

# COGKSON WATTHEY GERVANCS ple Registered invinder 2333614

DIRECTORS REPORT AND FINANCIAL STATIEMENTS RECIDEDEMBER 1994





# COOKSON MATTHEY CERAMICS pic

# DIRECTORS' REPORT AND FINANCIAL STATEMENTS

For the period ended 31st December 1994

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# DIRECTORS' REPORT AND FINANCIAL STATEMENTS

For the period ended 31st December 1994

# GENERAL INFORMATION

# COOKSON MATTHEY CERAMICS pic

An associated undertaking of Cookson Group plc and Johnson Matthey PLC

### DIRECTORS

R. M. Oster

(Chairman)

R. N. Clark

(Chief Executive)

S. Barr

. L. Howard

. W. Morgan

N. Sheldrick

(Alternate for D. W. Morgan)

.. J. Davies ∟ Malpas

(Alternate for S. L. Howard)

## **ECRETARY**

M. Noor

# EGISTERED IN ENGLAND

mber 2885614

## **GISTERED OFFICE**

D Wood Street ∎don, EC2V 6EQ

## DITORS

ЛG ⊒lisbury Square don ⊒Y 8BB

# COOKSON MATTHEY CERAMICS plc

## DIRECTORS' REPORT

The directors present their first annual report, together with the audited financial statements of the group, for the period ended 31st December 1994.

## Formation of the group

The company was incorporated on 7th January 1994 in the name of Advancerise plc.

On 17th March 1994 Cookson Group plc and Johnson Matthey PLC announced that agreement had been reached to form a joint venture company named Cookson Matthey Ceramics plc, to combine Cookson's Ceramic Supplies and Minerals businesses and Johnson Matthey's Colour and Print Division. A legally binding conditional agreement was signed on 6th June 1994.

On 3rd June 1994 the company changed its name to Cookson Matthey Ceramics plc and, in accordance with the above agreement, acquired on 1st July 1994 the beneficial ownership of all the businesses contributed to the joint venture by Cookson Group plc and Johnson Matthey PLC.

The company acts as a holding company for these investments and is owned 50% by Cookson Group plc and 50% by Johnson Matthey PLC.

Full details of the businesses acquired on 1st July 1994 are set out in note 23 to the financial statements.

The total consideration for the acquisition of the businesses was £157.9 million. Details of the nature of the purchase consideration are set out in note 10 to the financial statements.

The fair value of the net assets acquired was £7.5 million.

#### Activities

Cookson Matthey Ceramics plc is the parent company of an internationally based group of companies which are engaged in the manufacture and supply of ceramics and associated raw materials.

### **Business review**

The company was dormant for the period up to 1st July 1994. Turnover in the six months ended 31st December 1994 amounted to £122.5 million and the operating profit for the period is £13.2 million.

The loss for the period after taxation and attributable to shareholders is £3.9 million.

The directors do not recommend the payment of a dividend.

# Research and development

During the period the group spent £2.8 million on research and development.

# Political and charitable contributions

During the period the group donated £3,000 to UK charities. There were no donations for political purposes.

## Liability insurance

The company has taken out insurance for the directors and officers of group companies in respect of their duties as directors and officers of the group.

# COOKSON MATTHEY CERAMICS pic

## DIRECTORS' REPORT

# Directors and directors' interests

The directors who served during the period were:-

J. Dillon N. Leon I. G. Thorburn M. J. L. Henkel C. R. N. Clark D. W. Morgan J. N. Sheldrick R. M. Oster J. S. Barr S. L. Howard D. J. Davies (Alternate for D. W. Morgan) R. Malpas (Alternate for D. W. Morgan)	Appointed	5th April 1994	Resigned Resigned Resigned Resigned	28th February 1994 28th February 1994 5th April 1994 5th April 1994 1st July 1994 1st July 1994
--	---	----------------	--	--

None of the directors who held office at the end of the financial period had any disclosable interest in shares of the company. According to the register of directors' interests, no rights to subscribe for shares in or debentures of the company or any other group company were granted to any of the directors or their immediate families, or exercised by them, during the financial period.

#### \_uditors

Lt the first meeting of the directors on 5th April 1994 KPMG Peat Marwick were appointed as the first auditors of ■e company. On 6th February 1995 our auditors changed the name under which they practise to KPMG and, □cordingly, have signed their report in their new name.

accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG as uditors of the company is to be proposed at the forthcoming Annual General Meeting.

M Noor ∋cretary

0 Wood Street ndon, EC2V 6EQ

th March 1995

# COOKSON MATTHEY CERAMICS plc

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and the group as at the end of the financial period and of the profit and loss for that period. In preparing the financial statements, the directors are required to:

- \* select suitable accounting policies and apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- \* state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# COOKSON MATTHEY CERAMICS pic

## AUDITORS' REPORT

to the members of Cookson Matthey Ceramics plc

We have audited the financial statements on pages 6 to 26.

# Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. t is our responsibility to form an independent opinion, based on our audit, on those statements and to report opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the inancial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the nancial statements are free from material misstatement, whether caused by fraud or other irregularity or ror. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### pinion

our opinion the financial statements give a true and fair view of the state of affairs of the company and e group as at 31st December 1994 and of the loss of the group for the period from 7th January 1994 (the ⇒terminant properties and the properties of incorporation) to 31st December 1994 and have been properly prepared in accordance with the ⇒terminant properties and the properties of the companies and the properties of the companies of the companies and the properties of the companies of the companies at 1985.

PMG

■artered Accountants ■gistered Auditors

ndon

≐h March 1995

# COOKSON MATTHEY CERAMICS plc CONSOLIDATED PROFIT AND LOSS ACCOUNT

		Group	
		1994	1994
	NOTE	£ million	£ million
	1		
Turnover		-	
Continuing operations	1	122.5	
Acquisitions			122.5
			(88.0)
Cost of sales			34.5
Gross profit			
			(12.4)
Distribution costs			(9.3)
Administrative expenses			0.4
Income from interests in associated undertakings	_		
Operating profit	1		
Continuing operations	4	13.2	
Acquisitions	1	13.2	13.2
•	2		(11.3)
Provision for restructuring the acquired businesses	2		(11.0)
			1.9
Profit on ordinary activities before interest			
Net interest payable	3		(4.2
	4		(2.3
Loss on ordinary activities before taxation	7		(1.0
Taxation on loss on ordinary activities	,		
Loss on ordinary activities after taxation			(3.3
			(0.6
Minority interests	10		(3.9
Accumulated loss for the period attributable to shareholders	19		

# COOKSON MATTHEY CERAMICS plc CONSOLIDATED AND PARENT COMPANY BALANCE SHEETS

31st December 1994

		Group	Parent Company
		1994	1994
***	NOTE	£ million	£ million
Fixed assets		***************************************	***************************************
Tangible fixed assets	8	81.3	0.2
Investments	9	3.3	158.6
		84.6	158.8
Current assets			
Stocks			
	11	49.8	-
Debtors: due within one year	12	66.0	
Debtors: due after one year	12	0.7	62.3
Total debtors		66.7	59.4
Short term investments		0017	121.7
Cash at bank and in hand		1.0	-
and in haird		9.7	0.4
		127.2	122.1
Creditors: Amounts falling due within one year	13	(63.9)	(5.9)
Net current assets			(5.5)
		63.3	116.2
Total assets less current liabilities		147.9	275.0
Creditors: Amounts falling due after more than one y			
Convertible loan stock	ear 14	(407.5)	
Other creditors	14	(207.0)	(207.0)
	14	(2.7)	<del></del>
orovisions for liabilities and charges	16	(209.7)	(207.0)
	16	(16.4)	
√et (liabilities) / assets		<u>(78.2)</u>	68.0
Capital and reserves			
Called up share capital	18	60.0	
ssociated undertakings' reserves	19	69.0 0.2	69.0
rofit and loss account	19	(155.8)	-
nareholders' funds			(1.0)
linority interests	<b>.</b> -	(86.6)	68.0
,	20	8.4	
		(78.2)	68.0

ne accounts were approved by the Board of Directors on 14th March 1995 and signed on its behalf by:

, [ M Ostes

-chard M. Oster ■*airman*  Chris R. N. Clark
Chief Executive

notes on pages 10 to 26 form an integral part of the financial statements

# COOKSON MATTHEY CERAMICS plc CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

for the period 7th January 1994 to 31st December 1994

	1994
	£ million
	(3.9)
Loss for the period	(0.6)
Currency translation differences on foreign currency net investments	
Currency translation differences of the state of	(4.5)
Total recognised gains and losses for the period	

# NOTE OF CONSOLIDATED HISTORICAL COST PROFITS AND LOSSES

for the period 7th January 1994 to 31st December 1994

The historical cost loss is equal to the reported loss.

# RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	1994
	£ million
1. (in the the period (net)	(4.5)
Recognised gains and losses relating to the period (net)	69.0
New share capital subscribed	(151.1)
Goodwill written off	(86.6)
Net addition to shareholders' funds	(00.0)
Opening shareholders' funds	(96.6)
Closing shareholders' funds	(86.6)
·	

# COOKSON MATTHEY CERAMICS plc CONSOLIDATED CASH FLOW STATEMENT

		1994
	NOTE	£ million
Net cash inflow from operating activities		
activities	22	14.7
Returns on investments and servicing of finance		
Interest received		
Interest paid		0.2
Dividends received from associated undertakings		(4.4)
Dividends paid - by parent company		0.1
- to minority shareholders		(0.2)
Net cash outflow from returns on investments and servicing of finance		
solvicing of finance		(4.3)
Taxation		
UK corporation tax paid including advance corporation tax		
Overseas tax paid		(0.4)
**************************************		(1.9)
Tax paid		(2.3)
Investing activities		
Purchase of tangible fixed assets		
Purchase of subsidiary undertakings ( cash effect )	10	(7.7)
	10	4.2
Net cash outflow from investing activities		<del></del>
		(3.5)
Net cash inflow before financing		4.6
		<del></del>
inancing	22	
Pecrease in current accounts with Contract Contract	22	
Decrease in current accounts with Cookson Group plc and Johnson Matthey PLCepayment of money borrowings		2.1
epayment of metal borrowings		0.7
et cash outflow from financing		0.6
and the state of t		3.4
crease in cash and cash equivalents	22	1.2
		1.2
		4.6

## COOKSON MATTHEY CERAMICS plc **ACCOUNTING POLICIES**

## 1. Accounting convention

The financial statements are prepared in accordance with applicable accounting standards under the historical cost convention.

## 2. Basis of consolidation

The consolidated financial statements comprise the financial statements of the parent company and all its subsidiary undertakings and include the group's interest in associated undertakings.

The results of companies acquired or disposed of in the period are dealt with from or up to the effective date of acquisition or disposal respectively. The net assets of companies acquired are incorporated in the consolidated accounts at their fair values to the group at the date of acquisition. Goodwill arising on acquisitions is taken to reserves.

The parent company has not presented its own profit and loss account as permitted by Section 230 of the Companies Act 1985.

## 3. Foreign currencies

Profit and loss accounts of overseas subsidiaries and their cash flows included in the cash flow statement are translated into sterling at average exchange rates for the period. Foreign currency assets and liabilities are translated into sterling at the rates of exchange at the balance sheet date. Gains or losses arising on the translation of the net assets of overseas subsidiaries and associated undertakings are taken to reserves Other exchange differences are taken to the profit and loss account.

#### 4. Stocks

Stocks, other than borrowed metal, are valued at the lower of cost, including attributable overheads, and net realisable value. Borrowed metal is valued at market prices at the balance sheet date.

## 5. Research and development

Research and development expenditure is charged against profits in the period it is incurred.

## 6. Tangible fixed assets

#### (i) Depreciation:

Freehold land is not depreciated.

The cost, less estimated residual value, of other fixed assets is depreciated on a straight line basis at annual rates which vary according to the class of asset, but are typically:

Leasehold property (or at higher rates 2% based on the life of the lease) 3.33% Freehold buildings 4%-33% Plant and equipment

#### (ii) Leases:

Rentals under operating leases are expensed as incurred.

## (iii) Grants in respect of capital expenditure:

Grants received in respect of capital expenditure are included in creditors and released to the profit and loss account in equal instalments over the expected useful lives of the related assets.

#### 7. Deferred taxation

Deferred taxation is provided using the liability method on all timing differences to the extent that they are expected to reverse in the foreseeable future.

## 8. Pensions and other retirement benefits

### (i) Pensions:

The group operates a number of contributory and noncontributory schemes, mainly of the defined benefit type, which require contributions to be made to separately administered funds. The cost of these schemes is charged to profit and loss account over the service lives of employees in accordance with the advice of the schemes' independent actuaries. Variations from the regular cost are spread over the average expected remaining service lives of current employees.

# (ii) Post-retirement health care benefits:

The cost of post-retirement health care benefits is charged to profit and loss account on a systematic basis over the expected service lives of employees.

for the period 7th January 1994 to 31st December 1994

## Segmental information

\_) Activity analysis

All the activities of the group relate to the businesses acquired on 1st July 1994 (see note 10 to these accounts). These activities have been organised into two divisions, Ceramics and Materials. The Ceramics division manufactures raw materials for the ceramics, tile and printing industries including body, frits, zircon, glazes, decorative colours and decorative precious metals. It materials division supplies minerals, glass enamels and pigments to the ceramic tile, sanitary ware, glass, refractories, construction and table-ware markets.

			1994		
			************	*** *****************	
			Ceramics	Materials	Total Group
Turnover			£ million	£ million	£ million
Total sales					
Inter-segment sales			78.1	66.2	144.3
Sales to third parties			(12.2)	(9.6)	(21.8)
			65.9	56.6	122.5
Loss before taxation					<u></u>
Operating profit				_	
Provision for restructuring the acquired businesses			6.1	7.1	13.2
(Loss) / profit before interest Net interest			(10.7)	(0.6)	(11.3)
			(4.6)	6.5	1.9
Loss on ordinary activities before taxation					(4.2)
					(2.3)
Net assets excluding hornout					
Net assets excluding borrowings Net financial borrowings			70.1	66.4	10
Net liabilities		=	70.1	00.4	136.5
The state of the s					(214.7)
					(78.2)
Geographical analysis					
			1994		
	***************************************	*************	***************************************	••••••	••••••
		North		Rest of	Total
_	Europe2	America	Far East	World	Group
Curnover by destination 1	£ million	£ million	£ million	£ million	£ million
ales to third parties	85.0	160			
	83.0	<u> 16.9</u>	<u>13.5</u>	7.1	122.5
urnover by origin :					
otal sales	126.9	11.5			
nter-segment sales	(21.5)	11.5	5.2	0.7	144.3
ales to third parties	105.4	-(0.1)	<u>(0.2)</u> _	<u>-</u>	(21.8)
	105.4	11.4		0.7	122.5
oss before taxation					— <del>—</del>
perating profit	12.2	0.8	0.4		
ovision for restructuring the acquired businesses	(11.3)	0.0	0.1	0.1	13.2
at internal	<u> </u>	0.8	<del>-</del> -		(11.3)
et interest	0.7	U.O	0.1	0.1	1.9
oss on ordinary activities before taxation					<u>(4.2)</u>
				_	(2.3)
et assets excluding borrowings					
et financial borrowings	126.6	5.6	3.8	0.5	126 "
et liabilities				0.3	136.5
					$\frac{(214.7)}{(78.2)}$
mover comprises all invoiced sales of goods and services exclusive of sales taxes.				_	(78.2)
Books and services exclusive of sales taxes.					

\_rnover comprises all invoiced sales of goods and services exclusive of sales taxes. \_rnover by market relating to the United Kingdom amounted to £30.3 million.

for the period 7th January 1994 to 31st December 1994

# 2. Provision for restructuring the acquired businesses

On acquisition of the Ceramics Supplies and Minerals businesses from Cookson Group plc and the Colour and Print Division from Johnson Matthey PLC, the directors decided to carry out a fundamental reorganisation of the group. The costs of this reorganisation, which are primarily redundancy, relocation and project management costs, are expected to total £11.3 million and have been charged to the profit and loss account for the period.

		1994 £ million
3.	Net interest	•••
	Interest payable: On bank loans, overdrafts and other loans wholly repayable within five years On bank loans, overdrafts and other loans wholly repayable within five years	0.5
	On bank loans, overdrafts and other loans wholly repayable within 1770 years  On convertible loan stock (note 14) issued to Cookson Group plc and Johnson Matthey PLC repayable after more than five years	3.9 4.4
	Interest receivable  Net interest charge for the period	(0.2) 4.2
		1994 £ million
4.	Loss on ordinary activities before taxation	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Loss on ordinary activities before taxation is arrived at after charging:	
	Research and development	2.8 3.3
	Depreciation Auditors' remuneration	0.3
	Other fees paid to Auditors - United Kingdom - rest of world	0.1 0.1
	Exchange losses	
	Operating lease rentals - on plant and machinery - on other operating leases	0.1 0.9
	Directors' remuneration (note 5)	0.2
	- other emoluments, including pension contributions  Total directors' remuneration	0.2

for the period 7th January 1994 to 31st December 1994

## Directors' emoluments

No emoluments are paid by the company to any of the directors. The directors are remunerated by either Cookson Group plc or Johnson Matthey PLC. A management fee is charged by Johnson Matthey PLC for the provision of the services of two of the directors. The aggregate amount of the fee payable to Johnson Matthey PLC for the period was £166,000.

Employee information Employee numbers	
	1994
The average weekly number of employees during the period was as follows:	
Materials	1,871
Average number of employees	874
o and the projects	2,745
Employee costs	1994
	£ million
Vages and salaries	
ocial security costs	24.4
ther pension and post retirement costs	4.6
otal employee costs	0.6
	29.6

for the period 7th January 1994 to 31st December 1994

## \_\_\_\_\_\_ 6(c) Retirement benefits

The group's UK pension scheme is of the defined benefit type which requires contributions to be made to a separately administered fund. At 1st July 1994, the date of the latest actuarial valuation, the market value of the UK scheme's assets was £41.2 million, the actuarial value of which represented 122.6% of the liability for benefits that had accrued to that date making full allowance for future salary and pension increases. This represents an actuarial surplus of £7.6 million which, following actuarial recommendations, has permitted the group to suspend contributions for the foreseeable future. A surplus cannot be refunded to the group except by dissolution of the scheme in accordance with the rules of the scheme and relevant legislation.

The regular pension cost is assessed in accordance with the advice of an independent qualified actuary using the projected unit method. Rates used at the last actuarial valuation at 1st July 1994 were as follows: per annum

Hiothod: Admira and	por miner
	9.5%
Long term rate of investment return	5.25%
Dividend increase rate	7.5%
General salary and wage inflation rate	4.5%
Pension increase rate	

In accordance with the applicable accounting standard, the surplus on the group's UK pension fund has been spread over the average of the expected remaining service lives of current employees (12 years) as a variation from regular cost.

Pension costs relating to foreign schemes are charged in accordance with local best practice using different accounting policies. The co of obtaining actuarial valuations for purposes of adjusting to the applicable UK accounting standard is considered to be out or proportion to the benefits to be gained.

In the UK the group expects to provide post-retirement medical benefits to certain employees. It operates an unfunded defined benefit scheme and costs are charged on an accruals basis similar to that used for pensions. The benefit cost and provision are assessed by a qualified actuary using the projected unit credit actuarial cost method.

# (iv) Profit and loss account and balance sheet impact of providing retirement benefits

The effect of providing pensions and other retirement benefits on operating profit was as follows:

The other of parties of	1994
	£million
United Kingdom	0.7
Regular pension cost	(0.6)
Variation from regular cost Cost of post-retirement medical benefit (In 1994 £29,000)	0.1
Overseas Cost of foreign pension schemes Total cost of retirement benefits	0.3

The following prepayments and provisions relating to pension schemes and other post-retirement benefits are included in the gro

and parent company's balance sheets:		Group	Parent Comp
•		1994	1
		£ million	£mi
		0.1	
Prepaid pension costs in the UK	1004 641 000)	0.4	
Provision for post-retirement medical benefits Provision for foreign pensions	(Parent company 1994 £41,000)	3.7	

Taxation on loss on ordinary activities		1994
United Kingdom	£ million	£ million
Corporation tax at 33%		*******************************
Double taxation relief		2.1
Current taxation for period		(1.2)
Deferred taxation for period		0.9
Posicia		(1.5)
Overseas		(0.6)
Taxation on income for the period		` ,
Withholding tax deductions on overseas income	1.7	
Current taxation for period	0.1	
Deferred taxation for period	1.8	
-	(0.3)	
Associated undertakings		1.5
Current taxation for period		
		0.1
Total taxation	•	
	-	1.0
The above includes:		
Taxation on provision for restructuring the acquired businesses		
and and dusinesses	_	(2.4)

for the period 7th January 1994 to 31st December 1994

## 8. Fixed assets - tangible assets

8(a) Group

) Group	Total £ million	Freehold land and buildings £ million	Plant and machinery £ million	Fixtures an fittings, too and equipme
Cost/Valuation At beginning of period Business acquisitions Purchases Disposals Exchange adjustments At end of period	77.3 7.7 (0.5) (0.6) 83.9	37.6 1.2 (0.2) 38.6	35.6 4.9 (0.3) (0.3) 39.9	4 1 (0 (0 5
Depreciation At beginning of period Charge for the period Disposals Exchange adjustments At end of period Net book value at end of period Net book value at beginning of period	3.3 (0.4) (0.3) 2.6 81.3	0.5 	2.1 (0.2) (0.3) 1.6 38.3	(0

Freehold land of £16.2 million included above is not depreciated.

Fixtures fittings, t and equipm

£mil

## Cost/Valuation

At beginning of period Purchases Disposals At end of period

## Depreciation

At beginning of period Charge for the period Disposals At end of period Net book value at end of period

Net book value at beginning of period

for the period 7th January 1994 to 31st December 1994

## Fixed assets - investments

) Group	1994
Share of net assets of associated undertakings At beginning of period	£ million
Business acquisitions Profits retained for the period	3.1 0.2
At end of period	3.3

The cost of investment in associated undertakings amounted to £3.1 million.

None of the associated undertakings had any issued loan capital. No group company had loans with associated undertakings.

The principal associated undertakings are shown in note 23.

## Parent company

Subsidiary undertakings		*******************	
Cost At beginning of period	Total £ million	Equity loans	Shares
✓ovement in the period (see note 10).	- 24111411	£ million -	£ million
At end of period	<u>158.6</u> <b>158.6</b>	<u>46.1</u>	112.5
<u></u>	<del></del>		112.5

The principal subsidiary undertakings are shown in note 23.

for the period 7th January 1994 to 31st December 1994

## 10. Acquisitions during the period

On 1 July 1994 the company acquired the entire share capital of:

Cookson Matthey Ceramics & Materials Limited

Cookson Matthey Print Limited

Cookson Matthey Ceramics Overseas Limited

as a result of an agreement signed with Cookson Group plc and Johnson Matthey PLC on 6th June 1994 to form a joint venture to combine Cookson Group plc's Ceramic Supplies and Minerals businesses and Johnson Matthey PLC's Colour and Print Division.

Cookson Matthey Ceramics Overseas Limited has a number of subsidiary and associated undertakings, full details of which are set out in note 23 to these financial statements. Cookson Matthey Ceramics & Materials Limited has a dormant subsidiary, Cookson Ceramics & Minerals (UK) Limited.

The acquisition has been accounted for by the acquisition method of accounting and the results of all the undertakings have been brought into the financial statements from 1st July 1994.

Cookson Group pic's Ceramics Supplies and Minerals businesses achieved sales of £135.5 million, with an operating profit of £11.8 million, in the year to 31st December 1993.

For the year ended 31st March 1994 Johnson Matthey PLC's Colour and Print Division had sales of £109.6 million and an operating profit of £13.0 million.

Comparative information has been provided at operating profit level. Due to the financing and taxation structures of the businesses within Cookson Group plc and Johnson Matthey PLC, the directors consider this information is more meaningful than profit after taxation and minority interests.

The table below shows the book values at the date of acquisition of the assets and liabilities acquired and the adjustments made to reflect their fair values.

made to reflect their fair values.	Book values	Fair value	adjustments	Fair values
	immediately prior	Revaluations and other adjustments	Accounting policy adjustments	at time of acquisition
Tangible fixed assets Investments in associates Stock Debtors and prepayments Short term investments Cash at bank and in hand and bank overdrafts	to acquisition £ million 87.5 3.1 49.3 69.0 1.0 4.7 (43.6)	£ million (10.2)	£ million - (2.3) (0.8) -	£ million 77.3 3.1 47.0 68.2 1.0 4.7 (45.3)
Creditors Metal borrowings Bank loans	(5.8) (2.4)	-	-	(5.8) (2.4)
Loans due to Cookson Group plc and Johnson Matthey PLC and their subsidiary undertakings Provisions - deferred taxation Provisions - other Minority shareholders' interests Net assets acquired	(122.5) (2.6) (5.5) (7.4) 24.8	3.2 (4.8) (0.8) (14.3)	(3.0)	(122.5) 0.6 (10.3) (8.1) 7.5

for the period 7th January 1994 to 31st December 1994

Acquisitions during the period (continued)	£ million
Purchase consideration	
Shares allotted (note 18)	
Loan stock issued (note 14)	69.0
Current account borrowings from Cookson Group plc and Johnson Matthey PLC	207.0
Loans receivable transferred from Cookson Group plc and	4.4
Johnson Matthey PLC and their subsidiary undertakings	(122.5)
Total	157.9
Goodwill on consolidation	_ <del></del>
Fair value of consideration	
Costs of acquisition	157.9
	0.7
Fair value of net assets acquired	158.6
Goodwill arising on consolidation charged to reserves (note 19)	(7.5)
on consolidation charged to reserves (note 19)	151.1
Cash effect of acquisitions	
Cash at bank and in hand acquired	
Bank overdrafts acquired	12.4
Acquisition costs settled in cash	(7.7)
Total	(0.5)
Payalyation and sales are	4.2

# Revaluation and other adjustments

Tangible fixed assets comprise freehold land and buildings, plant and machinery and fixtures and fittings. The property assets were valued by Dryden Stirzaker Limited, independent professional valuers, as at 1st July 1994 on the basis of open market value for existing use. All other tangible fixed assets were valued by the directors at the lower of depreciated replacement cost and the future economic value of the asset to the business.

Preditors, provisions and deferred taxation were adjusted by the directors to reflect current and future commitments and related current and deferred tax credits not previously recognised by the acquired businesses.

# Accounting policy adjustments

The trade debtors and stock balances were restated in line with the group's accounting policies.

	Group	Parent company
#ocks	1994	1994
aw materials and consumables	£ million	£ million
Fork in progress	19.5	-
Enished goods and goods for resale	3.0	•
otal stocks	27.3	
	49.8	

		Group P	arent company
		1994	1994
2. D	ebtors	£ million	£ million
	ebtors: due within one year		
		60.4	0.4
T	rade debtors Amounts owed by subsidiary undertakings	-	61.2
A	Amounts owed by subsidiary undertakings  Amounts owed by associated undertakings	0.5	-
A	Other debtors	2.2	0.7
,	orner debions Prepayments and accrued income	2.9	
r	repayments and abortoo meeting	66.0	62.3
1275) [	Debtors: due after one year		50.4
12(0)1	Amounts owed by subsidiary undertakings	-	59.4
. A	Amounts owed by substituting undertakings	0.6	-
	Other debtors	0.1_	
1	Prepaid pensions	0.7	59.4
			121.7
,	Total debtors	66.7	121.7
13.	Creditors: Amounts falling due within one year		
	,	8.3	2.6
	Bank loans and overdrafts (note 15)	2.3	2.3
	Comment accounts with Cookson Group pic and Johnson Matthey 1 De (1000 15)	5.1	-
	Metal borrowings from Johnson Matthey PLC (note 15)	32.5	0.3
	Trade creditors	0.1	-
	Amounts owed to Cookson Group plc	0.7	
	Amounts owed to Johnson Matthey PLC	-	0.5
	Amounts owed to subsidiary undertakings	2.3	-
	Current corporation tax	2.1	-
	Other taxes and social security costs	3.8	-
	Other creditors	6.7	0.2
	Accruals and deferred income	63.9	5.9
	Total creditors falling due within one year	03.2	
	6		
	Creditors: Amounts falling due after more than one year		
14.	***************************************		
	a) Convertible loan stock	207.0	207.0
	On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey The notes mature and are repayable at par on 1st July 2043 and the interest rate applies sterling three month LIBOR plus 1% per annum.	e of PLC. icable	207.
	On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey I The notes mature and are repayable at par on 1st July 2043 and the interest rate applies sterling three month LIBOR plus 1% per annum.  The notes shall, at the option of the holder, be convertible at par into preference sharp any 31st December as from 31st December 1995.	e of PLC. icable res on	207.
	On Convertible loan stock Convertible loan stock (note 15)  On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey I The notes mature and are repayable at par on 1st July 2043 and the interest rate applies sterling three month LIBOR plus 1% per annum.  The notes shall, at the option of the holder, be convertible at par into preference shares.	e of PLC. icable res on	207.
14(2	On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey I The notes mature and are repayable at par on 1st July 2043 and the interest rate applies sterling three month LIBOR plus 1% per annum.  The notes shall, at the option of the holder, be convertible at par into preference sharming 31st December as from 31st December 1995.  The loan notes were issued in partial consideration for the acquisition of subsidiary	e of PLC. icable res on undertakings.	207.
14(2	On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey I The notes mature and are repayable at par on 1st July 2043 and the interest rate apple is sterling three month LIBOR plus 1% per annum.  The notes shall, at the option of the holder, be convertible at par into preference sharming 31st December as from 31st December 1995.  The loan notes were issued in partial consideration for the acquisition of subsidiary (b) Other creditors	e of PLC. icable res on undertakings.	207.
14(2	On 1st July 1994 the company issued floating rate convertible loan notes with a value £207 million. Half were issued to Cookson Group plc and half to Johnson Matthey I The notes mature and are repayable at par on 1st July 2043 and the interest rate applies sterling three month LIBOR plus 1% per annum.  The notes shall, at the option of the holder, be convertible at par into preference sharming 31st December as from 31st December 1995.  The loan notes were issued in partial consideration for the acquisition of subsidiary	e of PLC. icable res on undertakings.	207.

for the period 7th January 1994 to 31st December 1994

	Group	Parent company
Borrowings	1994	1994
	£ million	£ million
Bank overdrafts		
Current accounts with Cookson Group plc and Johnson Matthey PLC	8.3	2.6
Metal borrowings from Johnson Matthey PLC	2.3	2.3
Bank loans	5.1	2.5
Convertible loan stock	1.7	_
	207.0	207.0
_	224.4	211.9
Due within one year	— <del>_</del>	
Due between one and two years	15.7	4.9
Due between two and five years	0.6	-
Due in five years or more	0.4	_
_	207.7	207.0
_	224.4	211.9
Amounts wholly repayable after five years  Convertible loan stock	207.0	
Amounts repayable by installment of the same and the same	207.0	207.0
Amounts repayable by instalments some of which fall due after five years  Bank loans		
Instalments due after five years		
Total amount	0.7	-
	1.2	-

Bank overdrafts and loans include £4.3 million secured on the assets of a subsidiary undertaking. The loans are denominated in various currencies and bear interest at commercial rates.

# Provisions for liabilities and charges

Group

	•••••••••••••••••••••••••••••••••••••••	************************	•	***************************************	*******************************
■t beginning of period	Total £ million	Rationalisation provisions £ million	Retirement benefits £ million	Other provisions £ million	Deferred taxation £ million
Other movements - business acquisitions  Tharge for period  Itilised  Exchange adjustments	9.7 9.8 (3.0) (0.1)	0.1 11.3 (2.5)	4.2 0.3 (0.3) (0.1)	6.0	(0.6) (1.8)
otal at end of period	16.4	8.9	4.1	5.8	(2.4)

for the period 7th January 1994 to 31st December 1994

		Group	Parent company
		1994	1994
17	Deferred taxation	£ million	£ million
17.			•
	Deferred taxation is provided in respect of:	-	-
	Timing differences on fixed assets	2.4	
	Other timing differences	2.4	-
	Total provision for deferred taxation		
	Deferred taxation not included in the balance sheet:	(5.2)	_
	Timing differences on fixed assets	(5.2)	
	Total unprovided deferred tax	(3.2)	<del></del>
	* Asset and Landers		

No account has been taken of taxation which would be payable if the retained profits of overseas subsidiary and associated undertakings were distributed.

19 C	Called up share capital	1994	1994
18.	Authorised 'A' ordinary shares of £1.00 each 'B' ordinary shares of £1.00 each Preference shares of £1.00 each	Number of shares 150 million 150 million 300 million	Authorised £ million 150.0 150.0 300.0
	Called up, allotted and fully paid 'A' ordinary shares of £1.00 each 'B' ordinary shares of £1.00 each	Number of shares 34.5 million 34.5 million	Allotted, issued fully paid £ million 34.5 34.5 69.0

On the date of incorporation, 7th January 1994, 2 ordinary shares of £1.00 were issued at par.

On 1st July 1994 the 2 ordinary shares in issue were reclassified as 'A' ordinary shares of £1.00 each and, in partial consideration for the acquisition of subsidiary undertakings, 34,499,998 'A' ordinary shares and 34,500,000 'B' ordinary shares were issued at par.

Johnson Matthey PLC hold the issued 'A' ordinary shares and are entitled to appoint up to three 'A' directors. Cookson Group plc hold the issued 'B' ordinary shares and are entitled to appoint up to three 'B' directors. Three directors, including at least one 'A' director and one 'B' director, must approve a resolution for it to be passed

No voting rights are attached to the preference shares which may be issued as the result of exercising the right to convert loan stock (note 14). The holders of the preference shares would be entitled to a fixed cumulative preferential dividend at the rate of 1% per annum of the nominal value of the preference shares held. On a return of capital on liquidation or otherwise the preference shareholders would be paid, in priority to any distribution to the ordinary shareholders, the total paid up on the preference shares plus a sum equal to any arrears and accruals of the preference dividend, whether or not such a dividend had been declared or earned.

for the period 7th January 1994 to 31st December 1994

Reserves
Group

At beginning of period \$\text{million}\$ the period \$\text{finition in grid period}\$  Exchange adjustments \$\text{-condition}\$  Retained profit / (accumulated loss ) for the period \$\text{0.2}\$ (00	Group		
At beginning of period Exchange adjustments  Exchange adjustments  Exchange adjustments  In it beginning of period Excreased a sainst reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and to account a second		Associated	
At beginning of period \$\text{million}\$ the period \$\text{finition in grid period}\$  Exchange adjustments \$\text{-condition}\$  Retained profit / (accumulated loss ) for the period \$\text{0.2}\$ (00		undertakings'	Profit and los
Exchange adjustments Retained profit / (accumulated loss ) for the period		reserves	accoun
Exchange adjustments Retained profit / (accumulated loss ) for the period	At beginning of period	£ million	£ million
Retained profit / (accumulated loss ) for the period Goodwill on acquisitions  Reserves at end of period  Reserves at end of period  O.2 (155)  The cumulative amount of goodwill charged against reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and te saccoundated loss for the period  Reserves at end of period  Company  Interests  1994  Interests  1994  Interests  1994  Interests  1994  Interest end of period  Countilities of subsidiary undertakings are of profit for period ividends  Name of prof	Exchange adjustments	-	_
Reserves at end of period  Caucumulative amount of goodwill charged against reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and to account account account at the beginning of period At beginning of period Account at end of period  Ceserves at end of period  Ceserves at end of period  Cuitofity interests  I 1994  E million  Citority interests  I 1994  E million  Cuitofity interests  At beginning of period  Cuitofity interests  Cuitofity inte	Retained profit / (accumulated loss) for the period	-	(0.6)
The cumulative amount of goodwill charged against reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and le account ac	Goodwill on acquisitions	0.2	(4.1)
The cumulative amount of goodwill charged against reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and to account account account at the period accoun	Reserves at end of period		(151.1)
The cumulative amount of goodwill charged against reserves at 31st December 1994 was £151.1 million.  Parent company  Profit and least to be designing of period account at least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.  Profit and least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.  At beginning of period account at least to be december 1994 was £151.1 million.	- 100 at ond of period	0.2	
Parent company  At beginning of period Accumulated loss for the period  Accumulated loss for the period  Accumulated loss for the period  Accumulated loss for the period  Accumulated loss for the period  Accumulated loss for the period  (1.0  Inority interests  1994  t beginning of period  cquisition of subsidiary undertakings  hare of profit for period  ividends  Acchange adjustments  Accumulated loss for the period  (1.0  Accumulated loss fo	The cumulative amount of goodwill observed		(155.0)
At beginning of period Accumulated loss for the period  Reserves at end of period  (1.0  Impority interests  t beginning of period  cquisition of subsidiary undertakings hare of profit for period ividends exchange adjustments  (0.4)			Den Ga J .
At beginning of period Accumulated loss for the period  Reserves at end of period  (1.0  Inority interests  t beginning of period  cquisition of subsidiary undertakings hare of profit for period ividends  xchange adjustments  finillion  (1.0  (1.			
Accumulated loss for the period  (1.0  (1.	At beginning of period		£ million
Reserves at end of period  (1.0  (1.0  Innority interests  t beginning of period cquisition of subsidiary undertakings hare of profit for period ividends xchange adjustments  (1.0	Accumulated loss for the period		-
Inority interests  I 1994  £ million  t beginning of period  cquisition of subsidiary undertakings hare of profit for period  ividends  xchange adjustments  (1.0  1994  £ million  £ million  6 0.0			(1.0)
Inority interests  t beginning of period cquisition of subsidiary undertakings hare of profit for period ividends schange adjustments  1994  £ million  £	tes at end of period		
t beginning of period cquisition of subsidiary undertakings hare of profit for period ividends xchange adjustments  £ million  8.1  0.6  0.6		-	(::.0)
t beginning of period cquisition of subsidiary undertakings hare of profit for period ividends xchange adjustments  5 to beginning of period 8.1 6.1	Ainority interests		1994
cquisition of subsidiary undertakings hare of profit for period ividends  schange adjustments	t haginning of mail J		£ million
hare of profit for period  ividends  schange adjustments  (0.4)	Constitution of subsidiary and and 1.		*************
ividends  schange adjustments  (0.4)	rare of profit for period		- 9 1
xchange adjustments (0.4)	ividends		
0.1			
t end of the period			
	t end of the period	<del>-</del>	0.1

8.4

.,..... for the period 7th January 1994 to 31st December 1994

		Group	Parent company	
		1994	1994	
21.	Commitments, guarantees and	£ million	£ million	
	contingent liabilities		****	
	Commitments			
	(i) Future capital expenditure	3.6	-	
	Contracted Authorised but not contracted	2.6	-	
	(ii) Operating leases annual commitments			
	Leases of land and buildings terminating	0.1	-	
	Within one year	0.2	-	
	In one to five years	0.1	-	
	Over five years			
	Other leases terminating	0.4	-	
	Within one year	0.7	-	
	In one to five years  Over five years	0.1	-	

#### Guarantees

The company guarantees, until 31st December 1995, to provide the subsidiary companies listed below with sufficient funds so as to ensure that they are able to meet their existing and future financial obligations as they fall due:

Cookson Matthey Ceramics & Materials Limited

Cookson Matthey Print Limited

Cookson Matthey Ceramics Overseas Limited

Cookson Ceramics & Minerals (UK) Limited

At 31st December 1994 each of the above companies had net assets, excluding amounts owed to the parent company.

The company accepts joint and several liability as from 1st July 1994 for all debts arising from legal acts of Cookson Matthey BV, a private company with limited liability.

Financial obligations due to third parties by Cookson Matthey (Australia) Pty Ltd amounting to £166,000 have been guaranteed by the parent company.

Cookson Matthey Ceramica S.A. guarantees bank export credits extended to a customer of £121,000.

Notes to the cash flow statement  Reconciliation of operating profit to net cash inflow froperating activities	om.				1994
Operating profit		*************		***************************************	£ million
Depreciation charges					13.2
Share of profits of associated undertakings					3.3
Increase in stocks					(0.4)
Decrease in debtors					(3.0)
Increase in creditors and provisions					0.9
Net cash inflow from continuing operating activities					3.2
Net cash outflow in respect of restructuring costs					17.2
Net cash inflow from operating activities					(2.5)
					14.7
Analysis of changes in cash and cash equivalents			Total	Cash at bank and in hand	Bank overdraft
Salance at beginning of period	•••••••••••		£ million	£ million	£ million
let cash inflow before adjustments for the effect of foreign exchange rate changes			~	-	-
ffect of foreign exchange rate changes			1.2	9.7	(8.5)
alance at end of period			0.2	<del> </del>	0.2
			1.4	9.7	(8.3)
nalysis of changes in financing	Share capital £ million	Convertible debt £ million	Current accounts parent companies £ million	Money borrowings	Metal borrowings
lance at beginning of period		***********		£ million	£ million
equisition of subsidiaries	-	-	-	-	-
ares / debt issued for non-cash consideration	60.0	-	-	2.4	5.8
duction in borrowings	69.0	207.0	4.4	_	•
fect of foreign exchange rate changes	-	-	(2.1)	(0.7)	(0.6)
lance at end of period	69.0		<del></del>	<del></del> _	(0.1)
	09.0	207.0	2.3	1.7	5.1

for the period 7th January 1994 to 31st December 1994

23.	Principal subsidiary and associated undertakings
-----	--

Principal subsidiary and associated undertakings	Country of	
	registration or	Percentage
	incorporation	shareholding
ubsidiary undertakings of the company:	meorpotan	_
	England	100.00
Cookson Matthey Ceramics & Materials Limited	England	100.00
and subsidiary: Cookson Ceramics & Minerals (OK) Limited	England	100.00
Cookson Matthey Print Limited	England	100.00
Cookson Matthey Ceramics Overseas Limited	<b>—</b>	
Subsidiary undertakings of Cookson Matthey Ceramics Overseas Limited:		
	Spain	100.00
Cookson Matthey Ceramics Spain S.A.	Germany	100.00
Cookson Matthey Ceramics (Germany) GmbH	U.S.A.	100.00
Cookson Matthey Ceramics Inc.	France	80.00
Matthey Beyrand & Cie S.A.	Australia	100.00
Cookson Matthey (Australia) Pty Ltd	Singapore	100.00
Cookson Matthey Ceramics (Asia) Pte Ltd	South Africa	100.00
Cookson Matthey Ceramics (South Africa) Pty Ltd	-	100.00
Cookson Matthey Ceramica Lda	Portugal	100.00
COOKSON Wather DV	Netherlands	100.00
Cookson Matthey BV	Italy	
Cookson Matthey Ceramics S.p.A.	Italy	100.00
Cookson Minerali S.p.A.	Italy	100.00
Cookson Matthey Italia S.p.A. *		
* (47.5% owned by Cookson Minerali S.p.A.)	Indonesia	67.00
PT Johnson Matthey Indonesia		
Associated undertakings of Cookson Matthey Ceramics Overseas Limited:		60.00
	Italy	50.00
Macina Minerali S.p.A.	France	25.0
Le Moulin des Pres S.A.	Hong Kong	50.0
Musgrave Traders Limited	Italy	33.3
Oximet S.r.L. (held by Cookson Matthey Italia S.p.A.)		
Subsidiary undertakings of Cookson Matthey Ceramics Spain S.A.:		100.0
Cookson Matthey Ceramica S.A. *	Spain	100.0
Cookson ividiting Cookson Matthey Italia S n A )		100.0
* (9.8% is held by Cookson Matthey Italia S.p.A.)	Spain	100.0
and subsidiary: Demeter S.A.	Spain	80.0
Almiberia S.A.	Spain	100.0
Seriman S.A.	) CLII.	
Subsidiary and associated undertakings of Cookson Matthey Ceramics (Ge	rmany) Gmon:	20.
- ID I Could	Germany	80.
Matthey Beyrand Druck GmbH	Germany	75.
Otavi Minen AG		
and subsidiaries:	Germany	75.
Otavi Mineralmuhle Neuss GmbH (100% owned)	Greece	75.
Otavi Minen Hellas S.A. (100% owned)		
and accordate:	Germany	25.
Perlite Dammstoffe GmbH & Co. (33.33% owned)	- Communy	

All companies noted above operate predominantly in the country of incorporation. Their primary activities are the manufacture and supply of ceramics and associated raw materials.