# PEGISTRAR OF COMPANIES

# FAIRPLAY (WORKFORCE) LIMITED

**Report and Financial Statements** 

31 March 2002

Deloitte & Touche Cardiff



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# REPORT AND FINANCIAL STATEMENTS 2002

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## OFFICERS AND PROFESSIONAL ADVISERS

#### DIRECTORS

Neil Wooding (Chair) Hilary Davies (Secretary) Susan Geary Sheelagh Keyse Ann Owens Elan Closs Stephens Elizabeth Phillips Jacquelyn Tonge

## **SECRETARY**

Hilary Davies

## REGISTERED OFFICE

Blenheim House Fitzalan Court Newport Road Cardiff CF24 0TS

#### BANKERS

National Westminster Bank 1 Taff Street Pontypridd CF37 4UL

## **AUDITORS**

Deloitte & Touche Cardiff

#### TRUSTEES' REPORT

The trustees present their annual report and the audited financial statements for the year ended 31 March 2002.

#### CONSTITUTION

Fairplay Workforce Ltd t/a Chwarae Teg is a company limited by guarantee (company registration No. 2901456) and became a registered charity (No. 1084466) on 12 January 2001. Chwarae Teg's objectives, as set out in its governing document the memorandum and articles of association, are to expand the role of women in the Welsh workforce by all appropriate means. Specifically these are:

- a) to promote the equality of opportunity in the workplace by the provision of education and training and by the provision of other facilities to enable there to be equality and opportunity in the workplace,
- b) to conduct research into the equality of opportunity and to publish the useful results, and
- c) the relief of unemployment.

#### DIRECTORS AND TRUSTEES

The directors of the company are also its charitable trustees. This applies from now on when directors are referred to in the text. New trustees are appointed through election by existing members. The directors who have served during the year 1 April 2001 to 31 March 2002 are:

Gwenda Williams (Chair to 14 November 2001) Sheelagh Keyse

Neil Wooding (Vice Chair, Chair from 14 November 2001) Ann Owens

Hilary Davies (Secretary) Elizabeth Phillips

Jeanette Antrobus (resigned 3 April 2001) Elan Closs Stephens

Susan Geary Jacky Tonge (appointed 1 April 2001)

Christopher Jones (resigned 3 April 2001)

#### ACCOUNTABILITY

In addition to the requirements of the Companies Act 1985, Chwarae Teg produces its accounts in accordance with Part VI Charities Act 1993 and Charities (Accounts and Reports) Regulations 1995 and 2000 and the Statement of Recommended Accounting Practice on Charities.

#### PRINCIPAL ACTIVITIES

Chwarae Teg is actively working towards influencing policy development reflecting and relating to the political and economic agenda in Wales and the wider European context to achieve practical outcomes linked to women's economic development. The main areas that need to be addressed are work-life balance, flexible working practices, child and dependant care, women entrepreneurs, public policy in relation to European programmes, positive role models, consultation and participation.

The Chwarae Teg partnership of key members and funding partners subscribe to the following principles, which underpin the business plan.

- a) To maximise the participation of all women in the labour market in relation to their activity, skills and management potential by strategically tackling the barriers women face.
- b) To raise awareness amongst employers, trade unions, training providers, local government and the Welsh Assembly Government, the European Commission and key economic development agencies of the 'business case' for the increased participation of women in the labour market.

#### TRUSTEES' REPORT (continued)

#### PRINCIPAL ACTIVITIES (continued)

- c) To promote good practice and improvements in the provision of family friendly employment practices, childcare, other dependant care, flexible training and work opportunities and business support services.
- d) To maintain Chwarae Teg as a lead organisation in Wales promoting the expansion of the role of women in the labour market.

Chwarae Teg delivers its business plan by operating at a range of levels: strategically, to influence policy development and promote good practice; operationally, to demonstrate and create precedent; and by active involvement in research and development to achieve the aims and objectives. The business plan is structured around the following four key charitable activities:

Promoting good employment practices,

Promoting women's enterprise,

Education and training, and

Informing public policy.

During the year Chwarae Teg continued to take on more staff to deliver new projects and provide complementary support services. The staff are based in a number of locations - a national office, based in Companies House, Cardiff, and four regional offices. The regional offices are as follows:

South East Wales (based in Companies House)

West Wales (based in Carmarthen)

Mid Wales (based in Llandrindod Wells), and

North Wales (based in Colwyn Bay).

There is a senior management team consisting of a chief executive, four regional managers, a project manager and a finance and resources manager, which meets regularly to implement trustees' recommendations and to make operational decisions.

Staff are either employed on core Chwarae Teg business or are working on specific projects. Currently there are two activities of major significance - the Enterprise project, jointly funded by the Wales European Funding Office and the WDA, and the WDA SME Equality Project, funded by the WDA. The staff for the Enterprise project work with women and lone parents across Wales and during the year have set up four offices based within the Objective One area, at Aberystwyth, Bangor, Cross Hands and Tredomen. They have also set up three offices in the rest of Wales based in Newport, Rhayader and Wrexham. The team responsible for administering the WDA SME Equality Project is based in Cardiff.

#### SIGNIFICANT EVENTS DURING THE YEAR

**Research**: With funding from the Welsh Assembly Government we conducted research into the barriers facing women in the Welsh economy. This was a comparative study linked to a study undertaken by the WDA and EOC ten years ago. Next year's business plan will be informed by the results of the research findings.

Work-Life Balance: We became the lead partner in developing this initiative with the Welsh Assembly Government across Wales.

Elder and Dependant Care: Chwarae Teg produced research in a partnership project considering issues facing carers and employment.

Childcare: We successfully helped establish a new Welsh organisation supporting out-of-school childcare clubs.

**SME Equality Project**: Chwarae Teg continued to administer successfully the WDA project, working with in excess of 300 SMEs across Wales.

Women's Enterprise Wales: As part of the WDA Entrepreneurship Action Plan we developed and delivered this work across Wales.

#### TRUSTEES' REPORT (continued)

#### SIGNIFICANT EVENTS DURING THE YEAR (continued)

Lone Parents: As part of the above plan and the Potentia project we started work with this group of underrepresented entrepreneurs.

Education and Training: Science, engineering, technology and a number of non-traditional career routes were identified in Wales-wide programmes.

**Europe**: We continued to chair the European Equalities Agencies Partnership and made contributions to programme and partnership work at a European, national, regional and local level.

Wales Women's National Coalition: We continue to play a key role in the consultation and participation of the Coalition and host the Coalition Manager.

Statutory Equality Organisations: Key relationships have been expanded with the Equal Opportunities Commission, Commission for Racial Equality and the Disability Rights Commission.

Marketing and Communication: British Gas supported our attendance at all four party political conferences in Wales for the second year running. Our Annual Conference attracted 250 delegates and was supported by ELWa and North Wales Police. UNIFI continued to design and print the bi-annual Balance newsletter that is circulated to interested parties including members and staff.

More detail about Chwarae Teg's work and achievements in 2001/2002 is given in Chwarae Teg's annual report, published separately.

#### **FUTURE PLANS**

From 2002 onwards we will undertake our core work and intend to develop projects in the following areas:

**Promoting Good Employment Practices**: We will develop the Work Life Balance initiative and the economic and social care agenda to continue to facilitate the participation of women in the Welsh economy.

**Promoting women's enterprise**: We will continue to develop the Women's Enterprise project and the Lone Parents project across Wales. We will pilot a micro-credit programme.

Education and training: We will continue to challenge stereotyping and we will use the results of our research to inform and influence the lifelong learning agenda in Wales.

**Informing Public Policy**: We will develop our links with Europe, Westminster and the Welsh Assembly Government and continue to build our expertise in relation to the role of women in the Welsh economy.

Office move: We will manage the move of our national office including a launch event as part of our tenth anniversary celebration programme.

#### FINANCIAL RESULTS

The accounts show total incoming resources for the year of £2,563,953 (2001: £1,715,186), net outgoing resources of £2,324,164 (2001: £1,573,028), net current assets of £424,950 (2001: £226,517) and total fund balances at 31 March 2002 of £447,584 (2001: £207,795).

#### RESERVES POLICY

It is currently the policy of the charity to maintain unrestricted funds, which are the free reserves of the charity, at a level that provides sufficient funds to cover management and support costs for approximately four months and to respond to applications for grants in furtherance of our objectives. This policy follows a review by the trustees of their reserves policy. The trustees considered the nature of the income and expenditure streams and in particular the need to protect against possible future loss of major project income, the need to match variable income with fixed commitments and the nature of reserves. Bearing this in mind, they decided on the buffer to maintain uninterrupted services as outlined above.

## TRUSTEES' REPORT (continued)

#### DIVERSITY POLICY

Chwarae Teg is committed to a policy of equality of opportunity in its employment practices. Chwarae Teg aims to ensure that no potential or actual employee receives more or less favourable treatment on the grounds of age, disability, ethnic or national origin, gender, marital or parental status, nationality, political belief, race, religion or sexual orientation. In particular we are a disability symbol user.

#### INVESTORS IN PEOPLE AND EMPLOYEE COMMUNICATION

Chwarae Teg is committed to training and developing its staff. We have made a commitment to and are actively working towards becoming an Investor in People with support from ELWa. To facilitate employee communication, internal staff bulletins are produced and circulated monthly. Also as part of this process regular team meetings are held and senior managers take this opportunity to report to their staff on matters discussed at Board and monthly management team meetings.

#### STATEMENT ON THE SYSTEMS TO MITIGATE RISKS

It is the trustees' responsibility to identify the major risks to which Chwarae Teg is exposed and to review the systems and procedures that have been established to mitigate those risks.

They are in the process of satisfying themselves that the necessary systems and procedures are put in place together with mechanisms to ensure that they continue to operate satisfactorily. In particular, all Board and senior management meeting agendas have been drawn up to ensure that strategic and operational risks in relation to the business plan are assessed and mitigating strategies put in place where necessary. A strengthened senior management team has been put in place during the year to facilitate a more strategic and risk-based approach to planning, decision-making and operational delivery.

Approved by the Board of Directors and signed on behalf of the Board

Wil very E. Doniel

Hilary Davies

Secretary

Date L. a. O2.

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#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- state whether applicable accounting standards have been followed.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for the system of internal control, for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FAIRPLAY (WORKFORCE) LIMITED

We have audited the financial statements of Fairplay (Workforce) Limited for the year ended 31 March 2002 which comprise the statement of financial activities, the balance sheet, the cash flow statement and the related notes 1 to 19, which have been prepared under the accounting policies set out therein.

#### Respective responsibilities of trustees and auditors

As described in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purposes of company law, are responsible for the preparation of financial statements, which are required to be prepared in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the trustees' report is not consistent with the financial statements, if the charity has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the company is not disclosed.

We read the trustees' report and other information contained within the annual report as described in the contents section for the above year and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

#### Basis of opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and estimates and judgements made by the trustees in the preparation of the financial statements and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion, the financial statements give a true and fair view of the charitable company's state of affairs as at 31 March 2002 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche

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Chartered Accountants and Registered Auditors

Cardiff

Date 10 chow LOUL

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# STATEMENT OF FINANCIAL ACTIVITIES Year ended 31 March 2002

	Note	Unrestricted funds	Restricted funds	2002 Total £	2001 Total £
INCOMING RESOURCES					
Donations, legacies and similar income resources					
Membership and sponsorship		108,219	-	108,219	113,503
Welsh Assembly grants income		120,000	-	120,000	75,000
Conference income		27,490		27,490	8,348
		255,709		255,709	196,851
Activities in furtherance of the charity's objective	•e				
Promoting good employment practices	2	907,937	26,937	934,874	414,380
Promoting women's enterprise	3	-	819,431	819,431	137,647
Education and training	4	454,921	6,198	461,119	935,617
Informing public policy	5	-	55,088	55,088	14,146
		1,362,858	907,654	2,270,512	1,501,790
Investment income					
Bank interest		7,150		7,150	3,321
Other income resources					
Employment income		2,121	-	2,121	646
Other operating income		28,461		28,461	12,578
		30,582		30,582	13,224
Total incoming resources		1,656,299	907,654	2,563,953	1,715,186

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# STATEMENT OF FINANCIAL ACTIVITIES (continued) Year ended 31 March 2002

RESOURCES EXPENDED	Note	Unrestricted funds	Restricted funds	2002 Total £	2001 Total
Charitable expenditure					
Costs of generating funds Fund-raising and publicity		40,695		40,695	18,471
Costs of activities in furtherance of the charity's	-				
Promoting good employment practices	7a 7b	626,690	27,225	653,915	261,044
Promoting women's enterprise Education and training	76 7c	374,386	819,431 6,233	819,431 380,619	150,704 885,747
Informing public policy	7d	35,701	55,088	90,789	51,957
		1,036,777	907,977	1,944,754	1,349,452
Support costs	7e	31,826		31,826	15,118
Resources expended on managing and administering the charity					
Staff	0	135,808	-	135,808	95,637
Other	8	171,081		171,081	94,350
		306,889		306,889	189,987
Total resources expended	9	(1,416,187)	(907,977)	(2,324,164)	(1,573,028)
Taxation	11	-	-	-	(18,479)
Net incoming resources		240,112	(323)	239,789	123,679
Fund balances brought forward at 1 April		204,862	2,933	207,795	84,116
Transfers between funds		(683)	683		-
Fund balances carried forward at 31 March		444,291	3,293	447,584	207,795

All activities are continuing.

There are no recognised gains and losses other than those included above.

# FAIRPLAY (WORKFORCE) LIMITED

## Deloitte & Touche

4 Meptember 2002

## BALANCE SHEET 31 March 2002

	Note	2002 £	2001 £
FIXED ASSETS Tangible assets	12	22,634	8,346
rangiore assets	12		
CURRENT ASSETS			
Debtors	13	136,103	252,312
Short-term deposits		90	90
Cash at bank and in hand		544,791	331,225
		680,984	583,627
CREDITORS: amounts falling due			
within one year	14	(256,034)	(357,110)
NET CURRENT ASSETS		424,950	226,517
TOTAL ASSETS LESS CURRENT LIABILITIES		447,584	234,863
CREDITORS: amounts falling due after more than one year	15		(27,068)
NET ASSETS		447,584	207,795
FUNDS Unrestricted funds:			
Designated contingency fund	16	60,000	60,000
Designated IT and equipment fund	16	50,000	50,000
General fund	16	334,291	94,862
Restricted funds	16	3,293	2,933
TOTAL EQUITY SHAREHOLDERS'			
FUNDS		<u>447,584</u>	207,795

These financial statements were approved by the Board of Directors on

Signed on behalf of the Board of Directors

Neil Wooding

Director

# FAIRPLAY (WORKFORCE) LIMITED

# Deloitte & Touche

## CASH FLOW STATEMENT Year ended 31 March 2002

	Note	2002 £	2001 £
Net cash inflow from incoming resources	18	237,611	187,113
Capital expenditure		(24,045)	(6,337)
Increase in cash in the year	19	213,566	180,776

#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

#### Accounting convention

The financial statements are prepared under the historical cost convention. They have been prepared in accordance with the Companies Act 1985 and meet the requirements of Part VI Charities Act 1993 and Charities (Accounts and Reports) Regulations 1995 and 2000.

On 12 January 2001, the company became a registered charity and these accounts have therefore been presented in accordance with the Statement of Recommended Accounting Practice on Charities.

#### Income

All income is accounted for on an accruals basis.

#### Fixed assets

Fixed assets are included at historical cost less an allowance for depreciation. Chwarae Teg considers that there is no significant difference between the book and market values.

#### Depreciation

Depreciation is provided on tangible fixed assets at rates calculated to write off the cost or valuation of each asset to its residual value on a straight line basis over its expected useful life as follows:

Furniture and equipment - over 3 years

#### Pensions

The company operates a defined contribution pension scheme. The amount charged to the profit and loss account in respect of pension costs is the contribution payable in the year. Differences between contributions payable in the year and contributions actually paid are shown either as accruals or prepayments in the balance sheet.

#### Taxation

Chwarae Teg became a registered charity on 12 January 2001. From that date Chwarae Teg is expected to benefit from the exemptions available to charities.

## 2. PROMOTING GOOD EMPLOYMENT PRACTICES

		Unrestricted funds £	Restricted funds	2002 Total £	2001 Total £
	WDA contracts	881,375	_	881,375	315,075
	WDA contracts – North Wales ELWa contracts – North Wales Equalities co-	11,562	-	11,562	38,217
	ordinator National Assembly for Wales grant – worklife	15,000	-	15,000	27,975
	balance	-	8,768	8,768	15,000
	National Assembly for Wales grant – carers in work	_	14,946	14,946	6,329
	Grant for European work	-	3,223	3,223	4,894
	North Wales employment initiative	=		=	6,890
		907,937	26,937	934,874	414,380
3.	PROMOTING ENTERPRISE				
		Unrestricted	Restricted	2002	2001
		funds	funds	Total	Total
		£	£	£	£
	Women's Enterprise Wales grant – Europe	-	452,739	452,739	47,380
	Women's Enterprise Wales - Objective One	_	319,240	319,240	47,381
	Women's Enterprise Wales – ROW	=	22,794	22,794	-
	WDA grant – Potentia	-	22,526	22,526	-
	Lottery grant – New Directions	-	2,132	2,132	22,864
	WICC project	-	-	-	156
	Enterprising Women workshops	<del></del>			19,866
			819,431	819,431	137,647

## 4. EDUCATION AND TRAINING

•					
		Unrestricted	Restricted	2002	2001
		funds	funds	Total	Total
		£	£	£	£
	General consultancy and training given	6,138	-	6,138	9,446
	Publications	287	-	287	-
	National Assembly for Wales -				
	Out of school childcare contract	398,400	-	398,400	869,383
	CPCKC service level agreement	39,000	-	39,000	-
	ELWa LIF contract	10,500	-	10,500	-
	ELWa contracts	596	_	596	660
	National Assembly for Wales				
	Support for child and family services grant	-	6,000	6,000	-
	Other grants – SET	-	233	233	2,000
	Resider U5s project income	-	(35)	(35)	638
	U5s grant	-	-	-	20,000
	WCIS Llwybyr	-	-	-	3,293
	TEC contracts	-	_	-	30,050
	Other contract income	-	-	-	147
		454,921	6,198	461,119	935,617
	INFORMING PUBLIC POLICY				
		Unrestricted	Restricted	2002	2001
		funds	funds	Total	Total
		£	£	£	£
	National Assembly for Wales research grant	-	47,790	47,790	-
	Wales Women's National Coalition		7,298	7,298	14,146
			55,088	55,088	14,146

## 6. TURNOVER

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The turnover was derived from the company's principal activity which was carried out wholly in the UK.

## 7. COSTS OF ACTIVITIES IN FURTHERANCE OF THE CHARITY'S OBJECTIVES

## a. Promoting good employment practices

	Unrestricted funds £	Restricted funds	2002 Total £	2001 Total £
SME equality project SME equality project NW	548,392 7,331	-	548,392 7,331	151,970 27,274
Equal Opportunities work	-	3,511	3,511	24,729
Work-Life balance	-	8,768	8,768	15,000
Carers in work project	-	14,946	14,946	6,329
N. Wales Employment Initiative Apportioned management costs	15,000 55,967	-	15,000 55,967	1,161 34,581
	626,690	27,225	653,915	261,044
b. Promoting women's enterprise				
	Unrestricted funds	Restricted funds	2002 Total	2001 Total
	£	£	£	£
Women's Enterprise Wales				
- Objective 1	-	771,979	771,979	94,762
- Pan Wales	-	22,794	22,794	-
- Lone parents Objective 1	-	13,581	13,581	-
- Lone parents rest of Wales Lottery project – New Directions	-	8,945 2,132	8,945 2,132	22,864
Enterprising Women workshops	_	2,132	2,132	10,529
WICC project	-	-	_	164
Apportioned management costs		-	<u> </u>	22,385
	-	819,431	819,431	150,704
c. Education and training				
	Unrestricted	Restricted	2002	2001
	funds	funds	Total	Total
	£	£	£	£
Support for child and family services		6,000	6,000	-
Training and events provisions	545	-	545	-
Out of school childcare	356,400	-	356,400	836,883
Under 5s childcare	-	-	-	21,323
SET project	507	233	233	2,000 660
Multimedia workshop Apportioned management costs	596 16,845	-	596 16,845	24,881
Apportioned management costs	*****	<del></del>		
	374,386	6,233	380,619	885,747

## 7. COSTS OF ACTIVITIES IN FURTHERANCE OF THE CHARITY'S OBJECTIVES (continued)

## d. Informing public policy

	Unrestricted funds £	Restricted funds £	2002 Total £	2001 Total £
Childcare policy costs	1,357	-	1,357	-
National Assembly for Wales research	2,016	47,790	49,806	-
Wales Women's National Coalition	-	7,298	7,298	14,146
Apportioned management costs	32,328		32,328	37,811
	35,701	55,088	90,789	51,957

## e. Support costs

These are costs incurred supporting the SME Equality project as follows:

	Unrestricted funds	Restricted funds	2002 Total £	2001 Total £
Recruitment and other staff costs Accommodation and overheads Professional fees	30,826 1,000	- - -	30,826 1,000	1,528 12,740 850
	31,826	•	31,826	15,118

## 8. RESOURCES EXPENDED ON MANAGING AND ADMINISTERING THE CHARITY- OTHER

	Unrestricted funds £	Restricted funds	2002 Total £	2001 Total
Accommodation	22,904	-	22,904	19,088
Office running costs	65,541	-	65,541	28,809
Recruitment, training and other staff costs	26,464	-	26,464	11,187
Travel, subsistence and motor costs	32,662	-	32,662	23,725
Professional fees	9,753	-	9,753	1,307
Auditors' remuneration		<del></del>		
- audit	4,000	-	4,000	1,495
- non audit	-		_	_
Depreciation	9,757		9,757	8,739
	171,081		171,081	94,350

## 9. TOTAL RESOURCES USED: ANALYSIS OF EXPENDITURE

Staff costs Other costs Depreciation £ £ £	2002 Total	2001 Total £
Promoting good employment practices 166,010 487,905 -	653,915	261,044
Promoting Women's Enterprise 466,527 352,904 -	819,431	150,704
Education and training 250,531 130,088 -	380,619	885,747
Informing public policy 42,336 48,453 -	90,789	51,957
Support costs - 31,826 -	31,826	15,120
Fund-raising and publicity - 40,695 -	40,695	18,471
Administration 135,808 161,324 9,757	306,889	189,985
1,061,212 1,253,195 9,757	2,324,164	1,573,028
10. STAFF COSTS		
Unrestricted Restricted funds funds £ £	2002 Total £	2001 Total £
Salaries and wages 506,856 429,854	936,710	681,666
Employer's national insurance 42,885 37,565	80,450	58,100
Pension costs 24,887 19,165	44,052	39,401
574,628 486,584	1,061,212	779,167
Redundancy costs		4,153
574,628 486,584	1,061,212	783,320
The average number of employees during the year was:		
	2002	2001
	No.	No.
Promoting good employment practices	6.5	4.0
Promoting Women's Enterprise	21.0	4.5
Education and training	14.0	21.5
Informing public policy	2.0	1.0
Fund-raising and publicity	1.0	0.5
Management and administration	5.0	3.5
	49.5	35.0

There are no employees with emoluments above £40,000.

No emoluments were paid or were payable to the trustees.

Furniture

## NOTES TO THE ACCOUNTS Year ended 31 March 2002

#### 11. TAXATION

	2002 £	2001 £
Based on the profit for the year: UK corporation tax at 20% (2001: 20%)		18,479

Chwarae Teg became a registered charity on 12 January 2001 and is expected to benefit from the corporation tax exemptions available to charities.

## 12. TANGIBLE FIXED ASSETS

	and equipment £
Cost	
At 1 April 2001	55,681
Additions	24,045
Disposals	(26,690)
At 31 March 2002	53,036
Depreciation	
At 1 April 2001	47,335
Charge for the year	9,757
Disposals	(26,690)
At 31 March 2002	30,402
Net book value	
At 31 March 2002	22,634
At 31 March 2001	8,346

## 13. DEBTORS

	2002 £	2001 £
Trade debtors Other debtors	101,258 28,909	216,337 19,344
Prepayments	5,936 ————————————————————————————————————	16,631 252,312
	150,105	

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## NOTES TO THE ACCOUNTS Year ended 31 March 2002

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

14.	CREDITORS: AMOUNTS FALLIN	G DUE WITHI	N ONE TEA	K		
					2002 £	2001 £
	Trade creditors				84,551	12,815
	Taxation and social security creditors				80,596	159,017
	Other creditors				00,570	15,410
	Accruals and deferred income				90,887	163,891
	National Lottery grant reserve				-	5,977
	grant society grant society					
					256,034	357,110
15.	CREDITORS: AMOUNTS FALLIN	G DUE AFTER	MORE THA	AN ONE YEA	AR.	
					2002	2001
					£	£
	Other creditors					27,068
	Other creditors				<del></del>	=====
16.	STATEMENT OF FUNDS					
						At 31
		At 1 April	Incoming	Resources		March
		2001	resources	expended	Transfers	2002
		£	£	£	£	£
	Unrestricted funds					
	Designated contingency fund	60,000	-	-	-	60,000
	Designated IT and equipment fund	50,000	-	-	-	50,000
	General fund	94,862	1,648,299	1,408,187	(683)	334,291
	Total unrestricted funds	204,862	1,648,299	1,408,187	(683)	444,291
	Restricted funds					
	Worklife balance	-	8,768	8,768	-	-
	Carers in work project	-	14,946	14,946	-	-
	Equal Opportunities	288	3,223	3,511	-	-
	U5s rural Wales/Resider	(640)	(35)	-	675	-
	Women's Enterprise Wales	-	794,773	794,773	_	-
	Potentia – Ione parents project	-	22,526	22,526	-	-
	National Lottery grant	-	2,132	2,132	-	-
	WICC project	(8)	-	-	8	-
	Support for child and family	-	6,000	6,000	-	-
	Other grants – SET	-	233	233	-	-
	WCIS Llwybyr grant	3,293	-	-	-	3,293
	Research grants	-	47,790	47,790	-	-
	Wales Women's National Coalition		7,298	7,298	_	
	Total restricted funds	2,933	907,654	907,977	683	3,293
	Total funds	207,795	2,555,953	2,316,164		447,584

#### 16. STATEMENT OF FUNDS (continued)

The trustees established the designated contingency fund as a contingency reserve due to the short-term funding of the organisation.

The designated IT and equipment fund is held for network expansion and MIS development in 2002 and 2003.

The Worklife balance funding was grant income to fund three Worklife balance events.

The income for the carers in work project was in the form of a grant from the Wales Union Learning Fund for researching the issues regarding carers in work, the publication of a booklet and promotional events.

The Equal Opportunities project used European funding to mainstream equal opportunities into European funding, programmes and work.

The Women's Enterprise Wales project also used European funding. This was used to raise women's awareness of the option of setting up in Enterprise and to provide pre-business start-up support.

The Potentia project income was from Europe and the project's aim is to raise lone parent awareness of the option of setting up in Enterprise.

The grant from the National Lottery was used towards devising and delivering a pilot training project for women in management.

The National Assembly for Wales gave a grant for work on the development of a new childcare information service as part of the Wales childcare strategy.

The National Assembly for Wales provided grant funding for research on "Women's Role in the Welsh Workforce".

The National Assembly for Wales also provided funding to initiate and develop a new women's organisation, the Wales Women's National Coalition to gather feedback from women and women's organisations and use this feedback to inform policy makers.

#### 17. PENSION SCHEME

The company operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by trustees in a fund independent from those of the company.

#### 18. RECONCILIATION OF CHANGES IN RESOURCES TO NET INCOME FOR THE YEAR

	2002 £	2001 £
Net incoming resources	239,789	123,679
Depreciation	9,757	12,290
Assets written off	-	2,889
Decrease/(increase) in debtors	116,209	(97,006)
(Decrease)/increase in creditors	(128,144)	145,261
Net cash inflow from incoming resources	237,611	187,113

## 19. ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR

	2001 £	Change in year £	2002 £
Short-term deposits Cash at bank and in hand	90 331,225	213,566	90 544,791
	331,315	213,566	544,881