



SECRETARIAT

Please complete in typescript,
or in bold black capitals

288a

APPOINTMENT of director or secretary
(NOT for resignation (use Form 288b) or change
of particulars (use Form 288c))

CHFP029

Company Number 2939644

Company Name in full UK Highways M40 (Holdings) plc

**Appointment
form**

Date of appointment **ALTERNATE** Appointment as director ☒ as secretary ☐ Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.

Day Month Year Day Month Year
 2 8 0 7 1 9 9 9 †Date of Birth 1 8 0 6 1 9 6 4

Notes on completion
appear on reverse.

NAME *Style / Title MRS *Honours etc

Forename(s) FLORENCE

Surname BARRAS

Previous
Forename(s)Previous
Surname(s)Usual residential
address 14 RYDON STREET

Post town LONDON

Postcode N1 7AL

County / Region

Country ENGLAND

†Nationality BRITISH

†Business occupation DIRECTOR

†Other directorships
(additional space overleaf) SEE CONTINUATION PAGEI consent to act as ** director / ~~secretary~~ of the above named company

Consent signature

Date 20.8.99

* Voluntary details.
 † Directors only.
 ** Delete as appropriate

A director, secretary etc must sign the form below.

Signed

Date 1-9-99

(** a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query.

MRS S. J. NEWTON, PO BOX 295, ALEXANDRA GATE ROVER WAY, CARDIFF, CF2 2UE

Tel 01222 585708

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ

DX 33050 Cardiff

for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh



Form revised July 1998

Company Number 2939644

† Director's only. † Other directorships

JOHN LAING INVESTMENTS LIMITED

LAER (TEDDINGTON L) LIMITED

LASER (TEDDINGTON HOLDING) LIMITED

LASER (TEDDINGTON LL) LIMITED

UK HIGHWAYS A55 (HOLDINGS) LIMITED

UK HIGHWAYS A55 LIMITED

UK HIGHWAYS M40 LIMITED

UK HIGHWAYS MANAGEMENT SERVICES LIMITED

UK HIGHWAYS PLC

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

- Give previous forenames or surname(s) except:
- for a married woman, the name by which she was known before marriage need not be given.
 - for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.