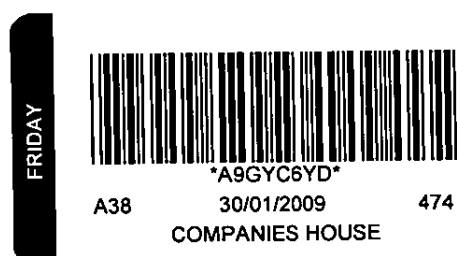


BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY
FINANCIAL STATEMENTS
FOR
31ST MARCH 2008

Company Registration Number 3000723



BURGESS HODGSON
Chartered Accountants & Registered Auditors
Camburgh House
27 New Dover Road
Canterbury
Kent
CT1 3DN

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY
FINANCIAL STATEMENTS
YEAR ENDED 31ST MARCH 2008

CONTENTS	PAGES
The directors' report	1 to 3
Independent auditors' report to the shareholders	4 to 5
Income and expenditure account	6
Balance sheet	7
Cash flow statement	8
Notes to the financial statements	9 to 15

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

THE DIRECTORS' REPORT

YEAR ENDED 31ST MARCH 2008

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31st March 2008.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was to improve the competitiveness of small and medium sized enterprises through the impartial delivery of a variety of services and by providing access to the information, skills, knowledge and advice they need to succeed.

The company is also an active partner with a number of key stakeholders in Kent and throughout the South East that seek to promote the economic prosperity of the region.

The status of Community Interest Company accords with the role the business has in serving communities in Kent.

The Company benefits the following sections of the community through its operations, services and the application of its financial resources and through its influence.

1. Local communities primarily in Kent, particularly those in designated areas of social deprivation, regeneration or growth, where stimulation of the enterprise economy will bring positive benefits to the economic and social well being of the community.
2. Individuals who need or want to start a business or commence self-employment, particularly those from sections of the community who are under-represented or disadvantaged in the enterprise economy.
3. Small and Medium sized businesses and their employees, particularly those in designated areas of social deprivation, regeneration or growth. Small and Medium sized businesses account for the majority of new job creation and make a significant positive contribution to the economy.

Key Achievements

Financial

The Company has invested reserves during the year in general pursuance of its CIC objectives and the pre-tax deficit for the year at £7,576 is virtually as planned. Reserves have remained at just under £1.1m and are currently considered adequate for the immediate future, subject to change in business requirements.

Other Key Performance Results

The Company operates a balanced scorecard performance measurement system and in the year to 31 March 2008 was again 10% ahead of target.

Businesses assisted were in excess of 22,000 from across all sections of the community and this was further augmented with over 2,500 individuals assisted who were thinking of commencing in business on their own account.

Over 2,500 established businesses were helped on an in-depth basis in improving their performance measured by the increase in gross value added contribution totalling over £130m.

Our customer satisfaction levels remained high at over 88%.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

THE DIRECTORS' REPORT *(continued)*

YEAR ENDED 31ST MARCH 2008

Principle Risks and Uncertainties

Continuance of Government funding for business support is considered crucial to the activities that the Company undertakes in serving the communities noted above and whilst continuance is not currently in question, funding reductions may occur in future.

Business Support Kent CIC delivers a material Government funded contract under a consortium arrangement with other Business Links in the South East of England and the success of the arrangement is considered vital to the successful future of the Company.

RESULTS AND DIVIDENDS

The trading results for the year, and the company's financial position at the end of the year are shown in the attached financial statements.

Under the terms of the Memorandum and Articles of Association the company may not distribute profits to its members.

THE DIRECTORS AND THEIR INTERESTS IN SHARES OF THE COMPANY

The directors who served the company during the year together with their beneficial interests in the shares of the company were as follows:

		Ordinary Shares of £1 each	
		At	At
		31 March 2008	1 April 2007 or later date of appointment
B W C Bond		2	2
A D Buddin	Resigned 31.05.07	—	—
R R Clewley		2	2
C L Coday	Resigned 30.06.08	—	—
J W Faulkner		2	2
J E Gibson	Resigned 14.12.07	—	—
S Holt		—	—
A J Ledger		—	—
C S Newell		—	—
R Plunkett	Resigned 25.05.07	—	—
S Ralf		—	—
F Thompson		—	—
P Winter		2	2

The directors have a non-beneficial interest in the shares that they hold.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**THE DIRECTORS' REPORT** *(continued)***YEAR ENDED 31ST MARCH 2008****DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

AUDITORS

A resolution to re-appoint Burgess Hodgson as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Registered office:
34 Tower View
Kings Hill
West Malling
Kent
ME19 4UY

Signed by order of the directors



C S NEWELL
Company Secretary

Approved by the directors on 15/7/08...

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS****YEAR ENDED 31ST MARCH 2008**

We have audited the financial statements of Business Support Kent Community Interest Company for the year ended 31st March 2008 on pages 6 to 15, which have been prepared on the basis of the accounting policies set out on page 9.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

BASIS OF AUDIT OPINION

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS *(continued)*

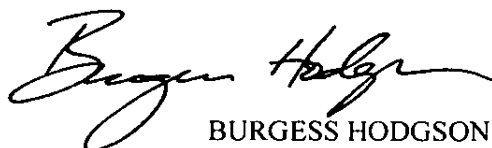
YEAR ENDED 31ST MARCH 2008

OPINION

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31st March 2008 and of its deficit for the year then ended;
- the financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the Directors' Report is consistent with the financial statements.

Camburgh House
27 New Dover Road
Canterbury
Kent
CT1 3DN



BURGESS HODGSON
Chartered Accountants
& Registered Auditors

25th July 2008

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**INCOME AND EXPENDITURE ACCOUNT****YEAR ENDED 31ST MARCH 2008**

	Note	2008 £	2007 £
TURNOVER	2	8,094,478	8,316,545
Cost of sales		2,345,016	2,856,068
GROSS SURPLUS		5,749,462	5,460,477
Administrative expenses		5,835,322	5,703,831
OPERATING (DEFICIT) / SURPLUS	3	(85,860)	(243,354)
Interest receivable		78,284	84,461
(DEFICIT) / SURPLUS ON ORDINARY ACTIVITIES BEFORE TAXATION		(7,576)	(158,893)
Tax on surplus / (deficit) on ordinary activities	6	(15,650)	(16,034)
(DEFICIT) / SURPLUS FOR THE FINANCIAL YEAR		(23,226)	(174,927)

All of the activities of the company are classed as continuing.

The company has no recognised gains or losses other than the results for the year as set out above.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**BALANCE SHEET****31ST MARCH 2008**

		2008	2007
	Note	£	£
FIXED ASSETS			
Tangible assets	7	213,321	272,008
Investments	8	40	10
Tangible Assets and Investments		213,361	272,018
CURRENT ASSETS			
Debtors	9	1,025,371	1,428,569
Cash at bank		1,313,955	1,637,950
		2,339,326	3,066,519
CREDITORS: Amounts falling due within one year	10	(1,490,976)	(2,253,600)
NET CURRENT ASSETS		848,350	812,919
TOTAL ASSETS LESS CURRENT LIABILITIES		1,061,711	1,084,937
CAPITAL AND RESERVES			
Called-up equity share capital	13	8	8
Other reserves	14	587,595	587,595
Income and expenditure account	14	474,108	497,334
SHAREHOLDERS' FUNDS	15	1,061,711	1,084,937

These financial statements were approved by the directors on the 15/7/08 and are signed on their behalf by:



R C JONES



R R CLEWLEY

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**CASH FLOW STATEMENT****YEAR ENDED 31ST MARCH 2008**

	Note	2008 £	2007 £
NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES	16	(323,932)	(286,639)
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	16	78,284	84,461
TAXATION	16	(16,034)	(11,034)
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT	16	(62,313)	(272,950)
(DECREASE)/INCREASE IN CASH	16	<u>(323,995)</u>	<u>(486,162)</u>

The notes on pages 9 to 15 form part of these financial statements.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2008

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom law and accounting standards.

Consolidation

In the opinion of the directors, the company and its subsidiary undertakings comprise a medium-sized group. The company has therefore taken advantage of the exemption provided by Section 248 of the Companies Act 1985 not to prepare group accounts.

Turnover

The turnover shown in the income and expenditure account represents amounts invoiced during the year, exclusive of Value Added Tax. Also included in turnover are grants received from UK and European governments.

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures & Fittings	-	3 years straight line
Computer Equipment	-	3 years straight line
Leasehold Improvements	-	3 years straight line

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against income on a straight line basis over the period of the lease.

Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the income and expenditure account.

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the company.

An analysis of turnover is given below:

	2008	2007
	£	£
United Kingdom	<u>8,094,478</u>	<u>8,316,545</u>

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2008

3. OPERATING DEFICIT

Operating deficit is stated after charging:

	2008	2007
	£	£
Depreciation of owned fixed assets	120,970	66,601
Auditors' remuneration		
- as auditors	<u>8,350</u>	<u>5,000</u>

4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

	2008	2007
	No	No
Number of administrative staff	10	10
Number of management staff	9	9
Number of programme staff	74	74
	<u>93</u>	<u>93</u>

The aggregate payroll costs of the above were:

	2008	2007
	£	£
Wages and salaries	3,486,805	3,383,496
Social security costs	361,184	361,404
Money purchase pension costs	282,714	287,930
	<u>4,130,703</u>	<u>4,032,830</u>

5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2008	2007
	£	£
Aggregate emoluments	353,431	440,885
Value of company pension contributions to money purchase schemes	34,756	39,712
	<u>388,187</u>	<u>480,597</u>

Emoluments of highest paid director:

	2008	2007
	£	£
Total emoluments (excluding pension contributions):	126,285	117,744
Value of company pension contributions to money purchase schemes	14,877	13,801
	<u>141,162</u>	<u>131,545</u>

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2008

5. DIRECTORS' EMOLUMENTS *(continued)*

The number of directors who are accruing benefits under company pension schemes was as follows:

	2008	2007
	No	No
Money purchase schemes	<u>2</u>	<u>5</u>

6. TAX ON SURPLUS ON ORDINARY ACTIVITIES

	2008	2007
	£	£
Current tax:		
Under/(over) provision in prior year	(7)	(14)
UK Corporation tax based on the results for the year at 20% (2007 - 19%)	15,657	16,048
Total current tax	<u>15,650</u>	<u>16,034</u>

Business Support Kent Community Interest Company, due to its not for profit status, is exempt from a charge to Corporation Tax on its surpluses or deficits. The tax charge is based solely on its investment income for the year.

7. TANGIBLE FIXED ASSETS

	Furniture and Office Equipment	Computer Equipment	Leasehold Improvements	Total
	£	£	£	£
COST				
At 1st April 2007	153,350	375,795	166,387	695,532
Additions	23,361	39,216	(294)	62,283
Disposals	—	(1,780)	—	(1,780)
At 31st March 2008	<u>176,711</u>	<u>413,231</u>	<u>166,093</u>	<u>756,035</u>
DEPRECIATION				
At 1st April 2007	85,627	329,484	8,413	423,524
Charge for the year	36,868	28,729	55,373	120,970
Depreciation on Disposals	—	(1,780)	—	(1,780)
At 31st March 2008	<u>122,495</u>	<u>356,433</u>	<u>63,786</u>	<u>542,714</u>
NET BOOK VALUE				
At 31st March 2008	<u>54,216</u>	<u>56,798</u>	<u>102,307</u>	<u>213,321</u>
At 31st March 2007	<u>67,723</u>	<u>46,311</u>	<u>157,974</u>	<u>272,008</u>

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2008

8. INVESTMENTS

	£
COST	
At 31 st March 2007	10
Additions	30
At 31 st March 2008	<u>40</u>

Business Support Kent CIC holds 10 shares in Skill South East Ltd, representing 16.7% of the issued share capital of the company.

During the year Business Support Kent CIC purchased:

10 ordinary shares in Enterprise Taktix Limited, representing 100% of the issued share capital of the company. This company is trading but the directors are of the opinion that the result is immaterial.

10 ordinary shares in Business Link Kent Limited, representing 100% of the issued share capital of the company. This company was dormant during the year.

10 ordinary shares in Taktix Limited, representing 100% of the issued share capital of the company. This company was dormant during the year.

Under the provision of section 248 of the Companies Act 1985 the company is exempt from preparing consolidated accounts and has not done so, therefore the accounts show information about the company as an individual entity.

9. DEBTORS

	2008	2007
	£	£
Trade debtors	231,854	394,484
Other debtors	471	419,321
Prepayments and accrued income	793,046	614,764
	<u>1,025,371</u>	<u>1,428,569</u>

Included within Other debtors is an amount due of £0 (2007: £60,000), which is recoverable after more than one year.

10. CREDITORS: Amounts falling due within one year

	2008	2007
	£	£
Trade creditors	253,085	173,768
Corporation tax	15,657	16,048
VAT Payable	17,476	26,063
PAYE and social security	110,004	106,365
Accruals and deferred income	1,094,754	1,931,356
	<u>1,490,976</u>	<u>2,253,600</u>

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2008

11. COMMITMENTS UNDER OPERATING LEASES

At 31st March 2008 the company had annual commitments under non-cancellable operating leases as set out below.

	Assets Other Than Land & Buildings	
	2008	2007
	£	£
Operating leases which expire:		
Within 1 year		
Within 2 to 5 years	13,856	13,856
	<u>13,856</u>	<u>13,856</u>
	Land & Buildings	
	2008	2007
	£	£
Operating leases which expire:		
Within 1 year		
Within 2 to 5 years	150,905	150,905
	<u>150,905</u>	<u>150,905</u>

12. RELATED PARTY TRANSACTIONS

No transactions with related parties were undertaken such as are required to be disclosed under FRS 8.

13. SHARE CAPITAL

Authorised share capital:

	2008	2007
	£	£
100 Ordinary shares of £1 each	<u>100</u>	<u>100</u>

Allotted, called up and fully paid:

	2008		2007	
	No	£	No	£
Ordinary shares of £1 each	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>

14. RESERVES

	Capital Reserve	Income and expenditure account
	£	£
Balance brought forward	587,595	497,334
Retained surplus/(deficit) for the year	<u>—</u>	<u>(23,226)</u>
Balance carried forward	<u>587,595</u>	<u>474,108</u>

The Capital reserve represents a capital contribution from The Learning and Business Link Company Limited of £587,595.

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**NOTES TO THE FINANCIAL STATEMENTS****YEAR ENDED 31ST MARCH 2008****15. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

	2008	2007
	£	£
Surplus/(Deficit) for the financial year	(23,226)	(174,927)
Opening shareholders' equity funds	1,084,937	1,259,864
Closing shareholders' equity funds	<u>1,061,711</u>	<u>1,084,937</u>

16. NOTES TO THE STATEMENT OF CASH FLOWS**RECONCILIATION OF OPERATING PROFIT TO NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES**

	2008	2007
	£	£
Operating (deficit) / surplus	(85,860)	(243,354)
Depreciation	120,970	66,601
Decrease/(increase) in debtors	403,198	(339,222)
Increase/(decrease) in creditors	(762,240)	228,768
Asset Disposals	-	568
Net cash (outflow)/inflow from operating activities	<u>(323,932)</u>	<u>(286,639)</u>

RETURNS ON INVESTMENTS AND SERVICING OF FINANCE

	2008	2007
	£	£
Interest received	78,284	84,461
Net cash inflow from returns on investments and servicing of finance	<u>78,284</u>	<u>84,461</u>

TAXATION

	2008	2007
	£	£
TAXATION	<u>(16,034)</u>	<u>(11,034)</u>

CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT

	2008	2007
	£	£
Payments to acquire tangible fixed assets	(62,283)	(272,940)
Acquisition of fixed asset investments	(30)	(10)
Net cash outflow from capital expenditure	<u>62,313</u>	<u>(272,950)</u>

BUSINESS SUPPORT KENT COMMUNITY INTEREST COMPANY**NOTES TO THE FINANCIAL STATEMENTS****YEAR ENDED 31ST MARCH 2008****16. NOTES TO THE STATEMENT OF CASH FLOWS** *(continued)***RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS**

	2008	2007
	£	£
(Decrease)/Increase in cash in the period	(323,995)	(486,162)
Movement in net funds in the period	(323,995)	(486,162)
Net funds at 1 April 2007	1,637,950	2,124,112
Net funds at 31 March 2008	<u>1,313,955</u>	<u>1,637,950</u>

ANALYSIS OF CHANGES IN NET FUNDS

	At		At
	1 Apr 2007	Cash flows	31 Mar 2008
	£	£	£
Net cash:			
Cash in hand and at bank	1,637,950	(323,995)	1,313,955
Net funds	<u>1,637,950</u>	<u>(323,995)</u>	<u>1,313,955</u>

003204/15
CIC 34

Community Interest Company Report

For official use
(Please leave blank)

Please
complete in
typescript, or
in bold black
capitals.

Company Name in
full

Business Support Kent CIC

Company Number

3000723

Year Ending

31 March 2008

This template illustrates what the Regulator of Community Interest Companies considers to be best practice for completing a simplified community interest company report. All such reports must be delivered in accordance with section 34 of the Companies (Audit, Investigations and Community Enterprise) Act 2004 and contain the information required by Part 7 of the Community Interest Company Regulations 2005. For further guidance see chapter 8 of the Regulator's guidance notes and the alternate example provided for a more complex company with more detailed notes.

PART 1 - GENERAL DESCRIPTION OF THE COMPANY'S ACTIVITIES

In the space provided below, please insert a general account of the company's activities in the financial year to which the report relates, including a fair and accurate description of how they have benefited the community, or section of the community, which the company is intended to serve.

The principal aim of the company remains to enable sustainable economic growth and regeneration through support for the establishment of new enterprise and support for developing the competitiveness of small and medium sized businesses. All our services are free of charge to SMEs and individuals and are funded from a variety of UK and EU public funding streams. Our success is measured by the success of the companies and individuals we help and by the improvement of the local economy as a whole.

Highlights for the year ended 31 March 2008 include...

We assisted over 5,500 SMEs in depth who are forecast to add £130m to the Kent economy.

We gave information to 22,000 businesses

We helped over 1,600 new start-up businesses and provided additional, specialist support to those in deprived areas or difficult situations to overcome barriers to enterprise.

We assisted nearly 2,500 individuals from across Kent and from a wide variety of backgrounds who were thinking of starting a business

We worked with 600 businesses to help them become more resource efficient and launched a comprehensive Sustainable Business Support service for SMEs across the region. We ran our second Kent 2020 Vision programme which aims to showcase the fantastic developments in Kent for the benefit of local SMEs.

We developed a support programme to assist SMEs take advantage of opportunities arising from the London2012 games. The first Company that benefited came from Kent.

We assisted over 200 businesses that have survived their first 24 months trading.

(If applicable, please just state "A social audit report covering these points is attached").

(Please continue on separate continuation sheet if necessary.)

PART 2 – CONSULTATION WITH STAKEHOLDERS – Please indicate who the company's stakeholders are; how the stakeholders have been consulted and what action, if any, has the company taken in response to feedback from its consultations? If there has been no consultation, this should be made clear.

The company has a wide range of stakeholders as we are providers of services to SMEs and to individuals, funded from a range of public funding sources, which aim to increase economic prosperity in line with and contributing directly to economic development objectives set by local, regional and national government and agencies. Our aim is that all of these stakeholders benefit, in different ways, from our input and activities.

Our range of stakeholders include; SEEDA, KCC, local authorities, the HE and FE colleges, environmental organisations such as Kent Sustainable Business Partnership, SMEs through our Board Consultation Group and through our customer Insights programme.

The consultation process was achieved through a wide variety of activities that included; meetings, events, correspondence, attending specialist stakeholder events, inviting SMEs to our own staff consultation days and through publishing the results of research, participating in economic partnership development forums. All of these activities are part of the plan to promote and build Enterprise and support SMEs, Sustainable Enterprise and Resource Efficiency. We are a core partner with Kent County Council in the Kent Sustainable Business Partnership.

The feedback and consultation has assisted us to;

- inform the development of our own policy and strategy and that of stakeholders.
- tailor and develop business services to specifically address the needs of our SME community.
- keep us positioned as an authoritative and impartial source of business insights.
- promote to individuals (particularly the hard to reach) and businesses the benefits of taking impartial advice and more importantly, taking action following that advice.

An element of the consultation process has also facilitated our ability to translate Government policy on enterprise, sustainability and innovation into readily acceptable and understood language in the hands of our community. Crucially, this promotes action and maximises the impact of that action.

(If applicable, please just state "A social audit report covering these points is attached").

PART 3 – DIRECTORS' REMUNERATION – Please insert details of any remuneration received by the Directors, even if already stated in the accounts. If no remuneration was received you must state that "no remuneration was received" below.

The aggregate amount of Director's remuneration during the year was:

	£
Aggregate Emoluments	353,431
Pension Contributions	34,756
	<hr/>
	388,187
	<hr/>

PART 4 – TRANSFERS OF ASSETS OTHER THAN FOR FULL CONSIDERATION – Please insert full details of any transfers of assets other than for full consideration e.g. Donations to outside bodies. If this does not apply you must state that "no transfer of assets other than for full consideration has been made" below.

There were no transfers of any assets made during the year other than for full consideration.

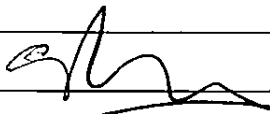
(Please continue on separate continuation sheet if necessary.)

(N.B. Please enclose a cheque for £15 payable to Companies House or the Department of Enterprise, Trade and Investment, as appropriate)

PART 5 – SIGNATORY

The original report must be signed by a director or secretary of the company

Signed



Date

21/11/09.

You do not have to give any contact information in the box opposite but if you do, it will help the Registrar of Companies to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

Office held (delete as appropriate) Director/Secretary

MR CLIVE NEWELL	
FD	
Tel	01732 878477
DX Number	DX Exchange

When you have completed and signed the form please send it to the Registrar of Companies:

Companies House, Crown Way, Cardiff, CF14 3UZ

DX 33050 Cardiff

for companies registered in England and Wales

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

DX235 Edinburgh

for companies registered in Scotland

or LP – 4 Edinburgh 2

or

Companies Registry, Department of Enterprise, Trade and Investment, Waterfront Plaza, 8

Laganbank Road Belfast BT1 3BS

for companies registered in Northern Ireland

CIC 34

CONTINUATION SHEET

*Please
complete in
typescript, or
in bold black
capitals.*

**Company Name in
full**

Business Support Kent CIC

Company Number

3000723

Year Ending

31 March 2008

PLEASE CLEARLY INDICATE THE PART YOU ARE CONTINUING HERE Part 1 / 1

All of the individuals or businesses helped came from a broad section of our community including from some of the most deprived wards in the country. Through our subsidiary, Enterprise Taktix Ltd, we are developing a number of programmes to assist some particularly hard to reach community groups in understanding how to effectively start and grow a business. The groups included soon to be released prisoners and migrants.

Our enterprise programme also extends into schools that have this as part of their curriculum. All groups have been helped through use of our innovative board game called Taktix that can be played by one or more individuals and teaches through a simple learning method, showing how a business may be established and developed.

Our Enterprise Gateway Programme continued its success by assisting over 500 individuals from some of the most deprived wards in Kent into or towards self employment through a combination of programmes ranging from mentoring to networking. Much of the preparatory work revolves around building the individual's self esteem prior to engaging with these programmes which is an essential element to ensure their success.

New businesses that have the benefit of tailored advice and support substantially increase their chances of survival and demonstrate accelerated growth.

CIC 34

CONTINUATION SHEET

*Please
complete in
typescript, or
in bold black
capitals.*

**Company Name in
full**

Business Support Kent CIC

Company Number

3000723

Year Ending

31 March 2008

PLEASE CLEARLY INDICATE THE PART YOU ARE CONTINUING HERE Part 1 / 2

We aim to promote sustainable business practice and exemplify the benefits to all organisations and to the wider community. We provide access to expert sources of support and advice for implementation of sustainable business practices. Considering and mitigating any negative impacts of business operations on the broader environment supports the long-term sustainability of local communities. Eliminating, reducing or re-cycling waste also has business benefits including increased productivity, competitiveness and staff morale

During the year we supported over 440 businesses in Kent to improve their environmental performance and 608 businesses to promote their corporate social responsibility programmes. We also ran a number events including co-sponsoring business support workshops.

As a whole this activity aims to benefit the community, over time, by:

- increasing local employment opportunities
- reducing the welfare burden
- increasing purchasing from local suppliers
- fostering on-the-job skills development
- enhancing local product and service availability to fill market gaps and social or community needs.