# **Cytec UK Holdings Limited**

Directors' report and consolidated financial statements Registered number 2834414 31 December 1999

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Cytec UK Holdings Limited Directors' report and consolidated financial statements 31 December 1999

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### Directors' report

The directors present their annual report and the audited consolidated financial statements for the year ended 31 December 1999.

#### Principal activities

The principal activities of the group are the manufacture and supply of anionic, nonionic and cationic polyacrylamides for use in the mining, paper, water treatment and oilfield industries, and the manufacture and distribution of composites and adhesives for use, primarily, in the aerospace and leisure industries.

#### **Business review**

Details of the group's results for the year are set out in the profit and loss account on page 5.

#### Research and development

The directors consider that research and development plays a vital role in the group's success. A significant part of the work of the group's technical services and laboratory staff is concentrated in this area.

The group's spending on research and development during the year was £255,000 (1998:£278,000).

#### Market value of land and buildings

In the opinion of the directors the market value of the land and buildings of the company on an existing use basis is not materially different from the book value of these assets.

#### Proposed dividend and transfer to reserves

The profit for the year after taxation was £5,951,000 (1998: £4,868,000). An ordinary dividend of £2,440,000 was paid during the year (1998: £nil).

After deducting the dividend, the profit for the year retained in the group was £3,511,000 (1998: £4,868,000).

#### Directors and directors' interests

The directors who held office during the year were as follows:

Mr JP Cronin (Chairman)
Mr B Brine (resigned 31 July 1999)
Mr DM Drillock
Mr EF Jackman
Mr A Cameron
Mr W Wood (appointed 1 August 1999)

None of the directors who held office at the end of the financial year had any disclosable interest in the shares of the company, or the right to subscribe for shares in the company or another member of the group.

# Directors' report (continued)

#### **Employees**

Good communication is considered essential, and all employees are kept well informed regarding the group's performance and activities. An open style of management is encouraged and employees are given the opportunity to express their views on matters that are likely to affect their interests. Employees are assessed on merit and equal opportunities for promotion and career progression are available to all.

#### Political and charitable contributions

The holding company made no political or charitable contributions during the year (1998: £nil). Details of donations made by subsidiary companies are disclosed in those entities' own accounts.

#### Year 2000

A detailed review has been undertaken of the Year 2000 issue. Modifications have been made to the software to ensure that it is Year 2000 compliant. Confirmations have also been obtained from the hardware and software suppliers that systems are now compliant. No significant problems have been experienced in this area. No significant costs have been incurred or are anticipated.

#### **Auditors**

In accordance with Section 386 of the Companies Act 1985, the holding company has dispensed with the obligation to re-appoint auditors annually. KPMG will continue as the company's auditors.

By order of the board

Mr W Wood Director

W. Woce

October 2000
Abenbury Way
Wrexham Industrial Estate
Wrexham
LL13 9UZ

# Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and group and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps which are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



St James' Square Manchester M2 6DS United Kingdom

# Report of the auditors to the members of Cytec UK Holdings Limited

We have audited the financial statements on pages 5 to 21.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 3, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's and the group's affairs as at 31 December 1999 and of the profit of the group for the financial year then ended and have been properly prepared in accordance with the Companies Act 1985.

**KPMG** 

Chartered Accountants Registered Auditors

Epung

**9** October 2000

# Consolidated profit and loss account for the year ended 31 December 1999

	Note	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
Turnover Cost of sales	2	32,354 (21,871)	30,942 (21,598)
Gross profit Distribution costs Administrative expenses Other operating income		10,483 (316) (6,810) 4,529	9,344 (305) (7,176) 4,328
Operating profit Other interest receivable and similar income Interest payable and similar charges	3-5 6 7	7,886 793 (103)	6,191 1,062 (277)
Profit on ordinary activities before taxation  Tax on profit on ordinary activities	8	8,576 (2,625)	6,976 (2,108)
Profit on ordinary activities after taxation Dividends payable		5,951 (2,440)	4,868
Retained profit		3,511	4,868

There were no recognised gains or losses other than the profit for the year.

The results for the year relate solely to continuing activities.

The notes on pages 8 to 21 form part of these financial statements.

# **Balance sheets**

at 31 December 1999

		G	roup 31 Decembe	Comp	oany	Gre	oup 31 Decembe	Comp	oany
	Note	£000	£000	£000	£000	£000	£000	£000	£000
Fixed assets	10	48 #10				10.705			
Tangible assets Investments	10 11	12,513		20,400		12,795 -		20,400	
			12,513		20,400		12,795	<del></del>	20,400
Current assets						0.105			
Stocks	12 13	2,227 21,796		610		3,135 19,321		•	
Debtors  Cash at bank and in hand	13	1,922		9		3,236		10	
		25,945		619		25,692		10	
Creditors: amounts falling due within one year	14	(5,130)		(12)		(8,930)		(1,893)	
Net current assets/(liabilities)		<del></del>	20,815		607	···	16,762		(1,883)
Total assets less current liabilities	s		33,328		21,007		29,557		18,517
Accruals and deferred income	15		(10)		_		(20)		_
Provision for liabilities and charges	16		(1,133)		-		(863)		-
Net assets			32,185		21,007		28,674		18,517
Capital and reserves									
Called up share capital	18		10,000		10,000		10,000		10,000
Profit and loss account	19		22,185		11,007		18,674		8,517
Shareholders' funds			32,185		21,007		28,674		18,517
					===		s of the department		

The notes on pages 8 to 21 form part of these financial statements.

These financial statements were approved by the board of directors on 9 October 2000 and were signed on its behalf by:

Mr W Wood Director

# Consolidated cash flow statement

for the year ended 31 December 1999

		Year ended 31 December 1999			Tear ended mber 1998
	Note	£000	£000	£000	£000
Operating activities  Net cash inflow from operating activities	24		5,289		3,442
Returns on investments and servicing of finance Interest received Interest paid		794 (102)		1,062 (277)	
Net cash inflow from returns on investments and servicing of finance			692		785
Taxation Tax paid		(3,536)		(2,023)	
Capital expenditure and financial investment Payments to acquire tangible fixed assets Proceeds from disposal of tangible fixed assets		(1,371) 52	(3,536)	(3,265) 183	(2,023)
Net cash outflow from capital expenditure and financial investment	i		(1,319)		(3,082)
Net cash inflow/(outflow) before financing			1,126		(878)
Equity dividends paid Payment of dividends			(2,440)		-
Net cash outflow			(1,314)		(878)
Decrease in cash and cash equivalents	25		(1,314)		(878)

#### **Notes**

(forming part of the financial statements)

### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

#### Basis of consolidation

The consolidated accounts include accounts of the company and both of its subsidiaries up to 31 December 1999. No profit and loss account is presented for the company as provided by section 230 of the Companies Act 1985.

#### Fixed assets and depreciation

Depreciation is provided by the group to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Freehold buildings - 2.5% per annum

Plant and machinery - 10% per annum

Fixtures and fittings - 10-33% per annum

Motor vehicles - 20% per annum

Computer equipment - 20% per annum

No depreciation is provided on freehold land and assets in the course of construction.

#### Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

#### Government grants

Capital based government grants are included within accruals and deferred income in the balance sheet and credited to trading profit over the estimated useful economic lives of the assets to which they relate.

#### 1 Accounting policies (continued)

#### Leases

Where the company enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a 'finance lease'. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated over its estimated useful life or the term of the lease, whichever is shorter. Future instalments under such leases, net of finance charges, are included with creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

#### Pensions and other post-retirement benefits

The group operates defined benefit pension schemes for the majority of its employees, providing benefits based on final pensionable pay. The assets of the schemes are held separately from those of the group. Contributions to the schemes are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the group.

#### Research and development expenditure

Expenditure on research and development is written off against profits in the period in which it is incurred.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. In determining the cost of raw materials, consumables and goods purchased for resale, the weighted average purchase price is used. For work in progress and finished goods manufactured by the group, cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

#### Taxation

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise in the foreseeable future.

#### Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to customers during the year.

2	Segmental analysis of turnover		
		Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
	By class of business		
	Manufacture and distribution of:	6,771	6,946
	Polyacrylamides Composites and adhesives	25,583	23,996
		32,354	30,942
	By geographical market		<del></del>
	UK	9,400	9,828
	Europe/Middle East	22,635	20,391
	Far East	-	723
	Rest of world	319	-
		32,354	30,942
3	Profit on ordinary activities before taxation	Year ended	Year ended
		31 December 1999 £000	31 December 1998 £000
	Profit on ordinary activities before taxation is stated	2000	2000
	after charging/(crediting)		
	Auditors' remuneration:		
	Audit (including £4,000 in respect of the company)	31	31
	Other services	15	15
	Depreciation and other amounts written off owned tangible fixed assets	1,654	1,661
	Hire of plant and machinery – rentals payable under	1,054	1,001
	operating leases	56	27
	Hire of other assets - operating leases	240	246
	Research and development expenditure	255	278
	Loss on disposal of fixed assets	•	1
	Redundancy costs	-	600
	Net exchange losses/(gains)	13	(29)
		<del></del>	

### 4 Remuneration of directors

	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
Directors' emoluments	193	158

Retirement benefits are accruing to the following number of directors under:

	Number of directors		
	1999	1998	
Defined benefit schemes	1	2	

### 5 Staff numbers and costs

The average number of persons employed by the group (including directors) during the year, analysed by category, was as follows:

	Number of	employees
	1999	1998
Production	111	117
Sales and distribution	63	62
Management and administration	76	80
Research and development	8	9
	258	268
The aggregate payroll costs of these persons were as follow	1999	1998
	£000	£000
Wages and salaries	5,946	6,155
Social security costs	481	480
Other pension costs (see note 22)	588	562
	7,015	7,197
	<del></del>	

# 6 Other interest receivable and similar income

	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
Bank interest receivable Interest receivable from group undertakings Net exchange gain	141 649 3	231 831
	793	1,062
7 Interest payable and similar charges		
	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
Interest payable to group undertakings	103	277
8 Tax on profit on ordinary activities		
	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
UK corporation tax at 31% (1998: 31%) Deferred taxation	2,520 134	2,158 63
Prior year  UK corporation tax  Deferred taxation	(19) (10)	(1 <b>24</b> ) 11
	2,625	2,108

# 9 Dividends

	Year ended	Year ended
	31 December	31 December
	1999	1998
	£000£	£000
Ordinary shares: Total paid	2,440	-

# 10 Tangible fixed assets

	Freehold land and buildings	Plant and machinery	Fixtures and fittings	Motor vehicles	Assets in construction	Total
	£000	£000	£000	£000	£000	£000
Group						
Cost						
At beginning of year	5,568	12,193	1,766	41	115	19,683
Additions	-	-	-	-	1,371	1,371
Transfers	309	469	288	-	(1,066)	-
Disposals	(17)	(46)	(15)	-	-	(78)
At end of year	5,860	12,616	2,039	41	420	20,976
Depreciation		<del></del>				
At beginning of year	1,024	4,862	988	14	_	6,888
Charge for one year	143	1,208	264	7	_	1,622
Disposals	(4)	(30)	(13)	-	=	(47)
At end of year	1,163	6,040	1,239	21	<del></del>	8,463
Net book value At 31 December 1999	4,697	6,576	800	20	420	12,513
At 31 December 1998	4,544	7,331	778	27	115	12,795

# Company

No tangible fixed assets are held by the company.

# 11 Fixed asset investments

	1999 £000	1998 £000
Group	2000	1000
The group holds no external investments.		
Company		
Cytec Industries UK Limited	11,000	11,000
Cytec Fiberite Limited	9,400	9,400
	<del></del> -	
	20,400	20,400
	<del></del>	

Details of subsidiary undertakings are set out below. All subsidiaries' ordinary share capital is 100% owned by Cytec UK Holdings Limited.

	Company	Activity			Country of in	corporation
	Cytec Industries UK Ltd Cytec Fiberite Ltd					England England
12	Stocks					
			Group	Company	Group	Company
			1999 £000	1999 £000	1998 £000	1998 £000
	Raw materials and consum		1,733	-	2,489	-
	Finished goods and goods	for resale	494 ———		646	
			2,227	-	3,135	-

# 13 Debtors

	Group 1999 £000	Company 1999 £000	Group 1998 £000	Company 1998 £000
Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income	5,604 16,005 17 170	- 610 - -	5,521 12,828 848 124	- - -
. ,	21,796	610	19,321	-

# 14 Creditors: amounts falling due within one year

	Gre	oup	Compa	any	Gro	up	Comp	any
	1999 £000	1999 £000	1999 £000	1999 £000	1998 £000	1998 £000	1998 £000	1998 £000
Trade creditors Amounts owed to group	1,128		-		1,686		-	
undertakings	748		-		2,451		1,887	
Other creditors including		1,876		-		4,137		1,887
taxation and social security:	1 272				2 104			
Corporation tax Other taxes and social security	1,273		-		2,184		•	
	428		-		460		-	
		1,701		-		2,644		-
Accruals and deferred income		1,553		12		2,149		6
		5,130		12		8,930		1,893
				2/s				<del></del>

### 15 Accruals and deferred income

	Group	Company	Group	Company
	1999	1999	1998	1998
	£000	£000	£000	£000
Government grants At beginning of the period Debited to profit and loss account	20	-	30	-
	(10)	-	(10)	-
	10	-	20	<u> </u>

# 16 Provisions for liabilities and charges (group)

	Pensions and similar obligations	Taxation including deferred taxation	Total
	2000	£000	£000
At beginning of year	531	332	863
Utilised during the year	(245)	-	(245)
Charge for the year	372	143	515
At end of year	658	475	1,133
			·

# 17 Deferred taxation

The amounts provided for deferred taxation and the amounts not provided are set out below:

		oup 199		oup 98
	Provided £000	Unprovided £000	Provided £000	Unprovided £000
Difference between accumulated depreciation and amortisation and capital allowances Other timing differences	673 (198)	495	604 (272)	529 (82)
	475	495	332	447

# 18 Called up share capital

	1999 £000	1998 £000
Authorised Ordinary shares of £1 each	20,000	20,000
	·	
Allotted, called up and fully paid Ordinary shares of £1 each	10,000	10,000

# 19 Reserves

	Group Profit and loss account £000	Company Profit and loss account £000
At beginning of year Retained profit for the year	18,674 3,511	8,517 2,490
At end of year	22,185	11,007

### 20 Commitments

(i) Capital commitments at the end of the financial year for which no provision has been made:

	Group	Company	Group	Company
	1999	1999	1998	1998
	£000	£000	£000	£000
Contracted	184	-	160	-

#### 20 Commitments (continued)

(ii) Annual commitments under non-cancellable operating leases are as follows:

	Group 1999 £000	Company 1999 £000	Group 1998 £000	Company 1998 £000
Operating leases which expire:				
Within one year	33	-	75	-
In the second to fifth years inclusive	200	-	133	-
				<del></del>
	233	-	208	-
				====

#### 21 Contingent liabilities

A subsidiary of the group, Cytec Fiberite Limited, has guaranteed duty charges to HM Customs and Excise; the maximum liability at the year end was £100,000.

The group paid a royalty charge to an associated company, Cytec Technologies Corporation Inc, a US resident corporation, at the rate of 2% on qualifying sales for a number of years to the year ended 31 December 1999. The level of royalty income recognised by the US company is currently under review by the US tax authorities, which could result in additional royalty costs in the UK in respect of qualifying sales for the periods ended 30 November 1994 to 31 December 1999. It has been estimated that the maximum liability of the group is of the order of £3,919,000. Net of tax this will be in the order of £2,574,000.

#### 22 Pension schemes

The group operates two pension schemes in the United Kingdom, providing benefits based on final pensionable pay, contributions being charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the group.

For Cytec Fiberite Limited, the contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit funding method. The most recent valuation was at 1 January 1998. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions.

Investment return - 9.0% per annum
Earnings increases - 7.5% per annum
Pension increases - 4.0% per annum
Dividend increases (to value assets) - 5.0% per annum

The most recent actuarial valuation showed that the market value of the scheme's assets was £3,145,492 and that the actuarial value of those assets represented 98.7% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The contributions of the company and employees will remain at 11% and 5% of earnings respectively.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

For Cytec Industries UK Limited the most recent formal actuarial valuation of the Scheme was undertaken as at 1 April 1997. The valuation was carried out using the projected unit method with the Scheme's assets being valued by discounting the expected future income generated by them.

An appropriate review of the funding position was carried out as at 1 January 1999 for the purpose of determining the pension charge. The main assumptions are as follows:-

Price inflation - 4.5% per annum
Salary increases - 7.0% per annum
Pension increases - 4.0% per annum
Investment return - 9.0% per annum

As at 1 April 1997 the market value of the assets of the Scheme was £5,990,000 and the actuarial value of the assets was sufficient to cover 100% of the benefits that had accrued to members, after allowing for expected future increases in salaries.

The next formal valuation is due to be undertaken as at 1 April 2000.

The total pension charge for the year was £372,000 (1998: £350,000).

The contributions of the Company are 10% of Scheme salaries for the period. Employees also contribute 5% of Scheme salaries.

At 31 December 1999 an accrual of £658,000 (1998: £531,000) is included in creditors, this being the excess of the pension cost over the amount funded for the Scheme.

# 23 Reconciliation of movements in shareholders' funds

	19	99	199	98
	Group £000	Company £000	Group £000	Company £000
Retained profit for the financial year	3,511	2,490	4,868	5,867
Net addition to shareholders' funds Opening shareholders' funds	3,511 28,674	2,490 18,517	4,868 23,806	5,867 12,650
Closing shareholders' funds	32,185	21,007	28,674	18,517
	====			

# 24 Reconciliation of operating profit to net cash inflow from operating activities

	Year ended	Year ended
	31 December 1999	31 December 1998
	£000	£000
Operating profit	7,884	6,191
Depreciation	1,622	1,483
Net exchange differences	(21)	(29)
Loss on disposal of fixed assets	-	1
Decrease in stocks	908	763
(Increase)/decrease in debtors	(2,475)	1,930
(Decrease) in creditors	(2,889)	(7,088)
Movement in provisions	260	191
Net cash inflow from operating activities	5,289	3,442
	===	====

# 25 Analysis of changes in net debt during the year

	Year ended 31 December 1999 £000	Year ended 31 December 1998 £000
Balance at beginning of year Net cash outflow	3,236 (1,314)	4,114 (878)
Balance at end of year	1,922	3,236

### 26 Related party transactions

The company has taken advantage of the exemption not to disclose details regarding transactions with other group undertakings as permitted by FRS8, as the company is a wholly owned subsidiary. The results of the company have been consolidated in the group financial statements of Cytec Industries Inc. which are publicly available.

# 27 Ultimate parent company and parent undertaking of larger group of which the company is a member

The largest group in which the results of the company are consolidated is that headed by Cytec Industries Inc, incorporated in the United States of America. The consolidated accounts of this group are available to the public and may be obtained from Five Garret Mountain Plaza, West Paterson, NJ 07424, USA.