PARAGON HOTELS LIMITED

Report and Accounts 25 March 2000

SCT SGLZNXQ2 0214
COMPANIES HOUSE 30/01/01

Registered No. 02971215

DIRECTORS

T J Hemmings (Chairman) J Barkley J C Kay G G Masterton

SECRETARY

S Stott

AUDITORS

Ernst & Young Ten George Street Edinburgh EH2 2DZ

BANKERS

Bank of Scotland P O Box No 5 The Mound Edinburgh

SOLICITORS

Halliwell Landau Manchester

Maclay Murray & Spens Edinburgh

REGISTERED OFFICE

Edward VII Quay Navigation Way Preston Lancashire PR2 2YF

DIRECTORS' REPORT

The directors present their report and the group accounts for the year ended 25 March 2000.

RESULTS AND DIVIDENDS

The group made a profit after tax of £1,749,000 (1999: £2,077,000) for the year ended 25 March 2000. The directors do not recommend the payment of any dividend.

PRINCIPAL ACTIVITIES AND REVIEW OF BUSINESS DEVELOPMENTS

The group's principal activity is the ownership and operation of hotels.

The group continued to trade profitably, and the directors are optimistic for the future. During the year the group has invested in its portfolio of hotels, notably the Roxburghe Hotel, Edinburgh and the directors are pleased with its trading to date.

DIRECTORS AND THEIR INTERESTS

The directors at the year end are shown on page 2. No director has an interest in the shares of the company.

AUDITORS

A resolution proposing the reappointment of Ernst & Young as auditors will be submitted at the annual general meeting.

By order of the Board

Secretary

21th Hamary 2001

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of group and of the profit or loss of the group for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE AUDITORS to the shareholders of Paragon Hotels Limited

We have audited the accounts on pages 6 to 18, which have been prepared under the historical cost convention and the accounting policies set out on page 10.

Respective responsibilities of directors and auditors

As described on page 4 the group's directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you. Our responsibilities, as independent auditors, are established in the United Kingdom by Statute, the Auditing Practices Board and by our profession's ethical guidance.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group as at 25 March 2000 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Registered Auditor Edinburgh

26 January 2001

Ernst * Young

GROUP PROFIT AND LOSS ACCOUNT

for the year ended 25 March 2000

	Notes	2000	1999
		£000	£000
TURNOVER		20,452	21,472
Cost of sales		(13,902)	(15,220)
GROSS PROFIT		6,550	6,252
Administrative expenses		(2,673)	(1,653)
Other operating income	2	307	83
OPERATING PROFIT	3	4,184	4,682
Interest receivable		1,202	521
Interest payable	5	(3,438)	(2,645)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,948	2,558
Tax on profit on ordinary activities	6	(199)	(481)
RETAINED PROFIT FOR THE YEAR		1,749	2,077
			

All gains and losses arising during the year have been recognised in the profit and loss account and derive from continuing operations of the group.

GROUP BALANCE SHEET at 25 March 2000

	Notes	2000	1999
		£000	£000
FIXED ASSETS			
Tangible assets	8	66,625	56,475
Investments	9	17,899	-
		84,524	56,475
CURRENT ASSETS			
Stocks	10	173	154
Debtors	11	3,093	2,157
Cash at bank and in hand		164	12,793
		3,430	15,104
CREDITORS: amounts falling due within one year	12	(8,073)	(2,755)
NET CURRENT (LIABILITIES)/ASSETS		(4,643)	12,349
TOTAL ASSETS LESS CURRENT LIABILITIES		79,881	68,824
CREDITORS: amounts falling due after more than one year	13	(54,000)	(45,000)
PROVISIONS FOR LIABILITIES AND CHARGES	14	(308)	-
TOTAL ASSETS LESS LIABILITIES		25,573	23,824
			
CAPITAL AND RESERVES			
Called up share capital	15	12,500	12,500
Share premium account	16	5,000	5,000
Profit and loss account	16	8,073	6,324
SHAREHOLDERS' FUNDS	16	25,573	23,824

Directors

26th Jamary 200

BALANCE SHEET at 25 March 2000

	Notes	2000	1000
	Notes	2000	1999
		£000	£000
FIXED ASSETS			
Tangible assets	8	50,327	40,111
Investments	9	15,140	1,164
		65,467	41,275
CURRENT ASSETS			
Stocks	10	93	74
Debtors	11	51,956	51,313
Cash in bank and in hand		78	10,914
		52,127	62,301
CREDITORS: amounts falling due within one year	12	(42,064)	(38,782)
NET CURRENT ASSETS		10,063	23,519
TOTAL ASSETS LESS CURRENT LIABILITIES		75,530	64,794
CREDITORS: amounts falling due after more than one year	13	(45,000)	(36,000)
PROVISION FOR LIABILITIES AND CHARGES	14	(390)	(136)
TOTAL ASSETS LESS LIABILITIES		30,140	28,658
CAPITAL AND RESERVES			
Called up share capital	15	12,500	12,500
Share premium account	16	5,000	5,000
Profit and loss account	16	12,640	11,158
SHAREHOLDERS' FUNDS	16	30,140	28,658

Directors

11th Jamary 2001

GROUP STATEMENT OF CASH FLOWS for the year ended 25 March 2000

	Notes	2000 £000	1999 £000
NET CASH INFLOW FROM OPERATING ACTIVITIES	3b	4,672	3,580
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	17	(1,962)	(2,146)
TAXATION		(552)	(235)
MANAGEMENT OF LIQUID RESOURCES	17	(17,899)	-
CAPITAL EXPENDITURE	17	(9,718)	6,443
		(25,459)	7,642
FINANCING		9,000	-
(DECREASE)/INCREASE IN CASH		(16,459)	7,642
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN	NET DE	ВТ	
		£000	£000
(Decrease)/increase in cash		(16,459)	7,642
Cash inflow from new loans less repayment of loans		(9,000)	-
Change in net debt		(25,459)	7,642
Net debt at 28 March 1999		(32,207)	(39,849)
Net debt at 25 March 2000		(57,666)	(32,207)

NOTES TO THE ACCOUNTS

at 25 March 2000

1. ACCOUNTING POLICIES

Basis of preparation

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

Basis of consolidation

The group accounts consolidate the accounts of Paragon Hotels Limited and all its subsidiary undertakings. No profit and loss account is presented for Paragon Hotels Limited as permitted by section 230 of the Companies Act 1985.

Goodwill

Purchased goodwill arising prior to 29 March 1998 is set off directly against reserves.

Fixed assets

Depreciation is provided to write down the assets to their estimated residual value by equal instalments over their estimated useful economic lives as follows:-

Land

- not depreciated

Freehold hotel properties

- 50 years

Fixtures, fittings and equipment

- 4 to 10 years

Motor vehicles

- 4 years

Depreciation is not provided, if on calculation it is found to be immaterial.

Government grants

Government grants in respect of capital expenditure are credited to a deferred income account and are released to profit over the expected useful lives of the relevant assets by equal annual instalments. Grants in respect of land and buildings which are not depreciated are credited against the cost of the asset in accordance with generally accepted accounting policies.

Revenue grants are released to profit over the life of the project to which they relate.

Assets under development

These assets are separately recorded under fixed assets then transferred to the appropriate classification within fixed assets once the project is complete.

Stocks

Stocks are stated at the lower of cost and net realisable value.

Taxation

The charge for taxation takes into account the timing differences in the accounting and taxation treatment of certain items to the extent that they are expected to reverse in the future. Deferred taxation is provided using the liability method.

Turnover

Turnover comprises the value of sales of goods and services supplied in the normal course of operation of an hotel business (excluding Value Added Tax).

Investments

Income from listed investments is recognised on a cash basis.

NOTES TO THE ACCOUNTS at 25 March 2000

1. ACCOUNTING POLICIES

(continued)

Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts, which are those where substantially all the risks and rewards of ownership of the asset have passed to the group, are capitalised in the balance sheet and are depreciated over their useful lives. The interest element of the rental obligations is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis over the term of the lease.

2. OTHER OPERATING INCOME

Other operating income forms part of the group's normal trading activities and comprises:

2000	1999
£000	£000
274	-
33	83
307	83
2000	1999
£000	£000
30	35
20	25
530	456
120	120
inflow from operating activities	
2000	1999
£000	£000
4,184	4,682
530	456
(33)	(83)
(274)	-
(19)	38
(751)	(247)
ruals 1,035	(1,266)
	274 33 307 2000 £000 £000 30 20 530 120 —— inflow from operating activities 2000 £000 4,184 530 (33) (274) (19) (751)

NOTES TO THE ACCOUNTS

at 25 March 2000

4. DIRECTORS' REMUNERATION AND STAFF COSTS

		
	-	25
Emoluments (including pension contributions):	-	-
Fees	-	25
	£000	£000
	2000	1999

The company has no employees. Gross profit is stated after charging £6,181,718 (1999: £6,500,985) paid to the hotel staff who are employed by a hotel management company.

5. INTEREST PAYABLE

		2000	1999
		£000	£000
	Bank loans and overdrafts	3,438	2,645
_		=	
6.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
	The taxation charge is made up as follows:	2000	1999
		£000	£000
	Based on the profit for the year:		
	Corporation tax at 31%	(58)	476
	Prior year adjustments	(51)	5
	Transfer to deferred taxation	308	-
		199	481

The effective tax rate is lower than normal as a result of capital allowances being higher than depreciation.

7. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the accounts of the parent company was £1,482,000 (1999: £1,722,000).

8. TANGIBLE FIXED ASSETS

Group	Freehold land and buildings	Fixtures, fittings and equipment	Motor vehicles	Assets under development	Total
Cost:	£000	£000	£000	£000	£000
At 28 March 1999	50,555	4,221	60	2,899	57,735
Additions	39	303	9	10,379	10,730
Reclassification	8,602	4,676	-	(13,278)	_
Disposals	(50)	-	-	-	(50)
At 25 March 2000	59,146	9,200	69		68,415
Depreciation:					
At 28 March 1999	-	1,232	28	-	1,260
Provided during the year	-	526	4	-	530
Disposals	-	-	-	-	-
At 25 March 2000		1,758	32		1,790
Net book value					
At 25 March 2000	59,146	7,442	37	-	66,625
At 28 March 1999	50,555	2,989	32	2,899	56,475
	HELLY CONT.				

NOTES TO THE ACCOUNTS at 25 March 2000

8. TANGIBLE FIXED ASSETS (continued)

9.

	Ford H	P			
Company	Freehold	Fixtures	Motor	Assets	
	land and	fittings and	Motor	under	m . I
	buildings	equipment		development	Total
Cost:	£000	£000	£000	£000	£000
At 28 March 1999 Additions	35,358	2,468 193	36 9	2,899	40,761
Inter group transfer	_	193	6	10,379	10,581 6
Reclassification	8,602	4,676	-	(13,278)	-
At 25 March 2000	43,960	7,337	51		51,348
Depreciation:				······································	
At 28 March 1999	-	623	27	-	650
Provided during the year Inter Group transfer	-	365 -	2 4	-	367 4
At 25 March 2000	-	988	33	-	1,021
Net book value	42.060				
At 25 March 2000	43,960	6,349	18		50,327
At 28 March 1999	35,358	1,845	9	2,899	40,111
INVESTMENTS					
Group				Listed i	nvestments
				2000	1999
Cost: At 28 March 1999				£000 -	£000
Additions				17,899	
At 25 March 2000				17,899	
The market value of the listed inv	estments at 25 Ma	arch 2000 was £	17,560,000.		
Company					nvestments
				2000	1999
Cost: At 28 March 1999				£000	£000 -
Additions				13,976	
At 25 March 2000				13,976	-
The market value of the listed inv	estments at 25 Ma	arch 2000 was £	13,170,000.		
Company				Subsidiary un	
				2000	1999
Cost:	1 2005			£000	£000
At 28 March 1999 and at 25 Marc		100 omd 25 14	-L 2000	8,021	8,021
Provision against cost of investme		999 and 23 Marc	on 2000	(6,857)	(6,857)
Net book value at 25 March 2000				1,164	1,164
Net book value of total investmen	ts			15,140	1,164

NOTES TO THE ACCOUNTS at 25 March 2000

9. INVESTMENTS

(continued)

All held by the company apart from Grov	vefield Hotel Limited whi	ch is held by Southern H	Iotels (Cairn)
Limited.		Proportion	
Name of		of voting rights	Nature
company	Holding	and shares held	of business
Cairn Hotels Limited	Ordinary shares	100%	Hotels
Southern Hotels (Cairn) Limited	Ordinary shares	100%	Non-trading
Grovefield Hotel Limited	Ordinary shares	100%	Non-trading
Englefield Hotel Limited	Ordinary shares	100%	Non-trading
Cartland Hotels Limited	Ordinary shares	100%	Non-trading
PHL Hotels Limited	Ordinary shares	100%	Hotels
Balmoral Hotel Harrogate Limited	Ordinary shares	100%	Non-trading
Roxburghe Hotel Limited	Ordinary shares	100%	Non-trading
Roxburghe Hotel Limited	Preference shares	100%	Non-trading

10. STOCKS

		Group		Company
	2000	1999	2000	1999
	£000	£000	£000	£000
Food and liquor	173	154	93	74

The difference between purchase price or production cost of stocks and their replacement cost is not material.

11. DEBTORS

		Group		Company
	2000	1999	2000	1999
	£000	£000	£000	£000
Trade debtors	1,094	1,036	753	742
Other debtors and prepayments	1,814	1,121	1,161	579
Amounts owed by subsidiary undertakings	-	-	49,857	49,992
Taxation recoverable	185	-	185	-
	3,093	2,157	51,956	51,313
			=====	

Amounts falling due after more than one year included above are:

		Company
	2000	1999
	£000	£000
Amounts owed by subsidiary undertakings	49,857	49,992

NOTES TO THE ACCOUNTS at 25 March 2000

12. CREDITORS: amounts falling due within one year

	· ·		Group		Company
		2000	1999	2000	1999
		£000	£000	£000	£000
	Amounts due to subsidiary undertakings	-	-	35,911	36,996
	Trade creditors	377	392	244	163
	Corporation tax	-	476	-	460
	Other creditors	1,353	835	901	538
	Accruals	2,513	1,052	2,205	625
	Bank overdraft	3,830	-	2,803	-
		8,073	2,755	42,064	38,782
13.	CREDITORS: amounts falling due after more the	han one year			
			Group		Company
		2000	1999	2000	1999
		£000	£000	£000	£000
	Bank loans - wholly repayable within two				
	and five years	54,000	45,000	45,000	36,000
				====	

The bank loans and overdrafts are secured by bond and floating charge and standard securities over all of the group's properties.

14. PROVISION FOR LIABILITIES AND CHARGES

Deferred taxation provided in the accounts and the amounts not provided are as follows:

Group		Not		Not
	Provided	provided	Provided	provided
	2000	2000	1999	1999
	£000	£000	£000	£000
Capital allowances in advance of depreciation	366	-	-	_
Other timing differences	(58)	-	-	-
				
	308	-	-	-
				
Company		Not		Not
	Provided	provided	Provided	provided
	Provided 2000	provided 2000	Provided 1999	provided 1999
	·	•		•
Capital allowances in advance of depreciation	2000	2000	1999	1999
Capital allowances in advance of depreciation Other timing differences	2000 £000	2000	1999 £000	1999
	2000 £000 448 (58)	2000	1999 £000 147 (11)	1999
	2000 £000 448	2000	1999 £000 147	1999

NOTES TO THE ACCOUNTS at 25 March 2000

15. SHARE CAPITAL

Authorised			2000	1999
			£	£
'A' ordinary shares of £1 each			2,500,000	2,500,000
'B' ordinary shares of £1 each			1,666,667	1,666,667
'C' ordinary shares of £1 each			833,333	833,333
'D' ordinary shares of £1 each			2,000,000	2,000,000
Redeemable preference shares of £1 each			7,500,000	7,500,000
			14,500,000	14,500,000
Allotted, called up and fully paid			-	
	2000	1999	2000	1999
	No	No	£000	£000
'A' ordinary shares of £1 each	2,500,000	2,500,000	2,500,000	2,500,000
'B' ordinary shares of £1 each	1,666,667	1,666,667	1,666,667	1,667,667
'C' ordinary shares of £1 each	833,333	833,333	833,333	833,333
Redeemable preference shares of £1 each	7,500,000	7,500,000	7,500,000	7,500,000
	12,500,000	12,500,000	12,500,000	12,500,000
		==		

The holders of all classes of ordinary shares are entitled to such dividend as may be determined by the directors. The holders of the preference shares are not entitled to any participation in the profits of the company.

On a return of assets or liquidation or otherwise, the assets are available for distribution as follows:

- a) in paying to the holders of all classes of ordinary shares pro rata in proportion to the number of shares held by them a sum equivalent to the amount paid up in the shares and any premium paid on subscription.
- b) in paying to the holders of the preference shares a sum equivalent to i) 25% of each complete £4million available for distribution after the above payments to the ordinary shareholders subject to a maximum of £7million and ii) 25% of the next complete £2million available for distribution after the previous payments subject always to a maximum of £1 per preference share.
- c) any surplus shall be distributed amongst the holders of the 'A' and 'B' ordinary shares in proportion to the shares held by them and the amounts paid up on the shares and any premium paid on subscription.

The holders of 'A' and 'B' shares are entitled to one vote for each share held. The holders of 'C' shares and the preference shares have no votes.

NOTES TO THE ACCOUNTS at 25 March 2000

	Group	Share	Share	Profit and	
	•	capital	premium	loss account	Total
		£000	£000	£000	£000
	At 28 March 1998	12,500	5,000	4,247	21,747
	Retained profit for the year	-	-	2,077	2,077
	At 27 March 1999	12,500	5,000	6,324	23,824
	Retained profit for the year	-	-	1,749	1,749
	At 25 March 2000	12,500	5,000	8,073	25,573
	The cumulative amount of goodwill written off at 25	March 2000	is £2,338,000	(1999: £2,338	,000).
	Company		Share	Profit	
		Share	premium	and loss	
		capital	account	account	Total
		£000	£000	£000	£000
	At 28 March 1998	12,500	5,000	9,436	26,936
	Profit for the year		-	1,722	1,722
	At 27 March 1999	12,500	5,000	11,158	28,658
	Profit for the year			1,482	1,482
	At 25 March 2000	12,500	5,000	12,640	30,140
17.	NOTES TO THE CASH FLOW STATEMENT				
				2000	1999
				£000	£000
	Returns on investments and servicing of finance			(2.429)	(0.667)
	Interest paid Interest received			(3,438) 1,202	(2,667) 521
	Dividend income			274	221
					(0.146)
	Net cash outflow from returns on investments and	servicing of	finance	(1,962)	(2,146)
	Management of liquid resources Purchase of listed investments			17,899	-
	Capital expenditure				
	Proceeds of sale of tangible fixed assets			83	10,380
	Purchase of tangible fixed assets			(9,801)	(3,937)
	Net cash (outflow)/inflow for capital expenditure			(9,718)	6,443
		A	t 28 March	Cash At	25 March
		,,	1999	flows	2000
			£000	£000	£000
	Analysis of changes in net debt:		10.700	(10.600)	177
			12,793	(12,629)	164
	Cash at bank and in hand		,		/2 02/1
	Cash at bank and in hand Bank overdraft Bank loans		(45,000)	(3,830) (9,000)	(3,830) (54,000)
	Bank overdraft		-	(3,830)	

NOTES TO THE ACCOUNTS at 25 March 2000

18. CAPITAL COMMITMENTS

	2000	1999
	£000	£000
Contracted but not provided	-	-

19. OTHER FINANCIAL COMMITMENTS

Annual commitments under non-cancellable operating leases are as follows:

Group	Land and buildings			Fixtures and fittings	
	2000	1999	2000	1999	
	£000	£000	£000	£000	
Operating leases which expire:					
within one year	120	120	-	-	
between two and five years	-	-	-	-	
	120	120	-	-	

20. RELATED PARTY TRANSACTIONS

The company paid a management fee of £140,000 to Hemway Limited for goods and services provided. Hemway Limited is a related party through the interests of Mr T J Hemmings.

21. CONTINGENT LIABILITIES

The company is party to an agreement with its bankers whereby the bank is entitled to hold all sums at credit of any accounts in the company's name in security of all sums due to the bank by the company's subsidiary undertakings. The overdraft is secured by bond and floating charge and standard security over all of the group's properties.

22. ULTIMATE PARENT COMPANY

The company's ultimate parent company and controlling party is Calgarth Limited, which is incorporated in the Isle of Man.