

**REGISTERED NUMBER: 02951202 (England and Wales)**

**ABBREVIATED ACCOUNTS**  
**FOR THE YEAR ENDED 31ST MARCH 2010**  
**FOR**  
**K. R. M. CONCRETE LIMITED**



**K. R. M. CONCRETE LIMITED (REGISTERED NUMBER: 02951202)**

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FOR THE YEAR ENDED 31ST MARCH 2010**

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**K. R. M. CONCRETE LIMITED**

**COMPANY INFORMATION  
FOR THE YEAR ENDED 31ST MARCH 2010**

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**DIRECTORS:** P W Kendall  
R C Kendall  
J W Kendall  
N A Kendall

**SECRETARY:** R C Kendall

**REGISTERED OFFICE:** Kendall's Wharf  
Eastern Road  
Portsmouth  
Hampshire  
PO3 5LY

**REGISTERED NUMBER:** 02951202 (England and Wales)

**AUDITORS:** Harrison Black Limited  
Statutory Auditors  
Pyle House  
136/137 Pyle Street  
Newport  
Isle of Wight  
PO30 1JW

**BANKERS:** Lloyds TSB Plc  
4 West Street  
Havant  
Hampshire  
PO9 1PE

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31ST MARCH 2010**

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The directors present their report with the accounts of the company for the year ended 31st March 2010

**PRINCIPAL ACTIVITY**

The principal activity of the company in the year under review was that of concrete and cement suppliers

**REVIEW OF BUSINESS**

The business has suffered both in turnover and generated gross profit levels as a direct result of the economic downturn experienced in the United Kingdom during the past twelve months

Whilst the level of turnover has reduced, the directors have been mindful of the necessity to measure all levels of performance and have taken steps to reduce overheads accordingly, to ensure business viability is maintained for the future. As well as financial measures, levels of customer satisfaction, quality systems and health & safety procedures are monitored regularly to ensure the company goes forward suitably prepared for an upturn in business

Whilst the directors are confident profitability via increased turnover in the ensuing years will return, there are a number of risks and uncertainties which need to be acknowledged. These include strict credit control measures to ensure bad debts are kept to a minimum, liquidity levels are maintained and cash availability is treated as high priority

Government intervention such as interest rate rises, VAT increases and other tax changes are also areas of concern for the directors

**DIVIDENDS**

No dividends will be distributed for the year ended 31st March 2010.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1st April 2009 to the date of this report

P W Kendall  
R C Kendall  
J W Kendall  
N A Kendall

Other changes in directors holding office are as follows

Mrs M J Coombs - resigned 8th December 2009  
N R Kendall - resigned 8th December 2009

The company is a wholly owned subsidiary of Kendall Bros (Portsmouth) Limited and the directors have substantial interests in the ordinary share capital

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31ST MARCH 2010**

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**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Harrison Black Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**



R C Kendall - Director

Date. 18 / 11 / 10

**REPORT OF THE INDEPENDENT AUDITORS TO  
K. R. M. CONCRETE LIMITED  
UNDER SECTION 449 OF THE COMPANIES ACT 2006**

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We have examined the abbreviated accounts set out on pages five to thirteen, together with the full financial statements of K R M Concrete Limited for the year ended 31st March 2010 prepared under Section 396 of the Companies Act 2006

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

The directors are responsible for preparing the abbreviated accounts in accordance with Section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section and to report our opinion to you.

**Basis of opinion**

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

**Opinion**

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 445(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section.



A S Garner BA(Hons) ACA (Senior Statutory Auditor)  
for and on behalf of Harrison Black Limited  
Statutory Auditors  
Pyle House  
136/137 Pyle Street  
Newport  
Isle of Wight  
PO30 1JW

Date: 25th November 2010

**K. R. M. CONCRETE LIMITED (REGISTERED NUMBER: 02951202)**

**ABBREVIATED PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31ST MARCH 2010**

	Notes	2010		2009	
		£	£	£	£
<b>TURNOVER</b>			<b>4,633,760</b>		<b>6,030,373</b>
Cost of sales and other operating income			<b>(3,557,111)</b>		<b>(4,760,968)</b>
			<u>1,076,649</u>		<u>1,269,405</u>
Distribution costs		<b>709,695</b>		<b>815,778</b>	
Administrative expenses		<b>388,828</b>		<b>386,220</b>	
			<u>1,098,523</u>		<u>1,201,998</u>
<b>OPERATING (LOSS)/PROFIT</b>	<b>3</b>		<b>(21,874)</b>		<b>67,407</b>
Interest receivable and similar income			<u>-</u>		<u>29,020</u>
<b>(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>			<b>(21,874)</b>		<b>96,427</b>
Tax on (loss)/profit on ordinary activities	<b>4</b>		<u><b>(4,594)</b></u>		<u><b>22,983</b></u>
<b>(LOSS)/PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION</b>			<u><u><b>(17,280)</b></u></u>		<u><u><b>73,444</b></u></u>

**CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year.

**TOTAL RECOGNISED GAINS AND LOSSES**

The company has no recognised gains or losses other than the loss for the current year and the profit for the previous year

The notes form part of these abbreviated accounts

**K. R. M. CONCRETE LIMITED (REGISTERED NUMBER: 02951202)**

**ABBREVIATED BALANCE SHEET  
31ST MARCH 2010**

	Notes	2010 £	2009 £
<b>CURRENT ASSETS</b>			
Stocks	6	22,537	26,437
Debtors	7	813,700	909,741
Cash at bank and in hand		250	935,523
		<u>836,487</u>	<u>1,871,701</u>
<b>CREDITORS</b>			
Amounts falling due within one year	8	802,181	1,820,115
		<u>34,306</u>	<u>51,586</u>
<b>NET CURRENT ASSETS</b>			
		<u>34,306</u>	<u>51,586</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>34,306</u>	<u>51,586</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	12	20,000	20,000
Profit and loss account	13	14,306	31,586
		<u>34,306</u>	<u>51,586</u>
<b>SHAREHOLDERS' FUNDS</b>	16	<u>34,306</u>	<u>51,586</u>

The abbreviated accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to medium-sized companies

The financial statements were approved by the Board of Directors on 18 / 11 / 10 and were signed on its behalf by



N A Kendall - Director



R C Kendall - Director

The notes form part of these abbreviated accounts



**K. R. M. CONCRETE LIMITED (REGISTERED NUMBER: 02951202)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2010**

	Notes	2010 £	2009 £
Net cash (outflow)/inflow from operating activities	1	(957,620)	681,758
Returns on investments and servicing of finance	2	-	29,020
Taxation		(22,983)	(82,456)
Equity dividends paid		-	(73,000)
(Decrease)/Increase in cash in the period		<u>(980,603)</u>	<u>555,322</u>
Reconciliation of net cash flow to movement in net funds	3		
(Decrease)/Increase in cash in the period		<u>(980,603)</u>	<u>555,322</u>
Change in net funds resulting from cash flows		<u>(980,603)</u>	<u>555,322</u>
Movement in net funds in the period		(980,603)	555,322
Net funds at 1st April		<u>935,523</u>	<u>380,201</u>
Net (debt)/funds at 31st March		<u>(45,080)</u>	<u>935,523</u>

The notes form part of these abbreviated accounts

**NOTES TO THE CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2010**

**1 RECONCILIATION OF OPERATING (LOSS)/PROFIT TO NET CASH  
(OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Operating (loss)/profit	<b>(21,874)</b>	<b>67,407</b>
Decrease/(Increase) in stocks	<b>3,900</b>	<b>(9,978)</b>
Decrease in debtors	<b>100,635</b>	<b>310,658</b>
(Decrease)/Increase in creditors	<b>(1,040,281)</b>	<b>313,671</b>
<b>Net cash (outflow)/inflow from operating activities</b>	<b><u>(957,620)</u></b>	<b><u>681,758</u></b>

**2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW  
STATEMENT**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
<b>Returns on investments and servicing of finance</b>		
Interest received	<b>-</b>	<b>29,020</b>
<b>Net cash inflow for returns on investments and servicing of finance</b>	<b><u>-</u></b>	<b><u>29,020</u></b>

**3 ANALYSIS OF CHANGES IN NET FUNDS**

	<b>At 1.4.09</b>	<b>Cash flow</b>	<b>At</b>
	<b>£</b>	<b>£</b>	<b>31.3.10</b>
			<b>£</b>
Net cash			
Cash at bank and in hand	<b>935,523</b>	<b>(935,273)</b>	<b>250</b>
Bank overdraft	<b>-</b>	<b>(45,330)</b>	<b>(45,330)</b>
	<b><u>935,523</u></b>	<b><u>(980,603)</u></b>	<b><u>(45,080)</u></b>
<b>Total</b>	<b><u>935,523</u></b>	<b><u>(980,603)</u></b>	<b><u>(45,080)</u></b>

**NOTES TO THE ABBREVIATED ACCOUNTS  
FOR THE YEAR ENDED 31ST MARCH 2010**

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**1 ACCOUNTING POLICIES**

**Accounting convention**

The financial statements have been prepared under the historical cost convention

**Turnover**

Turnover represents net invoiced sales of goods, excluding value added tax

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

**Deferred tax**

Deferred tax is recognised in respect of all material timing differences that have originated but not reversed at the balance sheet date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements

**Hire purchase and leasing commitments**

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease

**2 STAFF COSTS**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Wages and salaries	<b>476,860</b>	<b>516,839</b>
Social security costs	<b>42,777</b>	<b>45,073</b>
	<b><u>519,637</u></b>	<b><u>561,912</u></b>

The average monthly number of employees during the year was as follows

	<b>2010</b>	<b>2009</b>
Transport	<b>11</b>	<b>10</b>
Wharf	<b>6</b>	<b>6</b>
Administration	<b>2</b>	<b>2</b>
	<b><u>19</u></b>	<b><u>18</u></b>

**NOTES TO THE ABBREVIATED ACCOUNTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2010**

**3 OPERATING (LOSS)/PROFIT**

The operating loss (2009 - operating profit) is stated after charging

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Hire of plant and machinery	<b>195,520</b>	116,378
Other operating leases	<b>39,250</b>	31,658
Auditors' remuneration	<b>2,600</b>	2,600
Auditors' remuneration for non audit work	<b>1,350</b>	1,450
	<u><u>          </u></u>	<u><u>          </u></u>
Directors' remuneration	<u><u>          -</u></u>	<u><u>          -</u></u>

**4 TAXATION**

**Analysis of the tax (credit)/charge**

The tax (credit)/charge on the loss on ordinary activities for the year was as follows

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Current tax		
UK corporation tax	-	22,983
Under/over provision in previous years	<b>(4,594)</b>	-
	<u><u>          </u></u>	<u><u>          </u></u>
Tax on (loss)/profit on ordinary activities	<u><u><b>(4,594)</b></u></u>	<u><u>22,983</u></u>

**Factors affecting the tax (credit)/charge**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
(Loss)/profit on ordinary activities before tax	<u><u><b>(21,874)</b></u></u>	<u><u>96,427</u></u>
(Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 28% (2009 - 28%)	<b>(6,125)</b>	27,000
Effects of		
Entertainment	-	151
Legal and professional fees	-	3,493
Marginal relief for small companies	<b>1,531</b>	<b>(7,661)</b>
	<u><u>          </u></u>	<u><u>          </u></u>
Current tax (credit)/charge	<u><u><b>(4,594)</b></u></u>	<u><u>22,983</u></u>

**NOTES TO THE ABBREVIATED ACCOUNTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2010**

**5 DIVIDENDS**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Ordinary shares of £1 each		
Interim	-	73,000

**6 STOCKS**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Raw materials	22,537	26,437

**7 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Trade debtors	784,094	892,270
Other debtors	300	1,600
Tax	4,594	-
Prepayments and accrued income	24,712	15,871
	<b>813,700</b>	<b>909,741</b>

**8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Bank loans and overdrafts (see note 9)	45,330	-
Trade creditors	233,325	405,679
Amounts owed to group undertakings	455,800	1,347,840
Corporation tax	-	22,983
Social security and other taxes	14,259	16,620
VAT	27,425	10,099
Other creditors	9,515	9,713
Accruals and deferred income	16,527	7,181
	<b>802,181</b>	<b>1,820,115</b>

**9 LOANS**

An analysis of the maturity of loans is given below

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Amounts falling due within one year or on demand		
Bank overdrafts	45,330	-

**NOTES TO THE ABBREVIATED ACCOUNTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2010**

**10 OPERATING LEASE COMMITMENTS**

The following operating lease payments are committed to be paid within one year

	<b>Land and buildings</b>	
	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Expiring In more than five years	<u><b>39,250</b></u>	<u><b>39,250</b></u>

**11. SECURED DEBTS**

There is a fixed and floating charge over all the company's assets in support of the bank loans and overdraft owed by Kendall Bros (Portsmouth) Limited

**12 CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid			<b>2010</b>	<b>2009</b>
Number	Class	Nominal value	<b>£</b>	<b>£</b>
20,000	Ordinary	£1	<u><b>20,000</b></u>	<u><b>20,000</b></u>

**13 RESERVES**

	<b>Profit and loss account £</b>
At 1st April 2009	<b>31,586</b>
Deficit for the year	<u><b>(17,280)</b></u>
At 31st March 2010	<u><b>14,306</b></u>

**NOTES TO THE ABBREVIATED ACCOUNTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2010**

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**14 RELATED PARTY DISCLOSURES**

During the year the company purchased aggregates from Kendall Bros (Portsmouth) Limited to the value of £ 2,106,516 ( 2009 - £2,554,502)

The company sold concrete to Kendall Bros (Portsmouth) limited to the value of £3,175 (2009 - £18,048)

The company incurred charges of £190,672 (2009 - £104,238) in relation to the hire of plant and vehicles owned by Kendall Bros (Portsmouth) Limited

The company incurred management charges of £99,484 (2009 - £72,120) in relation to administration and office expenses incurred by Kendall Bros (Portsmouth) Limited on behalf of the company

The company incurred charges of £44,478 (2009 - £44,482) in relation to insurances incurred by Kendall Bros (Portsmouth) Limited on behalf of the company.

The company incurred charges of £195,823 (2009 - £146,614) in relation to vehicle fuel incurred by Kendall Bros (Portsmouth) Limited on behalf of the company.

The company incurred rent charges of £45,996 (2009 - £45,996) payable to Kendall Bros (Portsmouth) Limited in respect of the land and buildings occupied by the company for its concrete activities

All of the above transactions were carried out under normal commercial terms

The company paid dividends during the year of £nil (2009 - £73,000 to Kendall Bros (Portsmouth) Limited

At the year end the company had amounts outstanding to Kendall Bros (Portsmouth) Limited of £455,800 (2009 - £1,347,840) in respect of all charges and materials invoiced by the parent company

**15 ULTIMATE CONTROLLING PARTY**

The company's ultimate controlling party is Kendall Bros (Portsmouth) Limited who owns the entire ordinary share capital of the company

**16 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
(Loss)/Profit for the financial year	<b>(17,280)</b>	73,444
Dividends	-	(73,000)
<b>Net (reduction)/addition to shareholders' funds</b>	<b>(17,280)</b>	444
Opening shareholders' funds	<b>51,586</b>	51,142
<b>Closing shareholders' funds</b>	<b>34,306</b>	51,586