

# Financial Statements for the year ended 31st December 2019

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30/12/2020 COMPANIES HOUSE

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#### Structure, reference and administrative details

As at 31st December 2019

Status Manchester Victoria Baths Trust is a company limited by guarantee

incorporated on 2nd August 1993, which registered as a charity on 22nd

September 1993.

Name The Manchester Victoria Baths Trust, sometimes referred to as the

Victoria Baths Trust

Charity Number 1026351

Company Number 2841292

Principal & Victoria Baths, Hathersage Road, Chorlton on Medlock,

**Registered Office** Manchester M13 0FE

Members of the Council of Management at 31st December 2019:

	Appointed	Re-elected	Notes
Jill Earnshaw	March 2013	July 2018	Chair - Retired Nov 2020
Bernard Priest	Oct 2019	•	New Chair from 1 July 2020
Mike Franks	May 2003	Dec 2016	Retired July 2019
Barry Johnson	Dec 2014	July 2018	
Juliette Bradbury	March 2015	Dec 2017	Retired Nov 2020
Amy Lewis	April 2015	Dec 2017	Retired Nov 2020
Alex Roy	April 2015	July 2018	
lan Bramham	Dec 2015	Dec 2017	Retired 2020
Malcolm Knight	March 2016	July 2018	
Nigel Gloudon	June 2016	July 2019	
Matthew Holden	April 2017	July 2019	
Sarah Acton	Aug 2017	Dec 2017	Retired July 2019
Louise Huntington	Dec 2017	July 2019	-
Emma Pemberton-	Dec 2017		Retired July 2019
Eccles			
Martin Gaw	Dec 2017	July 2019	
Company Secretary	Gill Wright		

Principal members Gill Wright (Project Development Manager until 31 Dec 20) of staff **Elizabeth Sibbering (Operations Manager)** 

Bank Co-operative Bank plc, Delf House, Southway, Skelmersdale WN8 6WT

Independent Paul Cowham, FCA DChA, The Green Fish Resource Centre, 46-50

Examiner Oldham Street, Manchester M4 1LE

#### **Trustees' Annual Report**

For the year ended 31st December 2019

#### Governance

The Trust is governed by Memorandum and Articles of Association. The governing body is the General Meeting of members of the Trust. Anyone can apply for membership of the Trust. Applications are considered by the Council of Management. At 31<sup>st</sup> December 2019 there were 62 members of the Trust.

#### **Decision making**

The Council of Management is the key decision making body of the Trust. Meetings are held every two months at Victoria Baths. Day to day management is delegated to the principal members of staff – the Project Development Manager, Gill Wright and the Operations Manager, Elizabeth Sibbering.

Procedures, policies and programmes of work are monitored by the Council of Management. Members of staff prepare an annual budget for review and adoption by the Council of Management and progress is then reported via quarterly accounts reports.

The Council of Management has five permanent sub-committees: Finance Committee, Building Committee, SVGC (Staffing, Volunteering and Governance Committee), Fundraising Committee and Public Engagement Committee.

During the year there were also two Task Groups; a Restoration Task Group and a Marketing and Communications Working Group to which specific areas of work were delegated. Where sub-committees or Task Groups have decision making powers, this is clearly laid out in written Terms of Reference. In the absence of such provision, all decisions are made by the Council of Management.

The trustees have regard to the provisions set out in Section 4 of the Charities Act 2006, with regard to public benefit, in all their decision making.

The committees of the Council of Management undertake reviews of their activities at least annually. This provides assurance that the respective committee workplans all individually and collectively align with the Council of Management's agenda and support the delivery of objectives for the period. The output from this process is the production of brief reports setting out some of the key work areas completed and achievements of each committee in the previous period together with plans for the coming year. This process also offers:

- additional visibility of the progress and plans of the committees to other trustees,
   thereby supporting greater co-ordination of effort and focus across the Council of
   Management and its sub-committees in the subsequent year; and
- greater transparency of the work of each committee

Synopses of the work plans of the committees can be provided upon request.

#### Financial year end

The financial year end of the Trust is 31st December.

#### **Trustees' Annual Report**

For the year ended 31st December 2019

#### The impact of Covid-19

From March 2020 the Trust has been dramatically affected by the pandemic, losing all its business income, and having to furlough most of its staff, whilst others worked from home, in close contact with a core group of trustees. Careful management has successfully restored financial security, and a review of strategies is reshaping the business in anticipation of reopening fully at some point in 2021. The later than normal submission of these accounts reflects the challenges faced in 2020, and no AGM has been held in 2020.

#### **Appointment of Trustees**

Members elect trustees at the Annual General Meeting, when one third of the Council of Management retire and become eligible for re-election. Between AGMs, the Council of Management may also appoint new trustees. Prospective trustees are selected for the skills and attributes which they can bring to the Trust. They are interviewed informally by existing members of the Council of Management and given information about the Trust and Victoria Baths. They are invited to attend a meeting of the Council of Management as an observer prior to accepting the position of trustee.

The Council of Management has a Role Specification for Trustees which sets out the skills, expertise and experience it seeks from the trustee body overall: community involvement, legal (planning/property), financial (management accounting/financial accounting), general management (including at a senior level), governance, project management, property management and maintenance, building engineering/quantity surveying, fundraising, strategic planning, information analysis, education and training, leisure management, history, heritage, human resources, public relations, the arts and health. Good business networks within the Manchester City Region are also valued.

The Council of Management appointed a new trustee in 2019 and a further prospective trustee attended the final meeting in December with a view to being appointed. Three trustees stepped down due to increased work commitments outside of Victoria Baths.

#### **Risk Assessment**

The Council of Management has assessed the major risks to which the Trust is exposed, in particular those related to the activities at Victoria Baths and its financial sustainability. The trustees periodically review the Risk Register and are satisfied that systems are in place to mitigate exposure to these major risks.

#### **Objects of the Trust**

The key objects of the Trust are:

 To preserve for the benefit of the people of the City of Manchester and of the nation at large, whatever of the historical, architectural and constructional heritage may exist in and around the City of Manchester in the form of buildings of particular beauty or historical, architectural or constructional interest.

#### **Trustees' Annual Report**

For the year ended 31st December 2019

- To advance the education of the public in the history, architecture and constructional heritage in and around the City of Manchester
- To create and promote opportunities at Victoria Baths for the public to undertake a variety of recreational and cultural activities including swimming and arts events.

#### Vision

The long-term vision of the Trust is to establish Victoria Baths as a vibrant international heritage visitor attraction which celebrates the nation's swimming history in an inspirational setting for contemporary arts, whilst restoring the well-loved architectural gem so that the public may again experience the Turkish Baths and swim in an historic pool.

#### **Strategy for Restoration**

The Trust's strategy is to approach the restoration of Victoria Baths in stages with the current project prior to the pandemic being The Re-opening of the Turkish Baths Suite. This project also envisages the creation of a Health Suite and restoration of the first floor of the superintendent's flat.

#### **Review of Activities**

#### Restoration

#### Stained glass

This year has been an extremely successful one in terms of the stained glass restoration. In February, work on the north gable window of the Sports Hall was completed, and a successful "Amazing Glazing Crowdfunder" meant that the corresponding south window could also be restored. Subsequently, funds remaining from the Crowdfunder plus major contributions from two Victoria Baths' Friends, John Lucas and Mark Watson, enabled us to agree that both gable windows in the Females Pool could be restored over the winter months. John Lucas has also committed to fund work to restore the stained glass panels in the Gala Pool entrance doors by Victoria Baths' Stained Glass Group.

#### Superintendent's flat

Architectural work on the top floor of the flat has proceeded slowly. Feasibility work has been carried out and plans drawn up for its use, at least in the first instance, as office accommodation. An application for the required building consent has been made.

#### Re-opening the Turkish Baths

Following a decision in 2018 to make a further bid to the Heritage Lottery Fund under its new Strategic Framework, a preliminary "Expression of Interest" was successfully submitted in May. This permitted the Restoration Task Group to begin to prepare a full bid to restore the Turkish Baths and to create a Health Suite and Activity room in the basement. A decision was also taken to include the first floor of the Superintendent's Flat to be used as possible meeting rooms. Because considerable work on architectural plans was needed in addition to engaging

#### **Trustees' Annual Report**

For the year ended 31st December 2019

with community groups about the project, it was decided to submit the application in early 2020. The full bid was submitted in February 2020. We were notified on 2<sup>nd</sup> April that NLHF were stopping the assessment of applications in order to restructure their funding programmes for Covid-19, and as a result the completion of the Turkish Baths project was of necessity put on hold.

#### • Females Pool Roof

The Trust maintains Victoria Baths on behalf of Manchester City Council and either carries out or procures all day-to-day maintenance. There has been increasing concern in recent years about the very poor state of repair of the Females Pool roof and following advice from Historic England in 2018, it was agreed with architects KPS in August that a detailed survey of the roof would be carried out. Following the survey, a draft report was produced in December setting out recommendations for a repair strategy and a meeting was held with Manchester City Council to begin to explore the possibility of financial support for the restoration.

#### **Fundraising**

Fundraising through event bookings was more successful than ever in 2019, with the Boxing event, the Art Battle, the Royal Northern College of Music and the Indyman Beer Convention all giving donations on top of their hire fees. We also raised £16,333 before gift aid via our Amazing Glazing Crowdfunder for restoration of the Windmill Window and future stained glass restoration.

#### The Archangel Appeal

By December the total funds committed to the Archangel Appeal including gifts, pledges and gift aid stood at £81,250. There were 13 Archangels but 15 individuals, because two of our Archangels are couples. We have given reassurances to them that their donations/pledges will not be used for anything other than the Turkish Baths project without their consent.

#### Swim for Restoration

This year's Swim took place over the weekend of 7-8 September and was a huge success. It was the first time we had put on the Swim for more than a single day at a time, and we also had our first "Swimming Showcase" event on the Saturday evening. This consisted of relay races involving Manchester Grammar School boys and Manchester High School Girls organised by Simon Jones, Director of Development at Manchester Grammar, a demonstration of water polo by his Stretford club and a synchronised swimming display. After costs the total raised from swimming tickets and events was £4,503.

#### Tile Giant

Our continuing partnership with Tile Giant, which has produced a range of "Victoria Baths-inspired" tiles, brought us both publicity and income of £7,126 in 2019. Tile Giant won the DIY Week Award 2019 for best Marketing Initiative for the new tile range and fundraising partnership with Victoria Baths and we were finalists in the Manchester Culture Awards 2019 for Best Business Partnership in November.

#### **Trustees' Annual Report**

For the year ended 31st December 2019

#### Providing public access to Victoria Baths for recreational and cultural activities

The Trust organises public events at Victoria Baths and facilitates a range of activities both public and private. The building is a seasonal heritage visitor attraction and events venue, as the lack of heating makes it impractical to hold many public events in the winter months.

There was a drop in the total number of visits to Victoria Baths with 26,192 visits in 2019 compared to 33,819 in 2018. The breakdown of visitors is as follows:

	2015	2016	2017	2018	2019
Heritage visits	3,856	4,626	5,301	5,021	5,355
Arts, community, education visits	4,968	6,940	7,530	6,445	4,165
Other venue hire visits	17,296	19,032	24,792	22,226	16,625
Other visits	144	4		127	191
Total visits	26,264	30,602	37,623	33,819	26,336

#### Heritage activities and complementary events

The Trust provided access to Victoria Baths to the general public through Heritage Weekends, weekly guided tours and group visits. The public programme was revised for 2019 to provide a more attractive offer to visitors over a limited number of weekends. These were SpringFest in April, Weekend of Words in June, Swim for Restoration in September and the Festive Winter Fair in November. The total attendance was 5,355, compared to 5,021 in 2018.

The number of people on group visits was slightly down on the previous year and in consequence a new tour was planned for 2020, going Behind the Screens. All heritage visits were as follows:

	2015	2016	2017	2018	2019
Open Day visits	2,665	3,612	4,096	3,694	4,198
Wednesday tour visits	457	738	770	804	837
Group visits	734	276	435	523	320
Total heritage visits	3,856	4,626	5,301	5,021	5,355

There were 16 group visits in the year (18 in 2018).

The Trust plans a range of activities at its public events which appeal to different sections of the community. In 2019 public events included the following:

 SpringFest - in its second year - was a fantastic success, attracting over a thousand visitors, with Manchester's Art Battle pitting artist against artist in the Gala Pool on Saturday night.

#### **Trustees' Annual Report**

For the year ended 31st December 2019

- For Weekend of Words we appointed our first Writer-in-Residence, award-winning micro fiction writer Sarah-Clare Conlon, who produced a series of fictional pieces all inspired by Victoria Baths. Sarah-Clare also hosted some reading events during the year, including Re-Place(s) on the Saturday evening at Weekend of Words and judged over 50 entries to our Splash Fiction competition.
- For Swim for Restoration we were able to fill the Gala Pool for public swimming for the third year in a row and, with help from local schools, we also held a Swimming Gala - the first to take place here for 26 years.
- The Festive Winter Fair which has become the most popular of the VB public events, this year attracting 1,608 visitors in total.

#### Arts, community and educational activities

The Trust's objectives include making provision for arts, community and educational activities at Victoria Baths. The numbers of visitors relating to this activity were:

	2015	2016	2017	2018	2019
Arts visits	1,755	2,677	4,717	4,120	3,054
Community events visits	1,429	2,540	1,519	1,305	651
Educational visits	1,784	1,723	1,294	1,020	460
Total	4,968	6,940	7,530	6,445	4,165

The reduction in educational visits recorded is because in 2019 we did not have a Girl Guides sleepover, nor did the Manchester Arts Education Initiative schools drama project take place.

The following notable activities took place in the year:

- Village Green Events organised four pop-up cinema events in the year.
- Three extraordinary and memorable music concerts by RNCM, The Juniper Project and Kinetic/Vonnegut Collective - took place in the Gala Pool and visitors were entertained by community choirs from all around Manchester throughout the year.
- In September, a brand new permanent exhibition opened at the Baths, telling the story of the building's history, its restoration and what the future holds. A Water Palace for the People is a permanent exhibition open to all visitors to the building.

#### **Commercial Building hire**

Venue hire continues to be an important area of business for Victoria Baths although there was a fall in visitor numbers relating to this activity in the year. There were 16,625 visitors to the Baths associated with commercial venue hire in 2019 compared to 22,226 in 2018. In part this is accounted for by the loss of the Manchester Gin Festival in 2018; this has not yet been replaced by an event of similar size.

- The Independent Manchester Beer Convention returned for the eighth year running, taking over the entire building, including the car park, laundry and boiler room.
- Vintage Home Shows continued to thrive and attracted good audiences.
- The popular Yoga Festival returned in July.

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For the year ended 31st December 2019

- The building played host to all sorts of filming, including the BBC's World on Fire, Brassic, and Little Birds, both for Sky, not to mention a PUMA photoshoot with Manchester City boss Pep Guardiola and a Co-op Bank advert.
- Victoria Baths is still popular for weddings, which also generate significant bar profits, however the number of events reduced in 2019, leading to a reduction of income generated by Victoria Baths Trading.

#### **Staffing**

Following an Extraordinary meeting of the Staffing, Volunteering and Governance Committee in the New Year a plan was drawn up on how to staff the Events team for the future. This resulted in two additional Events staff being appointed in the Spring as well as replacements for the Maintenance Officer and Operations Coordinator.

In June, we were notified that our previous Office Coordinator had decided to continue travelling the world after her 12-month sabbatical rather than returning to her post and a new recruit was therefore taken on who is now a valued member of the team.

These changes to the staffing complement necessitated much extra work for staff involved in the induction of new starters and for trustees and staff who formed part of the recruitment processes.

#### Volunteers

The Trust encourages the involvement of the public in its activities in a number of ways; as visitors to events, as participants in activities, as Friends and as volunteers.

Volunteers at Victoria Baths are involved in a very wide range of roles. For example, they carry out stewarding duties at open afternoons and public events, such as car parking or leading guests to their seats at concerts. In addition, they man the Shop, the Tea Room and the Welcome Desk as well as acting as Tour Guides. Other activities include administrative tasks such as helping with mailouts and more specialist ones such as building maintenance and the History Group. All the trustees are of course volunteers.

The huge contribution made by the volunteers was formally recognised this year by Victoria Baths being awarded the Queen's Award for Voluntary Service. Two of our volunteers spent a delightful afternoon at a Buckingham Palace Garden Party in May, and in August a group of around ten attended a presentation at Gorton Monastery. All our volunteers were subsequently provided with Commemorative badges.

#### Friends and Restoration Supporters

Victoria Baths has a well-established Friends membership which enables people all over the UK to show their support for Victoria Baths. Membership options include paying an annual subscription with rates in the year being £30 for a joint membership, £20 waged and £5 unwaged. The Trust offers free Friends membership to selected people to encourage support

#### **Trustees' Annual Report**

For the year ended 31st December 2019

via a subscription in future years. In the year, this included couples who held their wedding at Victoria Baths and those who bought tickets at our Swim for Restoration or our Picnic Concert. Many Victoria Baths volunteers choose to pay a subscription as well as giving their time to the project.

Restoration Supporters are Friends who pay £5 per month or more by standing order. These payments are currently all applied to the Restoration Fund.

The number of Friends and volunteers at 31st December 2019 was as follows:

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	Dec 2018	Dec 2019
Friends paying an annual subscription	399	387
Restoration Supporters	157	157
.Volunteers who don't pay a subscription	90	17
Honorary Friends / Restoration Supporters	11	11
Free memberships	118	217
Total Friends	775	789

	Dec 2018	Dec 2019
Volunteers paying a subscription	55	39
Volunteers who don't pay a subscription	80	17
Total Volunteers	135	56

The reduced number of volunteers recorded at December 2019 is due to a careful review of the volunteers' register during 2019 to identify active volunteers, and remove the inactive ones who had not volunteered within the last two years.

#### **Financial Review and Results**

The financial outcome for 2019 was a reduction in unrestricted funds of £67,182. In the light of this, the trustees decided to undesignate the funds held in the 2 designated funds. This money amounted to £119,336 and resulted in an overall increase in the general fund of £52,154 to £150,587 in the year to 31 December 2019.

This is the seventh year of activity of Victoria Baths Trading Ltd. Non charitable venue income and associated costs are accounted for in the trading company. 2019 was a less successful year than 2018; Turnover was £155,479 in the year compared to £199,032 in 2018 and donated profits were £6,452 in the year compared to £59,115 in 2018. Plans were in place to improve the trading results for 2020, however there has been much reduced trading activity in 2020 due to the pandemic. Many weddings have been postponed to 2021 and the company looks forward to the resumption of events.

#### Trustees' Annual Report

For the year ended 31st December 2019

#### **Reserves Policy**

The Council of Management believes that the Trust should hold financial reserves for the following reasons:

- The Trust has no endowment funding and is dependent on the grant income received annually, together with earned income and donations.
- The Trust requires sufficient funds for three months' staffing and office operation costs in order to meet any shortfall in funding or delay in the approval of grant applications.
- The Trust is operating in a time of considerable change and is working to develop, approve and carry through plans for the future of the Baths which require a large level of capital funding.

At the period end, the Trust held £150,187 in its unrestricted fund, which represents more than three months' operating costs. Whilst this is relatively high, the Trust requires a healthy level of reserves to meet lean years of income generation and to anticipate the acquisition of ownership of Victoria Baths in due course through Community Asset Transfer. The level of unrestricted reserves was a major factor in helping Victoria Baths survive in 2020.

#### **Designated Fund**

The Trust's Designated Fund was aimed at providing resources towards the restoration of the building. When applying to Heritage Lottery Fund, the Trust's Designated Fund was committed as a contribution to Restoration Phase 2. The designation of these funds has been changed and they will now be available to support the less radical capital improvement measures which the trustees are planning to put in place to improve the operating capacity of the building in the future.

#### **Restricted Funds**

The Trust holds three Restricted Funds which represent donations made for specific purposes. These are the Stained Glass Appeal Fund, the Restoration Fund and the Archangel Fund. The Archangel Fund was set up specifically to contribute to the Trust's project to restore the Turkish Baths. The Trust remains committed to the further restoration of Victoria Baths and may decide to reconsider the project to restore the Turkish Baths and the Superintendent's Flat in the future.

Signed on behalf of the Manchester Victoria Baths Trust on 16th December 2020 by:

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#### Independent Examiner's Report to the Trustees of Manchester Victoria Baths Trust

I report on the accounts of the company for the year ending 31<sup>st</sup> December 2019 which are set out on pages 12 to 25.

#### Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this period under section 43(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility:

- to examine the accounts under section 145 of the 2011 Act;
- to follow the procedure laid down in the general Directions given by the Charity Commission under section 145 (5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

#### Basis of independent examiner's report

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

#### **Independent examiner's statement**

In the course of my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - to prepare accounts which accord with the accounting records, comply with the
    accounting requirements of section 396 of the Companies Act 2006 and with the
    methods and principles of the Statement of Recommended Practice: Accounting
    and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Paul Contrain

Paul Cowham FCA DChA Green Fish Resource Centre 46 – 50 Oldham Street Manchester, M4 1LE

18 Dec 20

# Statement of Financial Activities (including Income and Expenditure account) for the year ended 31 December 2019

	Note	Unrestricted funds £	Restricted funds £	Total funds 2019 £	Total funds 2018 £
Income  Donations and legacies	3	14,074	63,192	77,266	121,284
Donations and legacies	3	14,074	03,192	77,200	121,204
Charitable activities	4	32,698	33,143	65,841	73,923
Fees and other income	5	8,783	9,338	18,121	22,486
Investments	6	1,568	-	1,568	775
Total income	•	57,123	105,673	162,796	218,468
Expenditure Raising funds	7, 20	10,272	24,044	34,316	33,048
Charitable activities	8,20	114,033	74,283	188,316	125,624
Total expenditure	. 5	124,305	98,327	222,632	158,672
Net income/(expenditure) for the period	<b>ne</b> 9	(67,182)	7,346	(59,836)	59,796
Transfer between funds	,	· <b>-</b>	-	<del>-</del>	· · · · · · · · · · · · · · · · · · ·
Net movement in funds for the period		(67,182)	7,346	(59,836)	<i>59,7</i> 96
Reconciliation of funds Total funds brought forward	_	217,769	75,323	293,092	233,296
Total funds carried forward	_	150,587	82,669	233,256	293,092

The statement of financial activities includes all gains and losses recognised in the period. All income and expenditure derive from continuing activities.

#### Manchester Victoria Baths Trust Company number 2841292

#### Balance sheet as at 31 December 2019

	Note	31 Decem	ber 2019 £	31 Decem ₤	nber 2018 £
Fixed assets Tangible assets	14		19,854	£	-
Total fixed assets			19,854		-
Current assets Debtors Cash at bank and in hand	15	36,099 183,202		<i>67,361</i> 234,352	
Total current assets		219,301		301,713	
Liabilities Creditors: amounts falling due in less than one year	16	(5,899)		(8,621)	
Net current assets	-		213,402		293,092
Total assets less current liabilities		,	233,256		293,092
Net assets	•		233,256		293,092
Funds of the charity	<u>.</u>			,	<del></del>
Restricted income funds Unrestricted income funds	17 18		82,669 150,587	5 . 1	75,323 217,769
Total charity funds			233,256	. •	293,092

For the period in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006 relating to small companies.

#### Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the period in question in accordance with section 476,
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

Count lot.

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 14 to 25 form part of these accounts.

Signed on behalf of the Manchester Victoria Baths Trust on 16th December 2020 by:

**Bernard Priest** 

#### Notes to the accounts for the year ended 31 December 2019

#### 1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities, SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Manchester Victoria Baths Trust meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

#### b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

There are no key judgments which the trustees have made which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

#### c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

Notes to the accounts for the year ended 31 December 2019 (continued)

#### d Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

#### e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

#### f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

#### g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

#### h Operating leases

Operating leases are leases in which the title to the assets, and the risks and rewards of ownership, remain with the lessor. Rental charges are charged on a straight line basis over the term of the lease.

Notes to the accounts for the year ended 31 December 2019 (continued)

#### i Tangible fixed assets

Individual fixed assets costing £1,000 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

Office fixtures and equipment

4 years

Exhibition room

5 years

#### j Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### k Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### I Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

#### m Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### n Pensions

The charity has a pension scheme for employees to which it makes contributions on behalf of employees who choose to join as well as deducting contributions from employees who chose to make contributions themselves. The charity has met its obligations in relation to Autoenrolment.

#### 2 Legal status of the charity

The charity is a company limited by guarantee registered in England and Wales and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 1.

#### Notes to the accounts for the year ended 31 December 2019 (continued)

#### 3 Income from donations and legacies

	Unrestricted £	Restricted £	Total 2019 £	Unrestricted £	Restricted £	Total 2018 £
Donations	5,513	54,941	60,454	4,735	46,329	51,064
Gift Aid Donation from subsidiary co. Victoria	2,109	8,251	10,360	2,132	8,973	11,105
Baths Trading Ltd	6,452	-	6,452	59,115	-	59,115
Total by fund	14,074	63,192	77,266	65,982	55,302	121,284

#### 4 Income from charitable activities

income from charic	able activities			r		
	Unrestricted	Restricted	Total 2019	Unrestricted	Restricted	Total 2018
	£	£	£	£	£	£
Grants Manchester City	• •		N.		•	
Council Architectural	-	26,368	26,368	-	40,402	40,402 ,
Heritage Fund Earned income	-	6,775	6,775	-	· -	<u>-</u>
Public Events and		•			· ·	
group visits etc. Community Arts &	22,615	<del>-</del>	22,615	19,362	· -	19,362
Education	10,083	-	10,083	14,159	-	14,159
Total by fund	32,698	33,143	65,841	33,521	40,402	73,923

#### 5 Fees and other income – activities for generating funds

	Unrestricted £	Restricted £	Total 2019 £	Unrestricted £	Restricted £	Total 2018 £
Tea Room income	8,601	-	8,601	8,322	-	8,322
Fundraising activity	182	9,338	9,520	<u> </u>	14,164	14,164
•	8,783	9,338	18,121	8,322	14,164	22,486

### Notes to the accounts for the year ended 31 December 2019 (continued)

#### 6 Investment income

	Unrestricted £	Restricted £	Total 2019 £	Unrestricted £	Restricted £	Total 2018 £
Income from deposit accounts	1,568	-	1,568	775	-	775
•	1,568	-	1,568	775	· •_	775

All of the charity's investment income arises from money held in interest bearing deposit accounts. All investment income is unrestricted.

#### 7 Analysis of expenditure on raising funds

	Total 2019	Total 2018
	£	£
Staff costs	18,814	18,463
Fundraising costs	15,502	14,585
<b>4</b>	34,316	33,048

#### 8 Analysis of expenditure on charitable activities

	Total 2019 £	Total 2018 £
Depreciation	· · · -	544
Staff costs	89,633	76,443
Building costs	47,305	<i>31,557</i>
Restoration work	36,935	3,825
Office premises	,2,091	2,310
General running costs Other governance costs	10,776	9,312
Independent examination and accountancy	1,200	1,200
Other governance costs	376	433
	188,316	125,624
	Total 2019 £	Total 2018 £
Restricted expenditure Unrestricted expenditure	74,283 114,033	23,655 101,969
	188,316	125,624
		# I

Notes to the accounts for the year ended 31 December 2019 (continued)

#### 9 Net income/(expenditure) for the year

This is stated after charging/(crediting):	Total 2019 £	Total 2018 £
Depreciation Independent examiner's remuneration	-	544
- accountancy	600	500
- independent examination	600	600
	1	

#### 10 Staff costs

Staff costs during the period were:

Total 2019		Total 2018 £
		_
96,271		83,690
5,266		4,138
•		3,894
•		1,003
		2,181
	14	
108,447		94,906
	£ 96,271 5,266 4,712 2,198	£ 96,271 5,266 4,712 2,198

No employee has employee benefits in excess of £60,000 (2018: None).

All Trust staff are jointly employed by the Trust and Victoria Baths Trading Limited. The average number of members of staff employed during the period (excluding casual bar staff) was 10.4 (2018: 9.1). The average full time equivalent number of staff employed on Victoria Baths Trust activities during the year was 3.5 (2018: 3).

The key management personnel of the charity comprise the trustees and the Project Development Manager and the Operations Manager. The total employee benefits of the key management personnel of the charity were £50,258 (previous year £46,847).

#### 11 Trustee remuneration and expenses, and related party transactions

Neither the trustees nor any persons connected with them received any remuneration during the period (2018: None). Trustee expenses amounting to £205 were claimed in the year (2018 £91).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity, including guarantees, during the period (2018: nil).

Notes to the accounts for the year ended 31 December 2019 (continued)

#### 12 Government grants

The government grants recognised in the accounts were as follows:

	*	Total 2019 £	Total 2018 £
Manchester City Council		26,368	40,402
		26,368	40,402

There were no unfulfilled conditions and contingencies attaching to the grants.

#### 13 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

#### 14 Fixed assets: tangible assets

Cost	Exhibition Roon £	Equipment £	Total £
At 1 January 2019 Additions Disposals	19,854 -	2,167 - -	2,167 19,854 -
At 31 December 2019	19,854	2,167	22,021
Depreciation			
At 1 January 2019 Charge for the year Disposals	- - -	2,167 - -	2,167 - -
At 31 December 2019	_	2,167	2,167
Net book value	<del></del>		
At 31 December 2019	19,854	-	19,854
At 31 December 2018	-	-	-

#### Notes to the accounts for the year ended 31 December 2019 (continued)

13	Debtors	F	31 Dec 19 £	31 Dec 18 £
	Grants receivable		12,523	6,756
	Prepayments & other debtors		4,541	4,875

19,035 *55,730*36,099 *67,361* 

#### 16 Creditors: amounts falling due within one year

Amounts due from Victoria Baths Trading Ltd

	31 Dec 19 £	,31 Dec 18 £
Trade creditors & accruals Taxation and social security costs	2,078 3,821	5,524 <sub>11</sub> 3,097
	5,899	8,621

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#### Notes to the accounts for the year ended 31 December 2019 (continued)

#### 17 Analysis of movements in restricted funds

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2019 £
Restoration fund Archangel fund Stained Glass Manchester City Council Architectural Heritage Fund Sundry restricted funds	22,073 45,489 7,761 - - -	29,067 3,335 38,880 26,368 6,775 1,248	(26,356) - (37,580) (26,368) (6,775) (1,248)	(20,000) - 20,000 - - -	4,784 48,824 29,061 - -
	75,323	105,673	(98,327)	S	82,669
Previous reporting period  Restoration fund Archangel fund Stained Glass Manchester City Council	Balance at 1 January 2018 £ 35,734 - 630	Income £ 39,462 19,273 10,731 40,402	Expenditure £ (26,907) - (3,600) (40,402)	Transfers £ (26,216) 26,216	Balance at 31 December 2018 £ 22,073 45,489 7,761
•	36,364	109,868	(70,909)	-	75,323

**Restoration Fund**: The Trust established this fund to enable Friends and other supporters to contribute to the restoration of the building, in particular the next phase of major restoration work. There was £22,073 in the fund in January 2019. Income in the year came from Restoration Supporters who pay regular standing orders (£9,860), from individual donations (£7,097) from related Gift Aid (£2,771) and from fundraising activity (£9,339). The major fundraising event in the year for our Restoration Fund was the Swim for Restoration held in September.

The main expenditure in the year was part of the salary costs of our Fundraising Officer and Project Development Manager who both focus on raising funds for restoration (£18,814). There was also expenditure on professional fees for developing our plans for the Turkish Baths restoration, survey fees and fundraising expenditure (£8,789 total). The trustees committed £20,000 of the Restoration Fund to contribute to the cost of Stained Glass restoration in the year. The balance of the Restoration Fund at the end of the year was £4,784.

**Archangel Fund**: This appeal launched in 2017 with the aim of providing match funding to support a bid to the Heritage Lottery Fund (now National Lottery Heritage Fund) for the restoration of the Turkish Baths. Despite the rejection of the Trust's application in 2018, new donors continue to come forward to support this appeal. The Archangel Fund stood at £45,489 at the start of the year and at £48,824 at the end of the year.

Notes to the accounts for the year ended 31 December 2019 (continued)

#### 17 Analysis of movements in restricted funds (continued)

**Stained Glass Appeal**: The Trust holds restricted funds specifically for the restoration of the building's stained glass windows. There was £7,761 in the Stained Glass Appeal fund at the start of the year, £38,880 was raised in donations during the year and £20,000 transferred into the Fund from the Trust's Restoration Fund. This enabled the Trust to proceed with the restoration of the second Sports Hall window; the south window which depicts a Windmill. Work on the northern window had been started in 2018 and was completed in 2019. Donors came forward during the year to offer funds for the restoration of both windows in the Females Pool and this work was undertaken early in 2020. The Trust has now completed the restoration of all six major windows in the gables of the three pool halls.

**Manchester City Council**: The city council provided funding towards the maintenance and management of Victoria Baths and in the year contributed £26,368.

**Architectural Heritage Fund:** The Trust undertook an extensive survey of the Females Pool in the year as the very poor condition of the roof in particular has been a cause of increasing concern. The Architectural Heritage Fund made a grant offer of 38% of the cost of the survey and in the year this contribution was £6,775. The full cost of the survey, which was paid for over two financial years, was £26,520. The balance of the cost has been met by the Trust's own funds  $\cdot$ 

**Sundry restricted funds**: Individual donors has covered the cost of joinery work which has enabled new internal stained glass panels to be fitted to doors on the Gala Pool balcony, and display costs.

#### 18 Analysis of movement in unrestricted funds

		Balance at 1 January 2019 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2019
General fund	Ţ	98,433	57,123	(124,305)	119,336	150,587
Building improvement	•	,			<b>⊶</b>	•
(designated fund) Building appeal	• • •	65,000			(65,000)	<b>-</b>
(designated fund)		54,336	·*	· -	(54,336)	-
		217,769	57,123	. (124,305)	, -	150,587

## Notes to the accounts for the year ended 31 December 2019 (continued)

Previous reporting period	Balance at 1 January 2018 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2018 £
General fund Building improvement	142,596	108,600	(87,763)	(65,000)	98,433
(designated fund)	÷			65,000	65,000
Building appeal (designated fund)	54,336	• •	 -	·	54,336
	196,932	108,600	(87,763)	· -	217,769

Name of fund	Description, nature and purposes of the fund
General fund	The free reserves of the charity
Building Improvement (designated fund)	The purpose of the Building Improvement Fund is to undertake specified building improvements as agreed by the Council of Management. The Trust decided to undesignate this money in the year
Building Appeal (designated fund)	This was undesignated by the trustees in the year

#### 19 Analysis of net assets between funds

•	General fund £	Designated funds £	Restricted funds £	Total £
Tangible fixed assets Net current assets/(liabilities)	19,854 130,733	- -	- 82,669	19,854 213,402
Total	150,587	_	82,669	233,256

#### Notes to the accounts for the year ended 31 December 2019 (continued)

#### 20 Additional analysis of expenditure (The following note does not form part of the statutory accounts)

	Restoration fund	Manchester City Council	Architectural Heritage Fund	۳ Stained glass ،	Total m restricted funds	m Support costs	Other m unrestricted costs	Total m unrestricted funds	Designated funds	Total Year ended 31 Dec 2019	Total Year ended 31 Dec 2018 £
Expenditure on raising fur		, <b>E</b>	E	L	E	ž,	Σ.	<b>-</b>	£	£	£
Staff costs	18,814	_	_	_	18,814	_		_	_	18,814	18,463
Fundraising expenses	4,584			646	5,230		_	_	_	5,230	8,111
Tea Room Costs	1,504	-	_	040	3,230	_	3,098	3,098	_	3,098	2,271
Marketing	-	-	_	_	-	_	7,174	7,174	_	7,174	4,203
							,,_, .	7,274		7,274	1,203
Subtotal	23,398			646	24,044	· - ,	10,272	10,272	-	34,316	33,048
Expenditure on											:
charitable activities					•						
Restoration	-	_	-	36,935	36,935		-	· · · · · ·		36,935	3,825
Building expenditure	765	7,059		,	7,824		10,135	10,135	_	17,959	31,545
Professional	3,440	1,800	6,775	_	12,015	_	13,089	13,089	-	25,104	
Staff & volunteers	· -	15,659		-	15,659	24,893·	49,081	73,974	-	89,633	76,443
Activity costs	-	· -	-	-	· -	· - :	4,242	4,242	-	4,242	589
Office premises	-	-	-	-	-	2,091	· -	2,091	-	2,091	2,310
Management & admin	_	1,850	-		1,850	8,926	_	8,926	_	10,776	9,079
Governance	-	-,	_	-	-,	376	_	376	-	376	433
Accountancy	-	. =	-	-		1,200	-	1,200	-	1,200	1,400
Subtotal	4,205	26,368	6,775	36,935	74,283	37,486	76,547	114,033	-	188,316	125,624
Total	27,603	26,368	6,775	37,581	98,327	37,486	86,819	124,305		222,632	158,672