Grant Thornton &

DIESEL (LONDON) LIMITED

FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 DECEMBER 2000

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FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

Company Registration Number:

3005257

Registered Office:

55 Argyle Street

London WC1 8EF

Directors:

M Tosin P Philippou P S Lawley A Guérard

Secretary:

A Guérard

Bankers:

NatWest Bank Plc

246 Regent Street

London W1R 7PB

Solicitors:

Nabarro Nathanson

Lacon House Theobald's Road

London WCIX 8RW

Auditors:

Grant Thornton Registered Auditors

Chartered Accountants Grant Thornton House

Melton Street Euston Square London NW1 2EP

FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

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REPORT OF THE DIRECTORS

For the year ended 31 DECEMBER 2000

The directors present their report together with the audited financial statements for the year ended 31 December 2000.

Results and dividends

The profit and loss account is set out on page 6 and shows the profit for the year of £1,880,261 (1999: £375,203).

The directors do not recommend the payment of a dividend.

Principal activities, trading review and future developments

The principal activity of the company is that of a clothing distributor and retailer.

The result for the year reflects the current UK retail trading market. The directors are confident of further growth in 2001 and beyond.

Significant changes in fixed assets

Movements in fixed assets are disclosed in note 7 to the financial statements.

Directors

The directors of the company during the year were:

M Tosin
P Philippou
P S Lawley

A Guérard

No director has any interest in the share capital of the company.

Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS

For the year ended 31 DECEMBER 2000

European Monetary Union

The Board believe that the costs associated with the change will not be significant.

Auditors

Grant Thornton offer themselves for reappointment as auditors in accordance with Section 385 of the Companies Act 1985.

BY ORDER OF THE BOARD

A Guérard Secretary

8 March 2001

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REPORT OF THE AUDITORS TO THE MEMBERS OF

DIESEL (LONDON) LIMITED

We have audited the financial statements on pages 4 to 16 which have been prepared under the accounting policies set out on pages 4 and 5.

Respective responsibilities of the directors and auditors

As described on page 1 the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

GRAND PHORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS

LONDON 8 MARCH 2001

PRINCIPAL ACCOUNTING POLICIES

BASIS OF PREPARATION

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

TURNOVER

Turnover represents net sales to outside customers.

DEPRECIATION

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets, over their expected useful lives. It is calculated at the following rates:

Leasehold improvement	10% straight line basis
Fixtures, fittings, tools and equipment	33% straight line basis
Plant and machinery	33% straight line basis
Computer equipment	33% straight line basis
Motor vehicles	25% straight line basis

STOCKS

Stocks are stated at the lower of weighted average cost and net realisable value. Cost comprises the purchase price including import duties, transport and handling costs and any other directly attributable costs, less trade discounts, rebates and subsidiaries.

DEFERRED TAXATION

Provision is made for timing differences between the treatment of certain items for taxation and accounting purposes, except that no provision is made where it can be reasonably foreseen that such deferred taxation will not be payable in the future.

FOREIGN CURRENCIES

Assets and liabilities in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transactions. Exchange differences are taken into account in arriving at the operating profit,

LEASED ASSETS

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their expected useful lives. The interest element of leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease. All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight line basis over the lease term.

PRINCIPAL ACCOUNTING POLICIES

CONTRIBUTIONS TO PENSION FUNDS

Defined contribution scheme

The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period.

PROFIT AND LOSS ACCOUNT

For the year ended 31 DECEMBER 2000

	Note	2000 £	1999 £
Turnover	ı	32,593,449	25,799,678
Cost of sales		(19,145,386)	(15,478,913)
Gross profit		13,448,063	10,320,765
Selling and distribution expenses Administrative expenses		(7,387,351) (3,200,975)	(6,927,460) (2,510,680)
Operating profit		2,859,737	882,625
Interest receivable		53,700	52,485
		2,913,437	935,110
Interest payable	3	(161,156)	(234,237)
Profit on ordinary activities before taxation	i	2,752,281	700,873
Tax on profit on ordinary activities	6	(872,020)	(325,670)
Profit on ordinary activities after taxation		1,880,261	375,203
Accumulated profit brought forward		440,172	64,969
Profit retained and transferred to from reserves		2,320,433	440,172

All transactions arise from continuing operations.

All recognised gains and losses are included in the profit and loss account.

The accompanying accounting policies and notes form an integral part of these financial statements.

BALANCE SHEET AT 31 DECEMBER 2000

	Note	2000	1999
	11010	£	£
Fixed assets			
Tangible assets	7	3,781,389	2,460,728
Current assets			
Stocks	8	1,896,162	2,389,938
Debtors	9	5,494,063	5,105,013
Cash at bank and in hand		2,902,862	725,645
		10,293,087	8,220,596
Creditors: amounts falling due within one year	10	(11,046,089)	(9,510,447)
Net current liabilities		(753,002)	(1,289,851)
Total assets less current liabilities		3,028,387	1,170,877
Creditors: amounts falling due after more than one year	11	(7,954)	(30,705)
		3,020,433	1,140,172
Capital and reserves			
Called up share capital	13	700,000	700,000
Profit and loss account		2,320,433	440,172
Equity shareholders' funds		3,020,433	1,140,172

The financial statements were approved by the Board of Directors on 8 March 2001

P Philippou - Director

CASH FLOW STATEMENT

For the year ended 31 DECEMBER 2000

	Note	2000 £	1999 £
Net cash inflow from operating activities	15	7,245,352	649,093
Returns on investments and servicing of finance			
Interest paid		(187,621)	(234,237)
Interest received		53,700	52,485
Net cash outflow from returns on investments and servicing of			
finance		(133,921)	(181,752)
Taxation			
Corporation tax paid		(655,098)	(43,482)
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(2,285,005)	(1,162,668)
Proceeds on sale of tangible fixed assets		8,000	31,800
Net cash outflow from capital expenditure and financial investment		(2,277,005)	(1,130,868)
Financing			
Repayment of borrowing		(2,000,000)	-
Increase/(decrease) in cash	16	2,179,328	(707,009)

The accompanying accounting policies and notes form an integral part of these financial statements.

OTHER PRIMARY STATEMENTS

For the year ended 31 DECEMBER 2000 $\,$

	2000 £	1999 £
Reconciliation of movements in shareholders' funds Shareholders' funds at 1 January 2000	1,140,172	764,969
Profit for the financial year	1,880,261	375,203
Shareholders' funds at 31 December 2000	3,020,433	1,140,172

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

TURNOVER AND PROFIT

The turnover and profit before taxation is wholly attributable to distribution and sale of clothing within Great Britain and the Republic of Ireland.

2 EMPLOYEES

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Staff costs consist of:

	2000 £	1999 £
Wages and salaries	3,469,990	2,864,576
Social security costs Pension costs	293,321	245,716
Pension costs	47,378	40,760
	3,810,689	3,151,052
The average number of employees during the year was as follows:		
	2000	1999
	Number	Number
Warehouse and sales	144	152
Administration	20	19
	164	171
INTEREST PAYABLE		
	2000	1999
	£	£
Interest on bank borrowings	147,252	171,578
Interest payable to group undertakings	10,877	60,773
Finance charges in respect of finance leases	3,027	1,886
	161,156	234,237

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NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

	2000	1999
	£	£
This is stated after charging/(crediting):		
Depreciation		
- on assets held under finance leases	35,290	21,642
- on other assets	922,179	839,792
Hire of other assets		
- operating lease	929,298	502,842
Finance charges on leases	3,027	1,886
Profit on sale of assets	1,125	(14,375)
DIRECTORS' EMOLUMENTS		
	2000	1999
	£	£
Remuneration in respect of directors was as follows:		
Emoluments	239,000	227,918
Pension contributions to money purchase pension schemes	17,838	16,565

Emoluments (excluding pension contributions) of the highest paid director and chairman were £95,000 (1999: £92,084). Pension contributions to the highest paid director amounted to £7,125 (1999: £6,875).

256,838

244,483

6 TAXATION ON PROFIT ON ORDINARY ACTIVITIES

	2000	1999
	I.	L
UK corporation tax at 30% (1999: 30%)	892,259	325,670
Adjustments in respect of prior year	(20,239)	
	872,020	325,670

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

TANGIBLE FIXED ASSETS

	Assets held under finance leases	Leasehold improve- ments	Plant and machinery £	Fixtures and fittings	Computers	Motor	Total
Cost At 1 January 2000 Additions Disposals	5,452	1,652,346	202,269	2,483,593	518,230	222,316 23,650 (16,700)	5,179,465 2,285,005 (16,700)
At 31 December 2000	106,163	2,760,697	202,269	3,517,730	631,645	229,266	7,447,770
Depreciation At 1 January 2000 Provided in the year Disposals	24,202 35,290	465,002 212,481	179,220 21,436	1,643,853 522,375	313,182	93,278 53,192 (9,825)	2,718,737 957,469 (9,825)
At 31 December 2000	59,492	677,483	200,656	2,166,228	425,877	136,645	3,666,381
Net book amount at 31 December 2000	46,671	2,083,214	1,613	1,351,502	205,768	92,621	3,781,389
Net book amount at 31 December 1999	76,509	1,187,344	23,049	839,740	205,048	129,038	2,460,728

Assets held under finance leases consist entirely of computer equipment.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

8	STOCKS		
		2000 £	1999 £
	Finished goods and goods for resale	1,896,162	2,389,938
9	DEBTORS		
		2000 £	1999 £
	Trade debtors Amounts owed by other group undertakings Prepayments and accrued income Other debtors	3,935,346 783,435 775,282 5,494,063	4,046,236 8,361 383,353 667,063 5,105,013
	Included within debtors are the following amounts receivable after more than one year:	3,474,003	3,103,013
	Other debtors	490,520	393,533
10	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2000 £	1999 £
	Bank loans and overdrafts Leases Other creditors Amounts owed to group companies Corporation tax Taxation and social security Accruals	1,000,006 28,793 816,661 6,294,450 560,259 1,222,398 1,123,522 11,046,089	3,002,117 38,853 732,591 4,518,874 343,337 577,322 297,353 9,510,447
		7:7	, ,

Bank loans and overdrafts are repayable within one year.

Leases are secured over assets with a net book value of £46,671 (1999: £76,509).

Operating leases which expire: In two to five years

After five years

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

11	CREDITORS: AMOUNTS FALLING DUE	E AFTER MORI	E THAN ONE Y	YEAR	
				2000 £	£
	Leases			7,954	30,705
	All leases are due within one to two years.				
12	DEFERRED TAXATION				
		2000 Unprovided £	2000 Provided in accounts £	1999 Unprovided £	1999 Provided in accounts £
	Accelerated capital allowances	(76,236)	_	(56,515)	-
13	SHARE CAPITAL				
				2000 £	1999 £
	Authorised			700,000	700,000
	700,000 ordinary shares of £1 each				700,000
	Allotted, called up and fully paid 700,000 ordinary shares of £1 each			700,000	700,000
14	COMMITMENTS UNDER OPERATING L	LEASES			
	As at 31 December 2000, the company had annout below:	ual commitments	s under non-cand	cellable operating	g leases as set
		2000 Land and	2000	1999 Land and	1999

buildings

93,130

919,955 1,013,085

£

Other

£

buildings

73,838 668,800

742,638

£

Other

£

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

15 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2000	1999
	£	£
Operating profit	2,859,737	882,625
Depreciation	957,469	861,434
Decrease in stocks	493,776	151,253
(Increase) in debtors	(389,050)	(1,167,598)
Increase/(decrease) in creditors	3,324,545	(64,246)
(Profit) on disposal	(1,125)	(14,375)
Net cash inflow from operating activities	7,245,352	649,093

16 RECONCILIATION OF NET CASHFLOW TO MOVEMENT IN NET FUNDS/(DEBT)

	2000 £	1999 £
Increase/(decrease) in cash in the period	2,179,328	(707,009)
Cash outflow from financing	2,000,000	-
	4,179,328	(707,009)
Net debt at 1 January 2000	(2,276,472)	(1,569,463)
Net debt at 31 December 2000	1,902,856	(2,276,472)

17 ANALYSIS OF CHANGES IN NET FUNDS

	At 31 Dec 1999 £	Cashflow £	At 31 Dec 2000 £
Cash at bank and in hand	725,645	2,177,217	2,902,862
Bank overdraft	(2,117)	2,111	(6)
	723,528	2,179,328	2,902,856
Debt	(3,000,000)	2,000,000	(1,000,000)
	(2,276,472)	4,179,328	1,902,856

18 ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	Share capital £
Balance at 1 January 2000 Issued in the year	700,000
Balance at 31 December 2000	700,000

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 DECEMBER 2000

19 PENSIONS

Defined contribution scheme

The company operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by trustees in a fund independent from those of the company.

20 CAPITAL COMMITMENTS

The company had no capital commitments at 31 December 2000 and 31 December 1999.

21 CONTINGENT ASSETS/LIABILITIES

There were no contingent liabilities at 31 December 2000 and 31 December 1999.

22 ULTIMATE PARENT UNDERTAKING

The company's immediate parent undertaking is Diesel International BV, a company registered in Holland.

The company's ultimate parent undertaking and controlling related party is Diesel SpA, a company registered in Italy.

23 RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption in Financial Reporting Standard No. 8 "Related party disclosures" and has not disclosed transactions with group undertakings.

There are no other related party transactions.