KBS FIRE PROTECTION SYSTEMS LIMITED (Company Registration 2954543)

DIRECTOR'S REPORT

<u>and</u>

FINANCIAL STATEMENTS

For the year ended 31st March 1998



REPORT AND FINANCIAL STATEMENTS

For the year ended 31st March 1998

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| DIRECTORS: | M Greenhalgh M D Simpson | |
| SECRETARY: | B J Boucher-Myers | |
| AUDITORS: | Scott-Moncrieff Downie Wilson | |
| BANKERS: | Lloyds Bank PLC | |
| SOLICITORS: | McGrigor Donald | |
| REGISTERED OFFICE: | 41 Elder Lane Burntwood Staffs WS7 9BT | |

DIRECTOR'S REPORT

For the year ended 31st March 1998

The Directors have pleasure in submitting their Report and Financial Statements for the year ended 31st March 1998.

Principal activities

The company's principal activity is the supply and distribution of fire protection materials.

Review of business and future developments

The trading for the year has once again produced a particularly satisfactory result.

The growth in new business has been particularly satisfying and the development of the new distribution centre at Cannock will enhance customer service through increased stockholding capacity.

The UK market continues to expand and although a softening of exchange rates will place further pressure on margins the prospects for the year ahead are encouraging.

The year ahead will see investment in further developments in product range and improvements in corporate facilities to which the company is committed. A steady and sustainable expansion of the business is planned.

Research and development

The company's policy is to continue the development of the product range through research and testing, both overseas and in the UK, in co-operation with our principal suppliers.

Results and dividends

The results of the company for the year are set out in detail on page 4. The directors recommend that a final dividend of £8.96 per share (1997 £6.56) be paid, leaving £9,552 (1997 £14,679) to be retained in reserves.

Directors

The Directors who served during the year and their interests in the issued equity share capital of the company were as follows:-

| | At 31st March 1998 | At 31st March 1997 or date of appointment |
|---------------------------------------|-----------------------|--|
| M Greenhalgh | 1,633 | 1,733 |
| M D Simpson (appointed 22 April 1997) | Nil | Nil |

Directors'/

DIRECTOR'S REPORT (CONTINUED)

For the year ended 31st March 1998

Directors' responsibilities

The directors are required by law to prepare, for each financial year, financial statements which comply with the Companies Act 1985 and give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss for that year. They are responsible for maintaining adequate accounting records which disclose the financial position of the company with reasonable accuracy at any time, which enable them to safeguard the assets of the company and which enable them to take reasonable steps to prevent and to detect fraud and other irregularities.

The directors confirm that the financial statements on pages 4 to 9 have been prepared on a going concern basis, that suitable accounting policies have been consistently applied, that reasonable and prudent judgements and estimates have been used and that applicable accounting standards have been followed.

Year 2000

The directors are continuing to review the risks associated with the Year 2000 problem, both with regard to internal use of computer systems and embedded chips and in connection with relationships with third parties. They are satisfied that these steps will be completed in sufficient time to eliminate any potential problems. The total costs of ensuring Year 2000 compliance have not yet been quantified but are not expected to be significant.

Auditors

A Resolution will be proposed at the forthcoming Annual General Meeting for the re-appointment of Scott-Moncrieff Downie Wilson, Chartered Accountants, as Auditors, in accordance with Section 385 of the Companies Act 1985.

By Order of the Board

B. Banch. //-.

SECRETARY

19 NOVEMBER 1998

REPORT OF THE AUDITORS TO THE MEMBERS OF KBS FIRE PROTECTION SYSTEMS LIMITED

Respective responsibilities of directors and auditors

As described on page 2, the directors of the company are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We have audited the financial statements on pages 4 to 9 in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of significant estimates and judgements made by the directors in the preparation of the statements and of whether the accounting policies are appropriate to the company's circumstances, are consistently applied and are adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st March 1998 and of the profit for the year then ended.

SCOTT-MONCRIEFF DOWNIE WILSON

Chartered Accountants and Registered Auditors

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19 NOV 1998

135 Buchanan Street Glasgow G1 2JA

PROFIT AND LOSS ACCOUNT

For the year ended 31st March 1998

| | Note | 1998 £ | 1997 £ |
|--|------|------------------|------------|
| TURNOVER - continuing operations | 2 | 527,727 | 486,436 |
| Cost of sales | | (323,188) | (311,578) |
| GROSS PROFIT | | 204,539 | 174,858 |
| Administration expenses | | (128.670) | (140,975) |
| OPERATING PROFIT - continuing operations | 4 | 75,869 | 33,883 |
| Interest receivable | | 2,637 | <u>566</u> |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 78,506 | 34,449 |
| Taxation | 5 | (17,148) | _(8,401) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION AND FOR THE | | | |
| FINANCIAL YEAR | 12 | 61,358 | 26,048 |
| Dividend | 6 | <u>(51,806</u>) | (11,369) |
| TRANSFERRED TO RESERVES | 11 | 9,552 | 14,679 |

The Notes on pages 6 to 9 form part of these Financial Statements

TOTAL RECOGNISED GAINS AND LOSSES

For the year ended 31st March 1998

The company has no recognised gains and losses other than those included in the profit and loss account (1997 £Nil).

BALANCE SHEET

As at 31st March 1998

| | Notes | | 98 | 199 | |
|---|----------|------------------------------------|------------------|-----------------------------------|------------------|
| FIXED ASSETS | | £ | £ | £ | £ |
| Tangible assets | 7 | | 4,793 | | 300 |
| CURRENT ASSETS | | | | | |
| Stocks Debtors Cash at Bank | 8 | 58,127 168,889 <u>65,379</u> | | 20,833 77,659 <u>62,045</u> | |
| | | 292,395 | | 160,537 | |
| CREDITORS | | | | | |
| Amounts falling due within one year | 9 | (249,054) | | (122,255) | |
| NET CURRENT ASSETS | | | <u>43,341</u> | | 38,282 |
| NET ASSETS | | | <u>48,134</u> | | 38,582 |
| CAPITAL AND RESERVES | | | | | |
| Called up Equity Share Capital Profit and Loss Account | 10 11 | | 10,000 38,134 | | 10,000 28,582 |
| EQUITY SHAREHOLDERS' FUNDS | 12 | | <u>48,134</u> | | 38,582 |

The Notes on pages 6 to 9 form part of these Financial Statements.

Manage - Director

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NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31st March 1998

1. ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared on the historical cost basis and in accordance with applicable accounting standards.

Depreciation

Depreciation is provided on tangible fixed assets, being in order to write off each asset over its expected useful life at the following annual rates -

Plant and machinery - 40% reducing balance

Stocks

Stocks are valued at the lower of cost and net realisable value in the ordinary course of business. Cost represents purchase cost on a first in, first out basis. Net realisable value is based on estimated selling price less costs to sell.

Deferred Tax

Deferred tax is provided for liabilities that will probably crystallise in the future, using the liability methods, that is, using current rates.

Turnover

Turnover represents the amount receivable in the ordinary course of business from sales of goods and services, stated net of value added tax.

Foreign currencies

Transactions in foreign currencies are recorded at the date of the transaction. All differences arising on translation are taken to the profit and loss account.

2. TURNOVER

Turnover and pre-tax profit are attributable to the company's principal activity of supply of fire protection materials.

The whole of turnover is attributable to the United Kingdom.

3./

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31st March 1998

| 3. | STAFF NUMBERS AND COSTS | 1998 | 1997 |
|----|---|-------------------------------|------------------|
| | The average monthly number of people employed by the company during the year was:- | | |
| | Office and management | <u>2</u> | <u>_1</u> |
| | The aggregated remuneration and associated costs of the company's employee were:- | £ | £ |
| | Wages and salaries Social security costs | 52,932 _3,082 | 43,237 _3,504 |
| | | <u>56,014</u> | <u>46,741</u> |
| 4. | OPERATING PROFIT | | |
| | The operating profit of the company is stated after charging:- | | |
| | Director's remuneration - aggregate emoluments Auditors' remuneration Operating lease rentals | 21,380 3,050 <u>842</u> | 43,237 3,780 |
| 5. | TAX ON PROFIT ON ORDINARY ACTIVITIES | | |
| | UK Corporation Tax on profit for the year at 21% (1997 24%) | <u>17,148</u> | <u>8,401</u> |
| 6. | DIVIDEND | | |
| | Final dividend of £8.96 per share | <u>51,806</u> | <u>11,369</u> |

The final dividend is only payable on 5,782 shares as all other shareholders have waived their rights to a dividend for the year.

7./

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31st March 1998

| 7. | TANGIBLE FIXED ASSETS | Plant an | d machinery |
|-----|---|---|---|
| | Cost - At 1 April 1997 Additions in year Disposals in year At 31 March 1998 | | £ 300 7,989 (300) 7,989 |
| | Depreciation - At 1 April 1997 Charge for year At 31 March 1998 | - | - <u>3,196</u> 3,196 |
| | Net book value - At 31 March 1998 | <u>:</u> | <u>4,793</u> |
| | At 31 March 1997 | 300 | |
| 8. | DEBTORS: Amounts falling due within one year | 1998 £ | 1997 £ |
| | Trade debtors Prepayments and accrued income ACT recoverable Other debtor | 151,623 806 12,952 3,508 168,889 | 74,817 - 2,842 |
| 9. | CREDITORS: Amounts falling due within one year | | |
| | Trade creditors Current Corporation Tax ACT payable Social security costs and other taxes Dividend payable Accruals | 164,480 14,307 12,952 1,329 51,806 4,180 | 69,710 8,401 2,842 3,803 11,369 26,130 |
| | | <u>249,054</u> | <u>122,255</u> |
| 10. | CALLED UP EQUITY SHARE CAPITAL | | |
| | Authorised, allotted, issued and fully paid Ordinary £1 shares | <u>10,000</u> | <u>10,000</u> |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31st March 1998

| 11. | PROFIT AND LOSS ACCOUNT | 1998 £ | 1997 £ |
|-----|---|---------------------------------------|---------------------------------------|
| | At 1 April 1997 Transferred to reserve (page 4) | 28,582 (9,552) | 13,903 (<u>14,679</u>) |
| | At 31 March 1998 | <u>38,134</u> | <u>28,582</u> |
| 12. | MOVEMENT IN EQUITY SHAREHOLDERS' FUNDS | | |
| | At 1 April 1997 Profit for financial year (page 4) Dividend payable | 38,582 61,358 (<u>51,806</u>) | 23,903 26,048 (<u>11,369</u>) |
| | At 31st March 1998 | <u>48,134</u> | <u>38,582</u> |

13. <u>ULTIMATE PARENT UNDERTAKING</u>

The company's ultimate parent undertaking is Pacific House Nominees Limited.

14. OPERATING LEASE COMMITMENTS

At 31 March 1998 the company had annual commitments under operating leases as set out below -

| | Land and | Land and buildings | | |
|---------------------------------|--------------|--------------------|--|--|
| | 1998 | 1997 | | |
| | £ | £ | | |
| Operating leases which expire - | | | | |
| In more than five years | <u>4,270</u> | <u>842</u> | | |