

Health & Care Services (NW) Limited  
Annual report and financial statements  
for the year ended 31 December 2014

Registered number: 2847005



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for the year ended 31 December 2014  
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# **Health & Care Services (NW) Limited**

## **Strategic report for the year ended 31 December 2014**

The directors present their strategic report on Health & Care Services (NW) Limited for the year ended 31 December 2014.

### **Principal activities and review of business**

The principal activity of the company continues to be care delivery. The results for the year are set out in the profit and loss account on page 6 and the position of the company as at the year end is set out in the balance sheet on page 7. The company is focussed on the elderly care sector and the performance of the company can be impacted by external factors. The principal factors are changes in the UK government's policy towards funding of elderly care, changes in the regulatory regime and competitive threats from other independent providers. Management uses a range of financial and non-financial indicators to manage the business. These are derived from all areas of the business and include sales growth by unit, occupancy and profit margins achieved. Gross profit margins have decreased from 20.7% in 2013 to 6.1% in 2014. During the year, a charge of £14,000 (2013: £nil) was recognised in respect of operating exceptional items as noted in note 2.

### **Key performance indicators**

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of Priory Group No. 1 Limited, which includes the company, are discussed in the group's annual report which does not form part of this report.

### **Financial risk management**

The company's operations mean that it is exposed to a variety of financial risks that include the effects of changes in credit risk, liquidity risk and interest rate risk. The directors monitor the risks in order to limit the adverse effects on the financial performance by reviewing levels of debt finance and the related finance costs, however these are integrated with the risks of the group and not managed separately. Accordingly, the financial risk management policies of Priory Group No. 1 Limited, which include those of the company, are discussed in the group's annual report which does not form part of this report.

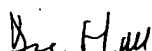
### **Principal risks and uncertainties**

From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of the group and are not managed separately. Accordingly, the principal risks and uncertainties of Priory Group No. 1 Limited, which include those of the company, are discussed in the group's annual report which does not form part of this report.

### **Future developments**

The future developments of the company are aligned to the strategy of the Priory Group, headed by Priory Group No. 1 Limited. The group's strategy for the future development of the business is included in the group's annual report, which does not form part of this report.

By order of the board



David Hall  
**Company Secretary**  
30 April 2015

# Health & Care Services (NW) Limited

## Directors' report for the year ended 31 December 2014

The directors present their report and the audited financial statements of the company for the year ended 31 December 2014.

### Dividends

The directors do not recommend the payment of a dividend (2013: £nil).

### Going concern

The ultimate parent company, Priory Group No. 1 Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

### Directors

The directors of the company who held office during the year and up to the date of signing the financial statements were as follows:

Jason Lock	(resigned 1 April 2015)
Mark Moran	(appointed 1 April 2015)
Matthew Franzidis	(resigned 1 January 2015)
Tom Riall	
Nicola Bales	(appointed 18 July 2014, resigned 20 March 2015)
Jamie Webb	(appointed 20 March 2015)
Caroline Denny	(appointed 18 July 2014)
Adrian Pancott	(appointed 18 July 2014)

### Employees

The directors recognise that the continued position of the company in the elderly care sector depends on the quality and motivation of its employees and as such the company is committed to pursue employment policies, which will continue to attract, retain and motivate its employees.

Good and effective employee communications are particularly important, and throughout the business it is the directors' policy to promote the understanding by all employees of the company's business aims and performance. This is achieved through internal publications, presentations on performance and a variety of other approaches appropriate for a particular location. Employees are consulted on issues through workshops, which are run regularly across the group.

The directors believe that it is important to recruit and retain capable and caring staff regardless of their sex, marital status, race or religion. It is the company's policy to give full and fair consideration to applications for employment from people who are disabled, to continue wherever possible the employment of and to arrange appropriate training for, employees who become disabled and to provide equal opportunities for the career development, training and promotion of disabled employees.

### Future developments

The future developments of the company are discussed in the strategic report.

### Independent auditors

The independent auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office.

# Health & Care Services (NW) Limited

## Directors' report for the year ended 31 December 2014 (continued)

### Provision of information to auditors

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditors in connection with preparing their report and to establish that the company's auditors are aware of that information.

### Statement of directors' responsibilities

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards), including Financial Reporting Standard 101 "Reduced Disclosure Framework" (FRS 101). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards, including FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- Notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 101 used in the preparation of the financial statements; and
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board



David Hall  
Company Secretary  
30 April 2015

80 Hammersmith Road  
London  
England  
W14 8UD

# **Health & Care Services (NW) Limited**

## **Independent auditors' report to the members of Health & Care Services (NW) Limited**

### **Report on the financial statements**

#### **Our opinion**

In our opinion the financial statements, defined below:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

This opinion is to be read in the context of what we say in the remainder of this report.

#### **What we have audited**

The financial statements, which are prepared by Health & Care Services (NW) Limited, comprise:

- the balance sheet as at 31 December 2014;
- the profit and loss account for the year then ended;
- the statement of changes in shareholders' funds for the year then ended;
- the statement of accounting policies; and
- the notes to the financial statements, which include other explanatory information.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 "Reduced Disclosure Framework".

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

#### **What an audit of financial statements involves**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

# **Health & Care Services (NW) Limited**

## **Independent auditors' report to the members of Health & Care Services (NW) Limited (continued)**

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Other matters on which we are required to report by exception**

#### **Adequacy of accounting records and information and explanations received**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

### **Directors' remuneration**

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

### **Responsibilities for the financial statements and the audit**

#### **Our responsibilities and those of the directors**

As explained more fully in the statement of directors' responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and ISAs (UK & Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.



Tom Yeates (Senior Statutory Auditor)  
For and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Newcastle Upon Tyne  
30 April 2015

## Health & Care Services (NW) Limited

### Profit and loss account for the year ended 31 December 2014

	Note	2014 £'000	2013 £'000
<b>Turnover</b>	1	<b>1,631</b>	1,675
Cost of sales		<b>(1,531)</b>	(1,329)
<b>Gross profit</b>		<b>100</b>	346
Administrative expenses (including operating exceptional items of £14,000; 2013: £nil)		<b>(66)</b>	(51)
<b>Operating profit</b>		<b>34</b>	295
Interest receivable and similar income	4	<b>15</b>	-
<b>Profit on ordinary activities before taxation</b>	2	<b>49</b>	295
Tax on profit on ordinary activities	6	<b>16</b>	(9)
<b>Profit for the financial year</b>		<b>65</b>	286

The results for the current and prior year derive from continuing activities.

The company had no other comprehensive income in the period.



# Health & Care Services (NW) Limited

## Balance sheet as at 31 December 2014

	Note	2014 £'000	2013 £'000	2012 £'000
<b>Fixed assets</b>				
Property, plant and equipment	7	2,342	2,433	2,193
<b>Current assets</b>				
Debtors	8	31	42	49
Cash at bank and in hand		2	1	1
		33	43	50
<b>Creditors: amounts falling due within one year</b>	9	(1,228)	(1,391)	(1,426)
<b>Net current liabilities</b>		(1,195)	(1,348)	(1,376)
<b>Total assets less current liabilities</b>		1,147	1,085	817
<b>Provisions for liabilities</b>	10	(278)	(281)	(299)
<b>Net assets</b>		869	804	518
<b>Capital and reserves</b>				
Called up share capital	11	-	-	-
Profit and loss account		869	804	518
<b>Total shareholders' funds</b>		869	804	518

The financial statements on pages 6 to 20 were approved by the board of directors on 30 April 2015 and were signed on its behalf by:



Mark Moran  
Director

Registered number: 2847005

## Health & Care Services (NW) Limited

### Statement of changes in shareholders' funds for the year ended 31 December 2014

	Called up share capital £'000	Profit and loss account £'000	Total £'000
At 1 January 2013	-	518	518
Profit for the financial year	-	286	286
At 1 January 2014	-	804	804
Profit for the financial year	-	65	65
<b>At 31 December 2014</b>	<b>-</b>	<b>869</b>	<b>869</b>

# Health & Care Services (NW) Limited

## Statement of accounting policies

The following accounting policies have been applied consistently in the company's financial statements.

### **Basis of preparation**

The company is a private limited company, incorporated and domiciled in the United Kingdom.

The financial statements are presented in sterling, rounded to the nearest thousand. They are prepared on a going concern basis and under the historical cost convention. The principal accounting policies applied in the preparation of these financial statements are set out below, and, unless otherwise stated, these policies have been consistently applied to all the periods presented.

The ultimate parent company, Priory Group No. 1 Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

These financial statements have been prepared in accordance with United Kingdom Accounting Standards, in particular, Financial Reporting Standard 101 "Reduced Disclosure Framework (FRS 101) and, the Companies Act 2006 (the Act). FRS 101 sets out a reduced disclosure framework for a "qualifying entity" as defined in the standard which addresses the financial reporting requirements and disclosure exemptions in the individual financial statements of qualifying entities that otherwise apply the recognition, measurement and disclosure requirements of EU-adopted IFRS.

The Company is a qualifying entity for the purposes of FRS 101. Note 15 gives details of the Company's ultimate parent and from where its consolidated financial statements prepared in accordance with IFRS may be obtained.

These are the first financial statements of the Company prepared in accordance with FRS 101. The Company's date of transition to FRS 101 is 1 January 2013. The Company has notified its shareholders in writing about, and they do not object to, the use of the disclosure exemptions used by the Company in these financial statements. The impact of the amendments to the Company's previously adopted accounting policies in accordance with UK GAAP (excluding FRS 101) is explained in Note 14.

The principle disclosure exemptions adopted by the Company in accordance with FRS 101 are as follows:

- Statement of cash flows;
- IFRS 7 financial instrument disclosures;
- IAS 1 information on management of capital;
- IAS 8 disclosures in respect of new standards and interpretations that have been issued but which are not yet effective;
- IAS 24 disclosure of key management personnel compensation;
- IAS 24 disclosures in respect of related party transactions entered into between fellow group companies (the company had no other related party transactions); and
- Roll-forward reconciliations in respect of share capital (IAS 1) and property, plant and equipment (IAS 16).

# Health & Care Services (NW) Limited

## Statement of accounting policies (continued)

### Basis of preparation (continued)

The preparation of financial statements in conformity with FRS 101 requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates are based on management's best knowledge of the amount, event or actions, actual results ultimately may differ from those estimates.

The company is exempt by virtue of section 400 of the Companies Act 2006 from the requirement to prepare group financial statements on the grounds that it is included in the consolidated financial statements of a parent undertaking. These financial statements present information about the company as an individual undertaking and not about its group.

### Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and impairment losses. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use.

Assets in the course of construction represent the direct costs of purchasing, constructing and installing property, plant and equipment ahead of their productive use. No depreciation is provided on an asset that is in the course of construction until it is completed and the asset is ready for its intended use.

Depreciation is provided to write off the cost less the estimated residual value of property, plant and equipment by equal instalments over their estimated useful economic lives as follows:

Freehold buildings	-	over 50 years
Short leasehold land and buildings	-	over lease term
Fixtures and fittings	-	over 3 to 16 years
Motor vehicles	-	over shorter of the lease term and 4 years

The expected residual values and useful lives of the assets to the business are reassessed, and adjusted if appropriate at each balance sheet date. Land is not depreciated on the basis that land has an unlimited life. Where the cost of land and buildings cannot be split, the directors have estimated that the value attributable to land is 22% of the cost of the land and buildings, based on experience.

### Asset impairment

Property, plant and equipment is tested for impairment by management when a trigger event that might affect asset values has occurred. An impairment loss is recognised in the profit and loss account to the extent that the carrying amount cannot be recovered either by selling the asset or by the discounted future earnings from an income-generating unit, which is an individual business operational unit.

### Cash

Cash comprises all bank balances and is stated in the balance sheet at fair value. The company does not hold any cash equivalents.

# **Health & Care Services (NW) Limited**

## **Statement of accounting policies (continued)**

### **Leases**

Leases in which the company assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. Where land and buildings are held under leases the accounting treatment of the land is considered separately from that of the buildings. Leased assets acquired by way of finance lease are stated at an amount equal to the lower of their fair value and the present value of the minimum lease payments at the inception of the lease, less accumulated depreciation and impairment losses. Leased assets classified as property, plant and equipment are depreciated over the shorter of their useful economic life or the period of the lease.

Lease payments made in respect of finance leases are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Lease payments made in respect of operating leases are recognised on a straight line basis over the term of the lease.

### **Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on the taxable profit for the year. Taxable profit can differ from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years, or that are never taxable or deductible. The company's liability for current tax is calculated using rates that have been effective during the accounting period.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax liabilities and when they relate to income taxes levied by the same taxation authority, and the company intends to settle its current tax assets and liabilities on a net basis. Deferred tax balances are not discounted.

### **Group relief**

Payment is generally made for group relief at the current tax rate at the time of first estimating the tax provision. To the extent that amendments are subsequently made to the group relief plan, there is generally no payment or receipt in respect of the change.

# **Health & Care Services (NW) Limited**

## **Statement of accounting policies (continued)**

### **Turnover and revenue recognition**

Turnover represents consideration received for the provision of services to customers. Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the turnover can be reliably measured. Turnover is measured at the fair value of the consideration received, excluding discounts, rebates and sales taxes. Turnover is recognised as the services are provided. Turnover received in advance is included in deferred income until the service is provided. Turnover in respect of services provided but not yet invoiced by the period end is included within accrued income.

### **Exceptional items**

Items that are both material and non-recurring and whose significance is sufficient to warrant separate disclosure and identification are referred to as exceptional items. Items that may give rise to classification as exceptional include, but are not limited to, significant and material restructuring and reorganisation programme and acquisition costs.

### **Retirement benefit costs**

The company participates in a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

### **Trade and other debtors**

Trade and other debtors are initially stated at fair value and subsequently measured at amortised cost using the effective interest method, less any impairment losses, and are assessed for indicators of impairment at each balance sheet date. Trade and other debtors are considered to be impaired when there is objective evidence that the estimated future cash flows associated with the asset have been affected. In addition, certain trade and other debtors that are not considered to be individually impaired, may be assessed for impairment on a collective basis. Objective evidence for impairment for a portfolio of receivables could include the company's past experience of collecting payment, an increase in the number of delayed payments, as well as observable changes in national or local economic conditions.

### **Trade and other creditors**

Trade and other creditors are initially stated at fair value and subsequently measured at amortised cost using the effective interest rate method.

# Health & Care Services (NW) Limited

## Notes to the financial statements for the year ended 31 December 2014

### 1 Turnover

The company's turnover, profit on ordinary activities before taxation and net assets arise primarily from its principal activity of care delivery.

All turnover and profit on ordinary activities before taxation arose within the United Kingdom and from one class of business.

### 2 Profit on ordinary activities before taxation

Profit on ordinary activities before taxation is stated after charging:

	2014	2013
	£'000	£'000
Depreciation of tangible assets:		
Owned	129	127
Leased	1	2
Operating lease rentals - other	41	40
Operating exceptional items:		
Reorganisation and rationalisation costs	14	-

The remuneration of the auditors of £1,000 (2013: £1,000) was borne by another group undertaking.

The reorganisation and rationalisation costs of £14,000 (2013: £nil) incurred in the year primarily relate to employee redundancy and other costs incurred as the company reorganised and streamlined its operations.

### 3 Remuneration of directors

The costs relating to the directors' services have been borne by Priory Central Services Limited, a fellow group company. No amounts have been recharged to the company in respect of the directors' services and the directors do not believe that it is practical to allocate these costs between group companies.

## Health & Care Services (NW) Limited

### Notes to the financial statements for the year ended 31 December 2014 (continued)

#### 4 Interest receivable and similar income

	2014	2013
	£'000	£'000
On loans to group companies	15	-

#### 5 Staff numbers and costs

The average monthly number of persons employed by the company (including directors) during the year, analysed by activity, was as follows:

	2014	2013
	Number	Number
Analysis by activity:		
Nursing	52	50
Ancillary	14	15
Administrative	6	4
	72	69

The aggregate payroll costs of these persons were as follows:

	2014	2013
	£'000	£'000
Wages and salaries	967	898
Social security costs	71	63
Other pension costs (note 13)	4	3
	1,042	964



# Health & Care Services (NW) Limited

## Notes to the financial statements for the year ended 31 December 2014 (continued)

### 6 Tax on profit on ordinary activities

	2014	2013
	£'000	£'000
UK corporation tax:		
Current tax (credit)/charge arising in the year	(10)	45
Adjustment in respect of prior years	(3)	(18)
<b>Total current tax (credit)/charge</b>	<b>(13)</b>	<b>27</b>
Deferred tax:		
Origination and reversal of timing differences	(2)	(31)
Effect of tax rate change on opening balance	-	(4)
Deferred tax adjustment in respect of prior years	(1)	17
<b>Total deferred tax charge credit</b>	<b>(3)</b>	<b>(18)</b>
<b>Total tax (credit)/charge</b>	<b>(16)</b>	<b>9</b>

The current tax credit of £13,000 (2013: charge of £27,000) relates to the surrender of losses to/by other group companies in exchange for payment of the same amount.

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 21.5% (2013: 23.25%). The actual tax charge for the year is lower (2013: lower) than the standard rate for the reasons set out in the following reconciliation:

	2014	2013
	£'000	£'000
Profit on ordinary activities before taxation	49	295
Tax on profit on ordinary activities at standard rate	11	69
Factors affecting charge for the year:		
Expenses not deductible for tax purposes	-	20
Other differences	3	(47)
Transfer pricing adjustments	(26)	(28)
Impact of rate change	-	(4)
Adjustment in respect of prior years	(4)	(1)
<b>Total tax (credit)/charge for the year</b>	<b>(16)</b>	<b>9</b>

## Health & Care Services (NW) Limited

### Notes to the financial statements for the year ended 31 December 2014 (continued)

#### 6 Tax on profit on ordinary activities (continued)

The standard rate of corporation tax in the UK changed from 23% to 21% with effect from 1 April 2014.

Accordingly, the company's results for this accounting year are taxed at an effective rate of 21.5% (2013: 23.25%).

In his budget speech on 20 March 2013, the Chancellor announced that the main rate of corporation tax would change from 21% to 20% from 1 April 2015. This change was substantively enacted in July 2013, as such the company's deferred tax balances have been restated to reflect their expected unwind at 20% rather than the main rate of 21%.

#### 7 Property, plant and equipment

	<b>Leasehold land and buildings</b>	<b>Furniture and fittings</b>	<b>Motor vehicles</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Cost</b>				
At 1 January 2014	2,583	1,049	5	3,637
Additions	-	39	-	39
<b>At 31 December 2014</b>	<b>2,583</b>	<b>1,088</b>	<b>5</b>	<b>3,676</b>
<b>Accumulated depreciation</b>				
At 1 January 2014	499	701	4	1,204
Charge for the year	54	75	1	130
<b>At 31 December 2014</b>	<b>553</b>	<b>776</b>	<b>5</b>	<b>1,334</b>
<b>Net book amount</b>				
<b>At 31 December 2014</b>	<b>2,030</b>	<b>312</b>	<b>-</b>	<b>2,342</b>
At 31 December 2013	2,084	348	1	2,433

All vehicles are held under finance leases.

## Health & Care Services (NW) Limited

### Notes to the financial statements for the year ended 31 December 2014 (continued)

#### 8 Debtors

	2014	2013	2012
	£'000	£'000	£'000
Trade debtors	-	17	41
Group relief receivable	13	-	-
Prepayments and accrued income	18	25	8
	31	42	49

#### 9 Creditors: amounts falling due within one year

	2014	2013	2012
	£'000	£'000	£'000
Amounts owed to group undertakings	1,066	1,189	1,214
Group relief payable	-	27	29
Other creditors	2	-	-
Taxation and social security	22	22	20
Accruals and deferred income	138	153	163
	1,228	1,391	1,426

Amounts owed to/by group undertakings are unsecured, repayable on demand and bear interest at 8.125% since 1 July 2014. Prior to this date no interest was payable on amounts owed to group undertakings.

# Health & Care Services (NW) Limited

## Notes to the financial statements for the year ended 31 December 2014 (continued)

### 10 Provisions for liabilities

	Deferred tax £'000
At 1 January 2013	299
Credited to the profit and loss account	(18)
At 1 January 2014	281
Credited to the profit and loss account	(3)
<b>At 31 December 2014</b>	<b>278</b>

The amount provided for deferred taxation comprises:

	2014 £'000	2013 £'000	2012 £'000
Short term timing differences	236	245	290
Accelerated capital allowances	42	36	9
	<b>278</b>	<b>281</b>	<b>299</b>

### 11 Called up share capital

	2014 £'000	2013 £'000	2012 £'000
<b>Authorised</b>			
50,000 (2013: 50,000) ordinary shares of £1 each	50,000	50,000	50,000
<b>Issued and fully paid</b>			
1 (2013: 1) ordinary shares of £1 each	1	1	1

## Health & Care Services (NW) Limited

### Notes to the financial statements for the year ended 31 December 2014 (continued)

#### 12 Commitments

At 31 December 2014 the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases which fall due as follows:

		2014		2013
	Land and buildings £'000	Other £'000	Land and buildings £'000	Other £'000
Within one year	41	-	41	1
In the second to fifth year inclusive	165	1	165	-
In over five years	3,036	-	3,078	-
	3,242	1	3,284	1

At 31 December 2014 the company had capital commitments of £3,000 (2013: £nil).

#### 13 Pension scheme

The company operates a defined contribution scheme. The pension cost charge for the year represents contributions payable by the company to the fund and amounted to £4,000 (2013: £3,000).

As at 31 December 2014, there were outstanding contributions of £1,000 (2013: £1,000).

#### 14 Impact of first time adoption of FRS 101

The impact of the adoption of FRS 101 is as follows:

- Application of the “deemed cost” provisions of IFRS 1 to land and buildings. At the date of conversion the depreciated revalued amounts are deemed to approximate to fair value and have been taken as the net book value. There is no impact on net assets at 1 January 2013, 31 December 2013 or 31 December 2014 or on the profit for the financial years ended 31 December 2013 and 31 December 2014.
- Deferred tax liabilities have been recognised in relation to the difference between the carrying value and the tax written down value of land and buildings. A liability of £290,000 has been recognised at 1 January 2013, £245,000 at 31 December 2013 and £236,000 at 31 December 2014. The profit for the financial year increased by £45,000 for the financial year ended 31 December 2013 and £9,000 for the financial year ended 31 December 2014.

## **Health & Care Services (NW) Limited**

### **Notes to the financial statements for the year ended 31 December 2014 (continued)**

#### **15 Ultimate parent company and controlling party**

The company's immediate parent company, which is incorporated in England, is Amore Care Limited (formerly Craegmoor Older People Care Limited).

The ultimate parent undertaking and controlling party is Priory Group No. 1 Limited, a company incorporated in England. Priory Group No. 1 Limited is beneficially owned by funds managed by Advent International Corporation which is considered by the directors to be the ultimate controlling party of the company.

Priory Group No. 1 Limited is the parent undertaking of the largest group of undertakings to consolidate these financial statements at 31 December 2014. Priory Group No. 3 PLC is the parent undertaking of the smallest group of undertakings to consolidate these financial statements at 31 December 2014. The consolidated financial statements of Priory Group No. 1 Limited and Priory Group No. 3 PLC can be obtained from the Company Secretary at 80 Hammersmith Road, London, W14 8UD.