

NORTH WEST NETWORK

FINANCIAL STATEMENTS

AS AT

31 DECEMBER 2008

Company Registration Number 2837260

Charity Number 1024636

WHITNALLS

Chartered Certified Accountants & Registered Auditors

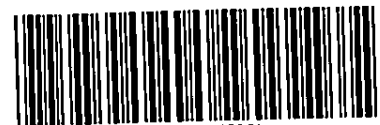
44a Liverpool Road

Lydiate

Merseyside

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NORTH WEST NETWORK

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2008

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**NORTH WEST NETWORK
ADMINISTRATIVE INFORMATION**

Trustees	M Naeem A C Bennett Z M Sheikh A M Wrigley K Vickers
Company Secretary	D S Lambert
Principal Address	2nd Floor Albert House 17 Bloom Street Manchester M1 3HZ
Registered Office	2nd Floor Albert House 17 Bloom Street Manchester M1 3HZ
Auditors	Whitnalls Chartered Certified Accountants & Registered Auditors 44a Liverpool Road Lydiate Merseyside L31 2LZ
Bankers and Other Financial Advisors	Barclays Bank Plc 876 Stockport Road Levenshulme Manchester M19 3BP
Solicitors	Hague Lambert Artillery House 15 Byrom Street Manchester M3 4PF

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2008

The Trustees have pleasure in presenting their report and the Financial Statements of the charity for the year ended 31 December 2008

The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's trust deed, the Charities Act 1993 and the Statement of Recommended Practice Accounting and Reporting by Charities 2005

The details as shown on page 1, administrative information, form part of this report

INTRODUCTION

Structure Governance and Management

Governing Document

North West Network is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 5th August 1993 and amended by Special Resolution, passed 14th July 1994. It is a registered charity with the Charity Commission. Full membership of the company shall be open to charities and friendly societies, industrial and provident societies, companies limited by guarantee and not having a share capital, local enterprise agencies and voluntary organisations in the area of benefit (North West of England) which support the aims and objectives of the Company.

Appointment of Trustees

As set out in the Articles of Association, the board of trustees may appoint any full member of the charity to join the board, provided it does not exceed the capacity of 16. Any member so appointed shall remain until the AGM where they will be eligible for re-election.

At the AGM, one third of the trustees who have served the longest since their last election shall retire with the opportunity to be re-elected.

Trustees Induction and Training

New trustees are provided with an information pack to brief them about their legal obligations under current charity and company law, the content of the Memorandum and Articles of Association, the business plan and recent financial performance. Trustees are encouraged to participate in appropriate training events, which facilitate the understanding of their role.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2008

ORGANISATION

The board of trustees, which can have up to 16 members, administers the Charity. The board meets every three months to review the finances, human resources, development and delivery of activities that contribute to the charitable objective. A Chief Executive is appointed by the trustees to manage the day to day operation of the Charity. To facilitate operation, the Chief Executive has delegated authority for operational matters, including finance, employment and delivery by the Charity.

The objectives of North West Network are

Maintaining voluntary sector confidence to access European Structural Funds

- Support for emerging networks
- Expansion of volunteer management and development services –
- Development of wider funding and grant support services -
- Development of wider intelligence and information dissemination on
- European affairs

Reserves Policy and Risk Management

It is policy of the Charity to maintain unrestricted funds, which are free reserves of the Charity, at a level which equates to a minimum of six months core expenditure. This fund is required to enable the Charity to meet potential liabilities. The management team has in place its own procedure for reviewing and reducing the major risks to which the Charity is exposed. Internal risks are minimised by procedures for authorisation of all transactions and projects and to ensure consistent delivery of all aspects of the company.

Aims and Objectives

The objectives of the Charity are, to improve the efficiency of the administration of charities in direct pursuit of their objects and to further any charitable purpose in the present counties of Lancashire, Merseyside, Cheshire, Cumbria and Greater Manchester, by the provision of advice, training and information of educational value and in particular (but not so as to limit the generality of the foregoing) concerning the nature and assistance provided for charities by the institutions of the European Community.

Activity Overview

THE EUROPEAN TEAM

Practical Support to the Sector

The European Team continued to provide practical support to the Voluntary and Community Sector (VCS) on European funding. We did this through a wide range of activities delivered across the four sub-regions of Greater Manchester, Cheshire, Lancashire and Cumbria.

Throughout 2008 NWN held three contracts to provide support to the VCS in the north west in relation to EU funding.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

ERDF

January - December 2008 European Regional Development Fund Technical Assistance (ERDF TA)

Under this ERDF TA contract during 2008, NWN dealt with 70 telephone enquiries and 157 email enquiries. We held 4 training events and supported 23 organisations directly, with ERDF expressions of interest and applications. We provided ERDF information in 4 NWN newsletters, throughout the year and attended 100 meetings or events where we represented the VCS in relation to the ERDF programme in the north west.

ESF

April - December 2008 European Social Fund Technical Assistance (ESF TA) November - December 2008 Learning and Skills Council Compact (ESF Compact)

Under the ESF TA contract and the LSC Compact contracts NWN dealt with 157 telephone enquiries and 403 email enquiries. We held 8 training seminars with 187 people attending the events. We held 26 individual advice surgeries for VCS organisations wanting information and help with ESF. We issued 13 email bulletins on various topics and sent 6 mailings. The email bulletins and mailings are sent to approximately 1,000 VCS organisations across the region. Also, included information about ESF in 4 NWN newsletters distributed across the region. In addition we attended 65 meetings or events to represent the views of the VCS in the north west in relation to the ESF programme.

Highlights and Review of the Year

Much of this year has been spent adapting to the nature of the new European programmes, which really began to operate in practice during 2008.

In January 2008, we attended the Jobcentre Plus (JCP) ESF Phase 1 presentation events in Warrington, Lancaster, Oldham, and Manchester and assisted VCS organisations who were interested in becoming contractors or sub-contractors in the JCP ESF Co-financing plan procurement programme.

We also attended the Learning and Skills Council Invitation to Tender event at Aintree Racecourse in January.

Throughout the year NWN attended funding fairs up and down the region, where we met directly with VCS groups and assisted them with their enquiries about European funding. This year, among others we attended events in Morecambe in March organized by Lancaster CVS and two events in Barrow and Kendal organized by Cumbria CVS.

NWN undertakes a programme of training and briefing events throughout the year and among those delivered this year were events to assist organisations with the LSC PQP process. These were held during July in Manchester, Preston and Crewe.

We also held Introduction to European Funding events regularly throughout the year. In 2008, as well as the ones we held for Stockport CVS in June and Salford CVS in November, we, also, held a major regional event in Manchester in April which was attended by over 100 organisations.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

When the LSC announces a bidding round in their ESF Co-finance programme NWN holds briefing events for potential VCS applicants. Among these events this year were events in Preston in April and in Manchester in October.

A particular highlight of the year, which NWN attended was, the NW ESF Celebration and Awards Ceremony event, at the Hilton Hotel in June. The VCS won the majority of the awards and NWN's James Hadleigh was one of the award presenters. NWN's John Hacking was the VCS representative on the judging panel.

A notable event in 2008 was the last formal meeting of the Objective 2 Programme Management Committee, which met for the last time in Manchester in December. This marked the formal end of the 2000-2006 Objective 2 ERDF programme in the north west.

During 2008 we continued (as we were in the previous 2000-2006 programme period) to be involved in representing the VCS at various levels of the European programme's governance structures. We are the VCS representative on the ESF Regional Committee and we provide one of the two VCS representatives to the ERDF.

North West Network, also, entered into a new working relationship with Working Links, to ensure full involvement of the VCS in delivering Working Links ESF contract for the Central Manchester district. North West Network is acting as a delivery partner in this contract to broker links between the VCS and Working Links. On 31st October North West Network employed Humza Umar as Third Sector Liaison Project Manager.

NWN continued its membership of the European Policy Group which also includes Mersey Network for Europe and Voluntary Sector North West. Evidence of our increasing close working with our colleagues on Merseyside, in the new European programmes, can be seen by our attendance at a number of Merseyside events this year.

We also played a role at national level through our membership of Third Sector European Network (TSEN), which is recognised by the UK government and the European Commission as the national voice of the VCS with regard to European funding and policy. NWN is a founder member and John Hacking is a board member.

To the same end, at a regional level, we have established good working relationships with the LSC and JCP/DWP and have worked closely with them in their delivery of their ESF Co-financing plans. In particular, we have been pro-active in the development of a regional ESF communications and marketing strategy.

As part of a broader European theme, 2007 saw our continued involvement in the European Information Association (EIA), of which NWN staff member Angeliki Stogia is National Secretary and board member.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2008

VOLUNTEER MANAGEMENT TEAM

NWN was successful in obtaining the 3 years funding from the Big Lottery Fund, in February 2006. The project, called The Big Coaching Project, started in March 2006 and will run until March 2009.

The project has the following main three activities:

- coaching for volunteer managers
- assisting volunteer managers to develop their skills and knowledge in managing volunteers in a series of one to one sessions
- SAM Volunteer Management Cascade Training
- to train individuals within volunteering infrastructure organisations on how to get the best use of SAM Volunteer Management, when supporting volunteer managers in developing their volunteer programmes
- Outcome Focused Training - training volunteer involving organisations in outcomes focussed organisational planning

The Big Coaching Project has been delivered in rounds at a sub-regional level. We have now completed all five rounds (in each of the sub-regions). We continue to coach volunteer managers.

Highlights of 2008

- 13 volunteer managers have received coaching over a total of 77 coaching sessions
- 19 volunteering infrastructure organisations were trained as NWN approved SAM Volunteer Management Practitioners in Cumbria, Cheshire and Merseyside
- SAM Volunteer Management has been used within 38 organisations during the training
- We now have 37 SAM Volunteer Management Practitioners covering all of the 5 sub regions in the North West
- The Volunteer Management Team successfully carried out a bespoke SAM Volunteer Management training to 5 staff from a SAM Volunteer Practitioner organisation
- 2 successful SAM Volunteer Management Practitioners follow up meetings took place for Cheshire and Lancashire. This enabled practitioners to share their experiences, ideas and enthusiasm around the use of SAM Volunteer Management.
- 7 organisations have received Outcomes focused training
- We developed an exciting partnership with Oldham Council and delivered SAM Volunteer Management training to 12 staff and 2 VCS groups
- We, also, facilitated a consultation group made up of Oldham Council's SAM Volunteer Management Practitioners, managers and other interested parties, to develop Oldham Council's Volunteer Involving Policy
- We obtained funding from Awards for All to successfully run a Diploma in Neuro Linguistic Programming (NLP). 12 individuals (who have received training or coaching from the Big Coaching Project) and the volunteer management team staff all received their NLP Diplomas
- We are, currently, in the process of researching the impact NLP will have on the work of everyone who attended our training. A report of the findings will be available in early 2009
- We have continued to attend the England Volunteering Development Council over the past year. Chief Executive, Emile Pinel is Chair of the council who managed the successful completion of a three-year regional volunteering infrastructure strategy

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

Future development 2009

The Volunteer Management Team plan to continue to expand on the work of the Big Coaching Project by

- Developing additional services such as supervision training and external supervision
- Promoting SAM Volunteer Management to local authorities following the success experienced in Oldham.
- Offering coaching to the wider VCS

We have passed the first stage of the Big Lottery Fund Reaching Communities funding and plan to submit a full application in 2009 and other grant and public sector funding opportunities will be explored.

The Volunteer Management Team will seek to develop more opportunities to sell its services in a similar way, as it has done in the case of Oldham Council SAM VM Training and policy development.

Both members of the VMT will receive training in 2009 to become Certified NLP Practitioners

A full evaluation of the Big Coaching Project will take place in 2009

ONE NORTH WEST

From April 2008, One North West's overarching aim was to increase the effectiveness of organisations working with and for black and ethnic minority communities across the North West region.

During 2008, and the first three months of 2009, we worked to achieve this through working towards achieving the following four outcomes

- 1 A better informed BME VCS delivering quality services to BME Communities
- 2 A secure strategic influence for BME VCS at a regional level
- 3 Longer-term security for the race agenda within wider equalities framework
- 4 An enhanced capacity for One North West to support BME VCS

Project Outputs and Outcomes

A principle focus of One North West during 2008-2009 had been to enable the flow of information, views and perspectives and learning between the BME VCS, One North West and the public sector. Our most important resource was our membership and, in recognition of this, our energy has been towards increasing engagement with our members

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 DECEMBER 2008

At the end of this financial year we successfully

- Increased engagement between local BME Networks, BME stakeholders and One North West, through opening up our Advisory Board meetings to wider involvement
- Enjoyed a 10.5% increase in new members by end October 2008
- Explored development of a BME Policy Forum
- Completed the ground work for a five year strategy
- Developed a communications plan
- Sent out 53 E-bulletins 4 newsletters, including 12 articles specifically of interest to One North West members
- Encouraged active consultation between the public sector and BME VCOs on four Government Consultations, and also brought a BME perspective to twelve other consultations
- Prepared One North West for structural change

Following on from the ground work (above), we successfully developed a draft five-year strategy that will go to full consultation in 2009. We aim to launch the strategy in September 2009

Our four outcomes mirror those of our BASIS project. We will

- Increase knowledge
- Increase influence
- Increase network support
- Increase shared understanding

We have been working alongside Voluntary Sector North West (VSNW) and North West Infrastructure Partnership (NWIP) to develop stronger partnership and connectivity across the Third Sector. The ground work has been completed and the advent of BASIS should ensure a greater level of collaboration across the sector.

One North West has worked with the North West Development Agency to ensure the work of the agency, in implementation of the RES, takes proper account of the needs of BME communities, we will continue our work into 2009/2010, in relation to the new single Regional Strategy RS2010.

With an end to the North West Regional Assembly, following the Sub-National Review, we worked hard to make new routes into the successor body, 4NW the Regional Leaders Forum. We are delighted with the outcome. A stakeholder group emerged with strong links into the Board of 4NW. The Project Director was subsequently elected vice-chair of this group, in addition to this, the Project Director was, also, elected onto the Review and Scrutiny Committee, which oversees the work of the NWDA.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

In our work to engage with regional social policy, we took a leading role in Equality and Diversity in this region, this has included being vice-chair of the North West Equality and Diversity Group, attending the NWDA Equality and Diversity Summit hosted by Liz Meek, being a member of the Greater Manchester Equalities and Human Rights Forum, being chair of the Greater Manchester Diversity Steering Group (for the Change Up Consortium) and also representing the North West at the English Regions Equality Network (EREN)

Wider social policy engagement included making a response to Department for Communities and Local Government on its Cohesion Guidance for Funders, steering the LAA refresh and steering a SEEP seminar on deprived communities that will support an active contribution to RS2010

We have also contributed toward development of a Regional Compact and were one of the Compact Champions

Whilst more needs to be done to consolidate strategic influence for BME VCS at the regional level, we have made significant progress towards this during the course of the year

The outcome around longer-term security for the race agenda within a wider equalities framework has been harder to progress. Whilst we have started some ground-work for this, it made best sense for activities to pause until the BME Policy Forum is operational during 2009 - 2010, when we hope to target this activity further

Partnership Development

One North West, during the course of 2008, was a member of the following partnerships, in order to support delivery of our role as "Voice" of the BME VCS in the North West and to exert strategic influence at a region level, on behalf of the sector

- Stakeholder Group (4NW group previously the Social Economic and Environmental Partners The Project Director was Vice-Chair)
- North West Equality and Diversity Group (Project Director was Vice-Chair) - Review and Scrutiny Group (4NW group scrutinising the NWDA).
- Regional Strategy Advisory Group
- North West Voluntary and Community Sector Economic Policy Group (Project Director was Vice-Chair)
- North West Infrastructure Partnership
- Public Service Delivery Network.
- Regional VCS Learning and Skills Network.
- Migrant Workers North West Steering Group
- North West Regional Strategic Migration Partnership
- Community Safety and Community Cohesion subgroup (of SMP above)
- North West Together We Can Partnership Board
- England Volunteering Development Council North West
- Greater Manchester Forum
- VSS Consortium (Greater Manchester ChangeUp) Diversity Steering Group (The Project Director was Vice-Chair)
- GM Equalities and Human Rights Parliament
- Voice4ChangeEngland (National BME Partnership)
- National Group of Regional BME Networks
- Audit Commission Stakeholder Group
- English Regions Equalities Network (EREN by association with NWEDG)

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

Future Development

We will be working with the Lesbian and Gay Foundation and Refugee Action to deliver four outcomes in relation to under-represented communities in the North West

One North West will certainly benefit from recruitment to a co-ordinator post responsible for development of a BME Policy Forum, which will significantly increase our connectivity from regional, to sub-regional, to local levels and grow our intelligence base in the region

Whilst the Office for the Third Sector (OTS) funding ceases from 31st March 2009, Capacitybuilders announced a limited pot for Regional BME Networks to bid into. We expect to submit our workplan at the start of the 2009-2010 financial period

Membership 2008

Full Membership breakdown by county within 5 regions are as follows:

Greater Manchester 35%

Lancashire 32.5%

Cheshire 22.8%

Cumbria 4.8%

Greater Merseyside 4.9%

Associate Membership breakdown by county are as follows

Greater Manchester 0%

Lancashire 60%

Cheshire 0%

Cumbria 20%

Greater Merseyside 20%

Staff Members

NAME	POSITION	DATE SERVED
Emile Pinel	Chief Executive	01 01 08 - 31.12.08
James Hadleigh	Director of Development	01 01 08 - 31 12.08
Jane Stanistreet	Operations Manager	01 01.08 - 31 12 08
Ernie Edwards	Finance Manager	01 01 08 - 31 12 08
Denise Marriott	Communications Officer	01 01 08 - 31 12.08
Hema Bradley	Administrator	01 01.08 - 31 12 08
Jenny Tatlock	Administrator	01 09 08 - 31 12 08
Carol Savage	Project Manager	01 01 08 - 31 12 08
Dan Farley	Development Officer	01 01 08 - 31 12 08
John Hacking	Senior European Officer	01 01 08 - 31 12 08
Angeliki Stogia	European Officer	01 01 08 - 31 12 08
Humza Umair	Third Sector Liaison Officer	03 11 08 - 31 12 08
Paul Harris	Project Director	01 01.08 - 31 12.08
Siddika Ahmed	Seconded to GONW	01 01 08 - 31 12 08

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

INVESTMENT POWERS AND RESTRICTIONS

According to the Memorandum and Articles of Association, the Trustees are allowed to invest monies not immediately required for its purpose

Financial Controls

Expenditure incurred by the charity is overseen by the Chief Executive and the Board of Trustees. The day to day management of the accounts is undertaken by the Finance Manager. Mandates are in place to the effect that all cheques are signed by at least one Trustee and the Chief Executive. The Finance Manager is responsible for preparing monthly management accounts, budgets and forecasts for the approval of Trustees.

Related Party Transactions

During the year the charity purchased services amounting to £305 from Community Support Plus Limited, a company in which Z M Sheikh is a director.

Also, during the year, the charity charged affiliation fees amounting to £40 to New Era Enterprise (E Lancs), a company in which A M Wrigley is a director. In addition during the year, the subsidiary NWN1 Limited was dissolved. All transactions have been made on a normal commercial basis.

RESULTS

The results for the year, and the charity's financial position at the end of the year are shown in the attached Financial Statements.

THE TRUSTEES

The Trustees serving during the period and since the period end were as follows

M Naeem	
A C Bennett	
Z M Sheikh	
A M Wrigley	
K Vickers	
A E Chaba	
J A Yacoub	
S Egan	(Resigned 27 Apr 2008)

A E Chaba resigned as a trustee on 20 May 2009. J A Yacoub resigned as a trustee on 18 May 2009.

NORTH WEST NETWORK

TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

RESPONSIBILITIES OF THE TRUSTEES

Company law requires the Trustees to prepare Financial Statements for each financial year which give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year

In preparing those Financial Statements, the Trustees are required to -

- select suitable accounting policies, as described on pages 17 to 18, and then apply them consistently

- make judgements and estimates that are prudent and reasonable

- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the Financial Statements, and

- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enables them to ensure that the Financial Statements comply with the Companies Act 1985 The Trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

In accordance with company law, as the company's directors, we certify that -

- so far as we are aware, there is no relevant audit information of which the company's auditors are unaware, and

- we have taken all steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information

AUDITORS

A resolution to re-appoint Whitnalls as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985

NORTH WEST NETWORK


TRUSTEES ANNUAL REPORT *(CONTINUED)*

YEAR ENDED 31 DECEMBER 2008

Registered office
2nd Floor
Albert House
17 Bloom Street
Manchester
M1 3HZ

I declare in my capacity as Charity Trustee, that the trustees have approved the report above, and authorised me to sign it on their behalf

Signature



Full Name

ANN MARIE WRIGLEY

Date

22nd January 2012

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NORTH WEST
NETWORK**

YEAR ENDED 31 DECEMBER 2008

We have audited the Financial Statements of North West Network for the year ended 31 December 2008 on pages 15 to 24. The Financial Statements have been prepared under the accounting policies set out therein.

This report is made solely to the Charity's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**RESPECTIVE RESPONSIBILITIES OF THE TRUSTEES OF THE COMMITTEE AND THE
AUDITORS**

As described on page 12, the trustees of the committee (who also act as Trustees for the charitable activities of the company) are responsible for the preparation of the Trustees' Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Trustees' Responsibilities.

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the Financial Statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985, and whether the information given in the Trustees' Annual Report is consistent with those Financial Statements.

We also report to you, if in our opinion, the charity has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law, regarding trustees' remuneration and transactions with the charity is not disclosed.

We read the Trustees' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NORTH WEST
NETWORK (CONTINUED)**

YEAR ENDED 31 DECEMBER 2008

BASIS OF AUDIT OPINION

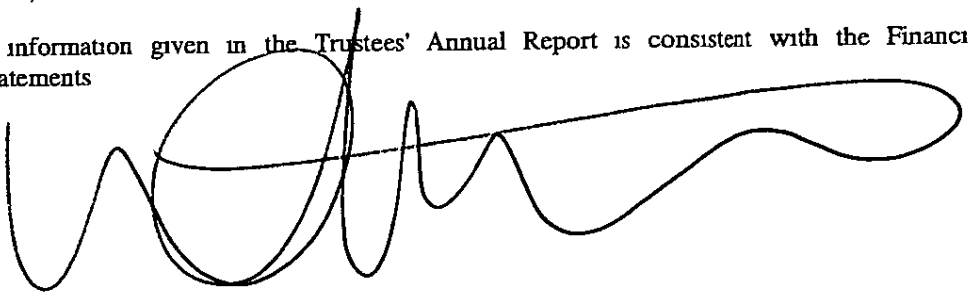
We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

OPINION

In our opinion

- the Financial Statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charitable company's affairs as at 31 December 2008 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the Financial Statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Trustees' Annual Report is consistent with the Financial Statements



Whitnalls
Chartered Certified Accountants
& Registered Auditors
44a Liverpool Road
Lydiate
Merseyside
L31 2LZ

Date. 3-2-10

NORTH WEST NETWORK
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 DECEMBER 2008

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
INCOMING RESOURCES					
Incoming resources from generated funds:-					
Voluntary income	2	-	41,373	41,373	158,473
Investment income	3	537	-	537	2,710
Incoming resources from charitable activities	4	-	532,861	532,861	356,516
Other incoming resources	5	3,786	119,742	123,528	69,602
TOTAL INCOMING RESOURCES		<u>4,323</u>	<u>693,976</u>	<u>698,299</u>	<u>587,301</u>
RESOURCES EXPENDED					
Costs of generating funds:-					
Charitable activities	6	9,787	437,712	447,499	444,307
Governance costs	7	4,050	157,062	161,112	148,834
TOTAL RESOURCES EXPENDED	8	<u>13,837</u>	<u>594,774</u>	<u>608,611</u>	<u>593,141</u>
NET OUTGOING/INCOMING RESOURCES BEFORE TRANSFERS		(9,514)	99,202	89,688	(5,840)
Transfer between funds		22,615	(22,615)	-	-
NET INCOMING/OUTGOING RESOURCES FOR THE YEAR		<u>13,101</u>	<u>76,587</u>	<u>89,688</u>	<u>(5,840)</u>
Total funds brought forward		<u>122,416</u>	<u>23,301</u>	<u>145,717</u>	<u>151,557</u>
Total funds carried forward		<u>135,517</u>	<u>99,888</u>	<u>235,405</u>	<u>145,717</u>

The charitable company has no recognised gains or losses other than the results for the year as set out above

All of the activities of the charitable company are classed as continuing

NORTH WEST NETWORK

BALANCE SHEET

31 DECEMBER 2008

	Note	2008 £	2007 £
FIXED ASSETS			
Tangible assets	9	3,422	6,670
Investments	3	-	1
		<u>3,422</u>	<u>6,671</u>
CURRENT ASSETS			
Debtors	10	236,799	122,796
Cash at bank and in hand		35,288	49,283
		<u>272,087</u>	<u>172,079</u>
CREDITORS: Amounts falling due within one year	11	<u>(40,104)</u>	<u>(33,033)</u>
NET CURRENT ASSETS		231,983	139,046
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>235,405</u>	<u>145,717</u>
FUNDS			
Unrestricted		135,517	122,416
Restricted	13	99,888	23,301
		<u>235,405</u>	<u>145,717</u>

These Financial Statements were approved by the trustees of the committee on the 11/12/09 and are signed on their behalf by

A.M. Wooley
Trustee

Ann Bennett.
22nd January 2010
Trustee

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

1. ACCOUNTING POLICIES

Basis of accounting

The Financial Statements have been prepared under the historical cost convention, and in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2005) issued in March 2005, applicable UK accounting standards and the Companies Act 1985

Cash flow statement

The trustees have taken advantage of the exemption in Financial Reporting Standard No 1 from including a cash flow statement in the Financial Statements on the grounds that the charitable company is small

Incoming Resources

Charitable trading activities

Income from affiliation fees is included in incoming resources for the year to which the relevant subscriptions relate

Grants receivable

All grants receivable are for particular restricted purposes which do not amount to pre-conditions regarding entitlement. This income is included in incoming resources of restricted funds in the accounting period to which it relates

Interest receivable

Interest is included when receivable by the charity

Netting off of income and expenditure

All incoming resources are shown gross. Expenditure on fundraising is disclosed separately, only if this is not practicable the expenditure can be offset against income.

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

1. ACCOUNTING POLICIES *(continued)*

Fund accounting

Funds held by the charity are either

* Unrestricted general funds - these are funds which can be used in accordance with the charitable objectives of the charity, at the discretion of the trustees

* Restricted funds - these are funds which can only be used for particular purpose within the objects of the charity. Restrictions arise when funds applied for are the particular restricted purpose

Tangible fixed assets

All fixed assets bought during the year are capitalised at cost.

Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any vat, which cannot be recovered.

Certain expenditure is directly attributable to specific activities and has been included in those categories. Certain other costs, which are attributable to more than one activity, are apportioned across cost categories on the basis of an estimate of the proportion of the time spent by staff on those activities

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Equipment - 33% reducing balance basis
Computer Equipment - 33% straight line basis.

Operating lease agreements

Rentals applicable to operating leases, where substantially all of the benefits and risks of ownership remain with the lessor, are charged against income as incurred.

Pension costs

The charity has arranged to make pension contributions on behalf of qualifying employees. Pension costs charged in the Statement of Financial Activities represent the contributions payable by the charity in the year.

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

2. VOLUNTARY INCOME

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
Grants :-				
Public match funding	<u>-</u>	<u>41,373</u>	<u>41,373</u>	<u>158,473</u>

3. INVESTMENT INCOME

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
Bank interest receivable	<u>537</u>	<u>-</u>	<u>537</u>	<u>2,710</u>

4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
European social fund	-	288,598	288,598	131,267
European regional development fund	-	68,028	68,028	67,241
Office of the Thurd Sector	-	71,810	71,810	59,500
Big Lottery	-	104,425	104,425	96,008
Capacity builders	-	-	-	2,500
	<u>-</u>	<u>532,861</u>	<u>532,861</u>	<u>356,516</u>

5. OTHER INCOMING RESOURCES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
Other income	318	119,742	120,060	66,479
Affiliation fees	3,468	-	3,468	3,123
	<u>3,786</u>	<u>119,742</u>	<u>123,528</u>	<u>69,602</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

6. CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
Staff salaries and wages	-	333,250	333,250	339,342
Employers NIC	-	35,748	35,748	35,972
Staff pension costs	-	27,630	27,630	27,120
Staff recruitment costs	389	56	445	-
Advertising and publicity	-	10,506	10,506	17,560
Consultancy and sub-contract	9,398	13,200	22,598	6,300
Equipment hire	-	6,305	6,305	6,325
Staff travel and training	-	7,770	7,770	6,690
Depreciation of fixed assets	-	3,247	3,247	4,998
	<u>9,787</u>	<u>437,712</u>	<u>447,499</u>	<u>444,307</u>

7. GOVERNANCE

	Unrestricted Funds £	Restricted Funds £	Total Funds 2008 £	Total Funds 2007 £
Salaries	-	64,190	64,190	61,268
Office costs	4,050	87,567	91,617	81,598
Audit fees	-	3,550	3,550	3,180
Legal and professional	-	1,755	1,755	2,788
	<u>4,050</u>	<u>157,062</u>	<u>161,112</u>	<u>148,834</u>

8. TOTAL RESOURCES EXPENDED

	Staff costs £	Depreciation £	Other costs £	Total Funds 2008 £	Total Funds 2007 £
Charitable activities	396,628	3,247	47,623	447,498	444,307
Governance	64,190	-	96,923	161,113	148,834
	<u>460,818</u>	<u>3,247</u>	<u>144,546</u>	<u>608,611</u>	<u>593,141</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

8. TOTAL RESOURCES EXPENDED *(continued)*

The aggregate payroll costs were:

	2008 £	2007 £
Wages and salaries	447,194	452,967
Social security costs	5,081	4,798
Other pension costs	8,543	5,937
	<u>460,818</u>	<u>463,702</u>

Particulars of employees:

The average number of staff employed by the charity during the financial year amounted to

	2008 No	2007 No
Number of project staff	11	11
Number of administrative staff	2	2
	<u>13</u>	<u>13</u>

There were no employees earning over £ 60,000, during the year

No remuneration has been paid to any of the trustees during the year

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

8. TOTAL RESOURCES EXPENDED *(continued)*

Analysis of other resources expended:

	2008 £	2007 £
Staff recruitment costs	444	-
Advertising and publicity	10,506	17,560
Consultancy and sub-contract	22,598	6,300
Equipment hire	6,305	6,325
Staff travel and training	7,770	6,690
Rent	37,438	33,614
Rates & water	2,508	3,623
Light & heat	1,782	1,196
Insurance	3,627	3,069
Repairs & maintenance	462	516
Telephone	6,778	9,662
Printing, postage and stationery	6,460	7,969
Information technology costs	7,246	3,443
Seminars, events and publications	14,353	6,248
Sundry and staff expenses	9,994	12,258
Legal fees	1,755	2,788
Audit fees	3,550	3,180
Bank charges	970	-
	<u>144,546</u>	<u>124,441</u>

9. TANGIBLE FIXED ASSETS

	Equipment £	Computer Equipment £	Total £
COST			
At 1 January 2008 and 31 December 2008	<u>12,452</u>	<u>36,448</u>	<u>48,900</u>
DEPRECIATION			
At 1 January 2008	8,292	33,938	42,230
Charge for the year	<u>1,416</u>	<u>1,832</u>	<u>3,248</u>
At 31 December 2008	<u>9,708</u>	<u>35,770</u>	<u>45,478</u>
NET BOOK VALUE			
At 31 December 2008	<u>2,744</u>	<u>678</u>	<u>3,422</u>
At 31 December 2007	<u>4,160</u>	<u>2,510</u>	<u>6,670</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

10. DEBTORS

	2008 £	2007 £
Trade debtors	222,836	106,054
Other debtors	1,765	4,974
Prepayments	12,198	11,768
	<u>236,799</u>	<u>122,796</u>

11. CREDITORS: Amounts falling due within one year

	2008 £	2007 £
Bank loans and overdrafts	14,380	8,631
Trade creditors	9,782	5,959
VAT	9,869	-
Amounts owed to group undertakings	-	1
Accruals	6,073	18,442
	<u>40,104</u>	<u>33,033</u>

12. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2008 the charitable company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings	
	2008 £	2007 £
Operating leases which expire:		
Within 2 to 5 years	<u>22,975</u>	<u>22,975</u>

13. RESTRICTED FUNDS

	Balance at 1 January 2008	Movement in resources: Incoming Incoming	Outgoing & Transfers	Balance at 31 December 2008
	£	£	£	£
Restricted Fund	<u>23,301</u>	<u>693,976</u>	<u>(617,389)</u>	<u>99,888</u>

NORTH WEST NETWORK
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 2008

14. ANALYSIS OF NET ASSETS BETWEEN RESTRICTED AND UNRESTRICTED FUNDS

	Tangible fixed assets	Other net assets	Total
	£	£	£
Restricted Fund	-	99,888	99,888
Unrestricted funds	3,422	132,095	135,517
	<u>3,422</u>	<u>231,983</u>	<u>235,405</u>

15. COMPANY LIMITED BY GUARANTEE

The company has no share capital and is limited by guarantee The maximum payable by members in the event of winding up is limited to £1

NORTH WEST NETWORK

MANAGEMENT INFORMATION

YEAR ENDED 31 DECEMBER 2008

**The following pages do not form part of the statutory Financial Statements
which are the subject of the auditors' report on pages 13 to 14**

NORTH WEST NETWORK**DETAILED INCOME AND EXPENDITURE ACCOUNT****YEAR ENDED 31 DECEMBER 2008**

	2008	2007
	£	£
INCOME		
Public match funding	41,373	158,473
Bank interest receivable	537	2,710
European social fund	288,598	131,267
European regional development fund	68,028	67,241
Office of the Third Sector	71,810	59,500
Big Lottery	104,425	96,008
Capacity builders	-	2,500
Other income	120,060	66,479
Affiliation fees	3,468	3,123
TOTAL INCOME	698,299	587,301
DIRECT CHARITABLE EXPENDITURE		
Staff salaries and wages	333,250	339,342
Employers NIC	35,748	35,972
Staff pension costs	27,630	27,120
Staff recruitment costs	444	-
Advertising and publicity	10,506	17,560
Consultancy and sub-contract	22,598	6,300
Equipment hire	6,305	6,325
Staff travel and training	7,770	6,690
Depreciation	3,247	4,998
	447,498	444,307
MANAGEMENT AND ADMINISTRATION		
Staff salaries and wages	50,566	50,533
Employer's NIC - staff	5,081	4,798
Staff pension costs	8,543	5,937
Rent	37,438	33,614
Rates & water	2,508	3,623
Light & heat	1,782	1,196
Insurance	3,627	3,069
Repairs & maintenance	462	516
Telephone	6,778	9,662
Printing, postage and stationery	6,460	7,969
Information technology costs	7,246	3,443
Seminars, events and publications	14,353	6,248
Sundry and staff expenses	9,994	12,258
Legal fees	1,755	2,788
Audit fees	3,550	3,180
Bank charges	970	-
	161,113	148,834

Carried forward

(608,611)

(593,141)

NORTH WEST NETWORK
DETAILED INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 DECEMBER 2008

	2008	2007
	£	£
Brought forward	(608,611)	(593,141)
TOTAL EXPENDITURE	<u>608,611</u>	<u>593,141</u>
NET SURPLUS/DEFICIT	<u>89,688</u>	<u>(5,840)</u>