### Report of the Directors and

Financial Statements for the Year Ended 31 March 2007

for

SOUTHERN GOLF MANAGEMENT LIMITED



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# Company Information for the Year Ended 31 March 2007

**DIRECTORS:** 

D Newling Ward

R Wilson

S Newling Ward

**SECRETARY:** 

L Furnell

**REGISTERED OFFICE:** 

The Clubhouse Bearwood Road Wokingham Berkshire RG41 4SJ

**REGISTERED NUMBER:** 

2937131

**AUDITORS:** 

AVN Churchmill Chartered Accountants Churchmill House Ockford Road Godalming Surrey GU7 1QY

## Report of the Directors for the Year Ended 31 March 2007

The directors present their report with the financial statements of the company for the year ended 31 March 2007

### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of the provision of management services for the running of golf courses

### **REVIEW OF BUSINESS**

The results for the year and financial position of the company are as shown in the annexed financial statements

#### DIVIDENDS

The loss on ordinary activities before taxation was £20,354 (2006 - £16,729) which will be transferred from reserves. The directors do not recommend the payment of a dividend

### **FUTURE DEVELOPMENTS**

The directors expect the company to continue to trade successfully

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 April 2006 to the date of this report

D Newling Ward

R Wilson

S Newling Ward

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Report of the Directors for the Year Ended 31 March 2007

### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

### **AUDITORS**

The auditors, AVN Churchmill, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD:

D Newling Ward Director

Date

## Report of the Independent Auditors to the Shareholders of Southern Golf Management Limited

We have audited the financial statements of Southern Golf Management Limited for the year ended 31 March 2007 on pages six to nine. These financial statements have been prepared in accordance with the accounting policies set out therein and the requirements of the Financial Reporting Standard for Smaller Entities (effective January 2005)

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on page two

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Directors is consistent with the financial statements.

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# Report of the Independent Auditors to the Shareholders of Southern Golf Management Limited

### **Opinion**

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, of the state of the company's affairs as at 31 March 2007 and of its loss for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Report of the Directors is consistent with the financial statements

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AVN Churchmill Chartered Accountants Churchmill House Ockford Road Godalming Surrey GU7 1QY

Date 76 Lentemen 2007

# Profit and Loss Account for the Year Ended 31 March 2007

		31 3 07	31 3 06
	Notes	£	£
TURNOVER		68,000	67,500
Administrative expenses		88,354	84,229
OPERATING LOSS ON ORDINARY ACTIVITIES	2	(20.254)	(17.720)
BEFORE TAXATION	2	(20,354)	(16,729)
Tax on loss on ordinary activities	3	<u> </u>	
LOSS FOR THE FINANCIAL YE	AR		
AFTER TAXATION		(20,354)	(16,729)
		<del></del>	<del></del>

## Balance Sheet 31 March 2007

		31.3.07	31 3 06
	Notes	£	£
CURRENT ASSETS			
Debtors	4	99,345	119,561
Cash at bank		44	97
		99,389	119,658
CREDITORS			
Amounts falling due within one year	r 5	1,392	1,306
NET CURRENT ASSETS		97,997	118,352
TOTAL ASSETS LESS CURREN	NT	<del></del>	
LIABILITIES		97,997	118,352
CADITAL AND DECEDUES			
CAPITAL AND RESERVES		3	2
Called up share capital	6	3	3
Profit and loss account	7	97,994	118,349
SHAREHOLDERS' FUNDS		97,997	118,352
		<del></del>	-

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2005)

The financial statements were approved by the Board of Directors on signed on its behalf by

24/8/07

and were

D Newling Ward - Director

## Notes to the Financial Statements for the Year Ended 31 March 2007

### 1 ACCOUNTING POLICIES

### Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2005)

#### Turnover

Turnover represents net invoiced sales of services, excluding value added tax

### Financial Reporting Standard Number 1

Exemption has been taken from preparing a cash flow statement on the grounds that the company's cash flows are included in the consolidated statement of its ultimate parent undertaking

### 2 OPERATING LOSS

The operating loss is stated after charging

	31.3 07	31 3 06
	£	£
Auditors' remuneration	936	936
		===
Directors' emoluments and other benefits etc	12,000	12,000
	<del></del>	

### 3 TAXATION

### Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 31 March 2007 nor for the year ended 31 March 2006

# 4 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

		31.3.07	31 3 06
		£	£
	Other debtors	99,345	119,561
5	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31 3.07	31 3 06
		£	£
	Other creditors	1,392	1,306

## Notes to the Financial Statements - continued for the Year Ended 31 March 2007

### 6 CALLED UP SHARE CAPITAL

	Authorised				
	Number	Class	Nominal	31.3.07	31 3 06
			value	£	£
	1,000	Ordinary	£1	1,000 ====	1,000
	Allotted, 1s	sued and fully paid			
	Number	Class	Nominal value	31.3.07 £	31 3 06 £
	3	Ordinary	£1	3	3
7	RESERVE	ES			
					Profit
					and loss
					account
					£
	At 1 April 2006				118,348
	Deficit for	the year			(20,354)
	At 31 Marc	ch 2007			97,994

### 8 ULTIMATE PARENT COMPANY

The ultimate parent company is Ward Wilson Investments Limited, a company registered in England

Copies of the financial statements of Ward Wilson Investments Limited may be obtained from The Clubhouse, Bearwood Road, Wokingham, Berkshire, RG41 4SJ

### 9 CONTINGENT LIABILITIES

At 31 March 2007, the company's parent undertaking, Ward Wilson Investments Limited had a bank borrowing facility of £700,000, of which the company was a co-guarantor

### 10 TRANSACTIONS WITH DIRECTORS

All the directors of Southern Golf Management Limited are also directors of Ward Wilson Investments Limited and Bearwood Lakes Golf Club Plc Ward Wilson Investments Limited is wholly owned by D Newling Ward and R Wilson

### 11 RELATED PARTY DISCLOSURES

The company has taken advantage of the exemption available under FRS 8 not to disclose transactions with other members of the group