2855-187

### **Reid Crowther Consulting Limited**

REPORT AND ACCOUNTS

**30 SEPTEMBER 1995** 



Registered No: 2855787

### **DIRECTORS**

J M Atkinson

### **SECRETARY**

J C Herbert

### **AUDITORS**

Ernst & Young Apex Plaza Forbury Road Reading RG1 1YE

### **BANKERS**

National Westminster Bank 13 Market Place Reading RG1 2EP

### **SOLICITORS**

Paisner & Co Bouverie House 154 Fleet Street London EC4 A2DQ

### REGISTERED OFFICE

Paisner & Co Bouverie House 154 Fleet Street London EC4 A2DQ

### **DIRECTORS' REPORT**

The directors present their report and accounts for the period ended 30 September 1995.

#### RESULTS

The gain for the year, after taxation, amounted to \$CDN 22,759.

### PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The company was incorporated on 22 September 1993 and commenced trade on 1 November 1993. The accounts have been prepared in Canadian Dollars.

The company is engaged in the business of consulting engineering.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **DIRECTORS AND THEIR INTERESTS**

The directors at 30 September 1995 and their interests in the share capital of the company were as follows:

At 30 September 1995 Ordinary shares

J M Atkinson Nil

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### **AUDITORS**

A resolution to reappoint Ernst & Young as auditors will be put to the members at the Annual General Meeting.

By order of the board

### **II ERNST & YOUNG**

REPORT OF THE AUDITORS to the members of Reid Crowther Consulting Limited

We have audited the accounts on pages 4 to 11 which have been prepared under the historical cost convention on the basis of the accounting policies set out on page 7.

### Respective responsibilities of the trustees and the auditors

As described on page 2 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

### **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the accounts.

### **Opinion**

In our opinion the accounts give a true and fair view of the state of affairs of the company as at 30 September 1995 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Emot 4 Upuno Chartered Accountants Registered Auditor

30 July, 1996

Reading

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## PROFIT AND LOSS ACCOUNT for the year ended 30 September 1995

N	ote (	1995 \$CDN	1994 \$CDN
TURNOVER Cost of sales	2	721,438 54,138	415,233 147,816
Gross profit		667,300	267,417
Administrative Expenses		623,552	267,047
OPERATING PROFIT Taxation	3 4	43,748 20,989	370 2,937
PROFIT/(LOSS) RETAINED FOR THE FINANCIAL YEAR		22,759	(2,567)

There are no recognised profits other than the profit of \$CDN 22,759 for the year ended 30 September 1995 and the loss of £2,567 for the period ended 30 September 1994.

## BALANCE SHEET at 30 September 1995

	Note	1995 \$CDN	1994 \$CDN
CURRENT ASSETS			
Stocks	7	31,578	43,233
Debtors	8	219,313	142,819
Cash at bank and in hand	9		
Cash at dank and in hand	9	56,672	357,646
		307,563	543,698
CREDITORS			
amounts falling due within one year	10	287,369	546,263
		20,194	(2,565)
		====	
CAPITAL AND RESERVES			
Called up share capital	12	2	2
Profit and loss account	13	20,192	(2,567)
			(0.555)
		20,194	(2,565)

Approved by the board on:

J. O. W.

# STATEMENT OF CASH FLOWS for the year ended 30 September 1995

	Note	1995 \$CDN	1994 \$CDN
NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES	3b	(294,320)	357,644
TAXATION Corporation tax paid		(6,654)	-
NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES		(300,974)	357,644
FINANCING Issue of ordinary share capital	12	•	(2)
NET CASH INFLOW FROM FINANCING		<del></del>	(2)
(DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS	9	(300,974)	357,646
		(300,974)	357,644

### NOTES TO THE ACCOUNTS

at 30 September 1995

### 1 ACCOUNTING POLICIES

### Accounting convention

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

### Basis of Presentation

The accounts have been prepared on a going concern basis because the parent company has agreed to provide adequate funds for the company to meet its liabilities as they fall due.

#### Stocks

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition, and net realisable value as follows:

Work in progress and finished goods -cost of direct materials and labour plus attributable overheads based on a normal level of activity.

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

### Foreign currencies

Transactions in foreign currencies other than Canadian Dollars are recorded at the rate ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date.

All differences are taken to the profit and loss account.

#### 2 TURNOVER

Turnover, which is stated net of value added tax, represents amounts invoiced to third parties.

An analysis of turnover by geographical market is given below:

	1995 \$CDN	1994 \$CDN
United Kingdom Canada	701,438 20,000	265,233 150,000
	721,438	415,233

## NOTES TO THE ACCOUNTS at 30 September 1995

### 3 OPERATING PROFIT

(a) This is stated after charging/(crediting):

	(a) This is stated after charging/(crediting):		
		1995 \$CDN	1994 \$CDN
	Auditors' remuneration	4,000	4,000
	Operating lease rentals - land and buildings	53,496	51,550
	(b) Reconciliation of operating profit to net cash inflow from operating activities		
	. •	1995 \$CDN	1994 \$CDN
	Operating profit Increase in debtors Decrease/(Increase) in stocks (Decrease)/Increase in creditors	43,748 (76,494) 11,655 (273,229)	370 (142,819) (43,233) 543,326
	Net cash (outflow)/inflow from continuing operating activities	(294,320)	357,644
4	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		1995 \$CDN	1994 \$CDN
	Based on profit for the year Corporation tax at 26.6% (1994 25%) Underprovision in previous years	17,272 3,717	2,937
		20,989	2,937
5	DIRECTORS' EMOLUMENTS		
		1995 \$CDN	1994 \$CDN
	Fees Other emoluments (including pension contributions)	-	-
		-	

## NOTES TO THE ACCOUNTS at 30 September 1995

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~	STAFF COST	•
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0	STAFF COSTS		
		1995	1994
		\$CDN	\$CDN
	Wages and salaries	346,716	52,500
	Social security costs	32,219	16,783
		378,935	69,283
	The average weekly number of employees during the year was as i		
		1995	1994
	Consulting Engineering	7	2
7	STOCKS		
		1005	1001
		1995 \$CDN	1994 \$CDN
	Work in progress	31,578	43,233
8	DEBTORS		
		1995	1994
		\$CDN	\$CDN
	Trade debtors	145,385	98,968
	Prepayments and accrued income	48,134	21,509
	Amount receivable from parent undertakings	-	22,342
	Loans Other debtors	25, <b>7</b> 47 47	-
		219,313	142,819
	Included in loans is an amount of £14,692 receivable after more the	an one year.	
9	CASH AND CASH EQUIVALENTS		
	Cash at bank and in hand		
			\$CDN
	At 1 October 1994		357,646
	Net cash outflow		300,974
	At 30 September 1995		56,672

# NOTES TO THE ACCOUNTS at 30 September 1995

10	CREDITORS: amounts falling due within one year	ar	1995	1994
			\$CDN	\$CDN
			φ <b>υ</b> Δ1.	ΨΟ.Σ
	Payments on account		-	27,800
	Current corporation tax		17,272	2,937
	Other taxes and social security costs		16,034	28,629
	Amount payable to associated undertakings		131,267	476,796
	Accruals		34,736	10,101
	Amount payable to parent undertakings		88,060	-
			287,369	546,263
11	PROVISION FOR LIABILITIES AND CHARG	GES		
	The movements in deferred taxation during the year	ar are as follows:		
			1995	1994
			\$CDN	\$CDN
	Charge for year and balance at		Nil	Nil
	30 September 1995		1411	
				Not
			Provided	Provided
	Deferred taxation in the accounts and			
	amounts not provided are as follows			
	anionia not provided are as renewe			
	Capital allowances in advance of depreciation		Nil	Nil
10	CITA DE CADEFAT			
12	SHARE CAPITAL		1995	1994
			\$CDN	\$CDN
			4021	, , , , ,
	1000 Authorised ordinary shares of £1 each		1,000	2,000
	1 share allotted called up and fully paid ordinary shares of £1 each		2	2
	Shares of L1 cach			
13	RECONCILIATION OF SHAREHOLDERS' F	FUNDS AND MO	VEMENT O	N RESERVES
				Total
			Profit &	Shareholders'
	S	hare Capital	Loss	Funds
		-		
	At 1 October 1994	2	(2,567)	(2,565)
	Profit for the year	-	22,759	22,759
	At 30 September 1995	2	20,192	20,194
	At 30 achienioei 1333	<u> </u>	20,172	

### NOTES TO THE ACCOUNTS

at 30 September 1995

### 14 OTHER FINANCIAL COMMITMENTS

At 30 September 1995 the company had annual commitments under non-cancellable operating leases as set out below:

	1995	1994
	\$CDN	\$CDN
Land & Buildings Operating leases which expire:		
within one year	40,245	-
within two to five years	63,387	20,880

#### 15 ULTIMATE HOLDING COMPANY

The ultimate holding company is Reid Crowther Holdings Inc a company incorporated in Canada.

### 16 GROUP ACCOUNTS

The parent undertaking of the largest group and smallest group of undertakings for which group accounts are drawn up and which the company is a member is Reid Crowther Holdings Inc which is incorporated in Canada. Copies of the accounts are available from 210 Atrium VII 340 Midpark Way S.E. Calgary, Alberta, T2X 1P1, Canada.