**Directors** P.N. Jackson

D.E.F. Simons (Resigned 2.10.2002) D.R. Wilson (Resigned 4.11.2002)

J. Pebworth A.R. Ellis

Secretary J.R. Probert

Registered Office and Head Office 234 Bath Road, Slough, SL1 4EE

Registered Number 2902302

#### REPORT OF THE DIRECTORS

The directors submit their annual report and financial statements for the year ended  $31^{st}$  December 2002 which were approved by the board on  $14^{th}$  March 2003.

### **Business of the Company**

The principal activities of the company are as an investment company for waste to energy projects and fuel manufacturing ventures.

#### Results and Dividends

The results for the year ended 31st December 2002 are set out in the attached financial statements. The loss for the year on ordinary activities is £35,000 (2001:loss £123,000). The directors do not recommend payment to shareholders of a dividend (2001:£NIL).

### **Taxation**

Slough Estates plc has assumed the responsibility for discharging any liability for United Kingdom corporation tax, current or deferred, so long as the company remains a member of the Group.

### Directors

The present directors of the company, all of whom served throughout the year unless stated otherwise, are as shown above.

# **Directors' Interests**

None of the directors who were in office at 31st December 2002 had an interest in the shares of the company during the year.

The interests of P.N. Jackson, J. Pebworth and A.R. Ellis in the shares of Slough Estates plc are disclosed in the financial statements of Slough Heat & Power Ltd.



#### Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. The directors are required to prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the company will continue in business.

The directors confirm that suitable accounting policies have been used and applied consistently. They also confirm that reasonable and prudent judgements and estimates have been made in preparing the financial statements for the year ended 31 December 2002 and that applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditors

Following the conversion of our auditors, PricewaterhouseCoopers, to a Limited Liability Partnership (LLP) from 1 January 2003, PricewaterhouseCoopers resigned on 22 January 2003 and the directors appointed its successor, PricewaterhouseCoopers LLP, as auditors. A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the company will be proposed at the annual general meeting.

By Order of the Board

J.R. PROBERT
<u>Secretary</u>

J. R. Proser

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

#### **POWER FROM WASTE LIMITED**

We have audited the financial statements which comprise the profit and loss account, the balance sheet and the related notes.

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom auditing standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the company's members in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or in to whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 2002 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers LLP

Chartered Accountants and Registered Auditors

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Reading
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## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 2002

	<u>Notes</u>	2002 £000's	2001 £000's
Operating expenses – administration		(20)	(20)
OPERATING LOSS BEFORE INTEREST AND TAXATION		(20)	(20)
Interest payable to group undertaking	5	(15)	(103)
		<del></del>	<del></del>
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(35)	(123)
Taxation	6		
LOSS FOR THE FINANCIAL YEAR	10	(35)	(123)

All company operations for the year are continuing.

The loss on ordinary activities all arise in the United Kingdom.

There are no recognised gains or losses other than those included in the profit and loss account above and therefore no separate statement of total recognised gains and losses has been prepared.

## **BALANCE SHEET AS AT 31ST DECEMBER 2002**

	Notes	<u>2002</u> £000's	<u>2001</u> £000's
FIXED ASSETS			
Investments	7	1,288	1,288
CURRENT ASSETS			
DEBTORS			
Amounts due after one year	8	23,997	23,997
TOTAL ASSETS		25,285	25,285
CAPITAL AND RESERVES			
Called up share capital	9		
Profit and loss account	10	(1,788)	(1,753)
Equity shareholders' deficit	11	(1,788)	(1,753)
CREDITORS			
Amounts falling due after more than one year	12	27,073	27,038
		25,285	25,285

The financial statements were approved by the Board of Directors on 14th March 2003 and were signed on its behalf by:-

P.N. Jackson

<u>Director</u>

The notes on pages 6 to 8 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

### 1. Principal Accounting Policies

### a) Basis of Preparation of Financial Statements

These financial statements have been prepared on the basis of historical costs and in accordance with applicable Accounting Standards.

#### b) Investment in Subsidiaries and Associates

Investments in subsidiaries and associates are stated at cost less any adjustment for impairment.

### c) Deferred Taxation

No provision for deferred United Kingdom taxation has been made, nor is any contingent liability disclosed, as any such liability will be discharged by Slough Estates plc.

#### d) Cash Flow Statement

The company is a wholly owned subsidiary of Slough Estates plc and the cash flows of the company are included in the consolidated group cash flow statement of Slough Estates plc. Consequently the company is exempt under the terms of Financial Reporting Standard No. 1 (Revised) from publishing a cash flow statement.

#### e) Transactions with Group Companies

The company has taken advantage of the exemption allowed by FRS8 from disclosing transactions with other group companies.

### 2. Employees

There are no employees directly employed by the company. (2001: None)

# 3. Audit Fees

Audit fees are borne by Slough Heat & Power Limited.

# 4. <u>Directors' Remuneration</u>

The remuneration of D R Wilson and D E F Simons are disclosed in the financial statements of Slough Estates plc, the ultimate holding company. The remuneration of P N Jackson, J Pebworth and A R Ellis are disclosed in the financial statements of Slough Heat & Power Limited, the immediate parent company. It is not practicable to allocate the remuneration of directors to subsidiary undertakings.

5.	<u>Interest</u>	<u>2002</u> <u>£000's</u>	<u>2001</u> £000's
	Interest payable to parent undertaking	15	103

### 6. Taxation

Any United Kingdom corporation tax liability which may arise and is not eliminated by the offset of group relief and/or advance corporation tax, for neither of which payment will be made, will be discharged by the ultimate holding company, Slough Estates plc. No payment is made to the company in the event of losses being surrendered for group relief. As a result of this policy, the theoretical tax charge of 30% will always be reduced to £NIL as the liability is assumed by Slough Estates plc.

7. Fixed Asset Investments	<u>Cost</u> £000's	Amounts written off £000's	<u>NBV</u> £000's
At 1st January 2002 and 31st December 2002	2,400	(1,112)	1,288

Fibre Fuel Limited is a wholly owned subsidiary of Power from Waste Limited which is incorporated in Great Britain. Fibre Fuel Limited operates a waste recycling facility for the production and sale of fibre fuel pellets.

The company continues to own the entire issued ordinary share capital of £100 of Fibre Power (Slough) Ltd, a company incorporated in Great Britain. Fibre Power (Slough) Limited is a holder of a 15 year electricity supply contract and will commence trading in the early part of 2003.

The company has taken advantage of the exemption provided by section 228 of the Companies Act 1985 from preparing consolidated accounts.

8.	<u>Debtors</u>	2002 £000's	2001 £000's
	Amounts due after one year		
	Amount due from group undertaking	23,997	23,997

9.	Called up Share Capital	<u>Authorised</u>		Issued & Fully Paid	
		<u>Number</u>	£	<u>Number</u>	£
	Ordinary shares of £1 each at 31st December 2001 and at 31st December 2002	100,000	100,000	100	100

10.	Profit & Loss account	Profit & Loss <u>account</u> £000's
	Balance at 1 <sup>st</sup> January 2002 Loss for the financial year	(1,753) (35)
	Balance at 31st December 2002	(1,788)

11.	Reconciliation of Movement in Shareholders' Deficit	<u>2002</u> £000's	2001 £000's
	Shareholders' deficit at 1 <sup>st</sup> January	(1,753)	(1,630)
	Loss attributable to ordinary shareholders	(35)	(123)
	Shareholders' deficit at 31st December	(1,788) =====	(1,753)
12.	Creditors due after more than one year	2002 £000's	2001 £000's
	Amounts due to parent undertaking	27,073 ======	27,038

Intercompany loans have no fixed repayment terms and are interest bearing at the Group weighted average costs of funds.

# 13. Going Concern

The ultimate holding company has indicated its willingness to continue to support the company for the foreseeable future.

## 14. Ultimate Holding Company and Controlling Party

The company's ultimate holding company and controlling party is Slough Estates plc and its immediate parent company is Slough Heat & Power Limited. Copies of the consolidated accounts of Slough Estates plc can be obtained from 234 Bath Road, Slough, SL1 4EE.