Report and Financial Statements

31 December 2019

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# Report and Financial Statements 31 December 2019

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# Annual report and financial statements For the year ended 31 December 2019

# OFFICERS AND PROFESSIONAL ADVISERS

# **DIRECTORS**

Gareth Joubert
Ian M C Lindsay
Gary J R McFarlane
Charles S Smith

# REGISTERED OFFICE

Norfolk Tower 48-52 Surrey Street Norwich Norfolk \_\_\_\_ United Kingdom NR1 3PA \_\_\_

# **AUDITOR**

KPMG LLP Dragonfly House 2 Gilders Way Norwich NR3 1UB

#### STRATEGIC REPORT

The directors present their strategic report for the year ended 31 December 2019.

#### **REVIEW OF THE BUSINESS**

The principal activities of the company are the sales, marketing, and distribution of both fresh and processed Smithfield group meat products.

The results for the company show turnover of £99,258k (2018: £100,985k) and a profit on ordinary activities before taxation of £612k (2018: £607k). Net assets were £9,949k (31 December 2018: £9,573k).

The directors monitor the performance of the company by reference to the following financial KPIs:

| * · n                   | • •                        | ~~ | <br>2019 | 2018   |
|-------------------------|----------------------------|----|----------|--------|
| Increase in average w   | eekly net sales (%)        |    | -1.7%    | 12.9%  |
| Gross profit to net sal | es ratio (%)               |    | 4.5%     | ` 4.4% |
| Administrative expens   | ses to net sales ratio (%) |    | 3.9%     | 3.8%   |

Average weekly net sales declined by 1.7% in 2019 and was driven by pricing pressures. Volume declined by 0.02%, with strong growth in fresh pork offset by declines in other categories. Fresh poultry was impacted by product availability, while a decline in packaged volumes was driven by market conditions resulting from the spread of African Swine Fever (ASF). Despite a challenging year, significant opportunities remain across our key categories, with group acquisitions and investments in central Europe now providing access to a growing supply of volume. The combined effect is expected to deliver continued net sales growth in 2020 and beyond.

#### PRINCIPAL RISKS AND UNCERTAINTIES

All risks and uncertainties are monitored on a regular basis with action plans put in place to mitigate any adverse effects on the business. The key business risks affecting the company are the overall economic climate, competitive pressures and potential supply chain disruptions.

Supply chain risk is mitigated by sourcing from sister companies together with appropriate insurance coverage.

The spread of ASF resulted in reduced availability, but steps were taken to mitigate this and secure supply to meet demand. We continue to monitor the situation and will act accordingly should it change.

The end of the BREXIT transition period on 31st December 2020 has resulted in new custom boarders and processes that the business has had to adapt to. Smithfield Foods has engaged a third-party organisation to handle the new customs requirement and make declarations on our behalf. To date, this process has worked well and very little disruption has been felt as a result.

#### **FINANCIAL RISKS**

The company's operations expose it to a variety of financial risks. The company has in place a risk management programme that seeks to limit any adverse effects on the financial performance of the company.

#### Price risk

The company is indirectly exposed to commodity price risk because of its operations. However, given the size of the company's operations, the costs of managing exposure to commodity price risk exceed any potential benefits. The directors will revisit the appropriateness of this policy should the company's operations change in size or nature.

#### FINANCIAL RISKS (continued)

Credit risk

The company has policies which require appropriate checks on potential and existing customers, coupled with trade credit insurance since 1 January 2018. The group has a diverse customer base skewed towards companies that the directors consider to be low risk. In 2019 the largest customer constituted less than 10% of net sales which demonstrates there is not an over-reliance on a single customer.

Liquidity risk

The company retains appropriate cash and facilities to ensure it has sufficient available funds for operations and planned expansions.

Interest rate risk

The company has both interest-bearing assets and interest-bearing liabilities. Interest-bearing assets include only cash balances which attract interest at a floating rate. Interest-bearing liabilities include advances made in respect of trade debtors under invoice discounting arrangements, which attract interest at a variable rate. The company does not use derivative financial instruments to manage interest rate costs and, as such, no hedge accounting is applied.

Foreign exchange risk

The company has foreign currency debtors and creditors creating exposure to adverse exchange rate movements. Where possible the company seeks to match foreign currency income and expenditure as a natural hedge. A policy is in place to determine the use of forward contracts to mitigate the effect of exchange rate movements. However, at present the exposure remains low and at the year end there were no derivative instruments in place to manage foreign exchange risk.

#### RESEARCH AND DEVELOPMENT

The company expenses all research and development expenditure during the year that it was incurred.

### RESULTS AND DIVIDENDS

The profit for the reporting period after taxation amounted to £496k (2018: £491k). The directors do not recommend the payment of a dividend (2018: £nil).

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Approved by the Board of Directors and signed on behalf of the Board

John

**G** Joubert

Director

Date: 11/02/2021

#### DIRECTORS REPORT

The directors present their annual report and the audited financial statements of the company for the year ended 31 December 2019.

### **DIRECTORS**

The directors who served throughout the period and up to the date of signing the financial statements were as follows:

Ross M Ashton (Resigned 17 May 2019)
Gareth Joubert (Appointed 20 May 2019)
Ian M C Lindsay
Gary J R McFarlane (Appointed 20 May 2019)
Charles S Smith

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

#### **GOING CONCERN**

The Board of Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the financial statements have been prepared on a going concern basis.

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the strategic report. The strategic report also describes the financial position of the Company; the Company's objectives, policies and processes for managing its capital; its financial risk management objectives; and its exposure to credit risk and liquidity risk.

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The directors have prepared cash flow forecasts for a period of 12 months from the date of approval of these financial statements, which indicate, that taking account of the likelihood of reasonably possible downsides, the company will have sufficient funds to meet its liabilities as they fall due for that period.

In reaching their conclusions, the Directors have performed scenario analysis considering severe yet plausible scenarios, in assessing these scenarios, the Directors have considered:

- 1. The continued access to the Company's invoice discounting facility and considered mitigation measures that could be taken on working capital arrangements if necessary.
- 2. Cash availability and counterparty risks
- 3. The impact on employees and how safe working practices have been put in place to allow the workforce to continue their work during the pandemic.

A key assumption in these conclusions is access to cash through the invoice discounting facility. The invoice discounting facility has no end date, but the terms do allow for the contract to be ended beyond June 2021 with 3 months' notice. The agreement has been in place since 2011 and alternative options are available to the Company were this facility to be terminated through seeking an increase in creditor days with related parties should the need arise, although the Company has held discussions with its bankers about its future borrowing needs and no matters have been drawn to its attention to suggest that the facility would not be made available for the foreseeable future.

Consequently, based on these considerations the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

#### - AUDITOR

In the case of each of the persons who are directors of the company at the date when this report is approved:

- so far as each of the directors is aware, there is no relevant audit information of which the company's auditor is unaware; and
- each of the directors has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

KPMG have expressed their willingness to continue in office as auditor.

Approved by the Board of Directors and signed on behalf of the Board

G Joubert

Director

Date:

11/02/2021

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SMITHFIELD FOODS LIMITED

#### **Opinion**

We have audited the financial statements of Smithfield Foods Limited ("the company") for the year ended 31 December 2019 which comprise the income statement, statement of comprehensive income, statement of financial position, statement of changes in equity and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

#### Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the company or to cease its operations, and as they have concluded that the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the company's business model and analysed how those risks might affect the company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

#### Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

• the directors were not entitled to take advantage of the small company's exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

#### Directors' responsibilities

As explained more fully in their statement set out on page 6, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence-the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

#### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

**David Johnson (Senior Statutory Auditor)** 

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

Dragonfly House 2 Gilders Way Norwich NR3 1UB

Date: 15/02/2021

# **INCOME STATEMENT**

For the year ended 31 December 2019

|  | Note          | 2019<br>£'000 | 2018<br>£'000 |
|--|---------------|---------------|---------------|
| TURNOVER                               | 3             | 99,258        | 100,985       |
| Cost of Sales                          |               | (94,807)      | (96,547)      |
| Gross Profit                           |               | 4,451         | 4,438         |
| Administrative expenses                |               | (3,859)       | (3,817)       |
| OPERATING PROFIT                       | 4             | 592           | 621           |
| Interest Receivable and similar income | 7             | 40            | 17            |
| Interest payable and similar expenses  | 8             | (20)          | (31)          |
| PROFIT BEFORE TAXATION                 |               | 612           | 607           |
| Tax on Profit                          | 9             | (116)         | (116)         |
| PROFIT AFTER TAXATION                  | <del></del> - | 496           | 491           |

All activities derive from continuing operations

# STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2018

|  |     | . 2019 | 2018  |
|--|-----|--------|-------|
|  | •   | £'000  | £'000 |
| Profit for the year                                      |     | 496    | 491   |
| Remeasurement of net defined benefit asset               | 17  | (145)  | 415   |
| Tax relating to components of other comprehensive income | · 9 | 25     | (71)  |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR                  |     | . 376  | 835   |
|  |     |        |       |

# STATEMENT OF FINANCIAL POSITION

As at 31 December 2019

|  | Note | 31 December 2019 | 31 December 2018 |
|--|------|------------------|------------------|
| FIXED ASSETS   |      | £,000            | £'000            |
| Tangible assets  | 10   | 143              | 112              |
| Investments  | 11   | 1,100            | 1,100            |
|  |      | 1,243            | 1,212            |
|  |      |                  |                  |
| CURRENT ASSETS   |      | ·-               | <b></b>          |
| Stocks   | 12   | 5,504            | 2,913            |
| Debtors  | 13   | 14,850           | 15,137           |
| Cash at bank and in hand   |      | 3,606            | 4,915            |
| and the second of the second o |      |                  |                  |
|  |      | 23,960           | 22,965           |
| CREDITORS: amounts falling due within one year   | 14   | (16,268)         | (15,707)         |
| NET CURRENT ASSETS   |      | 7,692            | 7,258            |
| TOTAL ASSETS LESS CURRENT LIABILITIES  |      | - ··· 8,935      | 8,470            |
| Provision for liabilities and charges  | 15   | (223)            | (241)            |
|  | 17 - | 1,237            |                  |
| NET ASSETS   |      | 9,949            | 9,573            |
| CAPITAL AND RESERVES   |      |                  |                  |
| Capital AND RESERVES  Called up share capital  | 16   | 432              | 432              |
| Capital redemption reserve   | 16   | 3                | 3                |
| Income statement   | 16   | 9,514            | 9,138            |
| SHAREHOLDERS' FUNDS  |      | 9,949            | 9,573            |

The financial statements of Smithfield Foods Limited, registered number 02874729, were approved by the Board of Directors and authorised for issue on 11 February 2021

They were signed on its behalf by

bolong

G Joubert

Director

Date:

11/02/2021

# STATEMENT OF CHANGES IN EQUITY

# At 31 December 2019

|   | Called-up<br>share<br>capital | Capital<br>redemption<br>reserve | Income<br>statement | Total |
|---|-------------------------------|----------------------------------|---------------------|-------|
|   | £'000                         | £'000                            | £'000               | £'000 |
|   | <del> </del>                  |                                  |                     |       |
| At 1 January 2018                                   | 432                           | 3                                | 8,303               | 8,738 |
| Profit for the financial year                       | -                             | -                                | 491                 | 491   |
| Remeasurement of net defined benefit liability      | -                             | -                                | 415                 | 415   |
| Tax relating to items of other comprehensive income | -                             |                                  | (71)                | (71)  |
| Total comprehensive income                          | -                             | -                                | 835                 | 835   |
| At 31st December 2018                               | 432                           | . 3                              | 9,138               | 9,573 |
| Profit for the financial year                       |                               | -                                | 496                 | 496   |
| Remeasurement of net defined benefit liability      | <u>-</u>                      |                                  | (145)               | (145) |
| Tax relating to items of other comprehensive income |                               |                                  | 25                  | .25   |
| Total comprehensive income                          |                               |                                  | 376                 | 376   |
| At 31 December 2019                                 | 432                           | 3 ·                              | 9,514               | 9,949 |
|   |                               |                                  |                     |       |

# NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2019

#### 1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year.

# General information and basis of accounting

Smithfield Foods Limited is a company incorporated in the United Kingdom under the Companies Act. The nature of the company's operations and its principal activities are set out in the strategic report on pages 4 and 5. The financial statements have been prepared under the historical cost convention, modified by the revaluation of certain assets, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency of Smithfield Foods Limited is considered to be pounds sterling because that is the currency of the primary economic environment in which the company operates.

Smithfield Foods Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its financial statements. Exemptions have been taken in relation to financial instruments, presentation of a cash flow statement, intra-group transactions and remuneration of key management personnel.

With respect to related parties, the company has taken advantage of the exemption available under paragraph 33.1A of FRS 102 not to disclose transactions with other wholly owned members of the group.

#### Consolidation

The company is a wholly owned subsidiary of Smithfield Foods Group Limited and ultimately W H Group Limited, which prepares consolidated financial statements. Accordingly, the preparation of group financial statements is not required under section 400 of the Companies Act 2006. These financial statements present information about the company as an individual undertaking and not about its group.

# Going concern

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The Company's activities are the sales, marketing and distribution of both fresh and processed meat products purchased from the wider Group, which the Company forms part of. These purchases are made in accordance with transfer pricing policies that are in place. The directors have prepared cash flow forecasts for a period of 12 months from the date of approval of these financial statements, which indicate, that taking account of the likelihood of reasonably possible downsides, the company will have sufficient funds to meet its liabilities as they fall due for that period.

In reaching their conclusions, the Directors have performed scenario analysis considering severe yet plausible scenarios, in assessing these scenarios, the Directors have considered:

- 1. The continued access to a 12-month rolling invoice discounting facility which is due for renewal in September 2021;
- 2. Cash availability and counterparty risks; and
- 3. The impact on employees and how safe working practices have been put in place to allow the workforce to continue their work during the pandemic.

Consequently, based on these considerations the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

# Turnover

Turnover represents the total amount receivable (excluding value added tax) in the ordinary course of business and is recognised at the point at which the company has fulfilled its obligation with respect to the sale, which generally occurs on delivery.

#### 1. ACCOUNTING POLICIES (continued)

# Tangible fixed assets

Tangible assets are stated at historic purchase cost less accumulated depreciation. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Depreciation is calculated to write off the cost of tangible assets, less their residual values, over their expected useful lives, which are periodically reviewed, using the straight-line basis as follows:

Plant and machinery

10% to 50%

#### Stocks

Stocks are stated at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost is determined on a first in, first out basis. Net realisable value is the price at which stocks can be sold in the normal course of business, net of further costs to be incurred, if any.

#### Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax liabilities are recognised for timing differences arising from investments in subsidiaries and associates, except where the Group is able to control the reversal of the timing difference and it is probable that it will not reverse in the foreseeable future.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. Deferred tax relating to property, plant and equipment measured using the revaluation model and investment property is measured using the tax rates and allowances that apply to sale of the asset.

Where items recognised in other comprehensive income or equity are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense or income is presented in the same component of comprehensive income or equity as the transaction or other event that resulted in the tax expense or income.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Group intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: a) the Group has a legally enforceable right to set off current tax assets against current tax liabilities; and b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the income statement on a straight line basis over the life of the lease.

# 1. ACCOUNTING POLICIES (continued)

#### Investments

Investments in subsidiary undertakings are stated at cost in the financial statements of the company less any provision necessary for impairment in value.

#### **Provisions**

Provisions are recognised where there is a present obligation as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

#### Pension costs

#### Defined benefit scheme

As a result of the transfer of the assets and trade of Pek London Limited to the company on 18 April 2006, the company replaced Pek London Limited as the Principal Employer to the Ridpath Pek Ltd Pension and Life Assurance Fund. The scheme was closed to further accrual with effect from 1 October 2003.

For defined benefit schemes the amounts charged to operating profit are the costs arising from employee services rendered during the period and the cost of plan introductions, benefit changes, settlements and curtailments. They are included as part of staff costs. The net interest cost on the net defined benefit liability is charged to the income statement and included within interest receivable and similar income. Remeasurement comprising actuarial gains and losses and the return on scheme assets (excluding amounts included in net interest on the net defined benefit liability) are recognised immediately in other comprehensive income.

Defined benefit schemes are funded, with the assets of the scheme held separately from those of the Company, in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method. The actuarial valuations are obtained at least triennially and are updated at each period end date.

### Defined contribution scheme

For defined contribution schemes the amount charged to the income statement in respect of pension costs and other retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the statement of financial position.

#### Foreign exchange

Transactions denominated in foreign currencies are translated into sterling at the rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the period end date are translated at the rates ruling at that date. Translation differences arising are dealt with in the income statement.

#### Financial instruments

Financial assets and financial liabilities are recognised upon becoming a party to the contractual provisions of the instrument.

#### Trade debtors

Trade debtors are non-interest bearing and are stated at their nominal value, as reduced by appropriate allowances for estimated irrecoverable amounts.

#### Financial liabilities and equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that gives a residual interest in the assets of the company after deducting all of its liabilities.

#### Trade creditors

Trade creditors are non interest bearing and are stated at their nominal value.

#### 1. ACCOUNTING POLICIES (continued)

#### Financial instruments (continued)

Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs.

#### Impairment of assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

#### Non-financial assets

An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

The recoverable amount of goodwill is derived from measurement of the present value of the future cash flows of the cash-generating units of which the goodwill is a part. Any impairment loss in respect of a CGU is allocated first to the goodwill attached to that CGU, and then to other assets within that CGU on a pro-rata basis.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not-lead to a revised carrying amount higher than the carrying value had no impairment been recognised. Where a reversal of impairment occurs in respect of a CGU, the reversal is applied first to the assets (other than goodwill) of the CGU on a pro-rata basis and then to any goodwill allocated to that CGU.

#### Financial assets

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

# 2. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, which are described in note 1, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgements in applying the Company's accounting policies

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the directors have made in the process of applying the Company's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

### Pension commitments

The directors have made assumptions to calculate the assets and liabilities of the defined benefit pension scheme. The pension scheme has assets of £7,441k (2018: £7,060k) and liabilities of £6,204k (2018: £5,716k). The assumptions are documented in note 17 of the financial statements. The directors are comfortable with the assumptions on the basis of having taken account of expert actuarial advice. The directors have also made assumptions in relation to the control, and therefore recognition, of the net pension surplus and believe this asset to be recoverable after expert legal advice. The pension asset recognised in the Company's statement of financial position is £1,237k (2018: £1,344k).

### 3. TURNOVER AND REVENUE

The turnover and profit before tax are attributable to the one principal activity of the company, undertaken in the United Kingdom. An analysis of turnover by destination is given below:

| •                     |        |         |
|-----------------------|--------|---------|
|                       | 2019   | 2018    |
|                       | £'000  | £,000   |
| Sale of goods revenue |        |         |
| United Kingdom        | 90,757 | 93,097  |
| Overseas              | 8,501  | 7,888   |
| TURNOVER              | 99,258 | 100,985 |

# 4. OPERATING PROFIT

|   | 2019   | 2018   |
|---|--------|--------|
|   | £'000  | £'000  |
| Operating profit is stated after charging/(crediting):                        |        |        |
| Depreciation of owned tangible assets   | 58     | 63     |
| Operating lease rentals   | 150    | 131    |
| Foreign exchange gains  | :      |        |
| Cost of stock recognised as an expense  | 93,968 | 93,940 |
| The analysis of auditor's remuneration is as follows:                         |        |        |
| Fees payable to the company's auditor for the audit of the company's accounts | 42     | 39     |
| Fees payable to the company's auditor for taxation compliance services        | 2      | 2.     |

# 5. DIRECTORS' EMOLUMENTS -

The directors' aggregate emoluments in respect of qualifying services were:

| 00 £'00   | 0 |
|---|---|
|   |   |
|   |   |
| Aggregate emoluments 328 22                                       | 6 |
| Company contributions to defined contribution pension scheme 60 2 | 9 |
|   | 5 |

Retirement benefits were accruing to three directors (2018: two) under defined contribution company pension schemes during the year under review.

Emoluments payable to the highest paid director are as follows:

|  | 2019<br>£'000 | 2018<br>£'000 |
|--|---------------|---------------|
| Emoluments receivable  | 144           | 146           |
| Company contributions to defined contribution pension scheme | 29            | 14            |
|  | 173           | 160           |

# 6. EMPLOYEE INFORMATION

|            |       |  | 2019<br>No  | 2018<br>No  |
|------------|-------|--|-------------|-------------|
|            |       | The average monthly number of persons (including executive directors)  |             |             |
|            |       | employed by the company during the year was:   |             | <b>.</b> .  |
|            |       | Sales  | 12          | . 11        |
|            |       | Administration   | 28          | 31          |
|            | •     | =  | 40          | 42          |
|            | •     |  |             |             |
|            |       |  | -           | -           |
|            |       |  |             |             |
|            |       |  |             |             |
|            |       |  | 2019        | 2018        |
|            |       | The second of th | £'000       | £'000       |
|            |       | The aggregate payroll costs of these persons were as   |             |             |
|            | ·     | follows:   |             |             |
|            |       | Wages and salaries   | 2,146       | 1,660       |
|            |       | Social security costs  | 182         | 216         |
|            | •     | Other pension costs  | 221         | 133         |
|            |       | · · · · · · · · · · · · · · · · · · ·  | 2,551       | 2,009       |
| t stop ear |       | en e   |             |             |
| 7          | 7. 11 | NTEREST RECEIVABLE AND SIMILAR INCOME  |             |             |
| ,          |       | TERRED I RECEIVINGS IN TO SIME IN THE COLLEGE  |             | •           |
|            |       |  |             |             |
|            |       |  |             | •           |
|            |       |  | 2019        | 2018        |
| •          |       |  | £'000       | £'000       |
|            |       | •  | 2 000       | 2 000       |
|            |       | Interest receivable on bank accounts   | 2           | 2           |
|            |       | Net interest on defined benefit asset  | 38          | 15          |
|            | •     |  | ·40         | 17          |
|            |       | ·  |             |             |
| •          |       |  |             |             |
| 8          | 3 II  | NTEREST PAYABLE AND SIMILAR CHARGES  |             |             |
|            |       | •  |             |             |
|            |       |  |             |             |
|            |       |  |             |             |
|            |       |  | 2019        | 2018        |
|            |       |  | £'000       | £'000       |
| ·          |       |  |             |             |
|            |       | Interest payable on invoice discounting facility   | 20          | 31          |
|            |       | =  | <del></del> | <del></del> |

# 9. TAX ON PROFIT ON ORDINARY ACTIVITIES

Aggregate current and deferred tax

|  |                                       | 2019     |       | •                                       | 2018     |       |
|--|---------------------------------------|----------|-------|---|----------|-------|
|  | £'000 ···                             | £'000    | £'000 | £'000                                   | £'000    | £'000 |
|  | Current                               | Deferred | Total | Current                                 | Deferred | Total |
|  | Tax                                   | Tax      | Tax   | Tax                                     | Tax      | Tax   |
| Recognised in Profit and Loss account    | 109                                   | . 7      | 116   | 118                                     | (2)      | 116   |
| Recognised in other comprehensive income | • • • • • • • • • • • • • • • • • • • | (25)     | (25)  | * · · · · · · · · · · · · · · · · · · · | 71       | 71    |
| Recognised directly in equity            | -                                     |          | -     |   |          | •     |
| Total Tax                                | 109                                   | (18)     | 91    | 1.18                                    | 69       | 187   |

Deferred tax-recognised in other comprehensive-income relates to remeasurement of net-defined benefits pension asset.

Analysis of tax charge recognised in the profit and loss account, other comprehensive income and equity in the year

|  | 2019<br>£'000 | 2 <u>018</u><br>£'000 |
|--|---------------|-----------------------|
| Current tax:                                   |               |                       |
| UK corporation tax on profits of the year      | 109           | 119                   |
| Adjustment in respect of previous years        |               | (1)                   |
| Total current tax                              | 109           | 118                   |
| Deferred tax                                   |               |                       |
| Origination and reversal of timing differences | (18)          | 68                    |
| Adjustment in respect of previous periods      | -             | . 1                   |
| Effect of tax changes in tax rates             |               |                       |
| Total deferred tax                             | (18)          | 69                    |
| Tax on profit on ordinary activities           | 91            | 187                   |
|  |               |                       |

# 9. TAX ON PROFIT ON ORDINARY ACTIVITIES (continued)

# Factors affecting tax charge for the year

The current tax assessed for the year is based on the standard rate of corporation tax in the UK of 19% (2018: 19%). The differences are explained below:

| •   |                                       |               |
|---|---------------------------------------|---------------|
|   | 2019<br>£'000                         | 2018<br>£'000 |
| Profit before taxation  | 612                                   | 607           |
| Profit before tax at the standard rate of corporation tax in the UK of 19%  | 116                                   | 115           |
| Effects of: Income not chargeable to corporation tax Expenses not deductible for tax purposes Adjustment in respect of previous years | · · · · · · · · · · · · · · · · · · · | 1             |
| Total tax charge  | 116                                   | 116           |

# Factors affecting tax charge for future years

In recent years the UK Government has steadily reduced the rate of UK corporation tax, with the latest rates substantively enacted by the balance sheet date being 19% with effect from 1 April 2018. The closing deferred tax assets and liabilities have been calculated at 17%, on the basis that this is the rate at which those assets and liabilities are expected to unwind.

# 10. TANGIBLE FIXED ASSETS

| ·                     | Plant a |       |
|-----------------------|---------|-------|
| Cost                  | •       |       |
| At 1 January 2019     |         | 593   |
| Additions             |         | 89    |
| Disposals             |         | (53)  |
| At 31 December 2019   |         | 629   |
| Depreciation          |         |       |
| At 1 January 2019     |         | 481   |
| Charge for the period |         | 58    |
| Disposals             |         | (53)  |
| At 31 December 2019   |         | 486   |
|                       |         |       |
| Net book value        |         |       |
| At 1 January 2019     |         | 112   |
| -At-31-December 2019  |         | 143 - |
|                       |         |       |

### 11. INVESTMENTS

|                         | 2019<br>£'000 | 2018<br>£'000 |
|-------------------------|---------------|---------------|
| Cost and net book value | 1,100         | 1,100         |

In the opinion of the directors the value of the investment in the subsidiary undertaking is not less than the aggregate amount at which it is carried in the statement of financial position.

| Subsidiary undertaking | Country of incorporation | Percentage of ordinary shares held | Principal activity |
|------------------------|--------------------------|------------------------------------|--------------------|
| Pek London Limited     | Great Britain            | 100%                               | Non-trading        |

Registered office: Norfolk Tower, 48-52 Surrey Street, Norwich, Norfolk, NR1 3PA

# 12. STOCKS

|                | 2019  | 2018  |
|----------------|-------|-------|
|                | £'000 | £,000 |
| Finished goods | 5,504 | 2,913 |

The replacement cost of stocks does not differ materially from the values disclosed above.

# 13. DEBTORS

|                                     | 2019<br>£'000 | 2018<br>£'000 |
|-------------------------------------|---------------|---------------|
| Amounts falling due within one year |               |               |
| Trade debtors                       | 13,878        | 14,391        |
| Amounts owed by group undertakings  | 11            | 11            |
| Other debtors                       | 96            | 93            |
| Prepayments and accrued income      | 865           | 642           |
|                                     | 14,850        | 15,137        |
|                                     |               |               |

Amounts owed by group undertakings are unsecured, interest free, and repayable on demand.

### 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| ·                            |    | 2019<br>£'000 | 2018<br>£'000 |
|------------------------------|----|---------------|---------------|
| Invoice discounting advances |    | _             | -             |
| Trade creditors              |    | 1,511         | 1,794         |
| Group trading relationships  |    | 11,594        | 10,676        |
| Group loans                  |    | 1,100         | 1,100         |
| Corporation tax              |    | 51            | 45            |
| Accruals and deferred income | _  | 2,012         | 2,090         |
|                              | ŧ. | 16,268        | 15,707        |
|                              | _  |               |               |

Advances under invoice discounting arrangements are secured by a fixed and floating charge over all property and assets of the company.

Group Loans are unsecured, interest free and repayable on demand.

# 15. PROVISION FOR LIABILITIES AND CHARGES

The movement in deferred tax during the period was:

|                                       |   | £'000 |
|---------------------------------------|---|-------|
| At 1 January 2019                     | • | 241   |
| Charged to income statement           |   | 7     |
| Charged to other comprehensive income | · | (25)  |
| At 31 December 2019                   | _ | 223   |

The deferred tax liability consists of the tax effect of timing differences in respect of:

| i ala di anti d | 2019  | 2018  |
|---|-------|-------|
| **************************************  | £'000 | £'000 |
| Accelerated capital allowances  | 22    | 16    |
| Other timing differences  | 201   | 225   |
|   | 223   | 241   |

### 16. CALLED UP SHARE CAPITAL-AND RESERVES

|                                    | 2019<br>£'000 | 2018<br>£'000 |
|------------------------------------|---------------|---------------|
| Called up, allotted and fully paid |               |               |
| 431,666 ordinary shares of £1 each | 432           | 432           |

The company's other reserves are as follows:

The capital redemption reserve relates to purchase of own shares.

The income statement represents cumulative profits or losses, net of dividends and other adjustments.

### 17. PENSION COMMITMENTS

### Defined benefit scheme

As a result of the transfer of the assets and trade of Pek London Limited to the company on 18 April 2006, the company replaced Pek London Limited as the Principal Employer to the Ridpath Pek Ltd Pension and Life Assurance Fund. The scheme was closed to further accrual with effect from 1 October 2003.

The most recent formal valuation of the scheme was carried out by a qualified independent actuary as at 1 October 2017 and updated to 31 December 2019.

# The major assumptions used by the actuary were:

|                             |                |   |   |   | 2019 | 2018 |
|-----------------------------|----------------|---|---|---|------|------|
|                             |                |   | • |   | •    |      |
| ~ · ·                       |                | • | - |   |      |      |
| Rate of increase of pension | ons in payment |   |   |   | 3.5% | 3.7% |
| Discount rate               |                |   |   | • | 2.0% | 2.8% |
| Inflation                   |                |   | • | • | 2.9% | 3.4% |
|                             |                |   |   |   |      |      |

# The mortality assumptions used were as follows:

Investigations have been carried out within the past three years into the mortality experience of the Company's defined benefit schemes. These investigations concluded that the current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement at age 65 are:

|   | 2019<br>Years | 2018<br>Years |
|---|---------------|---------------|
| Life expectancies at 65 for individuals currently aged 65 |               |               |
| Men   | `22           | 23            |
| Women   | 25 —          | 25            |
| Life expectancies at 65 for individuals currently aged 45 |               |               |
| Men   | 24            | 24            |
| Women   | 26            | 26            |

# 17. PENSION COMMITMENTS (continued)

Amounts recognised in the income statement in respect of this defined benefit scheme are as follows:

| · · · · · · · · · · · · · · · · · · ·                                 | 2019<br>£'000    | 2018<br>£'000    |
|---|------------------|------------------|
| Net interest income   | 38               | 15               |
| :   |                  |                  |
|   | 2019<br>£'000    | 2018<br>£'000    |
| Recognised in other comprehensive income:                             | ٠.               | . •              |
| Total (cost) / income related to defined benefit scheme               | (145)            | 415              |
|   |                  |                  |
|   | .2019<br>£'000   | 2018<br>£'000    |
| Present value of defined benefit obligations                          | £'000<br>(6,204) | £'000<br>(5,716) |
| Fair value of scheme assets   | 7,441            | 7,060            |
| Net asset recognised in the statement of financial position           | 1,237            | 1,344            |
| Movements in the present value of defined benefits obligations were a | s follows:       |                  |
|   | 2019             | 2018             |
|   | £'000            | £'000            |
| Opening defined benefit obligation                                    | 5,716            | 5,806            |
| Interest cost   | 156              | .149             |
| Actuarial losses/(gains) Benefits paid                                | 590<br>(258)     | 39<br>(278)      |
| •   |                  |                  |
| Closing defined benefit obligation                                    | 6,204            | 5,716            |

# 17. PENSION COMMITMENTS (continued)

Movement in the fair value of plan assets was as follows:

|   |     | 2019<br>£'000 | 2018<br>£'000 |
|---|-----|---------------|---------------|
| Opening fair value of plan assets                                 |     | 7,060         | 6,720         |
| Interest income   |     | 194           | 164           |
| Return on plan assets (excluding amounts included in net interest | •.  |               |               |
| cost)   |     | 445           | 454           |
| Contributions from the employer                                   |     | 1             | 1             |
| Administration fee paid from Scheme assets                        |     | (1)           | (1)           |
| Benefits paid   | • • | (258)         | (278)         |
| Closing fair value of plan assets                                 |     | 7,441 '       | 7,060         |

The analysis of the scheme assets at the period end date was as follows:

|  | 2019  | 2018  |
|--|-------|-------|
|  | £'000 | £'000 |
| Unitised with-profits policy   | 3,520 | 3,491 |
| Pension annuities held in the trustees' name   | 3,921 | 3,569 |
| to the state of th | 7,441 | 7,060 |

No contributions are expected to be <u>made to the scheme</u> in the <u>upcoming year</u> other than to cover the administration fee of approximately £1,000.

# 18. FINANCIAL COMMITMENTS

Total future minimum lease payments under non-cancellable operating leases are as follows:

|                            | 2019  | 2018  |
|----------------------------|-------|-------|
|                            | £'000 | £'000 |
| Land and Buildings         |       |       |
| Within one year            | 123   | ; 87  |
| Between one and five years | 528   | 457   |
| Total current tax          | 651   | 544   |
| Other                      |       | •     |
| Within one year            | 13    | 12    |
| Between on and five years  | 23    | 16    |
| Total current tax          | 36    | 28    |
| Total Commitments          | 687   | 572   |

# 19. PARENT UNDERTAKINGS AND ULTIMATE CONTROLLING PARTY

The company is a wholly owned subsidiary undertaking of Smithfield Foods Group Limited, a company incorporated in the UK. Smithfield Foods Group Limited in turn is owned by SFDS Global Holdings BV, a company incorporated in the Netherlands. Each of these companies is a wholly owned subsidiary of Smithfield Foods, Inc. ("SFI"), incorporated in the State of Virginia, USA, which in turn is a wholly owned subsidiary of WH Group Limited ("WHG"), incorporated in the Cayman Islands and listed on the Stock Exchange of Hong Kong, which was the largest group to consolidate the company. WHG's registered address is Maples Corporate Services Limited, PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands. Copies of WHG's group financial statements are available from www.wh-group.com. The ultimate parent undertaking and controlling party was WH Group Limited. The smallest group to consolidate the company accounts is Smithfield Foods Inc.