Can Salare i Challen ich

Oxon OX9 3EH

Statutory Declaration of compliance with requirements on application for registration of a company



Please do not write in this margin

Pursuant to section 12(3) of the Companies Act 1985

vrite in his margin					
lease complete egibly, preferably n black type, or old block lettering	To the Registrar of Companies (Address overleaf) Name of company	ļ	For official use	For official use	w
	* THE INDEPENDENT RE	SEARCH GROUP	LIMITED		
insert full name of Company					
	K WE, THE OXFORD LAW I			ED	
delete as appropriate	do solemnly and sincerely declare the company learns named as director or secret	we are hat l'am a ਠਿਆਨਾਲਵ ary of the company in	n the statement	ក្រុង ខេត្ត ខេត	ny]† rar
	under section 10(2)]† and that all the requirements of the above Act in respect of the registration of the above company and of matters precedent and incidental to it have been complied with, And I make this solemn declaration conscientiously believing the same to be true and by virtue of the				
	provisions of the Statutory Declarati Declared at <u>Thame</u>	ons Act 1835	Declara	nt to sign below	A
	the 27th day	of October	fi	afth	, ff
	One thousand nine hundred and before me		The Oxf	and on behalf ord Law Publis pany Limited	
	Commissioner 167 Oatris.				· · · · · · · · · · · · · · · · · · ·
	Presentor's name address and reference (if any):	For official Use New Companies Section	on (S	73±	,
	OXFORD FORMATIONS 98 High Street Thame		\	ost Goom &	



Statement of first directors and secretary and intended situation of registered officers

this form should be completed in black.	or registered office		
	CN For official use	-	
Company name (in full)	THE INDEPENDENT RESEARCH GROUP LIMITED	-	
Registered office of the company on incorporation.	RO: 98 High Street	<u></u>	
	Post town THAME	•	
	County/Region Oxfordshire Postcode OX9 3EH	, [
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.			
	Name		
	Post town		
	County/Region		
Number of continuation sheets attached			
To whom should Companies House direct any enquiries about the nformation shown in this form?	Oxford Formations	,	
	98 High Street Thame, Oxon Postcode OX9 3EH		
^P age 1	Telephone 0844 214 566 Extension		

Company Secretary (See notes 1 - 5)	
Name *Style/Title	cs ·
Forenames	THE OXFORD SECRETARIAT LIMITED
Surname	
*Honours etc	
Previous forenames	DUNCO LIMITED
Previous surname	
Address	AD 98 High Street
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town Thame
	County/Region Oxfordshire
	Postcode OX9 3EH Country UK I consent to act as secretary of the company named on page 1
Consent signature	Signed Date 29/12/43 On behalf of The Oxford Secretariat Ltd
Directors (See notes 1 - 5) Please list directors in alphabetical order.	
Name *Style/Title	СВ
Forenames	THE OXFORD LAW PUBLISHING COMPANY LIMITED
Surname	
*Honours etc	
Previous forenames	
Previous surname	
Address	AD 98 High Street
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town Thame
	County/Region Oxfordshire
	Postcode OX9 3EH Country UK
Date of birth	DO 0 2 0 2 9 3 Nationality NA British
Business occupation	oc Company
Other directorships	OD See attached list
* Voluntary details	I consent to act as director of the company named on page 1
Page 2 Consent signature	Signed Date 29/053 On behalf of The Oxford Law Publishing Company be

SW:DIRECTOR.OLP

THE OXFORD LAW PUBLISHING COMPANY LIMITED

Directorships

 Rellumit Filter 	s Ltd
-------------------------------------	-------

2. Silverpine Ltd

3. Inter-Euro Connections Ltd

Anthony Byrne Dental Laboratory Ltd 4.

Alwin Associates Ltd 5.

What's For Dinner? Ltd 6.

7. Inter-Trade Nexus Ltd

8. Riverside Commercial Management Ltd

The N.L.P. Training Company Ltd 9.

Absolutely Perfect Ltd 10.

11. Coal Investments Ltd

Creative Fleet Systems Ltd 12.

13. Ablebodied Ltd

Incomparable Ltd 14.

Unparalleled Ltd 15.

Absolute Certainty Ltd 16.

Victoria Court (Haddenham) Ltd 17.

18. A Bird in the Hand Ltd

19. Redwing International Ltd

20. Template Software International Ltd

21.

22.

23.

Sterifant (UK) Ltd
Coyote Ltd
Highlight U.K. (Oxfordshire) Ltd
The PVCu Centre (Oxfordshire) Ltd 24.

25. Accelerator Ltd

26. Accumulator Ltd

27. Acquisitive Ltd

28. Frenca Ltd

29. Apple Pie Order Ltd

Supreme Commander Ltd 30.

Ablaze Ltd 31.

32. Physical Ability Ltd

33. Chessmaster Ltd

Scientific Lighting Products Ltd 34.

35. Contract Systems Ltd

36. Scott Marketing Ltd

See notes 1 - 5)		
Name ************************************	CD	
Forenames		n
Surname		Ŋ
*Honours etc		17
Previous forenames		n
Previous surname		1
Address	AD	
Usual residential address must be given. In the case of a corporation, give the registered or principal office address.	Post town	<u> </u>
	County/Region	
	Postcode Coun	try
Date of birth	DO ! National	lity NA
Business occupation	oc.	
Other directorships	OD	
* Voluntary details	l consent to act as director of the company	named on page 1
Consent signature	Signed	Date
Delete if the form s signed by the subscribers.	Signature of agent on behalf of all subscriber	s Date
Delete if the form s signed by an igent on behalf of ill the subscribers nust sign either iersonally or by a ierson or persons uthorised to sign	Signed On behalf of The Exford Sect Signed On behalf of The Oxford Law Signed	Date 27/10/93
or them.	Signed	Date
	Signed	Date
age 3	Signed	Date

THE COMPANIES ACTS 1985 to 1989

PRIVATE COMPANY LIMITED BY SHARES



MEMORANDUM OF ASSOCIATION OF THE INDEPENDENT RESEARCH GROUP LIMITED

- 1. The company's name is "THE INDEPENDENT RESEARCH GROUP LIMITED".
- 2. The company's registered office is to be situated in England and Wales.
- 3.1 The company's object is to carry on business as a general commercial company.
- 3.2 Without prejudice to the generality of the object and the powers of the company derived from section 3A Companies Act 1985 the company has power to do all of the following:
- 3.2.1 to lend money or give credit on any terms and with or without security to any person, firm or company, to enter into guarantees and contracts of indemnity, to receive money on deposit or loan upon any terms, and to secure or guarantee in any manner the payment of any sum of money or the performance of any obligation by any person, firm or company;
- 3.2.2 to borrow money in any manner and to secure the repayment of any money borrowed or the performance by the company of any obligation or liability it may undertake, by mortgage, charge, lien or other security upon the whole or any part of the company's property or assets (both present and future), including its uncalled capital;
- 3.2.3 to sell or otherwise dispose of the whole or any part of the business or property of the company, for such consideration as the company may think fit, including shares, debentures, or other securities;
- 3.2.4 to pay any expenses incurred in connection with the promotion and incorporation of the company, and to pay commissions to brokers and others for underwriting, placing, selling, or guaranteeing the subscription of any shares or other securities of the company;
- 3.2.5 to make donations to or otherwise assist any charitable, benevolent or public object;
- 3.2.6 subject to compliance with the provisions of sections 155 to 158 (inclusive) Companies Act 1985, to give financial assistance directly or indirectly for such purposes as are specified in sections 151(1) and 151(2) Companies Act 1985.

4. The liability of the members is limited.

5. The company's share capital is £100 divided into 100 shares of £1.00 each.

N C = 1 NOV 1993 COMPANES HOUSE

561965

We, the subscribers to this memorandum of association, wish to be formed into a company pursuant to this memorandum; and we agree to take the number of shares shown opposite our respective names.

Name	s and Addresses of Subscribers	Number of shares taken by each Subscriber
Date:	27th ochstor 1993	
1.	For and on behalf of The Oxford Law Publishing Company Ltd 98 High Street Thame OX9 3EH	1
2.	For and on behalf of The Oxford Secretariat Ltd 98 High Street Thame OX9 3EH	1
	Total shares taken	2
Witne	ce to the choice dispetures.	

Witness to the above signatures:-

Mary Kershaw 98 High Street Thame

Oxon OX9 3EH

THE COMPANIES ACTS 1985 to 1989 PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION OF
THE INDEPENDENT RESEARCH GROUP LIMITED

PRELIMINARY

The regulations of the company shall be the regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (referred to below as "Table A") as amended by the Companies (Tables A to F)(Amendment) Regulations 1985 with the following amendments and additions.

SHARE CAPITAL

- 2.1 For a period of five years from the date of incorporation the directors are generally and unconditionally authorised in accordance with section 80 of the Companies Act 1985 ("the Act"), to allot relevant securities to such persons and on such terms as they think fit up to the amount of the share capital with which the company was registered.
- 2.2 In accordance with section 91(1) of the Act sub-sections 89(1) and 90(1) to (6) (inclusive) of the Act shall not apply to any allotment of shares comprised in the share capital with which the company was registered.

LIEN

3. The lien conferred by Regulation 8 in Table A shall also attach to fully paid shares, and shall extend to all money due to the company by any registered holder or his estate, whether he is a sole registered holder or one of joint holders. Regulation 8 in Table A is modified accordingly.

TRANSFER OF SHARES

4. The directors may in their absolute discretion and without giving any reason, decline to register the transfer of a share, whether or not it is fully paid, and the first sentence of Regulation 24 in Table A does not apply to the company.

PROCEEDINGS AT GENERAL MEETINGS

The following words are added to regulation 41 of Table A

- At any time that the company has only one member, one person present in person or by proxy, or a duly authorised representative of a corporation, shall be a quorum. Regulation 40 in Table is modified accordingly.
- 5.2 If a quorum is not present within half an hour after the time appointed for the adjourned meeting, the meeting shall be dissolved.

NUMBER OF DIRECTORS

6. Regulation 64 in Table A is amended by deleting "but shall be not less than two" and substituting "and the minimum shall be one. Whenever the minimum number is one, a sole director may exercise all the powers, authorities and discretions vested in the directors by Table A and these articles".

EXCLUSION OF POWER TO APPOINT ALTERNATE DIRECTORS

7. No director shall be entitled to appoint any person to be his alternate. Regulations 65-69 inclusive in Table A do not apply to the company and regulations 88 and 93 are modified accordingly.

EXCLUSION OF PROVISIONS FOR RETIREMENT OF DIRECTORS BY ROTATION

8. The directors shall not be required to retire by rotation. Regulations 73, 74, 75 and 80 in Table A do not apply to the company, and regulations 76, 77, 78, 79 and 84 are modified accordingly.

DIRECTORS GRATUITIES AND PENSIONS

- 9.1 The directors may provide benefits whether by the payment of gratuities or pensions or by insurance or otherwise for any director who holds or has held any executive office or employment with the company or with any body corporate which is or has been a subsidiary of the company or a predecessor in business of the company or of any such subsidiary and for any member of his family (including a spouse and a former spouse) or any person who is or was dependent upon him and may (during as well as after he ceases to hold such office or employment) contribute to any fund and pay premiums for the purpose of providing for such benefit. A director may vote at a meeting of Directors or of a committee of directors on any resolution concerning the provision of such benefits.
- 9.2 Regulation 87 in Table A shall not apply to the company.

PROCEEDINGS OF DIRECTORS

- 10.1 The quorum necessary for the transaction of the business of the directors shall be two except that whenever the minimum number of directors is one and there is only one director, the quorum shall be one.
- 10.2 Regulation 89 in Table A does not apply to the company.
- 11.1 A director may vote, at a meeting of directors or of a committee of directors, on any resolution, concerning a matter in which he has, directly or indirectly, an interest or duty.
- 11.2 Regulations 94-97 (inclusive) in Table A do not apply to the company.

THE SEAL

12.1. The directors may determine whether the company shall have a seal or not. If the company has a seal the directors may still authorise the execution by the company of a document otherwise than by affixing the company seal. The seal shall only be used by the authority of the directors or of a committee of directors authorised by the directors. The directors may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined, it shall be signed by a director and

by the secretary or by a second director.

- 12.2 The obligation under regulation 6 of Table A relating to the sealing of share certificates does not apply to the company.
- 12.3 Regulation 101 in Table A does not apply to the company.
- The company may exercise the powers conferred by Section 39 of the Act with regard to having an official seal for use abroad and such powers shall be vested in the directors.

INDEMNITY

- 13.1 In addition to the indemnity provided in regulation 118 in Table A, every director or officer of the company shall be indemnified out of the assets of the company against any charge, cost, expense, liability or loss incurred by him in the exercise of his powers or the execution of his duties and shall not be liable for any loss or damage occasioned to the company by the exercise of his powers or the execution of his duties except a charge, cost, expense, liability or loss incurred by him or occasioned to the company which results from the director's negligence, default, breach of duty or breach of trust.
- The directors shall have power to purchase and maintain for any director, officer or Auditor of the company insurance against any such liability as is referred to in section 310(1) of the Act.

13.3 Regulation 118 in Table A does not apply to the company.

Names and addresses of Subscribers

Date:

1.

For and on behalf of

The Oxford Law Publishing Company Ltd

98 High Street

Thame

Oxon OX9 32H

2.

For and on behalf of The Oxford Secretariat Ltd 98 High Street

Thame

Oxon OX9 3EH

Witness to the above signatures:-

Mary Kershaw 98 High Street

Thame

Oxon OX9 3EH

FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 2870535

I hereby certify that

THE INDEPENDENT RESEARCH GROUP LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office,

Cardiff the 10 NOVEMBER 1993

Bonn

an authorised officer



Notice of consolidation, division, sub-division, redemption or cancellation of shares, or conversion, re-conversion of stock into shares



Please do not write in this margin

Pursuant to section 122 of the Cumpanies Act 1985

Please complete legibly, preferably in black type, or To the Registrar of Companies (Address overleaf)

For official use Company number 2870535

bold block lettering

* insert full name of company

Name of company

THE INDEPENDENT RESEARCH GROUP LIMITED

gives notice that:

The existing share capital of 100 shares of £1.00 each has been sub-divided into 1000 shares of 10p each.

‡ Insert Director, Secretary, Administrator, **Administrative** Receiver or Receiver (Scotland) as appropriate



Presentor's name address and reference (if any):

OXFORD FORMATIONS 98 High Street Thame 0Х9 ЗЕН

For official Use General Section



THE INDEPENDENT RESEARCH GROUP LIMITED

(Registered Number: 2870535)

We the undersigned being all the members of the above named Company hereby consent to the Ordinary Resolution of the Company set out below.

ORDINARY RESOLUTION

That the existing authorised share capital of 100 shares of £1.00 each be sub-divided into 1000 shares of 10p each.

Alistair Whitehead

Date:



THE COMPANIES ACTS 1985 to 1989

PRIVATE COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION OF THE INDEPENDENT RESEARCH GROUP LIMITED

- 1. The company's name is "THE INDEPENDENT RESEARCH GROUP LIMITED".
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- 3.1 The company's object is to carry on business as a general commercial company.
- 3.2 Without prejudice to the generality of the object and the powers of the company derived from section 3A Companies Act 1985 the company has power to do all of the following:
- 3.2.1 to lend money or give credit on any terms and with or without security to any person, firm or company, to enter into guarantees and contracts of indemnity, to receive money on deposit or loan upon any terms, and to secure or guarantee in any manner the payment of any sum of money or the performance of any obligation by any person, firm or company;
- 3.2.2 to borrow money in any manner and to secure the repayment of any money borrowed or the performance by the company of any obligation or liability it may undertake, by mortgage, charge, lien or other security upon the whole or any part of the company's property or assets (both present and future), including its uncalled capital;
- 3.2.3 to sell or otherwise dispose of the whole or any part of the business or property of the company, for such consideration as the company may think fit, including shares, debentures, or other securities;
- 3.2.4 to pay any expenses incurred in connection with the promotion and incorporation of the company, and to pay commissions to brokers and others for underwriting, placing, selling, or guaranteeing the subscription of any shares or other securities of the company;
- 3.2.5 to make donations to or otherwise assist any charitable, benevolent or public object;
- 3.2.6 subject to compliance with the provisions of sections 155 to 158 (inclusive) Companies Act 1985, to give financial assistance directly or indirectly for such purposes as are specified in sections 151(1) and 151(2) Companies Act 1985.
- 4. The liability of the members is limited.
- *5. The company's share capital is £100 divided into 1000 shares p

*Amended by way of Ordinary Resolution dated 10th February 1994

.15 FEB 1994

We, the subscribers to this memorandum of association, wish to be formed into a company pursuant to this memorandum; and we agree to take the number of shares shown opposite our respective names.

Names and Addresses of Subscribers	Number of shares taken by each Subscriber
Date: 27th October 1993	
The Oxford Law Publishing Company Ltd 98 High Street Thame OX9 3EH	1
The Oxford Secretariat Ltd 98 High Street Thame OX9 3EH	1
Total shares taken	2

Witness to the above signatures:-

Mary Kershaw 98 High Street Thame Oxon OX9 3EH

24-03-95



COMPANIES FORM No. 225(1)

Notice of new accounting reference date given during the course of an accounting reference period



Please do not write in this margin

Pursuant to section 225(1) of the Companies Act 1985 as inserted by section 3 of the Companies Act 1989

Please complete legibly, preferably in black type, or bold block lettering

1. To the Registrar of Companies (Address overleaf - Note 6)

Name of company

Company number

2870535

* insert full name of company

Note
Details of day and month in 2, 3 and 4 should be the same.
Please read notes 1 to 5 overleaf

before completing

1 delete as appropriate

this form.

THE INDEPENDENT RESEARCH GROUP LIMIT

gives notice that the company's new accounting reference date on which the current accounting reference period and each subsequent accounting reference period of the company is to be treated as coming, or as having come, to an end is

3. The current accounting reference period of the company is to be treated as [shortened][extended]1 and [is-ta-be treated as-having come to an end]1 on

Day Month 3 1 0 3

3 1 0 3 1 9 9 5

4. If this notice states that the current accounting reference period of the company is to be extended, and reliance is being placed on the exception in paragraph (a) in the second part of section 225(4) of the Companies Act 1985, the following statement should be completed:

5. If this notice is being given by a company which is subject to an administration order and this notice states that the current accounting reference period of the company is to be extended AND it is to be extended beyond 18 months OR reliance is not being placed on the second part of section 225(4) of the Companies Act 1985, the following statement should be completed:

An administration order was made in relation to the company on

and it is still in force.

6. Signed

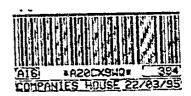
Designation: SERCTAR

Date 8/3/9

Presentor's name address telephone number and reference (if any):

For official use

D.E.B.



‡ insert Director, Secretary, Receiver, Administrative Receiver or Receiver (Scotland) as appropriate