Company Registration No. 03014472 (England and Wales)	
GLOBAL INTERNATIONAL TRADING LIMITED  ANNUAL REPORT AND FINANCIAL STATEMENTS  FOR THE YEAR ENDED 31 DECEMBER 2021	

# **COMPANY INFORMATION**

Directors Mr J Albertini

Mr M Van Dongen

Company number 03014472

Registered office 3 Williamsport Way

New Lion Barn Industrial Estate

Needham Market

lpswich IP6 8RW

Auditor Ensors Accountants LLP

Connexions 159 Princes Street

lpswich IP1 1QJ

Business address 3 Williamsport Way

New Lion Barn Industrial Estate

Needham Market

lpswich IP6 8RW

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present the strategic report for the year ended 31 December 2021.

#### Fair review of the business

The year to 31st December 2021 started with the end of the Brexit transition period and a continuation of government lockdowns whilst the country continued to manage the impact of the Covid-19 on society. As with 2020, the Covid-19 pandemic created significant challenges both internally and for stakeholders. In particular, the business saw increased costs and lead-times for transporting raw materials into the UK. However, from May 2021 the business and stakeholders started to operate und

The Company continues to focus on increasing manufacturing output, expanding the product portfolio and improving efficiencies throughout the business.

#### PRINCIPAL RISKS AND UNCERTAINTIES FACING THE BUSINESS

Management continually monitors the key risks facing the Company together with assessing the controls used for managing these risks. The board of directors formally reviews and documents the principal risks facing the business at least annually.

The principal risks and uncertainties facing the Company are as follows:

- Global Inflation

   The Company acknowledges the risk posed by inflation on its customers' appetite to purchase new
   window blinds and also suppliers ability to maintain prices.
- Economic downturn The Company acknowledges the importance of maintaining close relationships with its key
  customers in order to be able to identify the early signs of potential financial difficulties. Sales trends and payments
  are constantly reviewed to enable early action to be taken in the event of increased risk.
- Competitor pressure The market in which the Company operates is considered to be relatively competitive, and
  therefore competitor pressure could result in losing sales to key competitors. The company manages this risk by
  providing quality products and maintaining strong relationships with its key customers.
- Reliance on key suppliers The Company's purchasing activities could expose it to over reliance on certain suppliers
  and inflationary pricing pressure. The Company manages this risk by ensuring there is enough breadth in its supplier
  base and by constantly seeking to find potential alternative suppliers that may be used, if necessary.
- Loss of key personnel This would present significant operational difficulties for the Company. Management seek to
  ensure that key personnel are appropriately remunerated to ensure that good performance is recognised.
- Exchange Rate Movements The Company acquires a significant level of its stock from overseas suppliers in foreign currency. Movements in the exchange rates between currencies has the potential to impact the costs of the business.
- Financial risk management The company adopts the principal policy of financing its working capital through retained
  earnings and through confidential invoice finance at the prevailing market interest rates. The company is exposed to
  the usual credit and cash flow risk of selling on credit and manages this through strict credit control procedures. By
  adhering to stringent credit limits, established for each customer, based on a combination of payment history and by
  utilising the UK's largest credit insurance agency, this risk is minimised.
- Currency risk With regard to the turnover, the company has a fairly limited exposure to foreign exchange risk, as
  only 10% is derived from non-sterling accounts. The exposure is certainly more evident with regard to the stock
  purchases, where a considerable proportion are transacted in US dollars. Payments are handled through a
  combination of spot and forward currency deals.

#### Development and financial performance during the year

As reported in the profit and loss account, Turnover increased by 2.2% to £15.9M in the current period. The gross margin decreased 3% to 23% as the cost of shipping impacted margins. The pre-tax result shows a profit of £7K against last year's profit of £114K.

# **STRATEGIC REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### Key performance indicators

Management use a range of performance measures to monitor and manage the business. The performance measures are split into financial and non-financial key performance indicators as set out below:

Turnover: The Company is looking to continually grow its revenue year on year

Gross Margin: The Company closely monitors the gross margin % as an indicator to ensure cost are controlled on

its key products

Stock Turnover: The Company will monitor its stock turn to ensure stock on hand is always at the correct level

#### Financial position at the reporting date

The statement of financial position shows that the Company's net assets at the year-end have stayed the same (£2.3M). No dividend has been declared. The stock holding has decreased as the Company focused on managing its inventory to improve efficiencies and forecasting abilities.

The company had cash outflows from operating activities of £249K but received a bank loan for £500k to remain cash neutral.

On behalf of the board

Mr J Albertini Mr M Van Dongen **Director Director** 

29 September 2022 29 September 2022

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present their annual report and financial statements for the year ended 31 December 2021.

#### Principal activities

The principal activities of the company continued to be those of the manufacture, installation and distribution of window blinds & window blind components.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr J Albertini Mr M Van Dongen

#### Results and dividends

The results for the year are set out on page 8.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

#### Treasury operations and financial instruments

The Company operates a centralised treasury function which is responsible for managing the liquidity, interest and foreign currency risks associated with the Company's activities. The Company's principal financial instruments include invoice and stock financing, the main purpose of which is to raise finance for the Company's operations. In addition, the Company has various other financial assets and liabilities such as trade receivables and trade payables arising directly from its operations.

#### **Future developments**

In light of the global market pressures, the directors consider that the forthcoming financial year will be a unique year of challenging trading conditions, but one the business is well placed to deal with through a balance customer base and supply chain. The aim is to continue to increase turnover and margins. Overall, the directors believe that the Company is well placed in terms of strategic and market position to maximise its ability to generate sales and satisfy customer demand, in spite of the difficult conditions facing the business.

#### Auditor

The auditor, Ensors Accountants LLP, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mr J Albertini **Director**29 September 2022

Mr M Van Dongen **Director** 29 September 2022

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBERS OF GLOBAL INTERNATIONAL TRADING LIMITED

#### Opinion

We have audited the financial statements of Global International Trading Limited (the 'company') for the year ended 31 December 2021 which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its loss for the year than ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### INDEPENDENT AUDITOR'S REPORT (CONTINUED)

#### TO THE MEMBERS OF GLOBAL INTERNATIONAL TRADING LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

In identifying and assessing the risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework that
  the company operates in and how the company are complying with the legal and regulatory framework;
- enquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur, including assessment
  of how and where the financial statements may be susceptible to fraud.

# **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

#### TO THE MEMBERS OF GLOBAL INTERNATIONAL TRADING LIMITED

#### Auditor's responsibilities for the audit of the financial statements (continued)

Our audit was designed to include tests of detail together with an assessment of the control environment to enable us to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement due to fraud. Through discussion with management, and from our own knowledge of and experience of the sector in which the company operates, we identified the following areas where we consider there is a higher risk of fraud: transactions and balances with related parties, revenue recognition, and management override of systems and control.

We performed audit procedures to address the risks noted above, which included the following:

- Enquiry of management, those charged with governance and the entity's solicitors around actual and potential litigation and claims
- Testing journal entries and other adjustments for appropriateness, and evaluating business rationale of significant transactions
- Review of related party transactions ensuring they have an appropriate business rationale
- Testing a sample of sales orders to ensure that income is correctly recognised in the financial statements on the date the goods are despatched

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

It is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Barry Gostling (Senior Statutory Auditor)
For and on behalf of Ensors Accountants LLP

30 September 2022

Chartered Accountants Statutory Auditor

Connexions 159 Princes Street Ipswich IP1 1QJ

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 £	2020 £
Turnover	3	15,920,869	15,575,916
Cost of sales		(12,258,795)	(11,433,655)
Gross profit		3,662,074	4,142,261
Distribution costs		(980,394)	(1,096,877)
Administrative expenses		(2,631,037)	(2,846,579)
Operating profit	4	50,643	198,805
Interest receivable and similar income	7	19,887	-
Interest payable and similar expenses	8	(63,285)	(84,809)
Profit before taxation		7,245	113,996
Tax on profit	9	(12,488)	(22,780)
(Loss)/profit for the financial year		(5,243)	91,216

The income statement has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF FINANCIAL POSITION

# AS AT 31 DECEMBER 2021

		202	21	202	0
	Notes	£	£	£	£
Fixed assets					
Intangible assets	10		184,271		239,552
Tangible assets	11		1,268,396		1,259,083
Investments			3,939		1,080
			1,456,606		1,499,715
Current assets					
Stocks	13	3,001,493		4,026,145	
Debtors	14	3,120,195		2,544,133	
Cash at bank and in hand		269,726		257,717	
		6,391,414		6,827,995	
Creditors: amounts falling due within one year	15	(5,034,745)		(5,352,418)	
Net current assets			1,356,669		1,475,577
Total assets less current liabilities			2,813,275		2,975,292
Creditors: amounts falling due after more					
than one year	16		(400,030)		(550,251)
Provisions for liabilities					
Deferred tax liability	19	76,126	(70.400)	82,679	(00.070)
			(76,126) ———		(82,679)
Net assets			2,337,119		2,342,362
Capital and reserves					
Called up share capital	21		5,000		5,000
Profit and loss reserves			2,332,119		2,337,362
Total equity			2,337,119		2,342,362

The financial statements were approved by the board of directors and authorised for issue on 29 September 2022 and are signed on its behalf by:

Mr J Albertini Mr M Van Dongen Director Director

Company Registration No. 03014472

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	Share capitaProfit and loss reserves		Share capita <b>₽</b> rof		Total
	£	£	£		
Balance at 1 January 2020	5,000	2,246,146	2,251,146		
Year ended 31 December 2020: Profit and total comprehensive income for the year	-	91,216	91,216		
Balance at 31 December 2020	5,000	2,337,362	2,342,362		
Year ended 31 December 2021: Loss and total comprehensive income for the year		(5,243)	(5,243)		
Balance at 31 December 2021	5,000	2,332,119	2,337,119		

# STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED 31 DECEMBER 2021

		2021	I	2020	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	26				
			(185,583)		813,915
Interest paid			(63,285)		(84,809)
Net cash (outflow)/inflow from operating activ	rities				
, , , , , , , , , , , , , , , , , , ,			(248,868)		729,106
Investing activities					
Purchase of intangible assets		-		(276,406)	
Purchase of tangible fixed assets		(63,880)		(24,234)	
Purchase of subsidiaries		(2,859)		(1,080)	
Interest received		19,887		-	
Net cash used in investing activities			(46,852)		(301,720)
Financing activities					
Proceeds of new bank loans		500,000		-	
Repayment of bank loans		(84,059)		(140,095)	
Payment of finance leases obligations		(108,212)		(100,525)	
Net cash generated from/(used in) financing					
activities			307,729		(240,620)
Net increase in cash and cash equivalents			12,009		186,766
Cash and cash equivalents at beginning of year			257,717		70,951
Cash and cash equivalents at end of year			269,726		257,717

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

#### Company information

Global International Trading Limited is a private company limited by shares incorporated in England and Wales. The registered office is 3 Williamsport Way, New Lion Barn Industrial Estate, Needham Market, Ipswich, IP6 8RW.

#### 1.1 Accounting convention

These financial statements have been prepared under the historical cost convention and in accordance with FRS 102 "The Financial Reporting Standard" applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company has taken advantage of the exemption under section 400 of the Companies Act 2006 not to prepare consolidated accounts. The financial statements present information about the company as an individual entity and not about its group.

Global International Trading Limited is a wholly owned subsidiary of Global Mergers & Acquisitions Limited and the results of Global International Trading Limited are included in the consolidated financial statements of Global mergers & Acquisitions Limited which are available from 3 Williamsport Way, New Lion Barn Industrial Estate, Needham Market. Ipswich, Suffolk, IP6 8RW.

#### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

The turnover shown in the profit and loss account represents amounts invoiced during the year, and is recognised at the invoice date.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.4 Intangible fixed assets - goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life.

#### 1.5 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

Intangible assets are brand names. Such assets are defined as having finite useful lives and the costs are amortised on a straight line basis over their estimated useful lives of 5 years. Intangible assets are stated at cost less amortisation and are reviewed for impairment whenever there is an indication that the carrying value may be impaired.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Brand names 5 years straight line

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Freehold 2% straight line
Plant and machinery 25% reducing balance
Fixtures, fittings & equipment 25% reducing balance
Motor vehicles 25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.7 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The company considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Entities in which the company has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

#### 1.8 Impairment of fixed assets

At each reporting end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment loss are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### 1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.11 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow group companies that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.12 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.13 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

#### 1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.16 Retirement benefits

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit or loss.

# 1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

#### 1.18 Foreign exchange

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

#### 1.19 Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Stock provisioning

The company sells window covering solutions which is subject to changing consumer demands and fashions. As a result it is necessary to consider the recoverability of the cost of the stock and the associated provisioning required. When calculating the provision, management considers the nature and age of the stock as well as applying assumptions around anticipated saleability of stock.

#### Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the aging profile of debtors, whether covered by insurance and historical experience.

#### Stock transport and duty costs

Stock includes transport and duty costs incurred to bring goods to their current location. This is estimated based stock purchase transactions in the accounting period.

#### 3 Turnover and other revenue

An analysis of the company's turnover is as follows:

	2021	2020
	£	£
Turnover analysed by class of business		
Window covering solutions	15,920,869	15,575,916
	2021	2020
	£	£
Turnover analysed by geographical market		
United Kingdom	14,867,271	14,274,625
Rest of world	1,053,598	1,301,291
	15,920,869	15,575,916
	2021	2020
	£	£
Other significant revenue		
Interest income	19,887	-

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

	Operating profit	2021	2020
	Operating profit for the year is stated after charging/(crediting):	£	£
	Exchange differences apart from those arising on financial instruments measured at		
	fair value through profit or loss	(124,560)	61,778
	Fees payable to the company's auditor for the audit of the company's financial statements	10,450	9,950
	Depreciation of owned tangible fixed assets	80,782	85,747
	Depreciation of tangible fixed assets held under finance leases	79,643	79,209
	(Profit)/loss on disposal of tangible fixed assets	-	4,536
	Amortisation of intangible assets	55,281	36,854
	Operating lease charges	128,351 	164,489
5	Employees		
	The average monthly number of persons (including directors) employed by the company	during the year w	as:
		2021	2020
		Number	Number
	Production staff	145	134
	Administration staff		25
	Total	171 	159
	Their aggregate remuneration comprised:		
		2021	2020
		£	£
	Wages and salaries	3,732,420	
	Social security costs	306,481	289,330
			289,330
	Social security costs	306,481	289,330 56,552
6	Social security costs Pension costs	306,481 61,010	289,330 56,552
6	Social security costs	306,481 61,010	289,330 56,552 3,806,407
6	Social security costs Pension costs	306,481 61,010 4,099,911	289,330 56,552 3,806,407
6	Social security costs Pension costs	306,481 61,010 4,099,911	289,330 56,552 3,806,407
	Social security costs Pension costs  Directors' remuneration  Remuneration for qualifying services	306,481 61,010 4,099,911 2021	289,330 56,552 3,806,407
6	Social security costs Pension costs  Directors' remuneration	306,481 61,010 4,099,911 2021 £ 152,500	289,330 56,552 3,806,407 2020 £ 152,500
	Social security costs Pension costs  Directors' remuneration  Remuneration for qualifying services	306,481 61,010 4,099,911 2021	289,330 56,552 3,806,407 2020 £ 152,500
	Social security costs Pension costs  Directors' remuneration  Remuneration for qualifying services	306,481 61,010 4,099,911 2021 £ 152,500	3,460,525 289,330 56,552 3,806,407 2020 £ 152,500

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

		(Continued)
7 Interest receivable and similar income		
Investment income includes the following:		
Interest on financial assets not measured at fair value through profit or loss	19,887	
8 Interest payable and similar expenses		
	2021	2020
	£	£
Interest on financial liabilities measured at amortised cost:		
Interest on bank overdrafts and loans	39,597	60,280
Interest payable to group undertakings		1,968
	39,597	62,248
Other finance costs:		
Interest on finance leases and hire purchase contracts	23,688	20,985
Other interest	-	1,576
	63,285	84,809
	_	
9 Taxation		
	2021	2020
	£	£
Current tax		
UK corporation tax on profits for the current period	19,041	-
Deferred tax		
Origination and reversal of timing differences	(6,553)	22,780
S S		
Total tax charge	12,488	22,780
•		

In March 2021, the UK government announced a change in the main rate of Corporation Tax 19% to 25% with effect from 1 April 2023. The deferred tax liability has not been adjusted to reflect this change.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

9	Taxation	(Continued	(L

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2021 £	2020 £
Profit before taxation	7,245	113,996
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%)	1,377	21,659
Tax effect of expenses that are not deductible in determining taxable profit	1,729	78
Adjustments in respect of prior years	6,082	(2,417)
Depreciation on assets not qualifying for tax allowances	3,300	3,460
Taxation charge for the year	12,488	22,780
Johanneth Sundanna		

#### 10 Intangible fixed assets

•	Goodwill £	Brand names £	Total £
Cost			
At 1 January 2021 and 31 December 2021	21,300	276,406	297,706
Amortisation and impairment			
At 1 January 2021	21,300	36,854	58,154
Amortisation charged for the year	-	55,281	55,281
At 31 December 2021	21,300	92,135	113,435
Carrying amount			
At 31 December 2021	-	184,271	184,271
At 31 December 2020	-	239,552	239,552

The carrying amount of brand name intangible assets disclosed above relates to a single brand name. The amortisation period remaining in respect of this intangible asset is 3.33 years.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

11	Tangible fixed assets						
		Land and	Plant and F	Plant andFixtures, fittings		Motor vehicles Total	
		buildings Freehold	machinery	& equipment			
		£	£	£	£	£	
	Cost						
	At 1 January 2021	1,093,597	1,297,066	314,396	16,995	2,722,054	
	Additions	6,412	153,987	9,339	-	169,738	
	At 31 December 2021	1,100,009	1,451,053	323,735	16,995	2,891,792	
	Depreciation and impairment						
	At 1 January 2021	275,068	936,939	245,122	5,842	1,462,971	
	Depreciation charged in the year	18,294	120,622	18,721	2,788	160,425	
	At 31 December 2021	293,362	1,057,561	263,843	8,630	1,623,396	
	Carrying amount						
	At 31 December 2021	806,647	393,492	59,892	8,365	1,268,396	
	At 31 December 2020	818,529	360,127	69,274	11,153	1,259,083	

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	2021 £	2020 £
Plant and machinery	239,954	226,471
Motor vehicles	8,365	11,153
	248,319	237,624

# 12 Subsidiaries

These financial statements are separate company financial statements for Global International Trading Limited.

Details of the company's subsidiaries at 31 December 2021 are as follows:

Name of undertaking	Registered office	Class of	Class of % I	
		shares held	Direct	Indirect
Novo Europe BV	Netherlands	Ordinary	100.00	-
Zon-comfort BV	Netherlands	Ordinary	0	100.00
Pro Chem	Netherlands	Ordinary	0	100.00

The investments in subsidiaries are all stated at cost.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

13	Stocks		2021	2020
			£	£
	Finished goods and goods for resale		3,001,493	4,026,145
14	Debtors			
	Amounts falling due within one year:		2021 £	2020 £
	Trade debtors		1,732,124	1,600,512
	Amounts owed by group undertakings		452,994	355,233
	Other debtors		935,077	588,388
			3,120,195	2,544,133
15	Creditors: amounts falling due within one year		2024	0000
		Notes	2021 £	2020 £
	Bank loans	17	499,928	39,789
	Obligations under finance leases	18	97,367	95,680
	Trade creditors		1,317,388	1,604,837
	Amounts owed to group undertakings		153,735	255,822
	Corporation tax		19,041	_
	Other taxation and social security		466,472	612,879
	Other creditors		2,480,814	2,743,411
			5,034,745	5,352,418

Included within Other Creditors are borrowings in respect of an invoice financing and stock drawdown facility. These totalled £1,971,674 at 31 December 2020 (2020: £2,268,750).

These borrowings are secured by a fixed and floating charge over the present and future assets of the Company.

# 16 Creditors: amounts falling due after more than one year

		2021	2020
	Notes	£	£
Bank loans and overdrafts	17	286,582	330,780
Obligations under finance leases	18	113,448	117,489
Other creditors		-	101,982
		400,030	550,251

Bank loans and overdrafts are secured by a fixed and floating charge over the assets of the company.

Obligations under finance leases are secured on the fixed assets to which they relate.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

16	Creditors: amounts falling due after more than one year		(Continued)
	Amounts included above which fall due after five years are as follows:		
	Payable by instalments	110,876	162,084
17	Loans and overdrafts		
		2021 £	2020 £
	Bank loans	786,510	370,569
	Payable within one year	499,928	39,789
	Payable after one year	286,582	330,780

The loan is secured by a legal charge over the freehold property of the Company.

The Company obtained a bank loans totalling £950,000 during 2017 which are repayable in instalments over 12 years. The loan attracts interest at 2% over the base rate which is 0.5% at the year end.

A further loan of £500,000 has been drawn down in the year. This is being repaid over a period of 12 months.

## 18 Finance lease obligations

Future minimum lease payments due under finance leases:	2021 €	2020 £
Within one year In two to five years	97,367 113,448	95,680 117,489
	210,815	213,169

Finance lease payments represent rentals payable by the company for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is five years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

#### 19 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2021	Liabilities 2020
Balances:	£	£
Accelerated capital allowances	77,154	83,764
Short term timing differences	(13,260)	(13,317)
Capital gains	12,232	12,232
	<del></del>	82,679
		2021
Movements in the year:		£
Liability at 1 January 2021		82,679
Credit to profit or loss		(6,553)
Liability at 31 December 2021		76,126

The deferred tax liability set out above mainly relates to accelerated capital allowances that are expected to reverse over the period that the underlying fixed assets are depreciated.

#### 20 Retirement benefit schemes

Defined contribution schemes	2021 £	2020 £
Charge to profit or loss in respect of defined contribution schemes	61,010	56,552

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

# 21 Share capital

	2021	2020	2021	2020
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary shares of £1 each	5,000	5,000	5,000	5,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

#### 22 Operating lease commitments

#### Lessee

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Operating lease payments represent rentals payable by the company for certain of its assets. Leases are negotiated for an average term of 3.5 years.

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021	2020
	£	£
Within one year	110,772	84,899
Between two and five years	47,673	96,748
	158,445	181,647
Capital commitments		
Amounts contracted for but not provided in the financial statements:		

Amounts contracted for but not provided in the financial statements:

	2021	2020
	£	£
Acquisition of tangible fixed assets	-	78,880

#### 24 Related party transactions

# Remuneration of key management personnel

The remuneration of key management personnel, including directors, is as follows.

	2021 £	2020 £
Aggregate compensation	152,500	152,500

## Transactions with related parties

During the year the company entered into the following transactions with related parties:

	Sale of goods		Purchase of goods	
	2021	2020	2021	2020
	£	£	£	£
Entities over which the entity has control, joint				
control or significant influence	550,372	40,619	423	20,531
Other related parties	440,863	255,981	11,136	152,317
	991,235	296,600	11,559	172,848

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# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Related party transactions		(Continued)
	Management fees	
	2021	2020
	£	£
Entities with control, joint control or significant influence over the company		111,002
The following amounts were outstanding at the reporting end date:		
Amounts owed to related parties	2021 £	2020 £
Entities with control, joint control or significant		
influence over the company	153,735	1,924
Entities over which the entity has control, joint control or significant influence	423	
Other related parties	11,136	255,822
	165,294	257,746
The following amounts were outstanding at the reporting end date:		
	2021	2020
Amounts owed by related parties	£	£
Entities over which the entity has control, joint		
control or significant influence	753,729	394,781
Other related parties	1,477,635	784,028
	2,231,364	1,178,809

The other related parties balance relates to a company under the control of the parent of Global International Trading Limited and a Global International Trading Limited director.

The Company has borrowing secured with a cross guarantee in place with its parent, Global Mergers & Acquisitions Ltd, and Global Blinds & Shutters Ltd, a fellow Group company.

# 25 Ultimate controlling party

At the year end the immediate and ultimate parent company is Global Mergers & Acquisitions Limited, a company registered in England and Wales. The registered office of Global Mergers & Acquisitions Ltd is 3 Williamsport Way, New Lion Barn Industrial Estate, Needham Market, Ipswich, Suffolk, IP6 8RW.

The ultimate controlling parties are considered to be the directors by virtue of their shareholdings in the group.

Global Mergers & Acquisitions Limited prepares group accounts, which include Global International Trading Limited. This is the smallest and largest group for which consolidated accounts are prepared. These accounts can be obtained from the Registered Office address noted above.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

26	Cash (absorbed by)/generated from operations	5			
				2021 £	2020 £
				T.	2.
	(Loss)/profit for the year after tax			(5,243)	91,216
	Adjustments for:				
	Taxation charged			12,488	22,780
	Finance costs			63,285	84,809
	Investment income			(19,887)	-
	(Gain)/loss on disposal of tangible fixed assets			-	4,536
	Amortisation and impairment of intangible assets			55,281	36,854
	Depreciation and impairment of tangible fixed ass	ets		160,425	164,956
	Movements in working capital:				
	Decrease/(increase) in stocks			1,024,652	(608,421
	Increase in debtors			(576,062)	(218,867
	(Decrease)/increase in creditors			(900,522)	1,236,052
	Cash (absorbed by)/generated from operations	3		(185,583)	813,915
27	Analysis of changes in net debt				
-	raidiyoto or changes in not dobt	1 January 2021	Cash flows	New finance	31 December
				leases	2021
		£	£	£	£
	Cash at bank and in hand	257,717	12,009	-	269,726
	Borrowings excluding overdrafts	(370,569)	(415,941)	-	(786,510
	Obligations under finance leases	(213,169)	108,212	(105,858)	(210,815
		(326,021)	(295,720)	(105,858)	(727,599

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.