

NORTH WEST NETWORK

FINANCIAL STATEMENTS

AS AT

31 DECEMBER 2009

Company Registration Number 2837260

Charity Number 1024636

WHITNALLS

Chartered Certified Accountants & Registered Auditors
44a Liverpool Road
Lydiate
Merseyside
L31 2LZ

THURSDAY



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COMPANIES HOUSE

NORTH WEST NETWORK**FINANCIAL STATEMENTS****YEAR ENDED 31 DECEMBER 2009**

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NORTH WEST NETWORK
ADMINISTRATIVE INFORMATION

The Trustees of the Committee	M Naeem A C Bennett Z M Sheikh A M Wrigley K Vickers (Resigned – 31 Jan 2009) A E Chaba (Resigned - 20 May 2009) J A Yacoub (Resigned - 18 May 2009) D D Aris (Appointed 19 Feb 2010)
Company Secretary	D S Lambert
Principal Address	2nd Floor Albert House 17 Bloom Street Manchester M1 3HZ
Registered Office	2nd Floor Albert House 17 Bloom Street Manchester M1 3HZ
Auditors	Whitnalls Chartered Certified Accountants & Registered Auditors 44a Liverpool Road Lydiate Merseyside L31 2LZ
Bankers and Other Financial Advisors	Barclays Bank Plc 876 Stockport Road Levenshulme Manchester M19 3BP
Solicitors	Hague Lambert Artillery House 15 Byrom Street Manchester M3 4PF

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2009

The Trustees present their report and the Financial Statements of the charity for the year ended 31 December 2009

The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's trust deed, the Charities Act 1993 and the Statement of Recommended Practice Accounting and Reporting by Charities 2005

The details shown on page 1, administrative information, form part of this report

INTRODUCTION

Structure Governance and Management

Governing Document

North West Network is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 5th August 1993 and amended by Special Resolution, passed 14th July 1994. It is a registered charity with the Charity Commission. Full membership of the company shall be open to charities and friendly societies, industrial and provident societies, companies limited by guarantee and not having a share capital, local enterprise agencies and voluntary organisations in the area of benefit (North West of England) which support the aims and objectives of the Company.

Appointment of Trustees

As set out in the Articles of Association, the board of trustees may appoint any full member of the charity to join the board, provided it does not exceed the capacity of 16. Any member so appointed shall remain until the AGM where they will be eligible for re-election.

At the AGM, one third of the trustees who have served the longest since their last election shall retire with the opportunity to be re-elected.

Trustees Induction and Training

New trustees are provided with an information pack to brief them about their legal obligations under current charity and company law, the content of the Memorandum and Articles of Association, the business plan and recent financial performance. Trustees are encouraged to participate in appropriate training events, which facilitate the understanding of their role.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

ORGANISATION

The board of trustees, which can have up to 16 members, administers the Charity. The board meets every three months to review the finances, human resources, development and delivery of activities that contribute to the charitable objective. A Chief Executive is appointed by the trustees to manage the day to day operation of the Charity. To facilitate operation, the Chief Executive has delegated authority for operational matters, including finance, employment and delivery by the Charity.

The objectives of North West Network are

Maintaining voluntary sector confidence to access European Structural Funds

- Support for emerging networks
- Expansion of volunteer management and development services
- Development of wider funding and grant support services
- Development of wider intelligence and information dissemination on European affairs

Reserves Policy and Risk Management

It is policy of the Charity to maintain unrestricted funds, which are free reserves of the Charity, at a level which equates to a minimum of six months core expenditure. This fund is required to enable the Charity to meet potential liabilities. The management team has in place its own procedure for reviewing and reducing the major risks to which the Charity is exposed. Internal risks are minimised by procedures for authorisation of all transactions and projects and to ensure consistent delivery of all aspects of the company.

Aims and Objectives

The objectives of the Charity are, to improve the efficiency of the administration of charities in direct pursuit of their objects and to further any charitable purpose in the present counties of Lancashire, Merseyside, Cheshire, Cumbria and Greater Manchester, by the provision of advice, training and information of educational value and in particular (but no so as to limit the generality of the foregoing) concerning the nature and assistance provided for charities by the institutions of the European Community.

Activity Overview

THE EUROPEAN TEAM

Practical Support to the Sector

The European Team continued to provide practical support to the Voluntary and Community Sector (VCS) on European funding. We did this through a wide range of activities delivered across the four sub-regions of Greater Manchester, Cheshire, Lancashire and Cumbria.

Throughout 2009 NWN held three contracts to provide support to the VCS in the North West in relation to EU funding.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

ERDF

January - December 2009 European Regional Development Fund Technical Assistance (ERDF TA)

Under this ERDF TA contract during 2009, NWN dealt with telephone enquiries and email enquiries. We held training events and supported organisations directly, with ERDF expressions of interest. We provided ERDF information in 4 NWN newsletters, throughout the year and attended meetings or events where we represented the VCS in relation to the ERDF programme in the North West.

ESF

January - December 2009 European Social Fund Technical Assistance (ESF TA)

January - December 2009 Learning and Skills Council Compact (ESF Compact)

Under the ESF TA contract and the LSC Compact contracts NWN dealt with telephone enquiries and email enquiries. We held training seminars on a range of topics. We held individual advice surgeries for VCS organisations wanting information and help with ESF. We issued email bulletins on various topics and sent to approximately 1,000 VCS organisations across the region. Also, included information about ESF in 4 NWN newsletters distributed across the region. In addition we attended meetings or events to represent the views of the VCS in the North West in relation to the ESF programme.

Highlights and Review of the Year

Much of this year has been spent continuing to respond to the changing nature of the European programmes and keeping our members and clients up to date with developments as they happen.

In January 2009 we did an update on the current programmes for the North West VCS Learning and Skills Network, who we continued to work with throughout the year.

We also attended the Cumbria CVS funding Fair at Carlisle Racecourse in January. Throughout the year NWN attended funding fairs up and down the region, where we met directly with VCS groups and assisted them with their enquiries about European funding. This year, among others, we attended events in Salford in March, organized by Salford CVS and two events in Cheshire, organized by Crewe and Nantwich Voluntary Action CVS.

NWN undertakes a programme of training and briefing events throughout the year and among those delivered this year were events to assist organisation with the LSC PQQ process. These were held during February in Manchester and Preston.

We also hold Introduction to European Funding events regularly throughout the year. In 2009, among others we did such events for Crewe and Nantwich Voluntary Action and for Spurgeons, the national children's charity based in Salford.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Highlights and review of the Year cont'd

During 2009 we continued (as we were in the previous 2000-2006 programme period) to be involved in representing the VCS at various levels of the European programme's governance structures. We are the VCS representative on the ESF Regional Committee and we provide one of the two VCS representatives to the ERDF.

A key highlight of the year was the ESF Community Grants Best Practice event we held at Preston FC in November. This event attended by over 60 organisations also coincided with the production of a DVD by NWN and MNE highlighting projects in the North West assisted through the ESF Community Grants programme.

North West Network also continued its relationship in 2009 with Working Links to ensure full involvement of the VCS in delivering Working Links' ESF contract for the Central Manchester district. North West Network is acting as a delivery partner in this contract, to broker links between the VCS and Working Links.

NWN continued its membership of the European Policy Group which also includes Mersey Network for Europe and Voluntary Sector North West. Evidence of our continued close working with our colleagues on Merseyside in the new European programmes can be seen by our attendance at a number of Merseyside events during 2009.

We also played a role at national level through our membership of Third Sector European Network (TSEN) which is recognised by the UK government and the European Commission as the national voice of the VCS with regard to European funding and policy. NWN is a founder member and John Hacking is a board member of TSEN. To the same end, at a regional level, we have established good working relationships with the LSC and JCP/DWP and have worked closely with them in their delivery of their ESF Co-financing plans. In particular, we have been pro-active in the development of a regional ESF communications and marketing strategy.

We also played a key role, in the later part of the year in ensuring that the VCS had an input into the revision of the NW ESF regional Framework.

As part of a broader European theme, 2009 saw our continued involvement in the European Information Association (EIA) of which NWN staff member Angeliki Stogia is National Secretary and a board member.

VOLUNTEER MANAGEMENT TEAM

2009 was a year of change for the Volunteer Management Team (VMT). The Big Coaching Project ended in March, after three years of Big Lottery Funding, to provide the following activities free to the Voluntary and Community Sector in the North West: Coaching, SAM Volunteer Management (VM), Cascade and Outcomes training.

The VMT were successful in meeting the challenge of moving away from grant dependency and developing their portfolio of services through contracts and income generating activities. They recruited a new member of staff as the Volunteer Coordinator of the Oldham Public Sector Volunteering Project.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Highlights of 2009

The Big Coaching Project was completed, surpassing project targets and expectations. Achievements included

- There are now 37 approved SAM Volunteer Management Practitioners (through SAM VM training) in the North West stretching from Carlisle in the very north and Crewe and Nantwich
- 219 individuals from 156 organisations have been supported by SAM Volunteer Management Practitioners
- Exceeded its Big Coaching Project target by 22 (over 140%)
- Over 200 coaching sessions took place
- 28 volunteer managers received coaching
- 25 individuals received outcomes training
- 12 organisations have been supported to adopt an outcomes focused approach to planning as a result of the training

Commissioned activities funded by Oldham Partnership started in 2009,

- To establish, deliver, promote and coordinate a Public Sector Volunteering Service, across Oldham Council and NHS Oldham (July 2009 - March 2011). Thus providing a single point of contact for members of the public wanting to volunteer and support to services involving volunteers
- To carry out the development stage to establish an Oldham Volunteering Agency, a new hub coordinating all volunteering activity in Oldham (Oct 2009 - March 2010). This will include consulting with volunteers, the general public, voluntary and community organisations and other volunteering agencies to produce a volunteering framework for a new volunteering agency

Other successful activities delivered by the VMT,

- Developed a volunteering strategy for Start in Salford through consultation with staff, members and volunteers
- Working with Volunteer Centre Tameside Reaching Communities Project to coach project staff and develop and deliver SAM VM cascade training programme to eight BME volunteering champions. Although started in 2009 it will be delivered in 2010
- Ran four, autumn, well attended training programs around, time management, recruiting and selecting volunteers, supporting volunteers and monitoring and evaluation

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Other highlights,

- VMT staff are now certified Neuro Linguistic Programming (NLP) Practitioners accredited by the American Board of NLP
- VMT have been provided with a social enterprise mentor through Social Enterprise North West, who will help the team look at how it can generate more income through its services

Future development 2010

The Volunteer Management Team will continue to deliver both contracts in Oldham (Public Sector Volunteering Project and Oldham Volunteering Agency) and provide SAM VM training to BME Champions in Tameside

The Volunteer Management Team will look at its future strategy to build on the portfolio of projects developed in 2009 and create more future opportunities in order to be less grant dependent in this ever changing funding climate

ONE NORTH WEST

One North West's overarching goal is to develop partnerships with organisations that work with Black and Ethnic Minority (BME) communities across the North West in order to develop a stronger voice for the BME third sector and encourage joint working, with the ultimate aim of developing improved social justice and more equitable public services throughout the region

Our unique position at a regional level means that we work primarily with sub-regional and local BME networks to coordinate regional action that develops an active connection with grass-roots BME organisations, so that regional BME third sector influence reflects the priorities of the North West's many BME communities

We intend for links between INW and the BME third sector to be inclusive, transparent and accountable and represent the full geography and diversity that is present within the region

One North West strategic priorities for 2009 - 2014 are to

- 1 Increase knowledge
- 2 Increase influence
- 3 Increase network support
- 4 Increase shared understanding

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Project Outputs and Outcomes

In consideration of our strategic priorities, One North West has addressed the following areas of activity during 2009

- 1 Developing and consulting upon our One North West Regional BME Network Strategy 2009 - 2014
- 2 Influencing the development of the NW Regional Strategy RS2010, helping to shape Part 1 high level strategic framework, ready for consultation in January 2010
- 3 Empowerment - focusing upon initial structure and membership of our NW BME Policy Forum and considering (with them) what its priorities should be
- 4 Regional Compact - helping to develop a framework between regional public sector and regional third sector organisations that better meets the needs of BME third sector
- 5 One North West being able to demonstrate improvements in our leadership, income diversity and efficiency – including the viability of greater independence for One North West and developing new projects for 2010

To address the above concerns we have been actively

- 6 Influencing Northwest Regional Development Agency (NWDA) to shape the rhetoric of RS2010 and the allocation of its resources to better meet the needs of BME people
- 7 Influencing 4NW Stakeholder Group - Social, Economic and Environmental Partners (SEEP) to shape the rhetoric of RS2010 and the allocation of its resources to better meet the needs of BME people
- 8 Influencing Government Office for the North West (GONW) to manoeuvre One North West into a position where we lead on Regional Social Policy and not be limited to reacting to it

Partnership Development

One North West, during the course of 2009, was a member of the following partnerships, in order to support delivery of our role as "Voice" of the BME VCS in the North West and to exert strategic influence at a region level, on behalf of the sector

- NW BME Policy Forum (1NW provides a secretariat and the Forum acts as a driving mechanism for 1NW with regards to Policy and Influence)
- Stakeholder Group (4NW group previously the Social Economic and Environmental Partners The Project Director was Vice-Chair)
- North West Equality and Diversity Group (Project Director was Vice-Chair)
- Review and Scrutiny Group (4NW group scrutinising the NWDA)
- Regional Strategy Advisory Group
- North West Infrastructure Partnership
- Public Service Delivery Network
- North West Regional Strategic Migration Partnership
- Community Safety and Community Cohesion subgroup (of SMP above)
- North West Together We Can Partnership Board
- England Volunteering Development Council North West

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Partnership Development cont'd

- VSS Consortium (Greater Manchester ChangeUp) Diversity Steering Group (The Project Director was Vice-Chair)
- GM Equalities and Human Rights Parliament
- Voice4ChangeEngland (National BME Partnership)
- National Group of Regional BME Networks
- Audit Commission Stakeholder Group
- English Regions Equalities Network (EREN by association with NWEDG)

Future Development

- RS2010 Part 1 High Level Strategic Framework consultation process - we are hosting seven events around the region to engage with BME groups in February 2010
- RS2010 part 2 consultation - which will include policies that underpin delivery of the high level strategic framework consulted upon during the summer 2010
- North West Together We Can project - Towards a Regional BME Third Sector Think Tank incorporating a think piece on the impacts of the recession on the BME third sector and service users, that includes literary review and four in depth case studies, and a One North West Model for BME participation in regional influence activity
- 4 North West project - incorporating Human Rights training for NW BME Policy Forum and support for RS2010 consultations with BME third sector and service users
- Continue organisational development of One North West
- Develop new funding streams
- Develop the Regional BME Network with strong and sustainable relationships
- Grow the NW BME Policy Forum into an effective driver of policy, influence and change
- Develop ways of working with bodies such as the British Institute of Human Rights around rights in the community

Membership 2009

Full Membership breakdown by county within 5 regions are as follows

- Greater Manchester 44 74%
- Lancashire 30 70%
- Cheshire 15 79%
- Cumbria 2 63%
- Merseyside 6 14%

Membership is made up of the following,

- Full members 96 49%
- Associate members 3 51%

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

Staff Members

NAME	POSITION	DATE SERVED
Emile Pinel	Chief Executive	01 01 09 - 31 12 09
James Hadleigh	Director of Development	01 01 09 - 31 12 09
Jane Stanistreet	Operations Manager	01 01 09 - 31 12 09
Ernie Edwards	Finance Manager	01 01 09 - 05 06 09
Kerry Bradley	Finance Manager	18 05 09 - 31 12 09
Denise Marriott	Communications Officer	01 01 09 - 31 12 09
Hema Bradley	Administrator	01 01 09 - 02 10 09
Jenny Tatlock	Administrator	01 01 09 - 31 12 09
Carol Savage	Project Manager	01 01 09 - 31 12 09
Dan Farley	Development Officer	01 01 09 - 31 12 09
John Hacking	Senior European Officer	01 01 09 - 31 12 09
Angeliki Stogia	European Officer	01 01 09 - 31 12 09
Humza Umair	Third Sector Liaison Officer	01 01 09 - 31 12 09
Paul Harris	Project Director	01 01 09 - 31 12 09
Daniel Silver	BME Regional Co-ordinator	10 09 09 - 31 12 09
Siddika Ahmed	Seconded to GONW	01 01 09 - 31 12 09

INVESTMENT POWERS AND RESTRICTIONS

According to the Memorandum and Articles of Association, the Trustees are allowed to invest monies not immediately required for its purpose

Financial Controls

Expenditure incurred by the charity is overseen by the Chief Executive and the Board of Trustees. The day to day management of the accounts is undertaken by the Finance Manager. Mandates are in place to the effect that all cheques are signed by at least one Trustee and the Chief Executive. The Finance Manager is responsible for preparing monthly management accounts, budgets and forecasts for the approval of Trustees.

RESULTS

The results for the year, and the charity's financial position at the end of the year are shown in the attached Financial Statements.

PUBLIC BENEFIT STATEMENT

The Trustees confirmed that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's general guidance on public benefit "Charities and Public Benefit".

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2009

THE TRUSTEES

The Trustees serving during the period and since the period end were as follows

M Naeem	
A C Bennett	
Z M Sheikh	
A M Wrigley	
K Vickers	(Resigned 31 Jan 09)
A E Chaba	(Resigned 20 May 09)
J A Yacoub	(Resigned 18 May 09)
D D Aris	(Appointed 19 Feb10)

RESPONSIBILITIES OF THE TRUSTEES

Company law requires the Trustees to prepare Financial Statements for each financial year which give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year

In preparing those Financial Statements, the Trustees are required to -

select suitable accounting policies, as described on pages 17 to 18, and then apply them consistently

make judgements and estimates that are prudent and reasonable

state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the Financial Statements, and

prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enables them to ensure that the Financial Statements comply with the Companies Act 2006 The Trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

In accordance with company law, as the company's directors, we certify that -

so far as we are aware, there is no relevant audit information of which the company's auditors are unaware, and

we have taken all steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information

NORTH WEST NETWORK**TRUSTEES ANNUAL REPORT (CONTINUED)****YEAR ENDED 31 DECEMBER 2009****AUDITORS**

A resolution to re-appoint Whitnalls as auditors for the ensuing year will be proposed at the annual general meeting in accordance with the provisions of the Companies Act 2006

Registered office
2nd Floor
Albert House
17 Bloom Street
Manchester
M1 3HZ

Declaration I declare, in my capacity as charity trustee, that the trustees have approved the report above, authorised me to sign it on their behalf

Signature

A.M. Wolsky.

Full Name

ANN MARIE WEIGLEY.

Position

Chair

Date

12th September 2010

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NORTH WEST NETWORK

YEAR ENDED 31 DECEMBER 2009

We have audited the Financial Statements of North West Network for the year ended 31 December 2009 on pages 15 to 24. The Financial Statements have been prepared under the accounting policies set out therein.

This report is made solely to the Charity's members, as a body, in accordance with section 475 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE TRUSTEES OF THE COMMITTEE AND THE AUDITORS

As described on page 11, the trustees of the committee (who also act as Trustees for the charitable activities of the company) are responsible for the preparation of the Trustees' Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the Financial Statements give a true and fair view as set out in the Statement of Trustees' Responsibilities.

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you if, in our opinion, as to whether the Financial Statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and have been prepared in accordance with the Companies Act 2006. We also report to you whether, in our opinion, the information given in the Trustees' Annual Report is consistent with those Financial Statements.

In addition, we also report to you if, in our opinion, the charity has not kept adequate accounting records, if the charity's Financial Statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law, are not made.

We read the Trustees' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NORTH WEST NETWORK (CONTINUED)**YEAR ENDED 31 DECEMBER 2009****BASIS OF AUDIT OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

OPINION

In our opinion

- the Financial Statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charitable company's affairs as at 31 December 2009 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the Financial Statements have been properly prepared in accordance with the Companies Act 2006, and
- the information given in the Trustees' Annual Report is consistent with the Financial Statements



R Whittaker FCCA
Senior Statutory Auditor
for and on behalf of Whitnalls Statutory Auditors
44a Liverpool Road
Lydiate
Merseyside
L31 2LZ

Date 29-9-10

NORTH WEST NETWORK
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 DECEMBER 2009

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
INCOMING RESOURCES					
Incoming resources from generated funds:-					
Voluntary income	2	-	-	-	41,373
Investment income	3	2	-	2	537
Incoming resources from charitable activities	4	-	436,323	436,323	532,861
Other incoming resources	5	4,113	134,698	138,811	123,528
TOTAL INCOMING RESOURCES		4,115	571,021	575,136	698,299
RESOURCES EXPENDED					
Costs of generating funds:-					
Charitable activities	6	2,480	505,809	508,289	447,498
Governance costs	7	2,746	155,570	158,316	161,113
TOTAL RESOURCES EXPENDED	8	5,226	661,379	666,605	608,611
NET OUTGOING/INCOMING RESOURCES BEFORE TRANSFERS		(1,111)	(90,358)	(91,469)	89,688
Transfer between funds		(67,440)	67,440	-	-
NET OUTGOING/INCOMING RESOURCES FOR THE YEAR		(68,551)	(22,918)	(91,469)	89,688
Total funds brought forward		135,517	99,888	235,405	145,717
Total funds carried forward		66,966	76,970	143,936	235,405

The charitable company has no recognised gains or losses other than the results for the year as set out above

All of the activities of the charitable company are classed as continuing

NORTH WEST NETWORK

BALANCE SHEET

31 DECEMBER 2009

	Note	2009 £	2008 £
FIXED ASSETS			
Tangible assets	9	6,255	3,422
CURRENT ASSETS			
Debtors	10	173,613	236,799
Cash at bank and in hand		23,154	35,288
		<u>196,767</u>	<u>272,087</u>
CREDITORS: Amounts falling due within one year	11	<u>(59,086)</u>	<u>(40,104)</u>
NET CURRENT ASSETS		137,681	231,983
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>143,936</u>	<u>235,405</u>
FUNDS			
Unrestricted		66,966	135,517
Restricted	13	76,970	99,888
		<u>143,936</u>	<u>235,405</u>

These Financial Statements were approved by the trustees of the committee on
the 14-9-10, and are signed on their behalf by

Trustee

A. M. Wrigley
AM WRIGLEY

Dan Aris
D D ARIS

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

1. ACCOUNTING POLICIES

Basis of accounting

The Financial Statements have been prepared under the historical cost convention, and in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2005) issued in March 2005, applicable UK accounting standards and the Companies Act 2006

Cash flow statement

The trustees have taken advantage of the exemption in Financial Reporting Standard No 1 from including a cash flow statement in the Financial Statements on the grounds that the charitable company is small

Incoming Resources

Charitable trading activities

Income from affiliation fees is included in incoming resources for the year to which the relevant subscriptions relates

Grants receivable

All grants receivable are for particular restricted purposes which do not amount to pre-conditions regarding entitlement. This income is included in incoming resources of restricted funds in the accounting period to which it relates

Interest receivable

Interest is included when receivable by the charity

Netting off of income and expenditure

All incoming resources are shown gross. Expenditure on fundraising is disclosed separately, only if this is not practicable the expenditure can be offset against income

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

1. ACCOUNTING POLICIES *(continued)*

Fund accounting

Funds held by the charity are either

* Unrestricted general funds - these are funds which can be used in accordance with the charitable objectives of the charity, at the discretion of the trustees

* Restricted funds - these are funds which can only be used for particular purpose within the objects of the charity. Restrictions arise when funds applied for are the particular restricted purpose

Tangible fixed assets

All fixed assets bought during the year are capitalised at cost

Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any vat, which cannot be recovered

Certain expenditure is directly attributable to specific activities and has been included in those categories. Certain other costs, which are attributable to more than one activity, are apportioned across cost categories on the basis of an estimate of the proportion of the time spent by staff on those activities

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Equipment - 33% straight line basis

Computer Equipment - 33% straight line basis

Operating lease agreements

Rentals applicable to operating leases, where substantially all of the benefits and risks of ownership remain with the lessor, are charged against income as incurred

Pension costs

The charity has arranged to make pension contributions on behalf of qualifying employees. Pension costs charged in the Statement of Financial Activities represent the contributions payable by the charity in the year

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

2. VOLUNTARY INCOME

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
Grants -				
Public match funding	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,373</u>

3. INVESTMENT INCOME

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
Bank interest receivable	<u>2</u>	<u>-</u>	<u>2</u>	<u>537</u>

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
European social fund	-	190,725	190,725	288,598
European regional development fund	-	61,522	61,522	68,028
Office of the Third Sector	-	48,727	48,727	71,810
Big Lottery	-	105,349	105,349	104,425
Capacity builders	-	30,000	30,000	-
	<u>-</u>	<u>436,323</u>	<u>436,323</u>	<u>532,861</u>

5. OTHER INCOMING RESOURCES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
Other income	2,877	134,698	137,575	120,060
Affiliation fees	1,236	-	1,236	3,468
	<u>4,113</u>	<u>134,698</u>	<u>138,811</u>	<u>123,528</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

6. CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
Grants	-	12,207	12,207	-
Staff salaries and wages	-	385,735	385,735	333,250
Employers NIC	-	41,004	41,004	35,748
Staff pension costs	-	27,354	27,354	27,630
Staff recruitment costs	-	5,743	5,743	444
Advertising and publicity	-	13,232	13,232	10,506
Consultancy and sub-contract	-	5,966	5,966	22,598
Equipment hire	-	7,398	7,398	6,305
Staff travel and training	-	7,170	7,170	7,770
Depreciation of fixed assets	2,480	-	2,480	3,247
	<u>2,480</u>	<u>505,809</u>	<u>508,289</u>	<u>447,498</u>

7. GOVERNANCE

	Unrestricted Funds £	Restricted Funds £	Total Funds 2009 £	Total Funds 2008 £
Salaries	-	67,035	67,035	64,190
Office costs	2,585	79,340	81,925	91,618
Audit fees	-	4,860	4,860	3,550
Legal and professional	-	4,335	4,335	1,755
Interest payable	161	-	161	-
	<u>2,746</u>	<u>155,570</u>	<u>158,316</u>	<u>161,113</u>

8. TOTAL RESOURCES EXPENDED

	Staff costs £	Depreciation £	Grants paid and other costs £	Total Funds 2009 £	Total Funds 2008 £
Charitable activities	454,093	2,480	51,716	508,289	447,498
Governance	67,035	-	91,281	158,316	161,113
	<u>521,128</u>	<u>2,480</u>	<u>142,997</u>	<u>666,605</u>	<u>608,611</u>

NORTH WEST NETWORK**NOTES TO THE FINANCIAL STATEMENTS****YEAR ENDED 31 DECEMBER 2009****8. TOTAL RESOURCES EXPENDED** *(continued)***The aggregate payroll costs were:**

	2009	2008
	£	£
Wages and salaries	508,228	447,194
Social security costs	5,830	5,081
Other pension costs	7,070	8,543
	<u>521,128</u>	<u>460,818</u>

Particulars of employees:

The average number of staff employed by the charity during the financial year amounted to

	2009	2008
	No	No
Number of project staff	11	11
Number of administrative staff	2	2
	<u>13</u>	<u>13</u>

There were no employees earning over £ 60,000, during the year

No remuneration has been paid to any of the trustees during the year

NORTH WEST NETWORK**NOTES TO THE FINANCIAL STATEMENTS****YEAR ENDED 31 DECEMBER 2009****8. TOTAL RESOURCES EXPENDED** *(continued)***Analysis of other resources expended:**

	2009	2008
	£	£
Grants paid	12,207	-
Staff recruitment costs	5,743	444
Advertising and publicity	13,232	10,506
Consultancy and sub-contract	5,966	22,598
Equipment hire	7,398	6,305
Staff travel and training	7,170	7,770
Rent	35,381	37,438
Rates & water	2,384	2,508
Light & heat	1,236	1,782
Insurance	4,630	3,627
Repairs & maintenance	505	462
Telephone	8,269	6,778
Printing, postage and stationery	6,511	6,460
Information technology costs	3,885	7,246
Seminars, events and publications	10,809	14,353
Sundry and staff expenses	7,349	9,994
Legal fees	4,335	1,755
Audit fees	4,860	3,550
Bank charges	965	970
Interest payable	162	-
	<u>142,997</u>	<u>144,546</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

9. TANGIBLE FIXED ASSETS

	Equipment-	Computer	Total
	£	Equipment -	£
COST			
At 1 January 2009	12,452	36,448	48,900
Additions	3,875	1,437	5,312
At 31 December 2009	<u>16,327</u>	<u>37,885</u>	<u>54,212</u>
DEPRECIATION			
At 1 January 2009	9,708	35,770	45,478
Charge for the year	1,758	721	2,479
At 31 December 2009	<u>11,466</u>	<u>36,491</u>	<u>47,957</u>
NET BOOK VALUE			
At 31 December 2009	<u>4,861</u>	<u>1,394</u>	<u>6,255</u>
At 31 December 2008	<u>2,744</u>	<u>678</u>	<u>3,422</u>

10. DEBTORS

	2009	2008
	£	£
Trade debtors	167,278	222,836
Other debtors	86	1,765
Prepayments	6,249	12,198
	<u>173,613</u>	<u>236,799</u>

11. CREDITORS: Amounts falling due within one year

	2009	2008
	£	£
Bank loans and overdrafts	-	14,380
Trade creditors	10,920	9,782
PAYE and social security	44,120	-
VAT	-	9,869
Other Creditors	<u>48</u>	<u>-</u>
	44,168	9,869
Accruals	3,998	6,073
	<u>59,086</u>	<u>40,104</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2009

12. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2009 the charitable company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings	
	2009	2008
	£	£
Operating leases which expire:		
Within 2 to 5 years	<u>22,975</u>	<u>22,975</u>

13. RESTRICTED FUNDS

	Balance at 1 January 2009	Movement in resources: Incoming	Outgoing & Transfers	Balance at 31 December 2009
	£	£	£	£
Restricted Fund	<u>99,888</u>	<u>571,021</u>	<u>(593,939)</u>	<u>76,970</u>

14. ANALYSIS OF NET ASSETS BETWEEN RESTRICTED AND UNRESTRICTED FUNDS

	Tangible fixed assets	Other net assets	Total
	£	£	£
Restricted Fund	-	76,970	76,970
Unrestricted funds	<u>6,255</u>	<u>60,710</u>	<u>66,966</u>
	<u>6,255</u>	<u>137,680</u>	<u>143,936</u>

15. COMPANY LIMITED BY GUARANTEE

The company has no share capital and is limited by guarantee The maximum payable by members in the event of winding up is limited to £1