and internationally.

On behalf of the board

Ms C Cavalier De Moncayo **Director** 24 December 2018

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 JULY 2018

The directors present their annual report and financial statements for the year ended 31 July 2018.

Principal activities

The principal activity of the company continued to be that of provision of government funded classroom based learning and Apprenticeships to 16 - 18 year olds and adults, for Beauty Therapy, Hair & Media Make Up and Hairdressing Diploma programmes, Health & Fitness Diplomas and Certificates and Apprenticeships in Beauty, Retail, Management, Team leading, Customer Service. Business Administration and Hospitality industries.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Ms C Cavalier De Moncayo Ms K D Rahbary

Results and dividends

The results for the year are set out on page 7.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Auditor

FLS Accounting Solutions Limited T/A SP Vinshaw were appointed as auditor to the company and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 JULY 2018

On behalf of the board

Ms C Cavalier De Moncayo **Director** 24 December 2018 Ms K D Rahbary **Director**24 December 2018

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED

Opinion

We have audited the financial statements of The London College Of Beauty Therapy Limited (the 'company') for the year ended 31 July 2018 which comprise the statement of income and retained earnings, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 July 2018 and of its profit for the year then
 ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
 significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a
 period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Sadikali Gulamabbas Premji FCCA (Senior Statutory Auditor) for and on behalf of FLS Accounting Solutions Limited T/A SP Vinshaw 24 December 2018

Chartered Certified Accountants Statutory Auditor

UCB House 3 George Street Watford Hertfordshire England WD18 0BX

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 JULY 2018

	2018	2017
Notes	£	£
3	4,843,338 (2,015,117)	5,205,996 (2,300,153)
	2,828,221	2,905,843
	(2,827,526)	(3,197,058)
4	695	(291,215)
7	6,037	2,093
	6,732	(289,122)
8	1,772	3,265
	8,504	(285,857)
	4,502,762	4,788,619
	4,511,266	4,502,762
	3 4 7	3 4,843,338 (2,015,117) 2,828,221 (2,827,526) 4 695 7 6,037 6,732 8 1,772 8,504 4,502,762

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET

AS AT 31 JULY 2018

		20	18	201	17
	Notes	£	£	£	£
Fixed assets					
Tangible assets	9		186,918		271,754
Current assets					
Stocks	11	15,140		25,165	
Debtors	12	652,309		2,327,950	
Cash at bank and in hand		4,895,224		3,054,666	
		5,562,673		5,407,781	
Creditors: amounts falling due within on year	e 13	(813,225)		(751,673)	
Net current assets			4,749,448		4,656,108
Total assets less current liabilities			4,936,366		4,927,862
Provisions for liabilities	14		(425,000)		(425,000
Net assets			4,511,366		4,502,862
Capital and reserves	47		400		400
Called up share capital	17		100		100
Profit and loss reserves			4,511,266		4,502,762
Total equity			4,511,366		4,502,862

The financial statements were approved by the board of directors and authorised for issue on 24 December 2018 and are signed on its behalf by:

Ms C Cavalier De Moncayo

Ms K D Rahbary **Director**

Director

Company Registration No. 03053799

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 JULY 2018

		201	8	20-	17
	Notes	£	£	£	£
Cash flows from operating activities Cash generated from/(absorbed by) cperations Income taxes (paid)/refunded	21		233,772		(1,026,792) 90,398
Net cash inflow/(outflow) from operating act	tivities		233,772		(936,394)
Investing activities Purchase of tangible fixed assets Proceeds on disposal of tangible fixed assets Proceeds from other investments and loans Interest received		(5,721) - 1,606,470 6,037		(66,189) 204 158 2,093	
Net cash generated from/(used in) investing activities	1		1,606,786		(63,734)
Net cash used in financing activities					
Net increase/(decrease) in cash and cash equivalents			1,840,558		(1,000,128)
Cash and cash equivalents at beginning of year	r		3,054,666		4,054,794
Cash and cash equivalents at end of year			4,895,224		3,054,666

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2018

1 Accounting policies

Company information

The London College Of Beauty Therapy Limited is a private company limited by shares incorporated in England and Wales. The registered office is Ramillies House, 1 - 2 Ramillies Street, London, England, W1F 7LN.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \pounds .

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2018

1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold improvements

Over the period of the lease
Plant and equipment

20% - 33% straight line
Fixtures and fittings

20% - 33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.6 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.7 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

1 Accounting policies

(Continued)

1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.11 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2018

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

All the turnover rose within the United Kingdom.

		2018 £	2017 £
	Other significant revenue		
	Interest income	6,037	2,093
4	Operating profit/(loss)		
		2018	2017
	Operating profit/(loss) for the year is stated after charging:	£	£
	Fees payable to the company's auditor for the audit of the company's financial		
	statements	12,958	18,000
	Depreciation of owned tangible fixed assets	90,557	108,501
	(Profit)/loss on disposal of tangible fixed assets	-	109
	Operating lease charges	696,881	736,212

5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2018 Number	2017 Number
Beauty Therapy & Retail	43	43
Administration	3	3
Admissions & Business Support	25	27
	71	73

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2018

5	Employees		(Continued)
	Their aggregate remuneration comprised:	2018 £	2017 £
	Wages and salaries Social security costs Pension costs	2,115,549 208,564 19,982	2,415,977 227,925 16,750
		2,344,095	2,660,652
6	Directors' remuneration	2018 £	2017 £
	Remuneration for qualifying services Company pension contributions to defined contribution schemes	154,717 530	162,838 1,104
		155,247	163,942
7	Interest receivable and similar income	2018 £	2017 £
	Interest income Interest on bank deposits	6,037	2,093
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	6,037	2,093

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED :	31.	JULY	2018
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	Taxation			2018	2017		
	Deferred tax			£	í		
	Origination and reversal of timing differences	3		(1,772)	(3,265		
	The actual credit for the year can be reconcil loss and the standard rate of tax as follows:	led to the expected charge/(o	credit) for the	year based on th	e profit or		
				2018 £	2017 £		
	Profit/(loss) before taxation			6,732	(289,122		
	Expected tax charge/(credit) based on the st	andard rate of corporation ta	x in the				
	UK of 19.00% (2017: 19.66%)		¢:1	1,279	(56,84		
	Tax effect of expenses that are not deductible	e in determining taxable pro	TIT	1,464	1,65		
	Capital allowances Depreciation			(4,156) 17,206	(16,88) 21,333		
	Deferred tax adjustment			(1,772)	(3,26		
	Losses carried forward			(15,793)	50,740		
	Taxation credit for the year			(1,772)	(3,265		
3	Tangible fixed assets						
		Leasehold improvements	Plant and equipment	Fixtures and fittings	Tota		
	•	£	£	£	£		
	Cost	910.000	270.250	E7C 20E	1 675 55		
	At 1 August 2017 Additions	819,908	279,258 4,651	576,385 1,070	1,675,55° 5,72°		
	Additions						
	At 31 July 2018	819,908	283,909	577,455	1,681,272		
	Depreciation and impairment						
	At 1 August 2017	600,143	269,588	534,066	1,403,797		
	Depreciation charged in the year	59,351	4,529	26,677	90,557		
	At 31 July 2018	659,494	274,117	560,743	1,494,354		
	Carrying amount						
	At 31 July 2018	160,414	9,792	16,712	186,918		
	At 31 July 2017	219,765	9,670	42,319	271,754		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

201	2018		
	£	Carrying amount of financial assets	
1,694,82	80,693	Debt instruments measured at amortised cost	
		Carrying amount of financial liabilities	
680,50	749,252 	Measured at amortised cost	
		Stocks	11
201	2018 £		
25,16	15,140	Finished goods and goods for resale	
201	2018	Debtors	12
201	£	Amounts falling due within one year:	
88,35	80,693	Trade debtors	
397,78	397,786	Corporation tax recoverable	
1,606,47	-	Other debtors	
228,16	164,883	Prepayments and accrued income	
2,320,77	643,362 ==========		
201	2018		
	£	Amounts falling due after more than one year:	
7,17	8,947	Deferred tax asset (note 15)	
2,327,95	652,309	Total debtors	
		Creditors: amounts falling due within one year	13
201	2018 £	,	
	£		
37,58	52,031	Trade creditors	
71,17	63,973	Other taxation and social security	
4,55 638,36	7,382 689,839	Other creditors Accruals and deferred income	
		. 100. auto dire doi no monito	
751,67	813,225		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

14	Provisions for liabilities			
		2018	2017	
		£	£	
	Provisions for liabilities	425,000	425,000	
	Movements on provisions:			
			Provisions for	
			liabilities £	
	At 1 August 2017 and 31 July 2018		425,000	

The company has provided for liabilities in respect of property commitments. The amounts provided are the directors current best estimate of the likely consideration to be paid to discharge its obligations.

15 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Balances:	Assets 2018 £	Assets 2017 £
	Accelerated capital allowances	8,947 	7,175
	Movements in the year:		2018 £
	Liability/(Asset) at 1 August 2017 Credit to profit or loss		(7,175) (1,772)
	Liability/(Asset) at 31 July 2018		(8,947)
	The deferred tax asset set out above is expected to reverse in more than 12 months and relates to timing differences.		
16	Retirement benefit schemes	2018	2017
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	19,982 ———	16,750

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2018

17	Share capital		
		2018	2017
		£	£
	Ordinary share capital		
	Issued and fully paid		
	100 Ordinary shares of £1 each	100 	100
		100	100

18 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2018 £	2017 £
Within one year	683,535	762,739
Between two and five years	1,310,000	1,993,535
	1,993,535	2,756,274

19 Related party transactions

At the year end, the estate of Eileen Cavalier owed £nil (2017 - £1,606,370) to the company.

20 Controlling party

The company is controlled by the directors.

21 Cash generated from operations

	2018 £	2017 £
Profit/(loss) for the year after tax	8,504	(285,857)
Adjustments for:		
Taxation credited	(1,772)	(3,265)
Investment income	(6,037)	(2,093)
(Gain)/loss on disposal of tangible fixed assets	-	109
Depreciation and impairment of tangible fixed assets	90,557	108,501
Movements in working capital:		
Decrease in stocks	10,025	1,111
Decrease in debtors	70,943	230,108
Increase/(decrease) in creditors	61,552	(1,075,406)
Cash generated from/(absorbed by) operations	233,772	(1,026,792)

3040

2047

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