

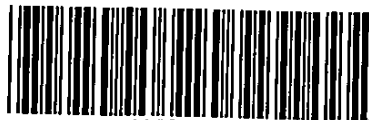
Paragon Hotels Limited

**Directors' report and consolidated
financial statements**

Registered number 02971215

Period ended 31 March 2011

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Directors' report

The directors present their report, together with the financial statements for the period ended 31 March 2011

Results and dividends

The group's profit after tax for the period is £725,000 (2010 *loss of £1,109,000*) and has been transferred to reserves. The directors do not recommend payment of a dividend (2010 *£nil*)

Principal activity and review of business

The group's principal activity is the ownership and operation of hotels

The group's turnover increased by 6% to £28,203,000 compared to the prior period, with an increase in operating profit to £2,071,000 compared to £958,000. This result demonstrates the group's ability to grow revenue with good quality assets despite the prevailing economic conditions

Cash inflow before financing was £2,281,000. Net debt decreased to £66,196,000

Principal risks and uncertainties

The main uncertainties which the business faces are the level of economic activity, guest numbers, and competition in the form of prevailing room rates. The directors believe that these factors present both challenges and opportunities for the business

Performance and development during the year including key performance indicators

The directors monitor performance through the production of a detailed annual budget and the comparison of actual performance against the budget

Additionally, the directors monitor key performance indicators to ensure they are within acceptable parameters, these include

- Room rate and occupancy
- The ratio of key costs to income
- Hotel operating profit
- Cash generated from operating activities

Subsequent events

On 01 August 2011 the group sold Marshall Meadows Hotel

Position at the end of the period

The group and company have a sound financial base from which to further improve the business

Going concern

The group's business activities, together with the factors likely to affect its future development, performance and position are set out in the business review

As set out in note 1, the directors consider that the group has adequate resources to continue as a going concern for the foreseeable future and therefore continue to adopt the going concern basis of accounting in preparing the annual financial statements

Directors' report *(continued)*

Directors

The directors who served during the period were as follows

CJ Hemmings
JC Kay
S Stott (resigned 6 June 2011)
K Revitt

Employee policies

The group's activities are geographically spread and local managers are responsible for employee relations and development on a day to day basis. This is supported by regular visits by senior executives who are available to explain and provide employees with information on matters of concern to them as employees and to enable their views to be taken into account.

It is the policy and practice of the group to give equal consideration to applications for employment from disabled persons having regard to the particular aptitudes and abilities of the applicants concerned. The services of any existing employee who becomes disabled are retained wherever practicable.

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office.

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the board



JC Kay
Secretary

Conway House
Ackhurst Park
CHORLEY
Lancashire
PR7 1NW

16/08/ 2011

Statement of directors' responsibilities in respect of the Directors' Report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently, or
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



KPMG LLP

Edward VII Quay
Navigation Way
Preston
PR2 2YF
United Kingdom

Independent auditor's report to the members of Paragon Hotels Limited

We have audited the financial statements of Paragon Hotels Limited for the period ended 31 March 2011 set out on pages 6 to 21. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of the financial statements is provided on the APB's web-site at www.frc.org.uk/apb/scope/private.cfm.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2011 and of the group's profit for the period then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report to the members of Paragon Hotels Limited *(continued)*

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

M Newsholme

M Newsholme (Senior Statutory Auditor)
for and on behalf of KPMG LLP,
Statutory Auditor
Chartered Accountants
Preston

17 August 2011

Consolidated profit and loss account

for the period ended 31 March 2011

	<i>Note</i>	2011 £000	2010 £000
Turnover	<i>1</i>	28,203	26,523
Cost of sales		(13,979)	(13,051)
Gross profit		14,224	13,472
Administrative expenses		(12,153)	(12,514)
Operating profit		2,071	958
Exceptional item - impairment	<i>2</i>	-	(607)
Profit/(loss) on sale of fixed assets		589	(2)
Interest receivable and similar income	<i>3</i>	23	64
Interest payable and similar charges	<i>4</i>	(1,457)	(1,732)
Profit/(loss) on ordinary activities before taxation	<i>2</i>	1,226	(1,319)
Taxation on profit/(loss) on ordinary activities	<i>5</i>	(501)	210
Profit/(loss) for the financial period	<i>13</i>	725	(1,109)

Consolidated statement of total recognised gains and losses

for the period ended 31 March 2011

All gains and losses arising during the period have been recognised in the profit and loss account and derive from continuing operations of the group

The notes from page 10 to 21 form part of the financial statements

Consolidated balance sheet

as at 31 March 2011

	Note	2011 £000	2010 £000
Fixed assets			
Tangible assets	6	72,102	72,605
Current assets			
Stock	8	190	206
Debtors	9	1,758	1,624
Cash at bank and in hand		3,783	1,502
		<u>5,731</u>	<u>3,332</u>
Creditors amounts falling due within one year	10	(75,116)	(74,631)
Net current liabilities		<u>(69,385)</u>	<u>(71,299)</u>
Total assets less current liabilities		<u>2,717</u>	<u>1,306</u>
Provisions for liabilities and charges	11	(1,713)	(1,027)
Net assets		<u>1,004</u>	<u>279</u>
Capital and reserves			
Called up share capital	12	2,500	2,500
Share premium account	13	5,000	5,000
Capital redemption reserve	13	10,000	10,000
Profit and loss account	13	(16,496)	(17,221)
Shareholders' funds	13	<u>1,004</u>	<u>279</u>

The notes from page 10 to 21 form part of the financial statements

Approved by the board of directors on 16/08/2011 and signed on its behalf by



JC Kay
Director

Registered number 02971215

Company balance sheet
as at 31 March 2011

	Note	2011 £000	2010 £000
Fixed assets			
Tangible assets	6	53,929	55,521
Investments	7	-	-
		<u>53,929</u>	<u>55,521</u>
Current assets			
Stock	8	68	71
Debtors (including amounts due after one year)	9	18,458	24,527
Cash at bank and in hand		2,853	1,361
		<u>21,379</u>	<u>25,959</u>
Creditors amounts falling due within one year	10	(72,614)	(72,614)
Net current liabilities		<u>(51,235)</u>	<u>(46,655)</u>
Total assets less current liabilities		<u>2,694</u>	<u>8,866</u>
Provisions for liabilities and charges	11	(1,713)	(1,027)
Net assets		<u>981</u>	<u>7,839</u>
Capital and reserves			
Called up share capital	12	2,500	2,500
Share premium account	13	5,000	5,000
Capital redemption reserve	13	10,000	10,000
Profit and loss account	13	(16,519)	(9,661)
Shareholders' funds	13	<u>981</u>	<u>7,839</u>

The notes from page 10 to 21 form part of the financial statements

Approved by the board of directors on 16/08/2011 and signed on its behalf by



JC Kay
Director

Registered number 02971215

Consolidated cash flow statement

for the period ended 31 March 2011

	<i>Notes</i>	2011 £000	2010 £000
Net cash inflow from operating activities	<i>14</i>	5,504	4,934
Returns on investments and servicing of finance	<i>14</i>	(1,403)	(1,668)
Taxation		26	447
Capital expenditure and financial investments	<i>14</i>	(1,846)	(812)
Cash inflow before financing		2,281	2,901
Financing		-	-
Increase in cash		2,281	2,901

Reconciliation of net cash flow to movement in net debt

for the period ended 31 March 2011

	<i>Notes</i>	2011 £000	2010 £000
Increase in cash		2,281	2,901
Debt issue costs		(31)	(31)
Change in net debt		2,250	2,870
Net debt at 25 March 2010	<i>14</i>	(68,446)	(71,316)
Net debt at 31 March 2011	<i>14</i>	(66,196)	(68,446)

Notes to the financial statements

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements, except as noted below

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards, and under the historical cost accounting rules

The group financial statements consolidate the financial statements of Paragon Hotels Limited and all its subsidiary undertakings. Under s408 of the Companies Act 2006 the company is exempt from the requirement to present its own profit and loss account. The company loss after tax for Paragon Hotels Limited was £6,858,000 (2010 loss £265,000)

Going Concern

The group's business activities, together with the factors likely to affect future trading are set out in the Business review section of the Directors' Report on page 1

The group's existing overdraft facilities had expired at the year end and the group was in breach of a financial covenant. A renewed facility with the group's existing bank has been agreed post year end, before the date of signing these financial statements

As a consequence, the directors believe that the group is well placed to manage its business risks successfully despite the current uncertain economic outlook. The directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements

Tangible fixed assets

Depreciation is provided to write down the assets to their estimated residual value by equal instalments over their estimated useful economic lives as follows

Land	-	not depreciated
Freehold hotel properties	-	50 years
Fixtures, fittings and equipment	-	4 – 10 years

Depreciation is not provided, if on calculation it is found to be immaterial

Stocks

Stocks represent mainly food and liquor stocks and are stated at the lower of cost and net realisable value

Taxation

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19

Pensions

The group makes employer contributions to a defined contribution pension scheme on behalf of certain of its employees. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the schemes

Turnover

Turnover comprises the value of sales of goods and services supplied in the normal course of operation of a hotel business (excluding value added tax)

Notes (continued)

1 Accounting policies (continued)

Investments

Income from investments is recognised as it becomes receivable

Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts, which are those where substantially all the risks and rewards of ownership of the asset have passed to the group, are capitalised in the balance sheet and are depreciated over their useful lives. The interest element of the rental obligations is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis over the term of the lease.

2 Profit/(loss) on ordinary activities before taxation

Profit/(loss) on ordinary activities before taxation is stated after charging

	2011 £000	2010 £000
Auditors' remuneration		
Audit services	30	30
Non-audit services	13	32
Depreciation of owned assets	2,938	3,267
(Profit)/loss on sale of fixed assets	(589)	2
Exceptional item – impairment of hotels	-	607
Operating leases		
Hire of plant and machinery	54	68
Other operating leases	118	378

Staff costs

	2011 £000	2010 £000
Wages and salaries	5,593	3,811
Social security costs	429	288
Other pension costs	38	22
	<u>6,060</u>	<u>4,121</u>

The average monthly number of employees during the period was made up as follows

	2011 No.	2010 No.
Hotel staff	448	314

In addition, the group paid £3,492,000 (2010 £4,985,000) to certain hotel staff who are employed by a hotel management company.

The directors received no remuneration from the group in either period.

Notes *(continued)*

3 Interest receivable and similar income

	2011 £000	2010 £000
Bank interest	23	64
	<u>23</u>	<u>64</u>

4 Interest payable and similar charges

	2011 £000	2010 £000
On bank loans and overdrafts	1,426	1,701
Unwinding of FRS 4 debt issue costs	31	31
	<u>1,457</u>	<u>1,732</u>

5 Taxation on profit/(loss) on ordinary activities

	2011 £000	2010 £000
Taxation charge/(credit) is made up as follows:		
<i>Current tax</i>		
UK Corporation tax at 28% (2010 28%)	(158)	(447)
Adjustments in respect of prior periods	(27)	-
Total current tax	<u>(185)</u>	<u>(447)</u>
Deferred tax		
Origination and reversal of timing differences	686	237
	<u>501</u>	<u>(210)</u>

Notes (continued)

5 Taxation on profit/(loss) on ordinary activities (continued)

Factors affecting the current tax for the period

The tax assessed on the profit/(loss) on ordinary activities for the period is lower than the standard rate of corporation tax in the UK. The differences are explained below

	2011 £000	2010 £000
Profit/(loss) on ordinary activities before tax	1,226	(1,319)
Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 28% (2010: 28%)	343	(369)
Effects of		
Brought forward losses utilised	(507)	(349)
Disallowed expenses and non-taxable income	13	177
Difference between depreciation and capital allowances	(24)	125
Short term timing differences	10	(31)
Group relief surrendered	165	447
Payment receivable for group relief surrendered	(158)	(447)
Adjustment in respect of prior periods	(27)	-
Current tax credit for the period	(185)	(447)

6 Tangible fixed assets

Group	Freehold land and buildings £000	Fixtures, fittings and equipment £000	Total £000
<i>Cost or valuation</i>			
At 25 March 2010	60,469	31,641	92,110
Additions	1,400	1,784	3,184
Disposals	(720)	(43)	(763)
At 31 March 2011	61,149	33,382	94,531
<i>Depreciation</i>			
At 25 March 2010	2,373	17,132	19,505
Provided during the period	379	2,559	2,938
On disposals	-	(14)	(14)
At 31 March 2011	2,752	19,677	22,429
<i>Net book value</i>			
At 31 March 2011	58,397	13,705	72,102
At 25 March 2010	58,096	14,509	72,605

Notes (continued)

6 Tangible fixed assets (continued)

Company	Freehold land and buildings £000	Fixtures, fittings and equipment £000	Total £000
Cost or valuation			
At 25 March 2010	46,748	23,416	70,164
Additions	-	1,025	1,025
Disposals	(720)	(40)	(760)
	<hr/>	<hr/>	<hr/>
At 31 March 2011	46,028	24,401	70,429
	<hr/>	<hr/>	<hr/>
Depreciation			
At 25 March 2010	991	13,652	14,643
Provided during the period	166	1,703	1,869
On disposals	-	(12)	(12)
	<hr/>	<hr/>	<hr/>
At 31 March 2011	1,157	15,343	16,500
	<hr/>	<hr/>	<hr/>
Net book value			
At 31 March 2011	44,871	9,058	53,929
	<hr/>	<hr/>	<hr/>
At 25 March 2010	45,757	9,764	55,521
	<hr/>	<hr/>	<hr/>

Notes (continued)

7 Investments

Company

	Shares in group undertaking £000
<i>Cost</i>	
As at 25 March 2010 and 31 March 2011	9,351
<i>Provisions</i>	
At 25 March 2010	9,351
Provided during the period	-
At 31 March 2011	9,351
<i>Net book value</i>	
As at 31 March 2011	-
At 25 March 2010	-

Subsidiary undertakings

All held by the company

Name of company	Proportion of voting rights holdings and shares held	Nature of business
Saville Court Hotel Limited	Ordinary shares 100%	Hotels
Classic Lodges Limited	Ordinary shares 100%	Hotels
Grovefield Hotel Limited	Ordinary shares 100%	Non-trading
The Balmoral Hotel Harrogate Limited	Ordinary shares 100%	Non-trading
Roxburghe Hotel Limited	Ordinary shares 100%	Non-trading
Roxburghe Hotel Limited	Preference shares 100%	Non-trading

Notes (continued)

8 Stocks

	Group		Company	
	2011	2010	2011	2010
	£000	£000	£000	£000
Food and liquor	190	206	68	71

9 Debtors

	Group		Company	
	2011	2010	2011	2010
	£000	£000	£000	£000
Trade debtors	705	892	480	667
Other debtors and prepayments	1,053	732	385	158
Amounts owed by subsidiary undertakings	-	-	17,593	23,702
	<u>1,758</u>	<u>1,624</u>	<u>18,458</u>	<u>24,527</u>

Amounts falling due after more than one year included above are

	Group		Company	
	2011	2010	2011	2010
	£000	£000	£000	£000
Amounts owed by subsidiary undertakings	-	-	11,460	19,960

10 Creditors: amounts falling due within one year

	Group		Company	
	2011	2010	2011	2010
	£000	£000	£000	£000
Bank loans	70,000	70,000	70,000	70,000
Debt issue costs	(21)	(52)	(21)	(52)
Trade creditors	1,117	970	718	435
Other taxation and social security	438	432	35	156
Other creditors	1,836	1,695	840	981
Accruals	1,746	1,586	1,042	1,094
	<u>75,116</u>	<u>74,631</u>	<u>72,614</u>	<u>72,614</u>

The bank loans and overdrafts are secured by bond and floating charge and standard securities over all of the group's properties and bear interest at a rate based on LIBOR or Base Rate

Loans have been classified as due within one year due to breach of certain covenants at the year end (see note 1)

Notes (continued)

11 Provisions for liabilities and charges

<i>Deferred tax</i>	Group £000	Company £000
Provision at 25 March 2010	1,027	1,027
Deferred tax in profit and loss account for the period	686	686
	<hr/>	<hr/>
Provision at 31 March 2011	1,713	1,713
	<hr/> <hr/>	<hr/> <hr/>

Deferred taxation included in the balance sheet is as follows

	2011 £000	2010 £000
Group		
Accelerated capital allowances	2,610	2,631
Other timing differences	(47)	(41)
Tax losses carried forward	(850)	(1,563)
	<hr/>	<hr/>
Provision for deferred tax	1,713	1,027
	<hr/> <hr/>	<hr/> <hr/>
	2011 £000	2010 £000
Company		
Accelerated capital allowances	2,038	1,832
Other timing differences	(19)	(18)
Tax losses carried forward	(306)	(787)
	<hr/>	<hr/>
Provision for deferred tax	1,713	1,027
	<hr/> <hr/>	<hr/> <hr/>

Notes (continued)

11 Provisions for liabilities and charges (continued)

No deferred tax asset is recognised in respect of capital losses carried forward at 31 March 2011. The amount of deferred tax not recognised on capital losses is £3,373,000 (2010 £3,794,000) in Paragon Hotels Limited and £1,407,000 (2010 £1,516,000) in the subsidiary undertakings. The capital losses may be offset against future capital gains of the company. These losses are not expected to crystallise in the foreseeable future.

There are unrecognised deferred tax assets in respect of trading losses of £nil (2010 £nil) in Paragon Hotels Limited and £294,000 (2010 £127,000) in the subsidiary undertakings. These losses are available for offset against future trading profits. These losses are not expected to crystallise in the foreseeable future.

On 23 March 2011 the Chancellor announced the reduction in the main rate of UK corporation tax to 26% with effect from 1 April 2011. This change became substantively enacted on 29 March 2011 and therefore the effect of the rate reduction creates a reduction in the deferred tax liability which has been included in the figures above. The Chancellor also proposed changes to further reduce the main rate of corporation tax by 1% per annum to 23% by 1 April 2014. The second reduction to 25% was substantially enacted on 5 July 2011 and therefore is not included in the figures above.

12 Share capital

	2011 No	2010 No
<i>Authorised</i>		
Ordinary shares of £1 each	7,000,000	7,000,000

	Group 2011 £000	2010 £000	Company 2011 £000	2010 £000
<i>Allotted, called up and fully paid</i>				
2,500,000 Ordinary shares of £1 each	2,500	2,500	2,500	2,500

13 Reconciliation of shareholders' funds and movement on reserves

	Share capital £000	Share premium £000	Capital redemption Reserve £000	Profit and loss account £000	Total £000
Group					
At 25 March 2010	2,500	5,000	10,000	(17,221)	279
Profit for the period	-	-	-	725	725
At 31 March 2011	2,500	5,000	10,000	(16,496)	1,004

Notes (continued)

13 Reconciliation of shareholders' funds and movement on reserves (continued)

Company	Share capital £000	Share premium £000	Capital redemption Reserve £000	Profit and loss account £000	Total £000
At 25 March 2010	2,500	5,000	10,000	(9,661)	7,839
Loss for the period	-	-	-	(6,858)	(6,858)
At 31 March 2011	2,500	5,000	10,000	(16,519)	981

14 Notes to the cash flow statement

Reconciliation of operating profit to net cash inflow from operating activities

	2011 £000	2010 £000
Operating profit	2,071	958
Depreciation and impairment of tangible fixed assets	2,938	3,267
Decrease/(increase) in stocks	16	(14)
Decrease/(increase) in operating debtors and prepayments	25	(538)
Increase in operating creditors and accruals	454	1,261
Net cash inflow from operating activities	5,504	4,934

	2011 £000	2010 £000
Returns on investments and servicing of finance		
Interest received	23	64
Interest paid	(1,426)	(1,732)
Net cash outflow from returns on investments and servicing of finance	(1,403)	(1,668)

	2011 £000	2010 £000
Capital expenditure and financial investments		
Proceeds of sale of tangible fixed assets	1,338	3
Purchase of tangible fixed assets	(3,184)	(815)

Net cash outflow for capital expenditure	(1,846)	(812)
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Taxation	26	447
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Notes (continued)

14 Notes to the cash flow statement (continued)

	At 25 March 2010 £000	Non cash movement £000	Cash flows £000	At 31 March 2011 £000
<i>Analysis in changes in net debt</i>				
Cash at bank and in hand	1,502	-	2,281	3,783
	<hr/>	<hr/>	<hr/>	<hr/>
	1,502	-	2,281	3,783
Bank loans	(69,948)	(31)	-	(69,979)
	<hr/>	<hr/>	<hr/>	<hr/>
	(68,446)	(31)	2,281	(66,196)
	<hr/>	<hr/>	<hr/>	<hr/>

15 Other financial commitments

Annual commitments under non-cancellable operating leases are as follows

	Land and buildings	
	2011 £000	2010 £000
Operating leases which expire		
- within one years	-	-
- between two and five years	118	118
- in more than five years	-	-
	<hr/>	<hr/>
	118	118
	<hr/>	<hr/>

Notes (continued)

16 Related party transactions

Hemway Limited

The company paid a management fee of £175,000 (2010 £175,000) to Hemway Limited for management services provided. There were no amounts outstanding owed to Hemway Limited at the current or prior period end.

Victory Park Holdings Limited

During the period the group paid rental income of £nil (2010 £260,000) to Victory Park Holdings Limited. There were no amounts outstanding owed to Victory Park Holdings Limited at the current or prior period end.

Cairn Hotels Limited

During the period the group paid rental income of £118,000 (2010 £118,000) to Cairn Hotels Limited. The amount outstanding to Cairn Hotels Limited at the end of the current year was £35,000 (2010 £nil).

Northern Trust Group Limited

During the period the group paid fees of £21,000 (2010 £21,000) to Northern Trust Group Limited for administration services. There were amounts of £4,000 (2010 £1,000) owing to Northern Trust Group Limited at the period end.

Whittle Jones Group Limited

During the period the group paid rental income of £28,000 (2010 £25,000) to Whittle Jones Group Limited. There were no amounts owing to Whittle Jones Group Limited at the current or prior period end.

Trust Inns Limited

At the period end an amount of £158,000 (2010 £447,000) was due from Trust Inns Limited in respect of payment for group relief surrendered for the year ended March 2011.

The family interests of Mr T J Hemmings are the ultimate controlling party of Paragon Hotels Limited and the above companies.

17 Contingent liabilities

The company is part of a group banking arrangement with certain of its subsidiaries. Consequently, it is jointly and severally liable for the loans and overdrafts of Classic Lodges Limited.

18 Ultimate parent company

The ultimate controlling party are the family interests of Mr T J Hemmings.