# REGISTRAR'S COPY

# ABC DRUGSTORES LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

WEDNESDAY



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23/12/2009 COMPANIES HOUSE

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FSPG
CHARTERED ACCOUNTANTS
21 BEDFORD SQUARE
LONDON
WC1B 3HH

### **COMPANY INFORMATION**

**Directors** 

T Phillips

(Appointed 26 October 2009)

T Daunt

(Appointed 26 October 2009)

Company number

2825947

Registered office

196-198 Portobello Road

London

W11 1LA

**Auditors** 

**FSPG** 

21 Bedford Square

London

WC1B 3HH

**Business address** 

16 Lansdowne Road

London

**SW20 8AW** 

**Bankers** 

Alliance & Leicester Commercial Bank Plc

Bridle Road

Bootle

Merseyside

GIR OAA

Lloyds TSB

PO Box 72

**Bailey Drive** 

Gillingham Business Park

Kent

ME8 OLS

**Solicitors** 

Sylvester Amiel Lewin & Horne

Pearl Assurance House

319 Ballards Lane

London

N12 8LY

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#### **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 31 DECEMBER 2008

The directors present their report and financial statements for the year ended 31 December 2008.

### Principal activities and review of the business

The principal activity of the company continued to be that of chemist shops.

The company continued to expand by the acquisition of new retail shops.

#### Financial review

The company's operating loss of £502,244 represents a substantial improvement from the operating loss of £1,008,149 in 2007. This was driven partly by improved pharmacy margin as the impact of category M clawback reduced as well as additional contribution from the wholesale operation. These improvements were offset by higher staff costs from additional training and dispensary cover to comply with the requirements of the new NHS national contract for retail pharmacies. At the year end the company had a current liquidity ratio of 0.36, an increase from 0.34 as at 31 December 2007. The performance indicators for the last 5 years are given below.

The ongoing improvements in margin from 2007 and further growth in the wholesale operation, associated with improved control over staff costs is further improving the company's performance. In addition, the implementation of a new stock control system in November 2008 has improved stock management thus substantially improving cash flow. The company has also closed one of its warehouses to reduce costs and improve working capital.

In view of the above, the directors expect to see a return to operating profitability before exceptional costs in 2009.

	2008	2007	2006	2005	2004
	£	£	£	£	£
Gross profit	8,147,473	5,922,591	6,957,288	5,500,955	4,672,261
Operating profit/(loss)	(502,244)	(1,008,149)	1,216,530	522,216	387,640
Net assets	9,325,750	10,697,866	13,183,796	7,885,809	5,582,452

#### Financial instruments

The company's principal financial instruments comprise bank balances, trade debtors, bank loans, bank overdrafts, trade creditors, loans to the directors and operating and finance lease agreements. The main purpose of these instruments is to raise funds for the company's operations and to finance the company's operations.

Due to the nature of the financial instruments used by the company there is no exposure to price risk. The company's approach to managing other risks applicable to the financial instruments concerned is shown below.

In respect of bank balances the liquidity risk is managed by maintaining a balance between the continuity of funding and the flexibility through the use of overdrafts at floating rates of interest.

The company is a lessee in respect of operating leased assets. The liquidity in respect of these is managed by ensuring there are sufficient funds to meet the payments.

There are policies concerning the control of NHS trade debtors.

Trade creditors liquidity risk is managed by ensuring sufficient funds are available to meet amounts due.

The loans to directors are charged interest at an official rate.

### **DIRECTORS' REPORT (CONTINUED)**

### FOR THE YEAR ENDED 31 DECEMBER 2008

#### Results and dividends

The results for the year are set out on page 6.

The directors do not recommend payment of an ordinary dividend.

### **Future developments**

The company is focusing on consolidating previous acquisitions and building a solid basis for future growth.

#### **Directors**

The following directors have held office since 1 January 2008:

N P Beilby	(Resigned 26 October 2009)
C R Beilby	(Resigned 26 October 2009)
T Phillips	(Appointed 26 October 2009)
T Daunt	(Appointed 26 October 2009)

Charitable donations	2008 £	2007 £
During the year the company made the following payments: Charitable donations	500	-

#### **Employee involvement**

The company's policy is to consult and discuss with employees.

Information of matters of concern to employees is given through reports which seek to achieve a common awareness on the part of all employees financial and economic factors.

There is no employee share scheme at present.

### **Disabled persons**

The company's policy is to recruit disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career plan is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

#### **Auditors**

The company has by elective resolution dispensed with the obligation to appoint auditors annually in accordance with section 386(1) of the Companies Act 1985. Therefore, the auditors, FSPG, will be deemed to be reappointed for each succeeding financial year.

### **DIRECTORS' REPORT (CONTINUED)**

### FOR THE YEAR ENDED 31 DECEMBER 2008

### Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditor

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board

Director

21 December 2009

### INDEPENDENT AUDITORS' REPORT

### TO THE SHAREHOLDERS OF ABC DRUGSTORES LIMITED

We have audited the financial statements of ABC Drugstores Limited for the year ended 31 December 2008 set out on pages 6 to 20. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of the directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### INDEPENDENT AUDITORS' REPORT (CONTINUED)

### TO THE SHAREHOLDERS OF ABC DRUGSTORES LIMITED

### Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2008 and of its loss for the year then ended;
- the information given in the Directors' Report is consistent with the financial statements.

### Emphasis of matter - Going concern

In forming our opinion, we have considered the adequacy of the disclosures made in note 1 of the financial statements concerning the continued support of the bankers and certain creditors. In view of the significance of this uncertainty we consider that it should be drawn to your attention but our opinion is not qualified in this respect.

**FSPG** 

Chartered Accountants

Registered Auditor

21 December 2009

21 Bedford Square London

WC1B 3HH

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2008

	Notes	2008 £	2007 £
Turnover (Restated)	2	37,564,644	24,905,233
Cost of sales (Restated)		(29,417,171)	(18,982,642)
Gross profit		8,147,473	5,922,591
Distribution costs		(1,489,690)	(1,434,997)
Administrative expenses		(7,160,027)	(5,495,743)
Operating loss	3	(502,244)	(1,008,149)
Other interest receivable and similar			
income	4	65,149	36,038
Interest payable and similar charges	5	(937,955)	(861,880)
Loss on ordinary activities before taxation		(1,375,050)	(1,833,991)
taxation		(1,375,050)	(1,000,001)
Tax on loss on ordinary activities	6	2,934	
Loss for the year	14	(1,372,116)	(1,833,991)

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 2008

Not	2008 es £	2007 £
Loss for the financial year	(1,372,116)	(1,833,991)
Unrealised deficit on revaluation of properties	<u>-</u>	(651,939)
Total recognised gains and losses relating to the year	(1,372,116)	(2,485,930)

### **BALANCE SHEET**

### AS AT 31 DECEMBER 2008

		2	2008	2	2007
	Notes	£	£	£	£
Fixed assets					
Intangible assets	7		21,552,712		21,306,594
Tangible assets	8		1,955,075		1,922,010
			23,507,787		23,228,604
Current assets					
Stocks	9	2,911,128		3,021,183	
Debtors	10	4,747,294		3,108,279	
Cash at bank and in hand		83,528		191,069	
		7,741,950		6,320,531	
Creditors: amounts falling due within	44	(24 670 042)		/10 604 110)	
one year	11	(21,670,913) 		(18,604,110)	
Net current liabilities			(13,928,963)		(12,283,579)
Total assets less current liabilities			9,578,824		10,945,025
Creditors: amounts falling due after					
more than one year	12		(253,074)		(247,159)
					40.007.000
			9,325,750 ————		10,697,866 
Capital and reserves					
Called up share capital	13		327,000		327,000
Revaluation reserve	14		13,063,315		13,063,315
Profit and loss account	14		(4,064,565)		(2,692,449)
Shareholders' funds	15		9,325,750		10,697,866

Approved by the Board and authorised for issue on 21 December 2009

T Daunt Director

Company Registration No. 2825947

### **CASH FLOW STATEMENT**

### FOR THE YEAR ENDED 31 DECEMBER 2008

	£	2008 £	£	2007 £
Net cash inflow/(outflow) from operating activities		1,986,859		(134,361)
Returns on investments and servicing of finance				
Interest received	65,149		36,038	
Interest paid	(912,053)		(845,719)	
Interest element of finance lease rentals	(25,902)		(16,161)	
Net cash outflow for returns on investments				
and servicing of finance		(872,806)		(825,842)
Taxation		220		-
Capital expenditure				
Payments to acquire intangible assets	(246,118)		(802,664)	
Payments to acquire tangible assets	(524,601)		(670,323)	
Receipts from sales of tangible assets	-		28,299	
Net cash outflow for capital expenditure		(770,719)		(1,444,688)
Net cash inflow/(outflow) before management				
of liquid resources and financing		343,554		(2,404,891)
Financing				
New long term bank loan	-		275,763	
Other new short term loans	•		12,000,000	
Repayment of long term bank loan	-		(12,000,000)	
Capital element of hire purchase contracts	47,113		39,151	
Net cash inflow from financing		47,113		314,914
Increase/(decrease) in cash in the year		390,667		(2,089,977)

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2008

1	Reconciliation of operating loss to net operating activities	cash inflow/(outflow	) from	2008	2007
	-			£	£
	Operating loss			(502,244)	(1,008,149)
	Depreciation of tangible assets	•		435,922 20,667	351,987 (14,627)
	Loss/(profit) on disposal of tangible asset Decrease in stocks	5		110,055	250,897
	Increase in debtors			(1,288,195)	(269,927)
	Increase in creditors within one year			3,185,793	`555,458 <sup>°</sup>
	Reclassified fixed assets			24,861	-
	Net cash inflow/(outflow) from operation	ng activities		1,986,859	(134,361)
2	Analysis of net debt	1 January 2008	Cash flow	Other non-	31 December 2008
		£	£	£	£
	Net cash:	_	_	_	-
	Cash at bank and in hand	191,069	(107,541)	-	83,528
	Bank overdrafts	(2,276,561)	498,208	-	(1,778,353)
		(2,085,492)	390,667	-	(1,694,825)
	Debt:				
	Finance leases	(73,144)	(87,750)	~	(160,894)
	Debts falling due within one year	(12,069,808)	(20)	-	(12,069,828)
	Debts falling due after one year	(205,955)	50,743	-	(155,212)
		(12,348,907)	(37,027)	-	(12,385,934)
	Net debt	(14,434,399)	353,640	-	(14,080,759)
			=====		
3	Reconciliation of net cash flow to mov	ement in net debt		2008	2007
				£	£
	Increase/(decrease) in cash in the year			390,667	(2,089,977)
	Cash inflow from increase in debt and lea	se financing		(37,027)	(314,914)
	Movement in net debt in the year			353,640	(2,404,891)
	Opening net debt			(14,434,399)	• • • •
	Closing net debt			(14 080 750)	(14,434,399)
	Ologing liet debt			=======================================	=====

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

#### 1 Accounting policies

### 1.1 Accounting convention

The financial statements have been prepared on a going concern basis which assumes that the company will continue in operational existence for the foreseeable future. The validity of the assumption depends upon the continued financial support of the company's bankers and certain creditors.

If the company were unable to continue in existence for the foreseeable future, adjustments would have to be made to reduce the balance sheet values of assets to their recoverable amounts and to provide for any further liabilities that might arise.

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

#### 1.4 Retail Pharmacy Licences

Retail Pharmacy Licences are included in intangible fixed assets at market value. They are not amortised, as they do not have a finite economic life, but are subjected to an annual impairment test.

### 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Leasehold

over the remaining life of the lease

Equipment

25% per annum straight line

Fixtures and fittings

15% per annum on net book value

Motor vehicles

25% per annum on net book value

### 1.6 Leasing

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.7 Stock

Stock is valued at the lower of cost and net realisable value.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

### 1 Accounting policies

### 1.8 Deferred taxation

(continued)

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

### 2 Turnover

### Geographical market

	Turno	ver
	2008	2007
	£	£
UK	36,188,330	24,905,233
Rest of the World (including EU)	1,376,314	-
	37,564,644	24,905,233
	=======================================	=====

Both turnover and cost of sales have been restated so as to eliminate intra-branch sales and purchases.

3	Operating loss	2008 £	2007 £
	Operating loss is stated after charging:		
	Depreciation of tangible assets	435,922	351,987
	Loss on disposal of tangible assets	20,667	-
	Operating lease rentals		
	- Plant and machinery	5,216	3,202
	- Other assets	944,929	891,174
	and after crediting:		
	Profit on disposal of tangible assets	•	(14,627)
		<del></del>	
	Auditors' remuneration		
	Fees payable to the company's auditor for the audit of the company's		
	annual accounts	26,000	25,000
	Non audit fees	12,428	-
		38,428	25,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

4	Investment income	2008	2007
		£	£
	Bank interest	1,155	675
	Other interest	63,994	35,363
		65,149	36,038
5	Interest payable	2008	2007
	. •	£	£
	On bank overdraft and loans	910,869	843,357
	Lease finance charges	25,902	16,161
	On overdue tax	1,184	2,362
		<del> </del>	
		937,955	861,880

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

2007 £	2008 £	Taxation	
		Domestic current year tax	
-	(2,934)	Adjustment for prior years	
<del>-</del>	(2,934)	Current tax charge	
		Factors affecting the tax charge for the year	
(1,833,991)	(1,375,050)	Loss on ordinary activities before taxation	
		Loss on ordinary activities before taxation multiplied by standard rate of	
(348,458)	(275,010)	UK corporation tax of 20.00% (2007 - 19.00%)	
		Effects of:	
2,286	2,866	Non deductible expenses	
66,877	89,202	Depreciation add back	
(77,487)	(80,131)	Capital allowances	
356,782	257,081	Tax losses utilised	
-	3,058	Other tax adjustments	
348,458	272,076		
	(2,934)	Current tax charge	

No provision has been made for deferred tax on gains, recognised on revaluing licences to their market value. Such tax would only become payable if the licences were sold without it being possible to claim rollover relief. At present it is not envisaged that any tax will become payable in the foreseeable future.

At 31 December 2008, the company has losses for which no deferred tax asset was recognised due to the uncertainty of utilisation of the losses carried forward.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

### 7 Intangible fixed assets

Retail Pharmacy Licences £

Cost/Valuation

At 1 January 2008 Additions 21,306,594 246,118

At 31 December 2008

21,552,712

The Retail Pharmacy Licences were valued on an open market value basis by Henry Perlow Group, in respect of their value as at 31 December 2007. In the opinion of the directors the valuation has not since changed.

The historical cost of the Retail Pharmacy Licences is £8,389,539 (2007 - £8,143,421).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

	p =				•	,
8	Tangible fixed assets	Land and buildings Leasehold	Equipment	Fixtures and fittings	Motor vehicles	Total
		£	£	£	£	£
	Cost or valuation					
	At 1 January 2008 Reclassified	497,496 -	615,877 -	2,289,754 -	88,698 (34,828)	3,491,825 (34,828)
	Additions	2,250	234,257	235,337	52,757	524,601
	Disposals	-	-	-	(54,658)	(54,658)
	At 31 December 2008	499,746	850,134	2,525,091	51,969	3,926,940
	Depreciation	<del></del>				
	At 1 January 2008 Reclassified	233,965	370,004 -	930,130	35,716 (9,967)	1,569,815 (9,967)
	On disposals	-	-	-	(33,991)	(33,991)
	Charge for the year	89,837	110,574	208,390	37,207	446,008
	At 31 December 2008	323,802	480,578	1,138,520	28,965	1,971,865
	Net book value	<del></del>	<del></del>			
	At 31 December 2008	175,944	369,556	1,386,571	23,004	1,955,075
	At 31 December 2007	263,532	245,873	1,359,623	52,982	1,922,010

Included above are assets held under finance leases or hire purchase contracts as follows:

	Equipment	Motor vehicles	Total
	£	£	£
Net book values			
At 31 December 2008	269,648	23,677	293,325
			<del></del>
At 31 December 2007	137,656	32,682	170,338
Depreciation charge for the year			
At 31 December 2008	18,008	11,245	29,253
			<del></del>
At 31 December 2007	21,330	8,234	29,564
	<del> </del>		

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

9	Stocks	2008 £	2007 £
	Goods for resale	2,911,128	3,021,183
10	Debtors	2008 £	2007 £
	Trade debtors	2,358,898	1,756,307
	Other debtors	1,791,100	1,118,553
	Prepayments and accrued income	246,476	233,419
	Deferred tax asset	350,820	-
		4,747,294	3,108,279
	Deferred tax asset relates to section 419 tax.		<del></del>
11	Creditors: amounts falling due within one year	2008	2007
		£	£
	Bank loans and overdrafts	13,848,181	14,346,369
	Net obligations under finance leases	63,032	31,940
	Trade creditors	6,858,972	3,967,030
	Corporation tax	350,820	2,714
	Other taxes and social security costs	372,329	138,545
	Accruals and deferred income	177,579	117,512
		21,670,913	18,604,110

The bank overdrafts and loans are secured as outlined in note 12 to the accounts.

Included in trade creditors is £4,118,375 (2007 - £1,228,450) which is secured by way of a debenture in the favour of AAH Pharmaceuticals Limited.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

12	Creditors: amounts falling due after more than one year	2008 £	2007 £
	Bank loans	155,212	205,955
	Net obligations under finance leases	97,862 ———	41,204
		253,074	247,159
	Analysis of loans		
	Not wholly repayable within five years by instalments:		
	Bank Loans	225,040	275,763 ———
	Loan maturity analysis		
	In more than two years but not more than five years	225,040	275,763
	bank overdraft is shown in current liabilities and loans are guaranteed by A	VIII Haimaooat	
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases		
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year	85,510	44,600
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases		
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year	85,510	44,600
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year	85,510 120,588	44,600 62,559
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases  Repayable within one year  Repayable between one and five years	85,510 120,588 206,098	44,600 62,559 107,159
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases  Repayable within one year  Repayable between one and five years	85,510 120,588 206,098 (45,204)	44,600 62,559 107,159 (34,015)
	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods	85,510 120,588 206,098 (45,204)	44,600 62,559 107,159 (34,015) 73,144
13	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods	85,510 120,588 206,098 (45,204) 160,894 (63,032)	44,600 62,559 107,159 (34,015) 73,144 (31,940) 41,204
13	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods  Included in liabilities falling due within one year  Share capital	85,510 120,588 206,098 (45,204) 160,894 (63,032) 97,862	44,600 62,559 107,159 (34,015) 73,144 (31,940) 41,204
13	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods  Included in liabilities falling due within one year	85,510 120,588 206,098 (45,204) 160,894 (63,032) 97,862	44,600 62,559 107,159 (34,015) 73,144 (31,940) 41,204
13	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods  Included in liabilities falling due within one year  Share capital  Authorised	85,510 120,588 206,098 (45,204) 160,894 (63,032) 97,862	44,600 62,559 107,159 (34,015) 73,144 (31,940) 41,204
13	in the sum of £8,750,000 (2007: £8,750,000).  Net obligations under finance leases Repayable within one year Repayable between one and five years  Finance charges and interest allocated to future accounting periods  Included in liabilities falling due within one year  Share capital  Authorised	85,510 120,588 206,098 (45,204) 160,894 (63,032) 97,862	44,600 62,559 107,159 (34,015) 73,144 (31,940) 41,204

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

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14	Statement of movements on reserves		
		Revaluation	Profit and
		reserve	loss
			account
		£	£
			/= · ·•
	Balance at 1 January 2008	13,063,315	(2,692,449)
	Loss for the year	-	(1,372,116)
	Balance at 31 December 2008	13,063,315	(4,064,565)
		<u> </u>	
15	Reconciliation of movements in shareholders' funds	2008	2007
		£	£
	Loss for the financial year	(1,372,116)	(1,833,991)
	Other recognised gains and losses	· · · · · · · · · · · · · · · · · · ·	(651,939)
	Other recognised game and losses		
	Net depletion in shareholders' funds	(1,372,116)	(2,485,930)
	Opening shareholders' funds	10,697,866	13,183,796
	Closing shareholders' funds	9,325,750	10,697,866
	·		

### 16 Financial commitments

At 31 December 2008 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2009:

		Land and buildings	
		2008	2007
		£	£
	Operating leases which expire:		
	Within one year	52,750	-
	Between two and five years	78,250	85,500
	In over five years	844,913	718,000
		<del></del>	
		975,913	803,500
		<del></del>	
17	Directors' emoluments	2008	2007
		£	£
	Emoluments for qualifying services	10,072	7,520

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2008

### 18 Transactions with directors

The following directors had loans during the year. The movement on these loans are as follows:

Maximum	Amount outstanding	
in year £	2007 £	2008 £
1,411,707	767,148	1,411,707

Interest has been charged at an official rate. N P Beilby resigned as a director on 26 October 2009.

### 19 Employees

N P Beilby

#### **Number of employees**

The average monthly number of employees (including directors) during the vear was:

year was.	2008 Number	2007 Number
Retail	270	264
Administration	62	23
	332	287
Employment costs	2008	2007
	£	£
Wages and salaries	5,419,272	4,258,757
Social security costs	403,374	324,535
	5,822,646	4,583,292
		<del></del>

### 20 Related party transactions

The company is controlled by N P Beilby.

N P Beilby has given a personal guarantee of £3,250,000 in respect of the loan facilities.