# REPORT AND ACCOUNTS

NLC Name No. 1 Limited

31<sup>ST</sup> DECEMBER 2001

Registered No. 2859405



# **Directory**

**Directors** 

A J Gibson

Secretary

M D Conway

**Auditors** 

Ernst & Young LLP

Rolls House
7 Rolls Buildings
Fetter Lane
London
EC4A 1NH

**Registered Office** 

164 Bishopsgate

London EC2M 4NY

## **Directors' Report**

The director presents his report and the audited financial statements for the year ended 31st December 2001.

### Principal activity and review of business

The company's principal activity is that of insurance underwriting as a corporate member of the Society of Lloyd's. The company commenced underwriting on 1<sup>st</sup> January 1994. Note 2 to the accounts sets out the syndicate participations of the company for the 1997, 1998 and 1999 underwriting years of account.

#### Results and dividends

The profit for the year, after taxation, amounted to £20,000 (2000: £232,000). The directors do not recommend payment of a dividend (2000: nil).

#### **Accounting presentation**

The Financial Services Authority has ruled that the company falls within the definition of an insurance company under the Companies Act 1985 and is therefore required to present its financial statements under Schedule 9A of the Companies Act 1985.

As such, the Technical Account and balance sheet include information compiled by Lloyd's on behalf of all corporate members from accounting information provided by the managing agents. Prepared on a calendar year basis, the Technical Account includes proportional syndicate information on premiums, claims, operating expenses, investment returns and technical reserves relating to each year of account of the syndicates in which the company participates. Similarly, the balance sheet presents the company's net assets together with the proportional share of the assets and liabilities of the underlying syndicates.

This method of presentation has required that the directors rely heavily on information provided by Lloyd's. Whilst the directors have overseen the reconciliation of the balance on the Technical Account at 31<sup>st</sup> December 2001 with a calculation of the amounts due from the syndicates, the directors have not been able to check the consistency and accuracy of the accounting information to the degree which is possible for the company's own transactions.

## **Directors' Report**

#### Directors and their interests

The current director of the company is set out on page 1. The Lord Poole resigned on 26<sup>th</sup> March 2002.

The interests of the director who held office at 31<sup>st</sup> December 2001 and his immediate family in the share capital of the ultimate holding company are disclosed in the accounts of that company.

#### **Auditors**

On 28<sup>th</sup> June 2001, Ernst & Young, the Company's auditor, transferred its entire business to Ernst & Young LLP, a limited liability partnership incorporated under the Limited Liability Partnership Act 2000. The directors consented to treating the appointment of Ernst & Young as extending to Ernst & Young LLP with effect from 28<sup>th</sup> June 2001.

A resolution to re-appoint Ernst & Young LLP as auditors will be put to the members at the Annual General meeting.

By order of the board

M D Conway

17<sup>th</sup> April 2002

# Statement of directors' responsibilities

## in respect of the financial statements

The directors are required by company law to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the results of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure the accounts comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

## Independent Auditors Report to the members of NLC Name No. 1

## Limited

We have audited the company's financial statements for the year ended 31 December 2001 which comprise the Profit & Loss Account, Balance Sheet, Statement of Total Recognised Gains and Losses, Reconciliation of Shareholders' Funds and the related notes 1 to 22. These financial statements have been prepared on the basis of the accounting policies set out therein.

### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31st December 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young LLP Registered Auditor

Ernst. Young Les

London

17<sup>th</sup> April 2002

# Profit and loss account

# for the year ended $31^{st}$ December 2001

		2001	2000
	Notes	£000	£000
TECHNICAL ACCOUNT - GENERAL BUSINESS			
Earned premiums net of reinsurance			
Gross premiums written		(307)	4,025
RITC premiums received from earlier years		(43)	7,558
Total gross premiums	3	(350)	11,583
Outward reinsurance premiums		(21)	(175)
RITC premiums paid to subsequent years		(13,441)	(2,516)
Net premiums		(13,812)	8,892
Investment income allocated from the non-technical account	4	1,192	1,345
Total technical income		(12,620)	10,237
Claims incurred, net of reinsurance			
Claims paid			
Gross amount		11,195	14,091
Reinsurers' share		(3,675)	(3,773)
		7,520	10,318
Change in provision for claims			
Gross amount		(34,915)	2,725
Reinsurers' share		15,104	(3,909)
Provision for losses foreseen on open years		(2,006)	1,731
Reinsurers' share		2,006	_(1,731)
		(19,811)	(1,184)
Net claims incurred		(12,291)	9,134
Net operating expenses	5	(345)	989
Personal expenses		1	111
Investment expenses and charges		15	3
Balance on the general business technical account			_

# **Profit and loss account**

# for the year ended 31st December 2001

NON-TECHNICAL ACCOUNT	Notes	2001 £000	2000 £000
Balance on the general business technical account		-	-
Investment income	4	1,329	1,534
Investment income allocated to the technical account	4	(1,192)	(1,345)
Other income		-	171
Other charges	6	(16)	(28)
Profit on ordinary activities before taxation		121	332
Taxation on profit on ordinary activities	8	(101)	(100)
Profit on ordinary activities after taxation		20	232
Dividends	9	-	-
Profit retained for the financial year		20	232

## Statement of total recognised gains and losses

There were no recognised gains and losses other than the profit attributable to shareholders of £20,000 in the year to  $31^{st}$  December 2001 (2000: £232,000).

# **Balance sheet**

# as at 31st December 2001

		2001	2000
ASSETS	Notes	£000	£000
Investments	• •	10.550	
Other financial investments	10	12,778	12,344
		12,778	12,344
Reinsurers' share of technical provisions			
Claims outstanding		9,122	16,633
Debtors			
Due from intermediaries		2,809	3,346
Debtors arising out of reinsurance operations		707	6,320
Reinsurance to close receivable from earlier years		-	9,662
Other debtors	11	8,558	6,809
		12,074	26,137
Other assets			
Cash at bank and in hand	12	1,674	1,774
Other	13	2,230	1,321
out.	13	3,904	3,095
		3,904	5,075
Prepayments and accrued income			
Sundry debtors	14	137	228
Other prepayments and accrued income	15	70	25
		207	253
Total assets		38,085	58,462

# **Balance** sheet

# as at 31st December 2001

LIABILITIES	Notes	2001 £000	2000 £000
Capital and reserves			
Called up share capital	16	15	15
Profit and loss account	17	253	233
Shareholder's funds attributable to equity interests	18	268	248
Technical provisions			
Claims outstanding		30,520	47,014
Provision for losses foreseen on open years	19		2,006
		30,520	49,020
Creditors			
Creditors arising out of direct insurance operations		546	724
Creditors arising out of reinsurance operations		197	1,135
Other creditors including taxation	20	6,554	7,335
		7,297	9,194
Total liabilities		38,085	58,462

The financial statements were approved by the directors on  $17^{\text{th}}$  April 2002.

A J Gibson Director

## 31st December 2001

## 1 Accounting policies

#### a) Basis of Preparation

The financial statements have been prepared in compliance with Schedule 9A and other requirements of the Companies Act 1985 as amended by the Companies Act 1985 (Insurance Companies Accounts) Regulations 1993, and in accordance with applicable accounting standards.

#### b) Cash Flow Statements

In accordance with Financial Reporting Standard Number 1, Cash Flow Statements, the Company is not required to prepare a cash flow statement because more than 90% of the voting rights of the Company are held within the Group and the Group's consolidated financial statements are publicly available.

#### c) Basis of accounting for underwriting business

The company underwrites insurance as a corporate member of Lloyd's on a number of syndicates managed by third parties. In view of the position as principal of underwriting members for the transactions of syndicates in which they participate, the attributable share of transactions undertaken by the syndicates has been included in the financial statements. The transactions are undertaken within premium trust funds applicable to the syndicates and profits arising from the underwriting may only be released in accordance with Lloyd's syndicate accounting rules, usually two years after the end of an underwriting year of account, and after satisfying Lloyd's solvency requirements for all years of account open at the time of release.

The Technical Account has been prepared by aggregating the company's share of the underwriting transactions (premiums, claims expenses and investment income) of the syndicates of which the company is a member. These transactions relate to the calendar year ended 31<sup>st</sup> December 2001, with comparative figures for the year ended 31<sup>st</sup> December 2000. The underwriting information for the 2001 calendar year comprises the third year of the 1999 year of account and movements during 2001 on run-off years of account. The comparative figures comprise the second year of the 1999 year of account and the third year of the 1998 year of account.

The result shown on the Technical Account for the year ended 31<sup>st</sup> December 2001 comprises the net profits of the 1999 year of account and movements during 2001 on run-off years of account.

The balance sheet of the company includes the company's share of the assets and liabilities of the syndicates in which it participated for the run-off years of account at 31<sup>st</sup> December 2001 with comparative figures at 31<sup>st</sup> December 2000. Technical provisions include in addition any provisions for losses foreseen in respect of open years of account at 31<sup>st</sup> December 2000.

The Lloyd's syndicates in which the company participates are managed and controlled by their respective managing agents. The attributable share of the transactions, assets and liabilities of the syndicates included in the financial statements has been incorporated on the basis of audited information supplied by the managing agents to Lloyd's. Lloyd's has aggregated this information to provide the company with statements of the company's attributable share of those transactions, assets and liabilities.

## 31st December 2001

### 1 Accounting policies - continued

#### d) Premiums

Gross premiums written represent premiums receivable on business incepting during the underwriting year of account together with adjustments to premiums written in previous underwriting years of account and including estimates for 'pipeline' premiums. Gross written premiums are stated before deduction of commissions but exclusive of taxes, duties levied on premiums and other deductions.

Outward reinsurance premiums are accounted for in the same accounting period as the related direct insurance contracts or reinsurance contracts except in relation to excess of loss contracts, where the initial premium is charged when due.

#### e) Investments

Other financial investments are those attributable to the company's share of the syndicates' investments and are shown at their current value at 31<sup>st</sup> December 2001.

#### f) Investment income

Investment income is accounted for on a receivable basis. Interest income is accrued up to the balance sheet date.

Syndicate investments and cash are held on a pooled basis, the return from which is allocated to underwriting years of account proportionately to the funds contributed by the year of account. Investment income and all investment gains and losses relating to syndicate investments and cash are allocated to the technical account.

The company's non-syndicate investment income and other realised gains and losses are allocated to the non-technical account.

#### g) Technical provisions

The underwriting accounts for all classes of business are prepared on a three year basis, in accordance with Lloyd's normal practice. The excess of premiums written and syndicate investment income over the claims and syndicate expenses paid in respect of business incepting in an underwriting year is carried forward for two years in a fund and no profit is recognised until the end of the third year following the start of each underwriting year. The fund is included as part of outstanding claims.

#### Closed years of account

At the end of the third year, the underwriting account is normally closed by way of Reinsurance to Close ("RITC") into the following year of account. The amount of the RITC premium payable is determined by the managing agent who will make provision for the estimated cost of claims notified but not settled at the balance sheet date together with the estimated cost of claims incurred but not reported at that date and claims handling costs. Subsequent variations in these liabilities are borne by the year of account into which it is reinsured. The group therefore has included as part of technical provisions the group's share of the RITC payable.

#### Run-off years of account

Where an underwriting year of account is not closed at the end of the third year (a "run-off" year of account) a provision is determined by the managing agent for the estimated cost of all known and unknown liabilities of that year, on a similar basis to the RITC process. Variations in this liability will remain to be borne by the corporate member. The directors give consideration to the potential for further deterioration of run-off years of account on the basis of information available at the time of preparing the financial statements and make additional provisions where it is considered appropriate.

## 31st December 2001

### 1 Accounting policies - continued

#### Open year loss provisions

Where appropriate a provision for possible losses is made in respect of the open underwriting years of each syndicate on which the group participates. This provision is made on a syndicate basis based on information available to the directors at the time of preparing the financial statements.

While the directors make every effort to ensure that adequate provision is made for possible losses on open years of account and further deterioration of run-off years of account, their view of the ultimate loss may vary in later periods as a result of subsequent information and events. This in turn may require adjustment to the original provisions. Such adjustments are reflected and disclosed in the financial statements for the period in which the related adjustments are made.

#### Claims outstanding

The ultimate cost of outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as the Chain Ladder and Bornhuetter-Ferguson methods. Such methods extrapolate the development of paid and incurred claims, average cost per claim and ultimate claim numbers for each underwriting year, based upon the observed development of earlier years and expected loss ratios.

The main assumptions underlying these techniques is that past claims development experience can be used to project ultimate claims costs. Judgement is used to assess the extent to which past trends may not apply in future, for example to reflect public attitudes to claiming or varying levels of claims inflation. The approach adopted takes into account, inter alia, the nature and materiality of the business and the type of data available.

Case estimates are generally set by skilled claims technicians applying their experience and knowledge to the circumstances of individual claims. Additional qualitative input, such as allowance for one-off occurrences or changes in legislation, policy conditions or portfolio mix, is used in arriving at the estimated ultimate cost of claims, in order that it represents the most likely outcome, from a range of possible outcomes, taking account of all the uncertainties involved.

Provisions are calculated allowing for reinsurance recoveries and a separate asset is recorded for the reinsurers' share, having regard to collectability.

#### h) Exchange rates

Syndicate assets, liabilities, income and expenditure expressed in US dollars and Canadian dollars are translated at the rates of exchange ruling at 31<sup>st</sup> December 2001. Underwriting transactions in other foreign currencies are included in the accounts at historical rates. All differences on the translation of foreign currency amounts in the syndicates are dealt with in the technical account; other differences are dealt with in the non-technical account.

The company's own assets and liabilities expressed in foreign currency are translated at rates ruling at the balance sheet date.

#### i) Operating expenses

Operating expenses comprise the company's share of the operating expenses of the syndicates and the company's own expenses of underwriting. The company's underwriting expenses, which include items such as Lloyd's subscriptions and Central Fund contributions, together with fees and commissions payable to managing agents and the company's Lloyd's Adviser, are charged to the Technical Account in the financial period in which the relevant year of account is closed.

## 31st December 2001

## j) Deferred taxation

Deferred taxation is provided using the liability method on all timing differences, which are expected to reverse in the foreseeable future without being replaced. Advanced Corporation Tax, which is expected to be recoverable in the future, is deducted from net deferred taxation balance.

## 2 Underwriting participations

The syndicates on which the company participates by underwriting year of account are as follows:

Syndicate Number	Class	Underwriter	1999 £000	1998 £000	1997 £000
219	Non-Marine	AJ Kendrick	3,613	-	-
439	Motor	A Taylor	-	-	1,545
488	Marine	JR Charman	7,000	8,067	10,654
702	Non-Marine	RE Brown	3,000	4,862	4,632
947	Non-Marine	MIC Simmonds	4,500	3,860	3,860
1007	Non-Marine	RCC Villers	2,500	1,690	1,636
Total Allocat	ed Capacity		20,613	18,479	22,327

## 3 Segmental analysis

The following business has all been underwritten in the United Kingdom in the Lloyd's insurance Market, which has been treated as one geographical segment for the purposes of Statement of Standard Accounting Practice No.25: Segmental reporting. Segmental information in the format required by the Companies Act 1985 is as follows:

	2001 Gross	2001	2001	2001
Class of business	premiums written £000	Gross claims incurred £000	Operating expenses	Re-insurance balance
Accident & health	27	531	(39)	(365)
Motor- third party liability	-	(22)	1	19
Motor - other classes	193	299	(65)	(779)
Marine, aviation and transport	109	(2,382)	26	2,817
Fire and other damage to property	(544)	(1,821)	73	3,381
Third party liability	368	749	310	(1,166)
Credit and Suretyship	53	37	(17)	(247)
Legal expenses	(1)	(30)	(3)	21
Other	91	(1,131)	(96)	971
Reinsurance acceptances	(603)	(2,036)	155	5,006
RITC	(43)	31,532	-	(36,556)
Total	(350)	25,726	345	(26,898)
Class of business	2000 Gross premiums written £000	2000 Gross claims incurred £000	2000 Operating expenses £000	2000 Re-insurance balance
Accident & health	572	(1,109)	(223)	181
Motor- third party liability	17	(46)	(6)	30
Motor - other classes	351	(523)	(118)	66
Marine, aviation and transport	(205)	(972)	230	767
Fire and other damage to property	1,633	(6,006)	(444)	2,849
Third party liability	1,053	(3,403)	(311)	1,734
Credit and Suretyship	8	(52)	(4)	7
Legal expenses	57	(57)	(19)	5
Other	371	671	(53)	498
Reinsurance acceptances	167	(2,582)	(41)	2,528
RITC	7,559	(4,468)	-	(1,943)
Total	11,583	(18,547)	(989)	6,722

# 31st December 2001

4 Investment income		
	2001 £000	2000 £000
Syndicate investment income Syndicate realised investment gains Interest received	1,009 183 137 1,329	1,159 185 190 1,534
Attributed to technical account Included in non-technical account	1,192 137 1,329	1,345 189 1,534
5 Net operating expenses		
Net operating expenses comprise:		
	2001 £000	2000 £000
Commission and brokerage Net exchange gains Syndicate operating expenses	522 (331) (536)	828 (999) 1,160
Share of syndicate net operating expenses	(345)	989
6 Other charges Other charges include:		
	2001 £000	2000 £000
Audit fees	1	1

## 31st December 2001

## 7 Staff costs and directors' emoluments

No staff were employed by the company and the directors received no emoluments during the year (2000: none and £ Nil).

## 8 Taxation on profit on ordinary activities

	2001	2000
	£000	£000
Corporation tax at 30% (2000 – 30%) Deferred tax	35 66	100
	101	100
9 Dividends		
	2001 £000	2000 £000
Proposed dividend		<u>-</u>

## 10 Other financial investments

Other financial investments comprise the company's attributable share of syndicate investments as follows:

	2001	2000 £000
		1000
Share and other variable yield securities	415	115
Debt securities and other fixed interest securities	10,714	10,612
Participation in investment pools	1,564	1,114
Loans guaranteed by mortgages	113	120
Other loans	(670)	
Deposits with credit institutions	642	383
	12,778	12,344

# 31st December 2001

11	Other debters
11	Other debtors

	2001 £000_	2000 £000
Attributable share of syndicate other debtors Amounts due from group companies Deferred taxation recoverable	3,503 5,055	1,917 4,826 66
	8,558	6,809

The deferred taxation recoverable relates to tax recoverable on provisions for losses on open underwriting years of account and has been provided at 30%.

## 12 Cash at bank and in hand

	2001 £000	2000 £000
Deposit accounts	2	-
Attributable share of syndicate cash balances	1,672	1,774
	1,674	1,774
13 Other assets		
	2001	2000
	£000	£000
Premium Trust Fund release	2,230	1,321

2,230

1,321

# 31st December 2001

14 Sundry debtors		
	2001 £000	2000 £000
Overrider commission	137	228
	137	228
15 Other prepayments		
	2001 £000	2000 £000
Attributable share of syndicate prepayments	70	25
	70	25
16 Called up share capital		
	2001 £000	2000 £000
Authorised 1,500,000 Ordinary shares of £1 each	1,500	1,500
Allotted, issued and partly paid 1,500,000 Ordinary shares of £1 each of which 1 penny has been paid up	15	15
17 Profit and loss account		
	2001 £000	2000 £000
Balance at 1 <sup>st</sup> January Retained profit for the year Balance at 31 <sup>st</sup> December	233 20 253	1 232 233

## 31st December 2001

18 Reconciliation of movements in shareholder's funds		
	2001	2000
	£000	£000
	249	1.0
Shareholder's funds at 1 <sup>st</sup> January	248	16
Retained profit for the year	20	232
Shareholder's funds at 31 <sup>st</sup> December	268	248
19 Provision for losses foreseen on open years		
	£000	
At 1st January 2001	2,006	
Released in year	(2,006)	
At 31 <sup>st</sup> December 2001	- (2,000)	
20 Other creditors including taxation		
	2001	2000
	£000	£000
Amounts due to group companies	3,218	3,202
Attributable share of syndicate other creditors	1,628	2,459
Taxation	1,708	1,674
	<u>6,554</u>	7,335

## 21 Contingent liabilities

a) The company has given an undertaking to the Society of Lloyd's, supported by New London Capital plc, that if one of the other corporate member subsidiaries of New London Capital plc fails to meet its obligations to Lloyd's, the company will assign to Lloyd's on demand its rights to current and future profits held in its Premium Trust Funds or contribute profits received out of the Trust Funds to the Central Fund of Lloyd's, until the amount owed by the defaulting subsidiary has been paid in full.

## 31st December 2001

## 21 Contingent liabilities - continued

b) A Reinsurance to Close ("RITC") is a particular type of reinsurance contract entered into by a Lloyd's syndicate. Under an RITC the underwriting members of a syndicate for one year of account agree with the underwriting members of the syndicate, or another syndicate, for a later year of account that the liabilities, known and unknown, of the reinsured year of account are borne by the later year of account. In consideration of this an RITC premium is paid. The RITC is technically a reinsurance and as such the payment of the RITC premium does not remove from the members of that year of account the ultimate responsibility for claims payable on the risks they have underwritten. If the reinsuring members under the RITC become insolvent, and the other components of the Lloyd's chain of security also fail, the reinsured members remain theoretically liable for the payment of any outstanding claims. In the opinion of the directors, the probabilities of the reinsurance security failing are remote and therefore payment of the RITC premium is conventionally treated as terminating a participation on a syndicate year of account.

## 22 Ultimate and immediate parent undertaking

The company's ultimate parent undertaking is Ockham Holdings PLC, a company registered in England and Wales (Registered no. 2998217). The company's immediate parent undertaking is New London Capital plc, a company registered in England and Wales (Registered no. 2862672). Copies of the accounts of Ockham Holdings PLC can be obtained from their registered office at 164 Bishopsgate, London EC2M 4NY.