# **Oasis Charitable Trust**

# Financial Statements

31 August 2006

(Company limited by guarantee and not having a share capital)

Registered charity number 1026487

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# Oasis Charitable Trust Company Information

## Company number 02818823 Registered charity number 1026487

#### **Directors**

Revd J D Brewster
C D Carr (resigned 8 October 2005)
D T Collins
Mrs J A Dando
Revd S Jones
G F MacAulay
A G Matheson (appointed 23 September 2006)
H R Rulton
P J Warland (retired 1 August 2006)

#### Leadership Team

Jonathan Dutton - Chief Executive
Steve Chalke - Founder
Helen de Vane
Malcolm Duncan
Simon Hall
Ian Livett
Joy Madeiros
Alison Pease
Jill Rowe
Abbe Stapleton
Dave Steell

## Secretary and registered and principal office

Miss L Ransom
The Oasis Centre
115 Southwark Bridge Road
London SE1 0AX

#### **Auditors**

Auker Hutton
Chartered Accountants and Registered Auditors
MLS Business Centre Century Place
Lamberts Road Tunbridge Wells Kent TN2 3EH

#### **Bankers**

National Westminster Bank Pic 130 High Street Tonbridge Kent TN9 1DE

#### Solicitors

Bates Wells & Braithwaite 2-6 Cannon Street London EC4M 6YH

The Directors present their report and financial statements for the year ended 31 August 2006, which have been prepared in accordance with current statutory requirements, the charity's governing document, the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2005), applicable accounting standards and the Companies Act 1985

#### Principal activities

The Company's objects are the advancement of Christianity, the advancement of education, the advancement of health and the preservation and protection of public health generally, the relief of persons who are in need, hardship or distress and the prevention and relief of poverty

#### Structure, governance and management

Oasis Charitable Trust is a company limited by guarantee, whose registered number is 2818823. It is also a registered charity, number 1026487. The Company is also known by the name 'Oasis UK'. The Company is governed by its Memorandum and Articles of Association of 18 May 1993. The Company is controlled by the Directors who are also Trustees and the only members of the Company. The Company does not have a share capital. Directors are appointed by the members in a general meeting for a term of five years and may serve for a maximum of two terms of office. The Directors, who meet five times a year, have delegated the day-to-day management of the Company to the Chief Executive, but retain responsibility for major strategic and governance decisions.

The Board has created a Board Policy Manual which sets out the basis on which it exercises its governance function. The key elements of the Manual deal with

- Ends policies of the Company
- Board processes
- Executive limitations
- The Board / executive relationship

The Board is also establishing a series of sub committees which will operate under clearly defined delegated powers and enable it to exercise its governance responsibilities, focused on our key operational activities. Sub committees addressing policy matters concerning our finance and staff and volunteers are already operational.

#### **Directors**

The Directors who served during the year were

Revd J D Brewster
C D Carr (resigned 8 October 2005)
D T Collins
Mrs J A Dando
Revd S Jones
G F MacAulay
A G Matheson (appointed 23 September 2006)
H R Rulton
P J Warland (retired 1 August 2006)

New Directors are identified, interviewed and appointed by the existing Board. An induction programme has been implemented for new Directors which enables them to gain a full understanding of the ethos, values, strategy and activity of the Company. The induction programme includes visits to the Company's projects and training in the responsibilities of Charity trustees as well as the governance approach adopted by the Board.

#### Secretary and registered office

During the year the company secretary was Miss L Ransom and the Company's registered office was 115 Southwark Bridge Road, London SE1 0AX

#### Directors' responsibilities

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss for that period. In preparing those financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in operation

The Directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **REVIEW OF THE YEAR'S ACTIVITIES**

#### Objectives, activities and achievements

#### Aims

Our vision is to see an inclusive and just world where people have the opportunity to reach their God-given potential. The Mission of Oasis, in seeking to see this vision realised, is to promote inclusion and to confront injustice.

#### Objectives and strategy

We have chosen to operate in certain activity areas in order to achieve our mission. We believe that by developing projects that address people's basic needs we will achieve our mission. These activity areas are reviewed below. During the year we have developed a strategy to bring a range of these activities into each local area where we operate. These 'hubs' will focus on the needs of each individual local community and we will develop as many appropriate activities in each hub as we are able to demonstrate a commitment to addressing the needs of the whole person. We are developing similar activities in other parts of the world as this is an essential part of how we see our Mission. Within our activities we have developed national projects. Faithworks, to encourage and inspire churches to rediscover their inclusive role at the heart of community and Stop the Traffik, a coalition of organisations seeking to end the trafficking of people across national boundaries. We believe that this organisational strategy brings clarity to our work and will ultimately make it even more effective.

A key objective over the last year has also been to invest in our infrastructure to enable the Company to meet more of the challenges faced in our projects

#### Activities

#### Church.co.uk

We have continued to develop the central London church known as church coluk. It runs programmes for the local community – including youth & children's work, toddler groups, aerobics classes – and is progressing well towards its long term goal of being a 24 hours a day, 7 days a week welcoming place open to all. The Hub café continues to provide a valued meeting place for local people. A radio station, based at the church and operated by the young people of the local community, was again a part of a successful programme of summer activities.

A network of church coluk churches is under development, with local expressions of church coluk being planned in some of our hubs

#### **Education**

The schools which are being developed under the Government's Academies programme have now been transferred to a separate legal entity, Oasis Community Learning. This company is currently developing five schools. Three will open in September 2007 – one in London (Enfield), the other two being in North East Lincolnshire (Immingham and Grimsby). Two further academies are currently in the planning stage – one in Hengrove (Bristol) and the other in Salford.

The schools will operate under a Christian ethos, based around the concept of inclusion. They will therefore accept pupils irrespective of faith or academic ability. They will operate as community hubs working in partnership with the public, private and voluntary sectors. Each academy aims to provide a rich and balanced educational environment nurturing the whole student — academically, vocationally, socially, morally, spiritually, emotionally and environmentally. The goal is to raise aspirations, unlock students' potential and work towards achieving excellence through encouraging a 'can do' culture which nurtures confident and competent people.

#### **Faithworks**

The Faithworks Movement has been administered by Oasis since its establishment in 2001. Its goals are (i) to encourage every local church to rediscover its role at the heart of its local community, and (ii) to challenge and change the public perception of the church by engaging with the Government and media

Faithworks now has approximately 18,000 active individual members together with nearly 900 churches and over 500 Christian organisations. We are providing consultancy services for those who are seeking to engage in their communities but who need advice in order to do this more effectively.

Further Faithworks Local Networks have been developed across the UK, made up of churches keen to work together to deliver local projects and to strengthen their funding potential

#### Global

As part of the Company's commitment to fulfilling the Oasis Global Strategic Plan we are developing work in three African countries

We have 55 international and local staff and volunteers working in *Uganda* delivering a wide range of projects. These focus on education, skills training and community development

We have seen further significant growth in our work in *Mozambique*, now having 25 international and local staff and volunteers. New office premises have been secured and goals set for the next three years

We began work in **South Africa** during the year and, though it is very new, good links have already been made. There are currently 9 staff and volunteers working in the country and community research is being undertaken.

The Company has continued to raise funds and provide staff for our sister organisations in India, Zimbabwe and the USA and to support the development of work in Bangladesh

We have seen 25 people participate in our 'professional placements', using their existing skills, experience and interests to work overseas for between 3 months and 2 years. We also had 35 staff on longer-term overseas placement.

#### **Participation**

The management and delivery of our gap year *Frontline Teams* comes under the banner of Participation The Frontline projects have enabled young people to participate in church and community initiatives both in the UK and globally. Over 30 young people worked with Oasis in Leeds and Birmingham during the year and 54 took gap years in 6 countries. We also trained 17 gap year participants from local churches and parachurch organisations in addition to Oasis Frontliners. A further 40 people took part in our short-term teams in 4 countries.

Oasis continued to play a key role in the development and delivery of **Youthwork the Partnership** with a significant number of staff participating at the national Youthwork Conferences held in Southport and Eastbourne with over 2000 youthworkers in attendance. As one of the founding five partners, our involvement enables us to develop our role within the Christian youthwork sector.

#### Social Inclusion

We continue to provide medium stay accommodation through our hostel at **No3**, in Peckham, South London. The project accommodates 14 vulnerable young women and goes on to resettle them into their own accommodation. All are trained in independent living skills and most helped into education, training or employment.

The *Foyer@Croydon* is an accredited Foyer that provides training and accommodation for 18 homeless young people with the aim of preparing them for independent living. In addition, the Foyer offers lifeskills, vocal and football training for 16-25 year olds in the community and has a UK Online centre. Most Foyer residents are either in education, training or employment.

Our **Youth Inclusion** work in London focussed on young people transitioning from primary to secondary school and worked across 8 local education authorities. Over 200 young people at risk of exclusion from school, or their local community, as a result of anti-social behaviour, have had one-to-one mentoring to equip them better to make the transition to secondary school. We also worked with over 200 young people in the Northfields area of Birmingham. The work here is in the form of community-based youth work projects aimed at communities that have poor existing provision for 11-19s. The work is targeted at young people who may be struggling to remain engaged with formal education or who are at risk of crime or anti-social behaviour, but is open to all young people living in the project areas.

#### Stop the Traffik

In March 2006 Oasis, together with Tearfund, Global Angels, World Vision, Salvation Army, Virgin Unite and Justice for Children International, launched Stop The Traffik, a global coalition of organisations, communities and individuals raising awareness of people-trafficking and promoting practical action through a global declaration, media, events, celebrities and projects through 2006 and 2007. Oasis provides premises and finance handling facilities but the coalition is run on a self-supporting basis.

#### Training

Our **Youth Work & Ministry Degree Course** operated in London and Leeds, with a partnership arrangement in Glasgow Students can study from one to six years, full-time or part-time, up to BA (Hons) level with JNC professional recognition. During the past year we had a total of 92 students on the Course

Oasis Esteem offers sexual health and relationship education in schools across the UK in lessons run by Oasis staff and Associate Educators. We now have over 250 Educators including 105 who have been trained in the past year. Further funding has been raised to replace that lost from the Department for Education & Skills. In the past year over 20,000 young people across the UK have been taught using the Oasis Esteem resources.

What Every Volunteer Youth Worker Should Know, the training course for volunteer youth workers run by Oasis as part of Youthwork the Partnership, has continued during the year. The course is delivered by 15 Oasis associate trainers based around the UK through a series of nine two-hour sessions. 145 youth workers have been trained during the year.

#### Healthcare

The Department of Health has issued its guidelines for the establishment of 'pathfinder projects' designed to improve the quality of health and social care provision in the UK. We have delivered an Expression of Interest to be involved in this exciting development. In addition we are seeking to develop healthcare provision within the Academies through close links with local GP practices and the establishment of Health Living Centres.

#### **ACHIEVEMENTS DURING THE YEAR**

#### Church co uk

We have seen growth in activities of the church in Waterloo throughout the week. It is open to all at least 30 hours a week as it moves towards its goal of serving the needs of the local community 24 hours a day, 7 days a week.

The lives of a number of individuals in the community in and around the church have been significantly improved through the holistic care that they have received from the church

#### Education

The Academy at Enfield has moved from the Feasibility phase to Implementation. It was originally planned to open the school in new buildings in September 2007 but this has been delayed due to the need to reduce cost levels in the construction process. The Academy will therefore open in temporary accommodation for Year 7 pupils in September 2007. It is anticipated that the buildings for the new school will be complete by Summer 2008. A new Principal was appointed in April 2006 and a first open evening held for prospective parents and pupils in October.

The Academies in Immingham and Grimsby have been 'accelerated' and will now open in their existing buildings in September 2007, a year ahead of the original plans. Both these schools are currently in Feasibility phase and there is therefore much to achieve in the Implementation phase through to opening Principals have recently been appointed for both schools.

#### **Faithworks**

When setting out with as broad and large an agenda as Faithworks, it is often difficult to quantify the results achieved. Many people and churches have been inspired to find a role in their local communities and there is some evidence that the church at large is more welcomed in society to provide services and support in needy communities.

Other major achievements in the year have been

- the holding of a public debate with Polly Toynbee of The Guardian and representatives of the National Secular Society about the role of faith in society
- set up a Parliamentary briefing calling on Government to engage with the practical issues related to faith-based social action
- undertook a consultation with Christian and other national faith leaders around HM Treasury's Corporate Spending Review
- launched the 'Intelligent Church' training pack and the best practice guide to the Faithworks Charter
- set up a number of faith forums around the country
- made 3 awards for excellence in community service from within 263 applications

#### Global

With growth in the activities we are developing in Uganda and Mozambique as well as the establishment of a new work in South Africa, there is an increase in the number of lives impacted. We have seen people finding new routes into education and employment. The people whose lives we have able to touch have been given greater opportunity for fuller lives than would have otherwise been the case. We estimate that our work in the three African countries now impacts the lives of over a thousand people.

#### **Participation**

The recruitment of teams of volunteers to serve the Oasis Mission both in the UK and around the world is an important part of achieving our goals as well as operating in a cost efficient manner. We therefore have looked to develop the number of volunteers participating in our programmes. These volunteers form a key part of our strategy for developing new work in countries where Oasis has not worked before as well as being key to the development and delivery of our hubs within the UK.

#### Social inclusion

The No3 hostel celebrated over 15 years of serving homeless young people in South London Many former residents attended a party with other stakeholders in the projects. In October 2005 two members of staff and two volunteers at the project received the Bishop of Southwark's award for outstanding service in the area of homelessness.

Residents at the Foyer produced a short film about homelessness as well as a community album. Our Youth Inclusion work was featured on BBC Newsround.

#### Stop the Traffik

The Stop The Traffik project was launched in March 2006 and is planned to run until December 2007 Work to date has involved networking and establishing the core team and resources for a successful campaign in 2007

#### Training

The Youth Work & Ministry Degree Course has been revalidated and re-accredited as part of its quinquennial review by the University of Wales and the National Youth Agency. Plans have also been developed to rewrite the course so that it retains best practice and an up to date approach.

#### FINANCIAL REVIEW

The year has been a difficult one financially. Whilst the ultimate outcome was broadly in line with the budget set at the beginning of the year, it was a disappointing result as there was a marked downturn in income in the last quarter of the year. We have invested in our infrastructure over the year and raised our salary levels, following a benchmarking exercise, in order to pay more competitive rates to our staff. Unrestricted income has increased but has not yet reached the levels necessary to sustain the organisation at its current level of activity. This remains a high priority of the Company. In line with best practice we have allocated more of our central and administrative costs to our project activities, thereby moving towards full cost recovery.

Total income in the year was down on the previous year, substantially due to the inclusion of a one-off gift of a building valued at £2 465m in the previous year's accounts. This balance is currently held in designated funds.

Immediately following the year end we sold our office building at 115 Southwark Bridge Road, London SE1 for £2.2 million, realising an unrestricted surplus of £1.6 million. The proceeds are being used to pay off indebtedness and to purchase and renovate an office building at the site of our church in Waterloo at an estimated cost of £1.4 million. Completion is expected to take place in the next few weeks

The Directors believe that the Company's assets are available and adequate to fulfil its objectives

#### Financial management policies

A budget is prepared in advance of each financial year. Management accounts are produced on a monthly basis and are used as a key decision making tool by the Leadership Team. Quarterly management accounts are circulated to the Directors and are review by them with variances from the original budget explained.

In light of the current financial challenges in the Company, the Board has set a budget for the year that began in September 2006 that anticipates a significant improvement in the Company's finances

#### **Funding sources**

Income has been generated by a combination of fees (16%), service level agreements (12%), voluntary income (54%) and sundry other sources (18%). Fees are received on behalf of participants on gap year programmes and our training activities, including the Youth Work & Ministry Degree course. They are spent in delivering the relevant programme. Contracts, principally with local or national government, in the main relate to the delivery of youth, housing and inclusion services in local communities. Again, this income is spent in delivering the services agreed within the service level agreements. Voluntary income is secured from a range of companies, trusts, churches and individuals. This income is used to support the infrastructure of the organisation, to deliver specific projects not funded by other sources and to cover any deficits in activities otherwise funded by fees or service level agreements.

#### Reserves policy

The Directors have reviewed Oasis' needs for reserves in line with the guidance issued by the Charity Commission and have adopted a policy that we work to set aside funds of approximately three months' running costs. Reserves should be held to guard against unexpected downturns in financial performance.

As anticipated, the unrestricted reserves position has been significantly reduced during the course of the year under review to a deficit of £326,462. This position has subsequently been remedied by the sale of our office building at 115 Southwark Bridge Road, London SE1 which generated an unrestricted surplus of £1.6 million.

The Directors anticipate that the current year will also have some financial challenges but are aware of the need to rebuild reserves as soon as is practicable and are committed to achieving this

#### Other organisations

The results of Oasis Media Services Limited, a wholly owned subsidiary, have been consolidated in these financial statements. The company specialises in developing media campaigns and strategies for the not-for-profit sector.

The Company is closely associated with Oasis Community Learning (OCL), a company limited by guarantee, whose registered number is 05398529, registered charity number 1109288 OCL has been established to operate the Oasis Academies programme. Its financial results are not consolidated in these financial statements.

The Company is also closely linked with Oasis International Association, a company limited by guarantee, whose registered number is 4255992, registered charity number 1098100. Oasis International Association facilitates the work of the four independent Oasis bodies around the world. Its financial results are not consolidated in these financial statements.

#### Internal control and risk management

A thorough risk and controls assessment was undertaken initially in 2001. This identified the key risks the Company faces. Systems and procedures to control these risks have been put in place. The Directors review the assessment on a regular basis, adding additional risks as the Company develops and ensuring it has in place appropriate controls to mitigate the potential impact of the risks identified.

#### **Auditors**

With regard to the preparation of this Annual Report and the financial statements, so far as each Director is aware, there is no relevant audit information of which the company's auditors are unaware and all steps have been taken by the Directors to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information

A resolution to reappoint Auker Hutton, Chartered Accountants and Registered Auditors, as the Company's auditors will be put to the members at the Annual General Meeting

This report was approved by the Board on 5 December 2006

Director

#### Independent Auditors' Report to the members of Oasis Charitable Trust

We have audited the group and parent company financial statements of Oasis Charitable Trust for the year ended 31 August 2006 which comprise the consolidated statement of financial activities, the consolidated and individual charity balance sheets, consolidated cash flow statement and related notes 1 to 25. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the charitable company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As set out on page 2, the company's directors (who also act as trustees for the charitable activities of the company) are responsible for preparing the Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Report of the Directors (Trustees) is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed. We are not required to consider whether the statement in the Directors' Report concerning the major risks to which the charity is exposed covers all existing risks and controls, or to form an opinion on the effectiveness of the charity's risk management and control procedures.

We read information contained in the Report of the Directors (Trustees), and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's and company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charitable group's and the parent company's affairs as at 31 August 2006 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended, have been properly prepared in accordance with the Companies Act 1985 and the information given in the directors' report is consistent with the financial statements

Chartered Accountants and Registered Auditors

Century Place, Lamberts Road Tunbridge Wells, Kent, TN2 3EH

19 December 2006

# Oasis Charitable Trust Group Statement of Financial Activities (Incorporating a consolidated income & expenditure account) for the year ended 31 August 2006

	Notes	Unrest fun General		Restricted funds	Total 2006	Restated Total 2005
		£	£	£	£	£
Incoming resources						
Incoming resources from general	ed funds					
Voluntary income	2	588,427	-	1,216,085	1,804,512	5,373,816
Activities for generating funds	3	215,953	-	•	215,953	144,469
Investment income		12,107	-	-	12,107	11,808
Incoming resources from chantab	ole					
activities	4	1,054,680	-	645,224	1,699,904	1,911,811
Other incoming resources						4 000
Gain on sale of assets		-	-	-	-	1,600
Total incoming resources	•	1,871,167		1,861,309	3,732,476	7,443,504
<b>3</b>	•	.,,,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.,
Resources expended						
Cost of appareting funds						
Cost of generating funds Cost of generating voluntary inco-	me 5	396,130	_	31,121	427,251	376,906
Fundraising trading costs	6	144,432	_	-	144,432	126,464
The state of the s	•	540,562	-	31,121	571,683	503,370
	•				· · · · · · · · · · · · · · · · · · ·	
Charitable expenditure	8	1,663,621	-	1,961,722	3,625,343	3,771,783
Governance	10	64,270			64,270	57,224
Governance		1,727,891	<del></del>	1,961,722	3,689,613	3,829,007
	•	1,727,001		1,001,122	0,000,010	0,020,001
Total resources expended	•	2,268,453	-	1,992,843	4,261,296	4,332,377
				<del></del>		
Net movement in funds	14	(397,286)	-	(131,534)	(528,820)	3,111,127
At 1 September 2005		70,824	2,465,000	1,802,718	4,338,542	1,227,415
At 1 deptember 2000		70,024	2,400,000	1,002,710	4,000,042	1,227,410
At 31 August 2006	•	(326,462)	2,465,000	1,671,184	3,809,722	4,338,542
Representing						
Tangible fixed assets		698,372	2,465,000	262,040	3,425,412	3,440,875
Current assets		(154,545)	-	1,435,752	1,281,207	1,626,859
Current liabilities		(870,289)	-	(26,608)	(896,897)	(478,070)
Long term liabilities		-	-	-	-	(251,122)
		(0.00 (0.00)			<b>*</b> * - * * *	
		(326,462)	2,465,000	1,671 <u>,1</u> 84	3,809,722	4,338,542

There were no acquisitions or discontinued operations during the current or preceding year

The notes on page 13 to 21 form an integral part of these financial statements

# Oasis Charitable Trust Group Balance Sheet as at 31 August 2006

N	otes	200 £	6 £	200 £	5 £
Fixed assets Tangible assets	15		3,425,412		3,440,875
Current assets Stock Debtors Cash at bank and in hand	16	1,055 1,119,672 160,480 1,281,207		1,266,539 360,320 1,626,859	
Creditors amounts falling due within one year	17	(896,897)		(478,070)	
Net current assets			384,310		1,148,789
Total assets less current liabilities	es	-	3,809,722	-	4,589,664
Creditors amounts falling due after more than one year	18		-		(251,122)
Net assets		- -	3,809,722	<del>-</del> -	4,338,542
Funds Unrestricted funds General Designated	20		(326,462) 2,465,000		70,824 2,465,000
Designated		-	2,138,538	-	2,535,824
Restricted funds	21		1,671,184		1,802,718
		-	3,809,722	<del>-</del>	4,338,542

The financial statements were approved by the Board on 5 December 2006

Director

The notes on pages 13 to 21 form an integral part of these financial statements

# Oasis Charitable Trust Company Balance Sheet as at 31 August 2006

N	otes	200 £	96 £	200 £	5 £
Fixed assets Tangible assets	15		3,425,412		3,440,875
Current assets Stock Debtors Cash at bank and in hand	16	1,055 1,099,256 151,083 1,251,394		1,251,839 345,164 1,597,003	
Creditors. amounts falling due within one year	17	(870,360)		(451,210)	
Net current assets			381,034		1,145,793
Total assets less current liabilities	es	-	3,806,446	-	4,586,668
Creditors amounts falling due after more than one year	18		-		(251,122)
Net assets		-	3,806,446	-	4,335,546
Funds Unrestricted funds General	20		(329,738)		67,828
Designated		-	2,465,000 2,135,262	-	2,465,000 2,532,828
Restricted funds	21		1,671,184		1,802,718
		-	3,806,446	<b>-</b>	4,335,546

The financial statements were approved by the Board on 5 December 2006

Director

The notes on pages 13 to 21 form an integral part of these financial statements

# Oasis Charitable Trust Group Cash Flow Statement for the year ended 31 August 2006

	Notes	2006 £	2005 £
Reconciliation of changes in resources to net inflow	from opera	ting activities	
Net operating (expenditure)/income		(522,407)	3,115,046
Reconciliation to cash generated from operations Depreciation Increase in stock Decrease/(increase) in debtors (Decrease)/increase in creditors  Net cash (outflow)/inflow from operating activities		38,088 (1,055) 146,867 (57,316) (395,823)	57,677 - (793,118) 10,040 2,389,645
Cash flow statement			
Net cash (outflow)/inflow from operating activities		(395,823)	2,389,645
Returns on investment and service of finance	22	(6,413)	(5,519)
Taxation		24	-
Capital expenditure	22	(22,625)	(2,506,219)
Financing	22	224,997	(19,747)
Net decrease in cash in the year		(199,840)	(141,840)
Reconciliation of net cash flow movements to net fu	nds		
Net decrease in cash in the year At 1 September 2005		(199,840) 360,320	(141,840) 502,160
At 31 August 2006		160,480	360,320
Consisting of Cash at bank and in hand		160,480	360,320

#### 1 Accounting policies

#### Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' published in March 2005, applicable accounting standards and the Companies Act 1985

#### Basis of consolidation

The group accounts consolidate the financial statements of Oasis Charitable Trust and its wholly owned subsidiary Oasis Media Services Limited on a line by line basis. The results of the subsidiary are shown in note 7.

The charity has taken advantage of the exemptions afforded by s230 of the Companies Act 1985 and paragraph 397 of the SORP and has not presented a separate Statement of Financial Activities or income and expenditure account for the company

#### **Funds**

Unrestricted funds

These comprise net accumulated surpluses on general funds that are available for use at the discretion of the directors in the furtherance of the charitable objectives of the Company

Designated funds

Designated funds comprise unrestricted funds that have been set aside at the discretion of the directors. The fund represents the value of the buildings of Christchurch & Upton Chapel which were gifted to the Company on 30 November 2004. The Company purchased the buildings of Christchurch & Upton Chapel prior to the legal merger of Christchurch & Upton Chapel with Oasis, at which time the assets of the church (substantially the proceeds from the sale of its buildings) were transferred to Oasis by way of a gift.

Restricted funds

These are funds subject to specific conditions imposed by the donors. It is the Company's policy to use restricted funds before unrestricted funds where they are available.

#### Incoming resources

Incoming resources include the total receivable by the Company from all its charitable activities

Gifts are included when received Legacies are included in the year in which they are receivable Grants receivable, including those from Government and other public authorities, are apportioned over the period to which they relate

No incoming resources have been included in the Statement of Financial Activities net of expenditure

#### Resources expended

Expenditure is included on an accruals basis

Cost of activities in furtherance of the charitable objects of the Company includes all directly attributable costs, analysed between Church coluk, Education, Faithworks, Global, Participation, Social Inclusion, Stop the Traffik, Training and other activities, together with an appropriate proportion of central office costs

Fundraising costs include the salaries and direct expenditure incurred in the Company's fundraising activities together with an appropriate proportion of central office costs

Support costs comprise the balance of all services supplied centrally not directly allocated to the operational departments

Governance expenditure represents those costs relating to the management of the Company's assets, organisational administration and compliance with statutory regulations

#### 1 Accounting policies (continued)

#### Deferred income

Fees received in respect of certain Participation projects, and grants received, are deferred and matched with the related expenditure at the time that it is incurred

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost, where they have been purchased by the Company, or at fair market value at the time of their coming into the possession of the Company, where they have been donated or acquired other than by purchase

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives

Property improvements Furniture & equipment

2-15% straight line 25% straight line

Freehold property and the initial improvements to hostel premises are not depreciated as the Directors consider that the estimated residual value and useful life would result in any depreciation being immaterial

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the income and expenditure account

#### Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts, which are those where substantially all the risks and rewards of ownership of the asset have passed to the Company, are capitalised in the balance sheet and depreciated over their useful lives

The interest element of the rental obligations is charged to the income and expenditure account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding

#### Pensions

The Company operates a defined contribution pension scheme. Contributions are charged to the income and expenditure account as they become payable in accordance with the rules of the scheme.

2	Voluntary income	Unrestricted funds £	Restricted funds £	Total 2006 £	Total 2005 £
	Donations and gifts Grants	588,427 -	1,029,360 186,725	1,617,787 186,725	5,142,106 231,710
		588,427	1,216,085	1,804,512	5,373,816

Donations and gift income for 2005 includes a designated gift of £2 465 million representing the value of the buildings of Christchurch & Upton Chapel which were gifted to the Company on 30 November 2004. This one-off event had no impact on the cash resources of the Company.

3	Activities for generating funds	Unrestricted funds £	Restricted funds	Total 2006 £	Total 2005 £
	Media services income	84,316	-	84,316	66,089
	Rent and associated services income	121,003	-	121,003	77,167
	Merchandise sales	10,634	-	10,634	1,213
		215,953		215,953	144,469

4	Incoming resources f	rom charitab	le activities	Unrestricted funds	Restricted funds	Total 2006 £	Total 2005 £
				L	Ł	L	Z.
	Training fees	.4_		663,896	544.000	663,896	840,646
	Service level agreemer Rental income	its		6,950 183,344	514,600	521,550 183,344	623,435 168,591
	Other goods and service	es		200,490	130,624	331,114	279,139
	<b>3</b>			1,054,680	645,224	1,699,904	1,911,811
_	0	14					
5	Cost of generating vo	luntary incor	ne	Unrestricted	Restricted	Total	Total
				funds	funds	2006	2005
				£	£	£	£
	Income generation			255,165	15,044	270,209	276,268
	Communication			140,965	16,077	157,042	100,638
				396,130	31,121	427,251	376,906
	Cost of generating vo	duntanı incoi	mo analysis				
	Cost of generating vo		Other direct	Premises	Support	Total	Total
		costs	costs	costs	costs	2006	2005
		£	£	£	£	£	£
	Income generation	109446	120,758	15,655	24,350	270,209	276,268
	Communication	76712	54,692	7,455	18,183	157,042	100,638
		186,158	175,450	23,110	42,533	427,251	376,906
6	Fundraising trading c	osto		Unrestricted	Restricted	Total	Total
U	rundraising trading c	Osis		funds	funds	2006	2005
				3	£	£	£
	Media services costs			78,173	-	78,173	75,970
	Rent and associated se	ervices costs		58,786	-	58,786	49,949
	Merchandise costs			7,473		7,473	545
				144,432	-	144,432	126,464
-	<b>M</b>					2000	2005
7	Media services incom	ie and costs				2006 £	2005 £
	Media services income					84,507	84,086
	Cost of sales					76,001	72,855
	Administrative expense	es .				7,702	9,235
	Media services costs					83,703	82,090
	Profit for the year					804	1,996
	Corporation tax  Donation to Oasis Chai	ritable Trust				24 500	_
	Retained profit for the y					280	1,996
	retained profit for the y	cai					1,550

Media services income and costs includes £191 inter-company income and £5,554 inter-company expenditure, which are not included in the consolidated accounts

8	Direct charitable e	xpenditure		Unrestricted funds	Restricted funds	Total 2006 £	Restated Total 2005 £
	Church co uk Education Faithworks Global			93,233 11,490 46,450 107,439 355,343	118,960 245,290 216,604 562,149 7,626	212,193 256,780 263,054 669,588 362,969	182,313 158,981 369,310 744,599 598,538
	Participation Social inclusion Stop the Traffik Training			267,159 8,168 608,817	629,391 81,818 71,366	896,550 89,986 680,183	988,253 - 651,105
	Other activities			165,522 1,663,621	28,518 1,961,722	194,040 3,625,343	78,684 3,771,783
	Direct charitable e	vnanditura ar	ialveie				
	Direct Charitable e.	•	Other direct	Premises	Support	Total	Total
		costs	costs	costs	costs	2006	2005
		£	£	£	£	£	£
	Church co uk	121,584	57,381	-	33,228	212,193	182,313
	Education	149,307	85,719	6,709	15,045	256,780	158,981
	Faithworks Global	154,856 308,194	54,854 338,735	13,045 6,709	40,299 15,950	263,054 669,588	369,310 744,599
	Participation	93,400	222,923	13,418	33,228	362,969	598,538
	Social inclusion	543,334	219,646	11,182	122,388	896,550	988,253
	Stop the Traffik	21,191	61,027	3,355	4,413	89,986	-
	Training	377,867	180,777	35,782	85,757	680,183	651,105
	Other activities	110,174	38,973	13,418	31,475	194,040	78,684
		1,879,907	1,260,035	103,618	381,783	3,625,343	3,771,783
9	Support costs allo	cation IT	Finance £	HR £	Directorate £	Total 2006 £	Total 2005 £
						_	
	Cost of generating v			4 700	6 333	24.350	24 000
	Income generation Communications	2,085 1,557	11,175 8,345	4,768 3,560	6,322 4,721	24,350 18,183	31,008 13,289
	Communications	1,557	0,345	3,500	4,721	10, 103	13,209
	Charitable activities						
	Church co uk	2,845	15,250	6,506	8,627	33,228	27,418
	Education	1,288	6,905	2,946	3,906	15,045	6,053
	Faithworks	3,450	18,495	7,891	10,463	40,299	43,477
	Global	1,366	7,320	3,123	4,141	15,950	10,612
	Participation	2,845	15,250	6,506	8,627	33,228	43,318
	Social inclusion	10,479	56,168	23,965	31,776	122,388	120,828
	Stop the Traffik	378 7,342	2,025 39,357	864 16,792	1,146 22,266	4,413 95.757	64,70 <del>6</del>
	Training Other activities	7,342 2,695	39,357 14,445	6,163	22,200 8,172	85,757 31,475	17,092
	Onici achaines						
		36,330	194,735	83,084	110,167	424,316	377,801

10 Governance			Total 2006 £	Restated Total 2005 £
Auditors remuneration			8,995	9,600
Legal fees			3,967	12,045
Trustees indemnity insurance			4,435	4,446
Staff costs			42,908	28,499
Other costs			3,965	2,634
			64,270	57,224
11 Interest payable	Company 2006 £	Group 2006 £	Company 2005 £	Group 2005 £
Bank loans and overdrafts	18,520	18,520	17,327	17,327
12 Staff number and emoluments			2006 £	2005 £
Staff emoluments			2,112,214	2,185,329
Social security costs			192,460	190,995
Pension costs			113,790	113,790
Total staff costs		,	2,418,464	2,490,114
The average number of employee	s was as follows			
Charitable activities			81	90
Fund generating activities			8	10
Support activities			10	10
Media services			1	1_
			100	111
		'		

## 13 Trustees' emoluments and reimbursed expenses

Neither the Directors nor any persons connected with them have received remuneration for their services as trustees of the Company or reimbursement of expenses. During the year no employee received emoluments within the band £60,000 - £69,999 (2005 nil)

During the year the Company paid professional indemnity insurance on behalf of the Directors amounting to £4,463 (2005 £4,446)

14 Net movement in funds	2006 £	2005 £
Net movement in funds is arrived at after charging/(crediting)		
Depreciation of owned fixed assets	38,088	57,677
Profit on disposal of assets	-	(1,600)
Operating lease rentals - plant and equipment	6,069	6,069
Auditors' remuneration - audit of charitable company	8,500	8,050
- audit of subsidiary	769	750
- other services	840	1,815

#### 15 Tangible fixed assets

o Tungibio fixed decete	Freehold	Property	Furniture &	Motor	
	property £	improvements	equipment £	vehicles £	Total £
Cost					
At 1 September 2005	585,598	2,942,171	294,792	11,583	3,834,144
Additions		-	23,180	-	23,180
Disposals			(17,795)		(17,795)
At 31 August 2006	585,598	2,942,171	300,177	11,583	3,839,529
Depreciation					
At 1 September 2005	-	133,804	247,882	11,583	393,269
Charge for the year	-	5,803	32,285	-	38,088
On disposals	-		(17,240)		(17,240)
At 31 August 2006	<u>-</u>	139,607	262,927	11,583	414,117
Net book value					
At 31 August 2005	585,598	2,808,367	46,910	<u>-</u>	3,440,875
At 31 August 2006	585,598	2,802,564	37,250		3,425,412

#### **Hostel Premises**

The Company occupies premises at 3 Cerise Road, Peckham. The premises are used to provide supervised hostel accommodation for single homeless young women. Oasis raised and expended £144,324, included in property improvements above, to carry out substantial refurbishment and extension of the property to convert it to its present use. This has been reflected in a Declaration of Trust to the effect that, in the event of the property being sold, the Company would be entitled to 49.66% of the proceeds.

#### **Oasis Health Centre**

The Company has a 99 year leasehold interest in the Oasis Health Centre situated at 52 Lambeth Road, London, commencing 13 November 1992. The written down value of improvements to this property at 31 August 2006 was £92,663 (2005 £95,237) which is included in property improvements above.

16 Debtors	Company 2006 £	Group 2006 £	Company 2005 £	Group 2005 £
Trade debtors	-	21,598	-	15,464
Sundry debtors	1,019,914	1,019,914	1,205,498	1,205,498
Due from group undertakings	1,182	•	764	-
Prepayments	78,160	78,160	45,577	45,577
	1,099,256	1,119,672	1,251,839	1,266,539

Sundry debtors include Education gift income due after more than one year of £625,000 (2005 £750,000)

Prepayments include deferred expenditure in respect of certain Participation projects amounting to £20,552 (2005 £16,216)

#### 17 Creditors: amounts falling due within one year

-	Company 2006	Group 2006	Company 2005	Group 2005
	£	£	£	£
Bank loans and overdrafts	497,189	497,189	13,670	13,670
Other loans	8,088	8,088	15,488	15,488
Trade creditors	•	8,756	-	2,369
Corporation tax	-	24	-	-
Other taxes and social security costs	60,430	65,670	68,820	71,570
Deferred income	189,974	189,974	200,161	200,161
Other creditors	114,679	127,196	153,071	174,812
	870,360	896,897	451,210	478,070

The bank loans above are repayable by instalments and were repaid in full on 15 September 2006

Deferred income represents fees received in advance for certain Participation projects and grants received apportioned to future periods. Fees and grants are deferred and matched with the related expenditure when it is incurred.

#### 18 Creditors, amounts falling due after one year

	Company 2006 £	Group 2006 £	Company 2005 £	Group 2005 £
Bank loans	-	-	247,884	247,884
Other loans	<u> </u>	<u> </u>	3,238	3,238
			251,122	251,122

Included within creditors in notes 11 and 12 above are bank and other loans secured on freehold property totalling £497,189 (2005 £261,554), representing 90% of the original cost of the freehold property charged

#### 19 Company status

The Company is a private company limited by guarantee and does not have a share capital Throughout the year the Company was controlled by the Directors

20 Unrestricted funds	2006 £	2005 £
At 1 September 2005 Net movement in general funds	70,824 (397,286)	469,088 (398,264)
Net movement in designated funds	(326,462)	70,824 2,465,000
At 31 August 2006 General	(326,462)	2,535,824 70,824
Designated	2,465,000 2,138,538	2,465,000 2,535,824

21 Restricted funds	1 September 2005 £	Net Income (Expenditure) £	31 August 2006 £
Asset based funds	253,098	(6,603)	246,495
Church co uk	3,317	25,664	28,981
Education	1,210,992	(113,962)	1,097,030
Faithworks	1,215	(273)	942
Global	106,918	10,582	117,500
Social inclusion	171,013	(71,261)	99,752
Training	56,165	24,319	80,484
	1,802,718	(131,534)	1,671,184

Asset Based Funds - donations received for the purchase and improvement of the various properties used by the Company

Church co uk - donations received in support of church co uk projects

Education - donations received in support of the development of Oasis Academies

Faithworks - donations received in support of Faithworks

Global - financial support received for staff working on overseas projects and donations for those projects

Social inclusion - Service level agreement payments received to support the youth inclusion and housing projects

Training - grants and donations received to support the various training projects

22 Gross cash flows	2006	2005
	£	£
Returns on investments and servicing of finance		
Interest received	12,107	11,808
Interest paid	(18,520)	(17,327)
	(6,413)	(5,519)
Capital expenditure		
Payments to acquire tangible fixed assets	(23,180)	(2,511,333)
Receipts from sale of tangible fixed assets	555	5,114
	(22,625)	(2,506,219)
Financing		
Loan repayments	224,997	(19,747)

23 Analysis of changes in net debt	1 September 2005 £	Cash flows	Non-cash changes £	31 August 2006 £
Cash at bank and in hand Overdrafts	360,320	(199,840) - (199,840)	- -	160,480 -
Debt due within 1 year Debt due after 1 year Total	(29,158) (251,122)	(476,119) 251,122 (224,997)	-	(505,277) -
Total	80,040	(424,837)		(344,797)
24 Other financial commitments			2006 £	2005 £
At the year end the Company had an cancellable operating leases as set ou Operating leases which expire		its under non-		
within one year within two to five years			6,349	- 6,349

#### 25 Post balance sheet event

On 14 September 2006 the sale of the Company's office premises in Southwark Bridge Road, London SE1 for £2 2 million was completed. The unrestricted profit realised on the sale was £1 6 million.