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REGISTERED NUMBER: 04518535 (England and Wales)

GROUP STRATEGIC REPORT, REPORT OF THE DIRECTORS AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

FOR

SIMPLY BIZ LIMITED

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CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

	Page
Company Information	1
Chairman's Report	2
Group Strategic Report	4
Report of the Directors	6
Report of the Independent Auditors	8
Consolidated Profit and Loss Account	9
Consolidated Balance Sheet	10
Company Balance Sheet	12
Consolidated Cash Flow Statement	13
Notes to the Consolidated Cash Flow Statement	14
Notes to the Consolidated Financial Statements	17

SIMPLY BIZ LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2013

DIRECTORS:

K E Davy S C Turvey M L Timmins N M Stevens S R Braidford G J Kershaw D R C Kershaw T H S Trotter

SECRETARY:

R J Butcher

REGISTERED OFFICE:

The John Smith's Stadium

Stadium Way Huddersfield HD1 6PG

REGISTERED NUMBER:

04518535 (England and Wales)

AUDITORS:

Revell Ward LLP

Chartered Accountants and Statutory Auditors

7th Floor 30 Market Street Huddersfield HD1 2HG

BANKERS:

Yorkshire Bank 40 New Street Huddersfield HD1 2BT

CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

It is my pleasure and privilege to once again present to you the Annual Report and Accounts for the Simply Biz Group 1 am pleased to be able to report another year of solid growth for the Group in respect of the year ending 31 December 2013 In addition, in December we completed our most significant acquisition to date, being the purchase of Staffcare Limited

Turning to the results for the year under review, I am delighted to advise you that pre tax profits have increased to £3 4m (2012 - £3 0) This result means that in the four year period from 2010, the Group's profits have grown from £2 1m to £3 4m which is a very encouraging 62% increase

It is particularly important to note that these results have been achieved against the background of one of the UK's worst periods of recession in modern times which bears testimony to the hard work and enthusiasm of the Simply Biz Group's dedicated management team and staff. At the outset of my report I therefore especially welcome the opportunity to thank them all personally, and on behalf of all the firms we serve, for their continued efforts and commitment to the overall success of the Group

Not only have these results been achieved during a difficult period for the economy as a whole, it has also been a period of dramatic change within the financial services sector. The most significant change, though by no means the only one, has been the completion of the Retail Distribution Review (RDR). The RDR came into force on the 1st January 2013 when the FSA was replaced by The Prudential Regulatory Authority and The Financial Conduct Authority (FCA) with the latter taking over direct responsibility for the RDR and most of the supervision activities in our sector. The RDR fundamentally changed the remuneration and business model of financial advisers by banning the receipt or payment of any form of commission. This draconian move, coupled with forcing all current advisers to achieve a higher level qualification than was previously required, has inevitably resulted in a fall in the number of advisers from approximately 50,000 just three years ago to around 30,000 now. In prior year reports I predicted that we could see a reduction of up to 30%. It is a matter of great regret that even this pessimistic forecast has proved to be less than the reality of a 40% drop.

The fact that against this trend we have been able to increase the number of firms we serve from just under 2,000 to over 2,250 during this challenging period is a real testimony to the strength of the Group and its management team as well as the soundness of our strategy. I believe it also demonstrates our absolute focus on delivering high quality service and offerings to our customers and the wisdom of our substantial investment in the business to which I have referred in previous years

It is still too early to make a formal judgement on the success or otherwise of the RDR however, as I stated last year, it is doubtful that the cost and turmoil caused to the financial services sector by the RDR will ever be fully justified. One immediate and quite dramatic impact on consumers seen in 2013 was the way in which almost all the major banks stopped providing retail financial advice. Whatever one thought of the quality and service consumers received from the banks the retail financial advice arms the reality is that the pool of advisers and the availability of advice has now been further reduced which will almost certainly result in the savings and protection gaps widening

Going forward we believe that an important route to narrowing these gaps is going to be through delivering advice to employees at the workplace. Indeed, we anticipate that a direct result of the introduction of auto enrolment will be the provision of a gateway for employees which will give them access to a far more extensive range of services and benefits than simply their auto enrolment into a pension scheme

I am therefore delighted to be able to report that in December we acquired a majority stake in "Staffcare Limited" the brand leader in the provision of "software as a service" for auto enrolment and flexible benefits. This is a major step for the Simply Biz Group and will make available to the firms we serve, as well as the wider market, high quality software capable of meeting the complex regulatory and operational requirements of auto enrolment.

CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

In addition to its auto enrolment capabilities, Staffcare provides award winning flexible benefits software which, as well as being a successful standalone product, will be a natural additional service for employers adopting the auto enrolment platform. Promotion of Simply Enrol, our branded version of Staffcare's auto enrolment software, is now being launched to financial advisers in a series of meetings across the country and the initial signs are very encouraging both in terms of overall interest and take up.

As you will appreciate from the above, whilst our main focus during the year under review has been to ensure that we helped the firms we serve meet the demands of the RDR we have continued to develop the strategic positioning of the Group as a whole

As a result we believe we are well positioned to take the Group forward and have a great confidence in the future. In light of the acquisition of Staffcare however, which we have financed primarily by debt, your Board has felt it prudent to defer any dividend payment at this time and review as the year progresses.

The Simply Biz Group has a solid and profitable foundation as the largest supplier of compliance and business support services to the financial and mortgage advice sectors. We have also continued to develop our embryonic footprint in the legal services arena, both in respect of the end consumer and in the legal market itself. Additionally, with the transfer of the regulation of Consumer Credit from the Office of Fair Trading to the FCA on 1 April 2014 we are developing services to assist the many firms who for the first time find themselves regulated by the FCA. Lastly through the purchase of Staffcare we have established a strong presence in the rapidly expanding auto enrolment and flexible benefits market.

From the above it is clear that the Simply Biz Group is now ideally positioned to capitalise on its traditional strengths in a number of key growth markets where the impact of compliance and regulation create real opportunities. Added to this exciting mix is the growing confidence of the post RDR financial advice sector, still our largest market, and which itself has been given an outstanding opportunity for growth through the recent budget changes, particularly in relation to the likelihood of a significant increase in long term saving for retirement and post retirement needs

I believe that the Simply Biz Group could not be better placed to take advantage of the opportunities ahead. I therefore, along with all of the Simply Biz team, look forward to the future for the Group and everyone associated with it with real confidence as we continue to build our success.

K E Davy - Chairman

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their strategic report of the company and the group for the year ended 31 December 2013

Results

31 12 13	31 12 12
£	£
17,582,446	16,207,053
3,433,327	2,956,584
	£ 17,582,446

Progress

2013 has seen positive growth in the number of customers (Independent Financial Advisers) that the business supports as well as an increase in the level of services provided Added to that, customer satisfaction scores are over 90% and the business has continued its positive growth in profit from 2012

The Retail Distribution Review came into effect in January 2013 which saw a change in regulator (FSA to FCA) as well as some fundamental changes to the way Advisers operate and receive remuneration. The Group has taken on these challenges and adapted its services accordingly. As a result the business serves more customers at the time of reporting than it did at the start of 2013.

The Group, throughout all these changes has continued its strong and justifiable reputation for delivering competitively priced, high quality compliance and business support services to directly (FCA) regulated independent financial advisers. Our "Vision 2013" initiative has proved a real success, providing everything today's adviser needs to operate compliantly and successfully under the new rules. Vision 2013 has provided a 'blue print' operating model for those firms looking to quickly adapt to the new regulatory environment and over 85% of the firms who have used the service have done so on the basis of remaining an Independent Financial Adviser.

Vision 2013 also ensures that the firms served by the Group can choose to operate as a 'Restricted Adviser' and still have access to all of the information, tools, systems, and technology needed to operate efficiently in the new world of Financial Services. The Group is committed to serving both Independent and Restricted advisers and will continue to build on both models for the future.

Regulation

The replacement of the FSA by two new bodies began in January 2013. These are The Prudential Regulatory Authority and The Financial Conduct Authority, with the latter taking responsibility for most of the areas which impact on the retail financial services sector. These responsibilities include the Retail Distribution Review (RDR) which came into force on 1 Jan 2013. Whilst estimates of the numbers of financial advisers who will be forced out of the sector varied widely, the Group are pleased to report that less than 2% of its members decided to leave the industry as a result. This is primarily due to the work carried out by the business since 2009 in preparing itself and its members for the changes ahead. As new member recruitment increased during the year the business is now in a net positive position and continues to grow 2014.

The business continues to benefit from a loyal customer base, solid margins, and a highly trained and committed staff base. During 2014 the business expects to build on its already significant market share and reputation. Offering attractive services at a price and value which is second to none remains the core ethos of the business and ensures satisfied customers and large pool of perspective clients.

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

2014 also brings opportunities for Advisers in the form of auto enrolment for workplace pensions. The Government has made auto enrolment compulsory for all employers in the UK and as such there remains the potential that close to 12m employees will enrol in a pension scheme over the coming years. For an employer, auto enrolment is difficult to understand and implement and therefore Financial Advisers are an obvious choice to help start and maintain their scheme. The Group has seen demand from over 1,000 advisers who are looking to offer a solution to employers of all sizes. The Group have created an auto enrolment product for their advisers to use and expects to see pension schemes being added to the system throughout the year. Auto enrolment is an extremely attractive market for Advisers, and with the help of the Group, they in turn can help thousands of employers and hundreds of thousands of employees save for the future.

We also continue to explore opportunities in the wider compliance and business support markets where our strength and expertise has the potential to add value and increase profitability. The business remains the largest independent business of its type in the market. It is financially sound, well positioned for growth and faces the future with great confidence.

ON BEHALF OF THE BOARD:

M L Timmins - Director

27 May 2014

N M Stevens - Director

27 May 2014

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their report with the financial statements of the company and the group for the year ended 31 December 2013

DIVIDENDS

The total distribution of dividends for the year ended 31 December 2013 was £1,284,452 (2012 - £1,284,362)

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2013 to the date of this report

K E Davy

S C Turvey

M L Timmins

N M Stevens

S R Braidford

G J Kershaw

DRC Kershaw

Other changes in directors holding office are as follows

T H S Trotter was appointed as a director after 31 December 2013 but prior to the date of this report

DISCLOSURE IN THE STRATEGIC REPORT

The following information is not shown in the Report of the Directors as it is shown in the Strategic Report in accordance with S414C(11) of the Companies Act 2006

- an indication of likely future developments in the business of the company and the group, and
- an indication of the activities of the group in the field of research and development

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2013

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information

AUDITORS

The auditors, Revell Ward LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting

ON BEHALF OF THE BOARD:

M L Timmins - Director

27 May 2014

N M Stevens - Director

27 May 2014

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SIMPLY BIZ LIMITED

We have audited the financial statements of Simply Biz Limited for the year ended 31 December 2013 on pages nine to forty three. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page six, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www frc org uk/apb/scope/private cfm

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2013 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Chairman's Report, the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Karen Borowski FCA (Senior Statutory Auditor) for and on behalf of Revell Ward LLP Chartered Accountants and Statutory Auditors 7th Floor 30 Market Street Huddersfield HD1 2HG

29 May 2014

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

		31 12		31 12	
	Notes	£	£	£	£
TURNOVER Continuing operations Acquisitions	2	17,582,446	17,582,446	16,195,421 11,632	16,207,053
		17,582,446		16,207,053	
Net operating expenses	3		14,145,504	,	13,324,802
OPERATING PROFIT Continuing operations Acquisitions	5	3,436,942	3,436,942	2,897,355 (15,104)	2,882,251
		3,436,942		2,882,251	
Income from interest in associated undertakings Income from other participating interests		(108,636) (7,353)		(65,305)	
Interest receivable and similar income		239,810	123,821	159,250	93,945
			3,560,763		2,976,196
Interest payable and similar charges Group Associates	6		(110,783) (16,653)		(16,689) (2,923)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	3		3,433,327		2,956,584
Tax on profit on ordinary activities	7		913,413		877,460
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	3		2,519,914		2,079,124
Minority interest - equity			(1,441,304)		438,668
PROFIT FOR THE GROUP FOR THE FINANCIAL YEAR			3,961,218		1,640,456

TOTAL RECOGNISED GAINS AND LOSSES

The group has no recognised gains or losses other than the profits for the current year or previous year

CONTINUING OPERATIONS

None of the group's activities were discontinued during the current year or previous year

CONSOLIDATED BALANCE SHEET 31 DECEMBER 2013

		31 12 13		31 12 12	
1	Votes	£	£	£	£
FIXED ASSETS					
Intangible assets	10		15,639,142		2,910,001
Tangible assets	11		243,500		100,168
Investments	12				
Interest in joint venture					
Share of gross assets			2,193		-
Share of gross liabilities			(9,545)		
			(7.252)		
The second second second second			(7,352)		(20, 077)
Interest in associate undertakings			(156,076)		(30,877)
Other investments			7,256,441		5,104,318
			22,975,655		8,083,610
CURRENT ASSETS					
Debtors amounts falling due within one year	13	4,478,153		1,974,529	
Debtors amounts due falling due after more					
than one year	13	1,268,422		3,909,490	
Investments	14	793,293		747,457	
Cash at bank and in hand		11,658,462		8,806,351	
		18,198,330		15,437,827	
CREDITORS					
Amounts falling due within one year	15	5,996,539		3,673,384	
NET CURRENT ASSETS			12,201,791		11,764,443
TOTAL ASSETS LESS CURRENT					
LIABILITIES			35,177,446		19,848,053
CREDITORS					
Amounts falling due after more than one year	16		(18,055,894)		(1,194,188)
PROVISIONS FOR LIABILITIES	20		(618,094)		(1,116,525)
MINORITY INTERESTS	21		(89,182)		(1,138,330)
NET ASSETS			16,414,276		16,399,010

CONSOLIDATED BALANCE SHEET - continued 31 DECEMBER 2013

	31 12 13		31 12 12		
	Notes	£	£	£	£
CAPITAL AND RESERVES					
Called up share capital	22		72,198		80,278
Share premium	23		4,986,824		4,986,824
Capital redemption reserve	23		8,080		-
Profit and loss account	23		11,347,174		11,331,908
SHAREHOLDERS' FUNDS	28		16,414,276		16,399,010

The financial statements were approved by the Board of Directors on 27 May 2014 and were signed on its behalf by

K E Davy - Director

COMPANY BALANCE SHEET 31 DECEMBER 2013

		31 13	2 13	31 12	: 12
]	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	10		-		-
Tangible assets	11		160,288		92,821
Investments	12		27,360,912		11,220,333
			27,521,200		11,313,154
CURRENT ASSETS					
Debtors amounts falling due within one year Debtors amounts falling due after more than	13	4,765,455		2,650,934	
one year	13	4,707,926		6,874,061	
Cash at bank		2,410,928		535,490	
		11,884,309		10,060,485	
CREDITORS					
Amounts falling due within one year	15	5,090,798		2,031,669	
NET CURRENT ASSETS			6,793,511		8,028,816
TOTAL ASSETS LESS CURRENT LIABILITIES			34,314,711		19,341,970
CREDITORS					
Amounts falling due after more than one year	16		(17,353,982)		(1,120,000)
PROVISIONS FOR LIABILITIES	20		(13,000)		
NET ASSETS			16,947,729		18,221,970
CAPITAL AND RESERVES					
Called up share capital	22		72,198		80,278
Share premium	23		4,986,824		4,986,824
Capital redemption reserve	23		8,080		-
Profit and loss account	23		11,880,627		<u>13,154,868</u>
SHAREHOLDERS' FUNDS	28		16,947,729		18,221,970

The financial statements were approved by the Board of Directors on 27 May 2014 and were signed on its behalf by

K E Davy - Director

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

		31 12		31 12	
Net cash inflow	Notes	£	£	£	£
from operating activities	1		3,068,261		1,198,882
Returns on investments and servicing of finance	2		(561,618)		71,384
Faxation			(883,856)		(873,390)
Capital expenditure and financial investment	2		(80,722)		(21,261)
Acquisitions and disposals	2		(11,608,502)		(185,854)
Equity dividends paid			(1,284,452)		(1,284,362)
			(11,350,889)		(1,094,601)
Management of liquid resources	2		(4,000,350)		900,000
Financing	2		14,203,000		1,341,894
(Decrease)/increase in cash in the period	d		(1,148,239)		1,147,293
Reconciliation of net cash flow to movement in net funds	3			.	
(Decrease)/increase in cash in the period Cash outflow/(inflow)		(1,148,239)		1,147,293	
from increase/(decrease) in liquid resource Cash inflow	es	4,000,350		(900,000)	
from increase in debt		(17,203,000)		(1,341,195)	
Change in net funds resulting from cash flows Non-cash change in			(14,350,889)		(1,093,902)
current asset investments Non-cash change in debt			45,836 541,991		43,027
Movement in net funds in the period Net funds at 1 January			(13,763,062) 8,153,808		(1,050,875) 9,204,683
Net (debt)/funds at 31 December			(5,609,254)		8,153,808

Investments in associate undertakings

Net cash outflow for acquisitions and disposals

Repurchase of minority interests

2

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

1	RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING
	ACTIVITIES

	31 12 13	31 12 12
	£	£
Operating profit	3,436,942	2,882,251
Depreciation charges	296,328	231,614
Loss/(profit) on disposal of fixed assets	2,748	(367)
Impairment of goodwill	•	32,297
Share-based payment transactions	338,500	47,718
(Decrease)/increase in other provisions	(505,131)	402,735
Increase in debtors	(593,218)	(2,365,477)
Increase/(decrease) in creditors	92,092	(31,889)
Net cash inflow from operating activities	3,068,261	1,198,882
ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASI	H FLOW STATEN	MENT
	31 12 13	31 12 12
	£	£
Returns on investments and servicing of finance		
Interest received	49,747	71,550
Interest paid	(69,374)	(166)
Issue costs on debt	<u>(541,991)</u>	
Net cash (outflow)/inflow for returns on investments and servicing of		
finance	(561,618)	<u>_71,384</u>
Capital expenditure and financial investment		
Purchase of intangible fixed assets	(91,417)	(3,935)
Purchase of tangible fixed assets	(119,058)	(23,454)
Sale of tangible fixed assets	-	367
New loans issued in year	(84,251)	-
Loan repayments received in year	214,004	5,761
Net cash outflow for capital expenditure and financial investment	(80,722)	(21,261)
A 1.10 1.20		
Acquisitions and disposals	(11.600.401)	(105.044)
Investments in subsidiary undertakings	(11,608,491)	(185,844)
(net of cash acquired of £2,263,573 (2012 - £14,157))		(10)

The notes form part of these financial statements

(10)

(185,854)

<u>(11</u>)

(11,608,502)

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT - continued

	31 12 13	31 12 12
	£	£
Manager All and All an		
Management of liquid resources		
Purchase of current asset investments	-	(100,000)
Transfer of current asset investments to cash balances	-	1,000,000
Transfer of cash balances to liquid resources	(4,000,350)	<u>-</u>
Net cash (outflow)/inflow from management of liquid resources	(4,000,350)	900,000
Financing		
New loans received in year	21,203,000	1,400,000
Loan repayments made in year	(4,000,000)	(58,805)
Share issue	-	699
Purchase of own shares	(3,000,000)	-
Net cash inflow from financing	14,203,000	1,341,894

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

3	ANALYSIS OF CHANGES IN NET FUNDS Net cash	At 1 1 13	Cash flow	Other non-cash changes £	At 31 12 13 £
	Cash at bank and in hand	8,806,351	2,852,111		11,658,462
	Less Deposits treated as liquid resources		(4,000,350)		(4,000,350)
		8,806,351	(1,148,239)		7,658,112
	Liquid resources Deposits included in cash Current asset investments	747,457 747,457	4,000,350	45,836 45,836	4,000,350 793,293 4,793,643
	Debt Debts falling due within one year Debts falling due after one year	(280,000) (1,120,000) (1,400,000)	(520,000) (16,683,000) (17,203,000)	92,973 449,018 541,991	(707,027) (17,353,982) (18,061,009)
	Total	8,153,808	(14,350,889)	587,827	(5,609,254)

4 LIQUID RESOURCES

Liquid resources comprise investments in listed share funds and investments in short term deposit accounts which are readily convertible into known amounts of cash

Liquid resources includes an amount of £4,000,350 (2012 - £Nil) that has restrictions imposed by the bank over the withdrawal of the cash until certain conditions are met

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

1 ACCOUNTING POLICIES

Basis of preparing the financial statements

The company and group have continued to trade profitably in the current year and have a positive cash position. No reliance is placed on bank overdraft facilities and the bank loans in place in the company are being repaid in accordance with the bank agreements.

The directors have considered the current position and budgets of the company and the group, and after making appropriate enquiries they have a reasonable expectation that the company and group have adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

Basis of consolidation

The consolidated profit and loss account, balance sheet and cash flow statement include the financial statements of the company and its subsidiary undertakings made up to 31 December 2013. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from, the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

Goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of 8 or 20 years

Part of the cost of goodwill is estimated based on amounts to be paid in future periods

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Fixtures and fittings

33% on reducing balance, 25% on cost, 25% on reducing balance, 20% on cost and 20% on reducing balance

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date. The deferred tax balance has not been discounted

Research and development

Expenditure on research and development is written off in the year in which it is incurred

Other provisions

Provisions are made relating to specific reinsurance claims notified to the group where the directors consider it is probable that a payment will be made in respect of the claim

Provisions are reduced to 50% or nil of the initial provision, linearly over a four year period depending on the nature of the claims

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

1 ACCOUNTING POLICIES - continued

Foreign currencies

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Non-monetary assets denominated in foreign currencies are translated into sterling at the exchange rates ruling at the date of the transactions

Leasing

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group contributes to the personal pensions of certain employees Contributions payable are charged to the profit and loss account in the year they are payable

Investments

Fixed asset investments and non listed current asset investments are stated at cost less provision for diminution in value

Listed current asset investments are stated at market value

Share-based payment transactions

The group operates executive and employee share schemes For all grants of share options, the fair value as at the date of grant is based on the directors' valuations and the corresponding expense is recognised over the vesting period. The expense is recognised as a staff cost and the associated credit entry is made against equity.

Joint ventures

The group's share of profits less losses of joint ventures is included in the consolidated profit and loss account up to, or from, the date of sale or acquisition. The group's share of their gross assets and liabilities is included in the consolidated balance sheet.

Associated companies

The group's share of profits less losses of associated companies and their subsidiaries is included in the consolidated profit and loss account up to, or from, the date of sale or acquisition. The group's share of their gross assets and liabilities is included in the consolidated balance sheet based on the equity method of accounting.

Long term contracts

Profit on long term contracts is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit included is calculated on a prudent basis to reflect the proportion of the work carried out at the period end, by recording turnover and related costs as contract activity progresses. Full provision is made for losses on all contracts in the year in which they are first foreseen.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

2	CEO	CD.	A DITT	CAT	ANTAI	YSIS
Z	GEU	UN	Arm	LAL	AINAL	1 O 1 O

The total turnover of the group for the year has been derived from its principal activities wholly undertaken in the United Kingdom

An analysis of profit/(loss) before tax by geographical market is given below

	31 12 13	31 12 12
	£	£
Ireland	141,132	(541,899)
UK	3,292,195	3,498,483
	3,433,327	2,956,584

The above analysis is by origin of turnover. The destination of all turnover is the UK

All of the turnover and income from interests in associated companies is derived in the UK

Included in the income from interest in associated undertakings is £8,056 (2012 - £8,056) relating to amortisation charges on goodwill

Minority interests all relate to the UK market

An analysis of net assets by geographical market is given below

			31 12 13 £	31 12 12 £
	Ireland		3,106,495	2 926,437
	UK		13,307,781	13,472,573
			16,414,276	16,399,010
3	ANALYSIS OF OPERATIONS			
		Continue	31 12 13	T-4-1
		Continuing £	Acquisitions £	Total £
	Turnover	17,582,446		17,582,446
	Net operating expenses			
	Administrative expenses	14,395,113	-	14,395,113
	Other operating income	(249,609)	-	(249,609)
		14,145,504	<u> </u>	14,145,504

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

3	ANALYSIS OF OPERATIONS - continued			
		Continuing £	31 12 12 Acquisitions £	Total £
	Turnover	16,195,421	11,632	16,207,053
	Net operating expenses			
	Administrative expenses Other operating income	13,473,068 (175,002)	26,736 	13,499,804 (175,002)
		13,298,066	26,736	13,324,802
4	STAFF COSTS		31 12 13	31 12 12
	Wages and salaries Social security costs Other pension costs		£ 6,528,783 748,631 87,827	£ 6,250,638 769,731 56,782
			7,365,241	7,077,151
	The average monthly number of employees during the year	ar was as follows		
			31 12 13	31 12 12
	Sales and administration		<u> 165</u>	<u> 148</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

5	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting)		
		31 12 13	31 12 12
	** ** * * * *	£	£
	Hire of plant and machinery	11,982	9,995
	Other operating leases	1,793,889	1,545,489
	Depreciation - owned assets	54,681	43,026
	Loss/(profit) on disposal of fixed assets	2,748	(367)
	Goodwill amortisation	241,647	191,844
	Changes in goodwill amortisation	-	(3,256)
	Goodwill impairments	-	32,297
	Auditors' remuneration	16,000	15,800
	The auditing of accounts of any associate of the company	31,500	27,200
	Taxation compliance services	18,730	17,325
	Taxation advisory services	10,773	21,550
	Other non-audit services	39,328	51,400
	Foreign exchange differences	2,144	(1,777)
	Directors' remuneration	915,258	1,485,042
	Directors' pension contributions to money purchase schemes	7,080	6,415
	Directors pension contributions to money parentage senemes		
	The number of directors to whom retirement benefits were accruing was as follows		
	Money purchase schemes	3	2
	Information regarding the highest paid director is as follows		
		31 12 13	31 12 12
		£	£
	Emoluments etc	220,958	326,178
	Pension contributions to money purchase schemes	1,680	
6	INTEREST PAYABLE AND SIMILAR CHARGES		
Ü		31 12 13	31 12 12
		£ £	51 12 12 £
	Bank loan interest	101,240	7,328
	Other interest	9,543	9,361
	Outor interest	7,545	7,501
		110,783	16,689
		110,703	10,009

7

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

Analysis of the tax charge		
The tax charge on the profit on ordinary activities for the year was as follow		
	31 12 13	31 12
_	£	£
Current tax	005.511	
UK corporation tax	887,511	939,4
Adjustment for prior years	(673)	(2,8
Foreign corporation tax	11,075	(45,6
Total current tax	897,913	890,9
Deferred tax	15,500	(13,5
Tax on profit on ordinary activities	913,413	877,4
Factors affecting the tax charge The tax assessed for the year is higher than the standard rate of corpo explained below	oration tax in the UK	
The tax assessed for the year is higher than the standard rate of corpo		
The tax assessed for the year is higher than the standard rate of corpo	oration tax in the UK 3	31 12 £
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax	oration tax in the UK 3 112 13 £	31 12 £
explained below	oration tax in the UK 3 112 13 £	31 12 £
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities	oration tax in the UK 3 112 13 £	31 12 £ 2,956,5
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax	31 12 13 £ 3,433,327	31 12 £ 2,956,5
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of	31 12 13 £ 3,433,327	31 12 £ 2,956,5 709,5
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%)	31 12 13 £ 3,433,327	31 12 £ 2,956,5 709,5
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of Expenses not deductible for tax purposes	31 12 13 £ 3,433,327 789,665	31 12 £ 2,956,5 709,5 84,0 1,4
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of Expenses not deductible for tax purposes Capital allowances for period (in excess of)/less than depreciation	31 12 13 £ 3,433,327 789,665	31 12 £ 2,956,5 709,5 84,0 1,4 25,8
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of Expenses not deductible for tax purposes Capital allowances for period (in excess of)/less than depreciation Unrelieved tax losses carried forward	789,665 111,958 (17,084)	31 12 £ 2,956,5 709,5 84,0 1,4 25,8 (19,2
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of Expenses not deductible for tax purposes Capital allowances for period (in excess of)/less than depreciation Unrelieved tax losses carried forward Utilisation of tax losses	789,665 111,958 (17,084) (2,263)	31 12 £ 2,956,5 709,5 84,0 1,4 25,8 (19,2
The tax assessed for the year is higher than the standard rate of corpo explained below Profit on ordinary activities before tax Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23% (2012 - 24%) Effects of Expenses not deductible for tax purposes Capital allowances for period (in excess of)/less than depreciation Unrelieved tax losses carried forward Utilisation of tax losses Foreign tax adjustments	789,665 111,958 (17,084) (2,263) 17,769	31 12

Factors that may affect future tax charges

Subsidiary companies of the group have losses of £403,135 (2012 - £412,977) available to carry forward against future trading profits. A deferred tax asset of £77,700 (2012 - £80,000) has not been recognised on these losses as, given the historic performance of the subsidiary companies and the budgets for the coming year, the asset is not deemed recoverable in the foreseeable future

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

8 PROFIT OF PARENT COMPANY

At 31 December 2012

As permitted by Section 408 of the Companies Act 2006, the profit and loss account of the parent company is not presented as part of these financial statements The parent company's profit for the financial year was £2,671,711 (2012 - £2,872,458)

9	DIVIDENDS	31 12 13	31 12 12
	Final	£ 1,284,452	£ 1,284,362
10	INTANGIBLE FIXED ASSETS		
	Group		^
			Goodwill £
	COST		
	At 1 January 2013		3,850,523
	Additions		13,009,865
	Changes in cost		(39,077)
	At 31 December 2013		16,821,311
	AMORTISATION		
	At 1 January 2013		940,522
	Amortisation for year		241,647
	At 31 December 2013		1,182,169
	NET BOOK VALUE		
	At 31 December 2013		15,639,142

The goodwill of a subsidiary company is the amounts paid together with the estimated additional amounts to be paid, based on expected future income generation, in connection with the acquisition of clients from retiring financial adviser practices

2,910,001

The changes in cost represents the differences arising between the original estimates of additional amounts to be paid and the actual amounts due, along with the updating of the estimates of future income generation

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

11	TANGIBLE FIXED ASSETS	
	Group	
		Fixtures
		and
		fittings
	COST	£
	At 1 January 2013	296,303
	Additions	290,303
	Disposals	(32,227)
	2.opsouls	(32,227)
	At 31 December 2013	464,837
	DEPRECIATION	
	At 1 January 2013	196,135
	Charge for year	54,681
	Eliminated on disposal	_(29,479)
	At 31 December 2013	221,337
	NET BOOK VALUE	
	At 31 December 2013	243,500
	At 31 December 2012	100,168
	Company	
		Fixtures
		and
		fittings
	000	£
	COST	240.224
	At 1 January 2013 Additions	269,236
	Disposals	119,058 (17,684)
	Disposuis	(17,004)
	At 31 December 2013	370,610
	DEPRECIATION	
	At 1 January 2013	176,415
	Charge for year	51,591
	Eliminated on disposal	(17,684)
	•	
	At 31 December 2013	210,322
	NET BOOK VALUE	
	At 31 December 2013	160,288
	At 31 December 2012	92,821

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS

	Gr	oup	Com	pany
	31 12 13	31 12 12	31 12 13	31 12 12
	£	£	£	£
Shares in group undertakings	-	-	20,104,371	6,116,005
Participating interests	(163,428)	(30,877)	125,100	125,010
Loans to undertakings in which the company	2 250 401		2 250 401	
has a participating interest Other investments not loans	2,350,491 125,000	125,000	2,350,491	-
Other loans	4,780,950	4,979,318	4,780,950	4,979,318
Other roams	4,700,930	4,979,516	4,780,930	4,979,510
	7,093,013	5,073,441	27,360,912	11,220,333
Additional information is as follows				
Group				
o.oup		Interest		
	Interest	ın		
	ın joint	associate	Unlisted	
	venture	undertakıngs	investments	Totals
	£	£	£	£
COST		(20,922)	125 000	04 122
At 1 January 2013 Additions	- 1	(30,877)	125,000	94,123
Share of loss	(7,353)	(125,199)	-	(132,552)
ond of loss	(7,555)	(123,133)		(135,335)
At 31 December 2013	(7,352)	(156,076)	125,000	(38,428)
				
NET BOOK VALUE				
At 31 December 2013	(7,352)	<u>(156,076</u>)	125,000	(38,428)
At 31 December 2012		(30,877)	125,000	94,123

Included in the net book value of the interest in associate undertakings is goodwill of £136,951 (2012 - £145,007)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS - continued

Com	nanv
	PALLY

	Shares in group undertakings £	Interest in associate undertakings £	Totals £
COST At 1 January 2013 Additions	6,116,005 13,990,075	125,010 90	6,241,015 13,990,165
Disposals	(1,709)	- -	(1,709)
At 31 December 2013 NET BOOK VALUE	20,104,371	125,100	20,229,471
At 31 December 2013	20,104,371	125,100	20,229,471
At 31 December 2012	6,116,005	125,010	6,241,015

The group or the company's investments at the balance sheet date in the share capital of companies include the following

Subsidiaries

Simply	Biz	Services	ple
--------	-----	----------	-----

Nature of business Compliance support for directly regulated IFAs

Class of shares holding Ordinary 100 00

Simply Biz Support Limited

Nature of business Share in embedded value from enhanced margins and arrange PII cover

Class of shares holding Ordinary 100 00

Quantum Reinsurance Limited

Country of incorporation Ireland

Nature of business Provision of reinsurance facilities

Class of shares holding Ordinary 100 00

Compliance First Limited

Nature of business Compliance consultants

Class of shares holding Ordinary 100 00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS - continued

Compliance First Services Limited

Nature of business Dormant

	%
Class of shares	holding
Ordinary	100 00

Capital Reward Limited

Nature of business Scheme designed to share income from centrally negotiated terms

70
holding
100 00
100 00
2 00
100 00
100 00

Only the Ordinary A and Ordinary AA shares have voting rights attached

Capital Reward Plus Limited

Nature of business Non advising transactional financial advice

	70
Class of shares	holding
Ordinary A	100 00
Ordinary AA	100 00
Ordinary C	2 00
Ordinary DB	100 00
Ordinary DC	100 00

Only the Ordinary A and Ordinary AA shares have voting rights attached

New Model Business Academy Limited

Nature of business Provider of educational and development support

The company is limited by guarantee, Simply Biz Limited control 100% of the voting rights

Verbatım Asset Management plc

Nature of business Group holding company of the Verbatim Group

	/0
Class of shares	holding
Ordinary	62 50
A Ordinary	100 00
B Ordinary	20 38

Only the Ordinary and A Ordinary shares have voting rights attached

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS - continued

Nature of business Dormant

Class of shares holding Ordinary 100 00

SIFA Limited

Nature of business Compliance support for FAs

Class of shares holding Ordinary 100 00

360 Legal Group Limited

Nature of business Provision of services to the legal profession

Class of shares holding Ordinary 100 00

Staffcare Limited

Nature of business Software solutions for employee benefits

Class of shares holding
Ordinary 77 69

Capital Reward Clients Limited

Nature of business Holding clients from retiring IFAs

Class of shares holding
Ordinary 100 00

Simply Biz Mortgages Limited

Nature of business Mortgage club facility to IFAs and mortgage brokers

- %

Class of shares holding Ordinary 100 00

Broker Support Services Limited

Nature of business Dormant

Class of shares holding Ordinary 100 00

Compliance 24/7 Limited

Nature of business Dormant

Class of shares holding Ordinary 100 00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS - continued

The following subsidiary companies have taken advantage of the exemption from audit under Section 479A of the Companies Act 2006 as they are included in the consolidated statements of Simply Biz Limited

Compliance First Limited (SC335070)
New Model Business Academy Limited (06542304)
360 Legal Group Limited (07119685)
Capital Reward Clients Limited (05886637)
Simply Biz Mortgages Limited (04829609)
Verbatim Adviser Services Limited (07036348)
Verbatim Investments Limited (07037050)
Verbatim Portfolio Management Limited (07037051)

Professional Financial Centres Limited (03022062)

Joint venture

Dawson MGA Limited

Country of incorporation Ireland
Nature of business Insurance intermediary

Class of shares holding
Ordinary 50 00

Associated companies

APS Legal & Associates Limited

Nature of business Professional will writers

Class of shares holding A Ordinary 25 00

APS Legal & Associates Limited has an accounting year end of 30 November 2013. The different accounting year end has no material impact on the consolidated financial statements.

Simply Legal & Associates Limited

Nature of business Dormant

Class of shares holding
Ordinary 17 50

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

FIXED ASSET INVESTMENTS - continued 12

Verbatim Adviser	Services	Limited
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Nature of business Provider of integrated trading systems

%

Class of shares

holding 75 51

Ordinary

Verbatım Investments Limited

Nature of business Economic owner of asset management vehicles

Class of shares

Ordinary

holding 75 51

Verbatim Portfolio Management Limited

Nature of business Promoter of investment services to FAs

%

Class of shares Ordinary

holding

75 51

Professional Financial Centres Limited

Nature of business Compliance support for FAs

%

Class of shares

holding

Ordinary

100 00

360 Law Limited

Nature of business Dormant

%

Class of shares holding 100 00 Ordinary

360 Law Limited has an accounting year end of 31 January 2014 The company is dormant and the different accounting year end has no impact on the consolidated financial statements

360 Lawyers Limited

Nature of business Dormant

%

Class of shares

holding

Ordinary

 $100 \ 00$

360 Lawyers Limited has an accounting year end of 31 January 2014 The company is dormant and the different accounting year end has no impact on the consolidated financial statements

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

12 FIXED ASSET INVESTMENTS - continued

Clear	View	Assured	Limited

Nature of business Group holding company

Class of shares holding Ordinary 10 00

Sandringham Financial Partners Limited

Nature of business Financial advice firm offering restricted advice through self-employed advisers

Class of shares holding Ordinary 10 00

Group and company

• • •	Loans to associates	Other loans	Totals
000	£	£	£
COST	161.150		
At 1 January 2013	161,158	4,979,318	5,140,476
Reclassification	2,633,098		2,633,098
New in year	209,099	15,636	224,735
Repayment in year	(2,864)	(214,004)	(216,868)
At 31 December 2013	3,000,491	4,780,950	7,781,441
PROVISIONS			
At 1 January 2013	161,158	-	161,158
Provisions for year	650,000	-	650,000
Reversal of provision	(161,158)	:	(161,158)
At 31 December 2013	650,000		650,000
NET BOOK VALUE			
At 31 December 2013	<u>2,350,491</u>	4,780,950	7,131,441
At 31 December 2012	_	4,979,318	4,979,318

Included in other loans is £4,780,950 (2012 - £4,979,318) relating to providing financial assistance for the purchase of shares in Simply Biz Limited to an employees' share scheme

The impairment recognised in previous periods against loans to associates has been reversed as sufficient proof of the recoverability of the cost of the asset has been evidenced during the current year

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

13 DEBTORS

	Group		Company	
	31 12 13	31 12 12	31 12 13	31 12 12
	£	£	£	£
Amounts falling due within one year				
Trade debtors	2,544,473	992,478	6,063	_
Amounts owed by group undertakings	-	-	4,289,176	2,335,211
Amounts owed by joint ventures	4,499	-	4,500	_
Amounts owed by associates	147,424	-	147,424	-
Amounts recoverable on contract	135,692	-	-	-
Other debtors	118,293	93,174	127,320	128,218
Tax	49,593	140,306	49,593	83,277
Deferred tax asset	-	5,900	-	3,000
Prepayments and accrued income	1,478,179	742,671	141,379	101,228
	4,478,153	1,974,529	4,765,455	2,650,934
Amounts falling due after more than one year				
Amounts owed by associates	-	2,633,098	_	2,633,098
Other debtors	73,185	31,562	_	
Amounts owed by group undertakings		· -	3,512,689	2,996,133
Тах	1,195,237	1,244,830	1,195,237	1,244,830
	1,268,422	3,909,490	4,707,926	6,874,061
Aggregate amounts	5,746,575	5,884,019	9,473,381	9,524,995

14 CURRENT ASSET INVESTMENTS

	Gre	Group	
	31 12 13	31 12 12	
	£	£	
Listed investments	793,293	747,457	

Market value of listed investments held by the group at 31 December 2013 - £793,293 (2012 - £747,457)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

15 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Compa		up Company	
	31 12 13	31 12 12	31 12 13	31 12 12		
	£	£	£	£		
Bank loans and overdrafts (see note 17)	707,027	280,000	707,027	280,000		
Trade creditors	1,486,305	638,425	84,634	59,119		
Amounts owed to group undertakings	-	-	3,630,768	679,774		
Tax	401,813	489,452	1,398	-		
Social security and other taxes	866,344	532,024	242,823	224,063		
Other creditors	119,693	17,288	1,371	2,823		
Accruals and deferred income	2,415,357	1,716,195	422,777	785,890		
	5,996,539	3,673,384	5,090,798	2,031,669		

6 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Group Com		mpany
	31 12 13	31 12 12	31 12 13	31 12 12	
	£	£	£	£	
Bank loans (see note 17)	17,353,982	1,120,000	17,353,982	1,120,000	
Other creditors	304,265	74,188	.	-	
Accruals and deferred income	397,647				
	18,055,894	1,194,188	17,353,982	1,120,000	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

17 LOANS

An analysis of the maturity of loans is given below

	Group		Company	
	31 12 13 £	31 12 12 £	31 12 13 £	31 12 12 £
Amounts falling due within one year or on demar Bank loans	707,027	280,000	707,027	280,000
Amounts falling due between one and two years Bank loans	707,027	280,000	707,027	280,000
Amounts falling due between two and five years Bank loans	5,724,082	840,000	5,724,082	840,000
Amounts falling due in more than five years Repayable otherwise than by instalments Bank loans	10,922,873		10,922,873	

£3,971,335 of the bank loans due in more than five years is repayable in full by 20 December 2019 Interest is charged at 4.75% above LIBOR

£6,951,538 of the bank loans due in more than five years is due to Beechbrook Mezzanine II Jersey Limited and is repayable in full by 20 June 2019 Interest is charged at 6% above LIBOR or 1%, whichever is higher Additional interest of 4% is charged and added to the outstanding capital amount and is repayable by 20 June 2019

18 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

Group

Land and buildings		Other oper	atıng leases
31 12 13	31 12 12	31 12 13	31 12 12
£	£	£	£
6,750	15,750	4,500	100,000
120,626	128,726	948,579	614,636
138,744			
266,120	144,476	953,079	714,636
	31 12 13 £ 6,750 120,626 138,744	£ £ 6,750 15,750 120,626 128,726 138,744 - 266,120 144,476	31 12 13

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

18	OPERATING LEASE COMMITMENTS -	continued			
	Company				
		Land and 31 12 13	l buildings 31-12-12	Other opera 31 12 13	ating leases
		31 12 13 £	31 12 12 £	31 12 13 £	31 12 12 £
	Expiring	100 (0)	100 (0)		2.200
	Between one and five years	120,626	120,626	6,808	2,380
19	SECURED DEBTS				
	The following secured debts are included within	in creditors			
			oup		pany
		31 12 13 £	31 12 12 £	31 12 13 £	31 12 12 £
	Bank loans	18,061,009	1,400,000	18,061,009	1,400,000
	The bank loan is secured by way of a debentur assets	e creating in part a	fixed and floating	g charge over all	of the company's
20	PROVISIONS FOR LIABILITIES				
		Gı	roup	Com	pany
		31 12 13	31 12 12	31 12 13	31 12 12
	Deferred tax				
	Deferred tax	31 12 13 £	31 12 12	31 12 13 £	31 12 12
	Deferred tax Other provisions	31 12 13 £	31 12 12	31 12 13 £	31 12 12
	Other provisions	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000	31 12 12
		31 12 13 £ 6,700	31 12 12 £	31 12 13 £	31 12 12
	Other provisions Aggregate amounts	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000	31 12 12
	Other provisions	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000 13,000	31 12 12 £
	Other provisions Aggregate amounts	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000 13,000 Deferred tax	Other provisions
	Other provisions Aggregate amounts Group Balance at 1 January 2013	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000 13,000 Deferred tax £ (5,900)	31 12 12 £
	Other provisions Aggregate amounts Group Balance at 1 January 2013 Provided during year	31 12 13 £ 6,700	31 12 12 £ 	13,000 Deferred tax £ (5,900) 15,500	Other provisions
	Other provisions Aggregate amounts Group Balance at 1 January 2013 Provided during year Acquired during the year	31 12 13 £ 6,700	31 12 12 £ 	31 12 13 £ 13,000 13,000 Deferred tax £ (5,900)	Other provisions £ 1,116,525
	Other provisions Aggregate amounts Group Balance at 1 January 2013 Provided during year Acquired during the year Additional provision	31 12 13 £ 6,700	31 12 12 £ 	13,000 Deferred tax £ (5,900) 15,500	Other provisions £ 1,116,525
	Other provisions Aggregate amounts Group Balance at 1 January 2013 Provided during year Acquired during the year	31 12 13 £ 6,700	31 12 12 £ 	13,000 Deferred tax £ (5,900) 15,500	Other provisions £ 1,116,525

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

20 PROVISIONS FOR LIABILITIES - continued

Company	
•	Deferred
	tax
	£
Balance at 1 January 2013	(3,000)
Profit and loss account	16,000
Balance at 31 December 2013	13,000

The group deferred tax balance is attributed to accelerated capital allowances of £26,800 credit (2012 - £10,800 credit) and other timing differences of £20,100 debit (2012 - £16,700 debit)

The company deferred tax balance is attributed to accelerated capital allowances of £26,300 credit (2012 - £11,500 credit) and other timing differences of £13,300 debit (2012 - £14,500 debit)

Other provisions relate to specific reinsurance claims notified to the group where the directors consider it is probable that a payment will be made in respect of the claim

21 MINORITY INTERESTS

22

			31 12 13	31 12 12
Minority interests' share of prof	īt in subsidiary und	ertakıngs	£ 89,182	£ 1,138,330
CALLED UP SHARE CAPIT	`AL			
Allotted, issued and fully paid Number	Class	Nominal value	31 12 13	31 12 12
7,219,819 (2012 - 8,027,823)	Ordinary	1p	72,198	80,278

Options to purchase 22,168 (2012 - 25,528) Ordinary shares have been granted in previous years with an exercise price of £1 25. These options are divided into three tranches for which the earliest exercise dates are 1 November 2007, 1 November 2008 and 1 November 2009.

Options to purchase 290,193 (2012 - 297,449) Ordinary shares have been granted in previous years with an exercise price of £10 15. These options are divided into three tranches for which the earliest exercise dates are 31 May 2012, 31 May 2013 and 31 May 2014.

All of the above options in issue at the year end have a seven year option period

Options to purchase 500,000 (2012 - Nil) Ordinary shares have been granted in the current year with an exercise price of £5 00. These options are divided into three tranches for which the earliest exercise dates are 31 December 2013, 31 December 2014 and 31 December 2015. The options in issue at the year end have a ten year option period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

23 RESERVES

Group				
•	Profit		Capital	
	and loss	Share	redemption	
	account	premium	reserve	Totals
	£	£	£	£
At 1 January 2013	11,331,908	4,986,824	-	16,318,732
Profit for the year	3,961,218	•	-	3,961,218
Dividends	(1,284,452)	-	-	(1,284,452)
Purchase of own shares	(3,000,000)	_	8,080	(2,991,920)
Share-based payment transactions	338,500	<u> </u>	<u> </u>	338,500
At 31 December 2013	11,347,174	4,986,824	8,080	16,342,078
Company				
	Profit		Capıtal	
	and loss	Share	redemption	
	account	premium	reserve	Totals
	£	£	£	£
At 1 January 2013	13,154,868	4,986,824	-	18,141,692
Profit for the year	2,671,711	-	-	2,671,711
Dividends	(1,284,452)	-	-	(1,284,452)
Purchase of own shares	(3,000,000)	-	8,080	(2,991,920)
Share-based payment transactions	338,500			338,500
At 31 December 2013	11,880,627	4,986,824	8,080	16,875,531

24 PENSION COMMITMENTS

Included within other creditors are pension costs of £19,537 (2012 - £Nil) which are outstanding at the year end

25 OTHER FINANCIAL COMMITMENTS

A minimum contracted fee of £474,000 (2012 - £390,000) is due for the following year

26 RELATED PARTY DISCLOSURES

The company has taken advantage of the exemption in Financial Reporting Standard Number 8 from the requirement to disclose transactions with wholly owned subsidiaries within the group

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements

During the year dividends totalling £1,027,827 (2012 - £1,027,827) were paid to group directors and trusts

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

RELATED PARTY DISCLOSURES - continued		
	31 12 13	31 12
D .	£	£
Director K.E.Danie	006.004	001
K E Davy	886,034	886
K E Davy trusts	97,777	97,
S C Turvey M L Timmins	26,344	26,
N M Stevens	9,158 230	9.
S R Braidford	520	
G J Kershaw	148	
D R C Kershaw	7,616	7.
D K C Kolshaw		
	1,027,827	1,027,
ABC Logal & Associates Limited		
APS Legal & Associates Limited An associate company		
During the year interest of £3,822 (2012 - £3,829) was charged to received from APS Legal & Associates Limited on an outstanding		2 - £5,76
	31 12 13	
Amount due from related party at the balance sheet date	£	£
Amount due from related party at the balance sheet date Provisions for doubtful debt at the balance sheet date		£ 161,
	£	£ 161.
Provisions for doubtful debt at the balance sheet date Simply Legal & Associates Limited	31 12 13	£ 161, 161,
Provisions for doubtful debt at the balance sheet date Simply Legal & Associates Limited An associate company	£ 162,116	£ 161, 161,
Provisions for doubtful debt at the balance sheet date Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date	£ 162,116 31 12 13 £ 208,895	£ 161, 161, 31 12 £ 208,
Provisions for doubtful debt at the balance sheet date Simply Legal & Associates Limited An associate company	£ 162,116	161. 161. 31 12 £ 208.
Provisions for doubtful debt at the balance sheet date Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date	£ 162,116 31 12 13 £ 208,895	£ 161, 161, 31 12 £ 208,
Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date Provisions for doubtful debt at the balance sheet date Clear View Assured Limited	£ 162,116 31 12 13 £ 208,895 177,333	£ 161, 161, 31 12 £ 208, 177,
Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date Provisions for doubtful debt at the balance sheet date Clear View Assured Limited An associate company During the year Simply Biz Limited made a loan of £Nil (2012 - £0)	£ 162,116 31 12 13 £ 208,895 177,333 650,000) to Clear View Assured mited during the year 31 12 13	£ 161, 161, 161, 208, 177, 177, 117, 117, 117, 117, 117, 11
Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date Provisions for doubtful debt at the balance sheet date Clear View Assured Limited An associate company During the year Simply Biz Limited made a loan of £Nil (2012 - £0 of £33,390 (2012 - £5,528) was charged to Clear View Assured Limited	162,116 31 12 13 £ 208,895 177,333 650,000) to Clear View Assured mited during the year	31 12 £ 161, 161, 31 12 £ 208, 177, Limited I
Simply Legal & Associates Limited An associate company Amount due from related party at the balance sheet date Provisions for doubtful debt at the balance sheet date Clear View Assured Limited An associate company During the year Simply Biz Limited made a loan of £Nil (2012 - £0)	£ 162,116 31 12 13 £ 208,895 177,333 650,000) to Clear View Assured mited during the year 31 12 13	£ 161, 161, 161, 208, 177, 177, 117, 117, 117, 117, 117, 11

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

26 RELATED PARTY DISCLOSURES - continued

Sandringham Financial Partners Limited

An associate company

During the year Simply Biz Limited paid expenses of £296,146 (2012 - £400,365) on behalf of Sandringham Financial Partners Limited and made a loan of £Nil (2012 - £1,555,000) to the company Interest of £103,362 (2012 - £22,215) was charged to Sandringham Financial Partners Limited during the year Sandringham Financial Partners Limited repaid amounts totalling £80,107 (2012 - £Nil) during the year

	31 12 13	31 12 12
	£	£
Amount due from related party at the balance sheet date	2,296,981	1,977,580

Simply Biz Employee Benefit Trust

A trust under the common control of two of the group directors

During the year Simply Biz Limited paid dividends of £79,302 (2012 - £79,302) to Simply Biz Employee Benefit Trust Simply Biz Limited paid expenses of £15,636 (2012 - £Nil) on behalf of the trust and the trust repaid amounts totalling £214,004 (2012 - £Nil) during the year

	31 12 13	31 12 12
	£	£
Amount due from related party at the balance sheet date	4,780,950	4,979,318

Huddersfield Giants Limited

A company in which K E Davy is a director

During the year Huddersfield Giants Limited was paid £30,000 (2012 - £30,000) by the group for sponsorship and other services. The group made donations totalling £187,800 (2012 - £Nit) to the company during the year

	31 12 13	31 12 12
	£	£
Amount due to related party at the balance sheet date	32,800	

Kirklees Stadium Development Limited

A company in which K E Davy is a director

During the year Kirklees Stadium Development Limited was paid £121,872 (2012 - £121,243) by Simply Biz Limited for property costs and other services

	31 12 13	31 12 12
	£	£
Amount due to related party at the balance sheet date	7,269	7,057

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

26	DELATED PAT	RTY DISCL	OSURES - continued	ł
20	RELAIDDIA:	KII DIBUL	Moores - commue	4

MMUNIC Limited

A company controlled by M L Timmins and N M Stevens

During the year the group made purchases of £35,797 (2012 - £44,531) from MMUNIC Limited

Amount due to related party at the balance sheet date $\begin{array}{ccc} 31\ 12\ 13 & 31\ 12\ 12 \\ \pounds & \pounds \\ 3,960 & 1,638 \end{array}$

Dawson MGA Limited

A joint venture company

During the year the group purchased 1 Ordinary share of €1 each at par in Dawson MGA Limited and made a loan of £4,500 (2012 - £Nil) to the company

27 ULTIMATE CONTROLLING PARTY

The ultimate controlling party is K E Davy

28 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Group		
•	31 12 13	31 12 12
	£	£
Profit for the financial year	3,961,218	1,640,456
Dividends	(1,284,452)	(1,284,362)
	2,676,766	356,094
Payments to acquire own shares	(3,000,000)	-
Proceeds from issue of shares	•	699
Share-based payment transactions	338,500	47,718
Net addition to shareholders' funds	15,266	404,511
Opening shareholders' funds	16,399,010	15,994,499
Closing shareholders' funds	16,414,276	16,399,010

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

28 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS - continued

Company

Profit for the financial year Dividends	31 12 13 £ 2,671,711 (1,284,452)	31 12 12 £ 2,872,458 (1,284,362)
Payments to acquire own shares Proceeds from issue of shares Share-based payment transactions	1,387,259 (3,000,000) 338,500	1,588,096 699 47,718
Net (reduction)/addition to shareholders' funds Opening shareholders' funds	(1,274,241) 18,221,970	1,636,513 16,585,457
Closing shareholders' funds	16,947,729	18,221,970

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

29 SHARE-BASED PAYMENT TRANSACTIONS

Group and company

During the year equity-settled share-based payment arrangements were in place with certain employees. There were new share options granted during the year with the earliest exercise date being one year from the date of grant and the latest exercise date being ten years later. The share options granted in previous years have the earliest exercise date being two and a half years from date of grant and latest exercise date being seven years later.

Details of share options in issue during the year are as follows

	31 12 13		31 12 12	
	Number of options	Weighted average exercise price	Number of options	Weighted average exercise price
		£		£
Outstanding at 1 January 2013	322,977	9 45	378,922	9 54
Granted during the year	500,000	5 00	-	-
Forfeited during the year	(10,616)	7 33	(55,385)	10 15
Exercised during the year			(560)	1 25
Outstanding at 31 December 2013	812,361	6 74	322,977	9 45
Exercisable at 31 December 2013	382,253	7 39	124,637	8 33

As the company is unlisted, information on share prices throughout the year are not available as they are not traded instruments

The share options granted in previous years that are outstanding at the end of the year have an exercise price of £1 25 or £10 15 depending on the date of grant, with a weighted average remaining contractual life of nil and 0 14 (2012 - nil and 0 61) years respectively

The share options granted during the year that are outstanding at the end of the year have an exercise price of £5 00, with a weighted average remaining contractual life of 1 year

The fair value of the share options has been based on directors' valuations. The fair value of the options granted during the year is £1

The total expense arising from share-based payment transactions is as follows

	31 12 13	31 12 12
	£	£
Equity-settled share-based payment transactions	338 500	47,718

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

30	ACOUISITION OF SUBSIDIARIES
30	ACCIDITION OF SUBSIDIARIES

On 20 December 2013 77 69% of the issued share capital of Staffcare Limited was acquired for a cash consideration of £13,940,064. The acquisition has been accounted for by the acquisition method of accounting

Details of the assets and liabilities immediately prior to the acquisition of Staffcare Limited are as follows

Fixed assets Debtors Cash at bank and in hand Creditors	£ 81,703 1,550,395 2,263,573 (2,137,887)	
Total net assets of acquired subsidiaries	1,757,784	
Goodwill arising on acquisition	12,574,364	
Total cash consideration	13,940,064	
Total cash consideration includes £68,000 included in accruals at 31 December 2013 No fair value adjustments were made to the above assets and liabilities on acquisition		
Summarised profit and loss account from 1 July 2013 up to the date of acquisition.	£	
Turnover	2,528,370	
Operating profit	198,201	
Profit on ordinary activities before taxation Tax on profit on ordinary activities	191,285 30,004	
Profit for the financial period	161,281	
The profit after tax for the company acquired for the year 1 July 2012 to 30 June 2013 was £1,389,232		
Summarised statement of total gains and losses from 1 July 2013 up to the date of acquisition.	£	
Profit for the financial period	161,281	
Prior year adjustment	(71,611)	

89,670

Total gains and losses recognised since last annual report