ARGENT INSURANCE PRACTICE LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2001 **COMPANY NUMBER 2810267**

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ARGENT INSURANCE PRACTICE LIMITED FINANCIAL STATEMENTS - 31 DECEMBER 2001

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DIRECTORS' REPORT

for the year ended 31 December 2001

The directors submit their report and the audited financial statements of the Company for the year ended 31 December 2001.

DIRECTORS

The directors of the company who served during the period under review, together with subsequent changes, were as follows:

Mr C D Charles
Mr R Dean
Mr P Dodds
Mr R J Tomlinson (Resigned 21 July 2001)
Mr D W Mowl
Mr N A Utley
Mr M P Whitfield

REVIEW OF THE BUSINESS

The principal activity of the Company was that of insurance broking. The directors believe that the business has and will continue to develop satisfactorily.

In July 2001 the company acquired the book of business of Bentley of Mickleover. In addition, a number of smaller acquisitions were made during the year.

RESULTS AND DIVIDENDS

The results for the year ended 31 December 2001 are set out on page 7.

The directors do not recommend the payment of a dividend.

EMPLOYEES

During the year, all staff were employed by Cox Services Limited.

DIRECTORS' REPORT (continued) for the year ended 31 December 2001

DIRECTORS' INTERESTS

None of the directors had any beneficial interest in the shares of the Company as at 31 December 2001.

Mr N A Utley is a director of Cox Insurance Holdings Plc ("CIH"), the Company's ultimate holding company, and his interests are disclosed in the financial statements of that company.

Directors' interests in the shares of CIH

| Directory interests in the shares of City | 31 December 2001 | 31 December 2000 |
|---|---------------------|---------------------|
| C D Charles | 28,192 | 17,207 |
| R Dean | · <u>-</u> | 95,713 |
| P G Dodds | 1,103 | 1,103 |
| D W Mowl | 12,201 | 12,201 |
| M P Whitfield | 94,905 | 245,973 |

DIRECTORS' REPORT (continued) for the year ended 31 December 2001

DIRECTORS' INTERESTS (continued)

Directors' interests in share options in CIH

| | 31 December 2000 | Granted during period | Exercised/ lapsed during period | 31 December 2001 | Exercise price | Exercisable from | Expiry date |
|---------------|---------------------|-----------------------------|--|---------------------|-------------------|---------------------|----------------|
| C D Charles | | | | | | | |
| 1995 Scheme | 7,282 | - | - | 7,282 | 241.00p | Apr 2001 | Apr 2008 |
| 1995 Scheme | 44,929 | - | - | 44,929 | 137.84p | Dec 1999 | Dec 2003 |
| 1995 Scheme | 15,706 | - | - | 15,706 | 191.00p | Dec 2001 | Dec 2005 |
| 1995 Scheme | 67,491 | - | - | 67,491 | 155.00p | Mar 2002 | Mar 2006 |
| 1996 Scheme | 18,793 | - | - | 18,793 | 225.16p | Oct 2000 | Oct 2004 |
| 1996 Scheme | 12,461 | - | - | 12,461 | 370.36p | May 2001 | May 2005 |
| 1996 Scheme | 5,178 | - | - | 5,178 | 182.50p | Apr 2003 | Apr 2007 |
| 1997 Scheme | 13,320 | - | - | 13,320 | 225.16p | Oct 2000 | Oct 2004 |
| SAYE Scheme | 10,985 | - | (10,985) | - | 94.20p | Apr 2001 | Oct 2001 |
| SAYE Scheme | 3,127 | • - | - | 3,127 | 110.28p | Mar 2002 | Aug 2002 |
| SAYE Scheme | 2,793 | - | - | 2,793 | 120.80p | Jun 2004 | Nov 2004 |
| SAYE Scheme | - | 5,052 | - | 5,052 | 2.004p | Jul 2006 | Dec 2006 |
| Total | 202,065 | 5,052 | (10,985) | 196,132 | | | |
| D W Mowl | | | - | | | | |
| 1995 Scheme | 10,190 | _ | _ | 10,190 | 137.84p | Dec 1999 | Dec 2003 |
| 1995 Scheme | 60,748 | _ | _ | 60,748 | 155.00p | Mar 2002 | Mar 2006 |
| 1996 Scheme | 134,966 | _ | - | 134,966 | 155.00p * | Nov 1999 | Nov 2003 |
| 1996 Scheme | 8,490 | _ | _ | 8,490 | 225.16p | Oct 2000 | Oct 2004 |
| 1996 Scheme | 23,365 | _ | | 23,365 | 370.36p | May 2001 | May 2005 |
| 1996 Scheme | 19,999 | - | | 19,999 | 182.50p | Apr 203 | Apr 2007 |
| 1997 Scheme | 13,320 | - | - | 13,320 | 225.16p | Oct 2000 | Oct 2007 |
| SAYE Scheme | 7,818 | _ | _ | 7,818 | 110.28p | Mar 2002 | Aug 2002 |
| Total | 278,896 | | - | 278,896 | *13.20p | 17141 2002 | 1108 2002 |
| P G Dodds | | | | | | | |
| 1996 Scheme | - | 14,689 | - | 14,689 | 241.00p | Apr 2004 | Apr 2008 |
| 1996 Scheme | 32,876 | - | - | 32,876 | 182.50p | Apr 2003 | Apr 2007 |
| 1996 Scheme | 32,258 | - | _ | 32,258 | 186.00p | May 2003 | May 2007 |
| 1997 Scheme | - | 12,448 | | 12,448 | 241.00p | Apr 2004 | Apr 2008 |
| SAYE Scheme | 11,558 | - | | 11,558 | 146.00p | Jun 2005 | Nov 2005 |
| Total | 76,692 | 27,137 | | 103,829 | r | | |
| M P Whitfield | | | | | | | |
| 1996 Scheme | - | 9,046 | | 9,046 | 241.00p | Apr 2001 | Apr 2008 |
| 1996 Scheme | 21,917 | | - | 21,917 | 182.50p | Apr 2003 | Apr 2007 |
| SAYE Scheme | 11,558 | | | 11,558 | 146.00p | Jun 2005 | Nov 2005 |
| Total | 33,475 | 9,046 | | 42,521 | | | |

The share price at 31 December 2001 was 141.0p (2000 - 209.5p). The highest and lowest prices during the period were 252.5p and 90.0p.

^{*} The exercise price for this part of the 1996 scheme is £1 per transaction.

DIRECTORS' REPORT (continued) for the year ended 31 December 2001

LIABILITY INSURANCE FOR GROUP DIRECTORS AND OFFICERS

As permitted by the Companies Act 1985, the group has maintained insurance cover for directors and officers against liabilities in relation to the group.

AUDITORS

An elective resolution has been passed by the Company to dispense with the obligation to appoint auditors annually. Consequently PricewaterhouseCoopers shall be deemed to be re-appointed for each financial year while the election is in force.

By Order of the Board

C J Ringrose Secretary

22 May 2002

STATEMENT OF DIRECTORS' RESPONSIBILITIES for the year ended 31 December 2001

Company law requires the directors to prepare financial statements for each financial period that give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ARGENT INSURANCE PRACTICE LIMITED

We have audited the financial statements which comprise the profit and loss account, the balance sheet and the related notes which have been prepared in accordance with the accounting policies set out in the statement of accounting policies.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information comprises only the directors' report.

Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31 December 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers

Chartered Accountants and Registered Auditors

Pricenterhos Corpes

London

22 May 2002

PROFIT AND LOSS ACCOUNT for the year ended 31 December 2001

| | | 12 months ended 31 December 2001 | 11 months ended 31 December 2000 |
|---|-------|--|--|
| | Notes | £ | £ |
| TURNOVER | 2 | 3,181,831 | 1,609,240 |
| Administrative expenses | | (3,182,783) | (1,505,959) |
| | • | (952) | 103,281 |
| Other operating income | | 90,692 | 95,327 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST AND TAXATION | 3 | 89,740 | 198,608 |
| Interest receivable | | 77,715 | 54,172 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 167,455 | 252,780 |
| Tax on profit on ordinary activities | 5 | (99,848) | (85,930) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION AND RETAINED PROFIT FOR THE FINANCIAL PERIOD | 15 | 67,607 | 166,850 |

There are no recognised gains or losses other than those above and therefore no separate statement of total recognised gains and losses has been presented.

There is no difference between the profit on ordinary activities before taxation and the retained profit for the financial period stated above, and their historical cost equivalents.

All figures relate to continuing operations.

The accompanying notes on pages 9 to 16 form an integral part of these financial statements.

BALANCE SHEET

At 31 December 2001

| | | - | 31 December | 3 | 31 December |
|--|-------------|------------------------|-------------------------------|------------------------|-------------------------------|
| | Notes | £ | 2001 £ | £ | 2000 £ |
| FIXED ASSETS Intangible assets Tangible assets Investments | 6 7 8 | | 2,100,318 123,126 5,501 | | 1,882,107 143,548 5,501 |
| CURRENT ASSETS Debtors Cash at bank and in hand | 10 | 1,444,082 1,288,308 | 2,228,945 | 1,049,398 1,386,431 | 2,031,156 |
| | | 2,732,390 | | 2,435,829 | |
| CREDITORS: amounts falling due within one year | 11 | (4,093,419) | | (3,661,522) | |
| NET CURRENT LIABILITIES | | | (1,361,029) | | (1,225,693) |
| CREDITORS: amounts falling due after more than one year | 12 | | (45,863) | | (51,017) |
| Provision for liabilities and charges | 13 | | (40,000) | | (40,000) |
| NET ASSETS | | | 782,053 | | 714,446 |
| Share capital Share premium Profit and loss account | 14 15 | | 483,433 129,954 168,666 | | 483,433 129,954 101,059 |
| EQUITY SHAREHOLDERS' FUNDS | 16 | | 782,053 | | 714,446 |

The financial statements on pages 7 to 16 were approved by the board of directors on 22 May 2002 and were signed on its behalf by:

C D Charles Director

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2001

1. ACCOUNTING POLICIES

a. Basis of accounting

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards and under the historical cost convention.

The going concern basis of accounting is appropriate because another group company has undertaken, if necessary, to make funds available to enable the company to meet its liabilities as they fall due.

The Company has taken advantage of the exemptions in Financial Reporting Standard No 1 from the requirement to produce a cash flow statement on the grounds that it is a small company.

The Company is exempt from the requirement to prepare group accounts by virtue of Section 248 of the Companies Act 1985. These accounts therefore present information about the Company as an individual undertaking and not about its group.

b. Turnover

Brokerage and fees are recognised on the earlier of cover commencing or when the client pays the premium either in full or by way of a deposit.

c. Other operating income

This consists of profit commission, commission for premium financing arrangements and run-off life commission. These are recognised when received.

d. Depreciation

Depreciation is calculated to write down the cost of all tangible fixed assets by equal annual instalments over their expected useful lives. The rates generally applied are:

| Motor vehicles | 25% |
|-------------------------|-----|
| Furniture and equipment | 25% |
| Fixtures and fittings | 20% |
| Freehold building | 2% |

e. Investments

Fixed asset investments are shown at cost less amounts written off and provisions for any permanent diminution in value. Income is included in the accounts of the year in which it is receivable.

f. Goodwill

Purchased goodwill is capitalised and amortised over its estimated useful economic life of 20 years.

g. Operating Leases

Amounts payable under operating leases are written off to the profit and loss account as they fall due.

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

1. ACCOUNTING POLICIES (continued)

h. Trade debtors and trade creditors

Insurance brokers normally act as agents in placing the insurable risks of their clients with insurers and, as such, generally are not liable as principals for amounts arising from such transactions. Notwithstanding these legal relationships, debtors and creditors arising from insurance broking transactions are shown as assets and liabilities. This recognises that the insurance broker is entitled to retain the investment income on any cash flows arising from these transactions.

2. TURNOVER

Turnover represents net income from insurance broking business and legal representation fees receivable, all originating from within the United Kingdom.

3. OPERATING PROFIT

The operating profit is arrived at after charging or crediting:

| | 12 months ended 31 December 2001 | 11 months ended 31 December 2000 £ |
|---|--|---|
| Depreciation of owned assets | 38,115 | 11,170 |
| Amortisation of goodwill | 122,547 | 31,522 |
| (Profit)/Loss on disposal of fixed assets | (4,044) | - |
| Rental income | | (3,500) |

In 2001, many costs, including staff related costs, auditors' remuneration and operating leases, are borne by Cox Services Limited ("CSL"). Disclosure of the full amounts are shown in the notes to the financial statements of CSL. Amounts recharged to the Company by CSL during 2001 were £313,545 (2000 - £ Nil). In addition, a management charge was made by CSL in respect of staff related costs of £1,702,013 (2000 - £894,557).

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

4. DIRECTORS' EMOLUMENTS

Mr N A Utley was remunerated for his services to the group as a whole and his remuneration is included in the financial statements of the ultimate parent company.

Messrs D W Mowl, C D Charles and M P Whitfield are remunerated by CSL for their services to the group as a whole and their remuneration for their services as directors of this Company is nil.

Aggregate remuneration of the remaining directors, excluding pension contributions, during the year amounted to £156,812 (31 December 2001 - £122,482). The Group operates pension schemes and the payment in respect of these directors during the period amounted to £15,967 (£7,537).

5. TAXATION

| | 12 months ended 31 December 2001 £ | 11 months ended 31 December 2000 £ |
|--|---|---|
| Based on the profit for the year UK corporation tax at 30% | 99,560 | 85,930 |
| Under provision in respect of prior period | 288 | - |
| | 99,848 | 85,930 |

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

6. INTANGIBLE FIXED ASSETS

Goodwill

| | 31 December 2001 £ | 31 December 2000 £ |
|--|--------------------------|--------------------------|
| Cost At 1 January 2001 Additions | 2,038,321 340,758 | 556,954 1,481,367 |
| Cost 31 December 2001 | 2,379,079 | 2,038,321 |
| Amortisation At 1 January 2001 Amortised during the year | 156,214 122,547 | 124,775 31,439 |
| Amortisation to 31 December 2001 | 278,761 | 156,214 |
| Net book value At 31 December 2001 | 2,100,318 | 1,882,107 |

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

7. TANGIBLE FIXED ASSETS

| | Land and Buildings £ | Motor Vehicles £ | Furniture, Equipment, Fixtures and Fittings £ | Total £ |
|-------------------------------------|----------------------------|------------------------|---|-------------------|
| | | | | |
| Cost or valuation At 1 January 2001 | 100,497 | 28,546 | 105,215 | 234,258 |
| Additions Disposals | 699 - | (1,743) | 16,994 - | 17,693 (1,743) |
| At 31 December 2001 | 101,196 | 26,803 | 122,209 | 250,208 |
| Depreciation | | | | |
| At 1 January 2001 | 3,979 | 8,646 | 78,085 | 90,710 |
| Charge for the year | 2,021 | 19,900 | 16,194 | 38,115 |
| Disposals | - | (1,743) | - | (1,743) |
| At 31 December 2001 | 6,000 | 26,803 | 94,279 | 127,082 |
| Net Book Values | | | | |
| At 31 December 2001 | 95,196 | | 27,930 | 123,126 |
| At 31 January 2001 | 96,518 | 19,900 | 27,130 | 143,548 |

8. FIXED ASSETS INVESTMENTS

| | Shares in Group Undertakings £ |
|--|---|
| Cost At 1 January 2001 and 31 December 2001 | 5,501 |

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

9. SUBSIDIARY UNDERTAKINGS

| | Name of company | Country of registration (or incorporation and operation) | Holding | Proportion of voting rights and shares held | Nature of business |
|-----|--|--|--------------------------|---|--|
| | Paddock Underwriting Agencies Limited | England | 1,000 Ordinary shares | 100% | Dormant |
| 10. | DEBTORS | | 31 I | December 2001 £ | 31 December 2000 £ |
| | Trade debtors Other debtors Prepayments and accrue | d income | | 1,220,858 209,871 13,353 | 860,082 109,242 80,074 |
| | | | | 1,444,082 | 1,049,398 |
| 11. | CREDITORS: Amou | nts falling due wit | hin one year | | |
| | | | 31 Dec | cember 2001 £ | 31 December 2000 £ |
| | Trade creditors Amounts owed to group Corporation tax Accruals and deferred in Lease obligations Bank loan (see note 12) | ncome | | ,796,714 ,669,240 45,725 577,522 3,059 1,159 | 1,583,870 1,636,106 81,462 340,809 18,116 1,159 |
| | | | 4 | 1,093,419 | 3,661,522 |

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

12. CREDITORS: Amounts falling due after more than one year

| | 31 December 2001 £ | 31 December 2000 £ |
|--|---------------------------|---------------------------|
| Bank loan | 45,863 | 51,017 |
| Maturity of debt in one year (see note 11) in 2-5 years in more than 5 years | 1,159 16,226 29,637 | 1,159 16,226 34,791 |
| | 47,022 | 52,176 |

The bank loan is at 2% over base rate. It is repayable over 10 years and is secured on property at Lombard Street, Newark.

13. PROVISION FOR LIABILITIES AND CHARGES

| | | 31 December 2001 £ | 31 December 2000 £ |
|-----|---|--------------------------|--------------------------|
| | Provision for pensions mis-selling | 40,000 | 40,000 |
| 14. | SHARE CAPITAL | | |
| | | 31 December 2001 | 31 December 2000 £ |
| | Authorised: 483,433 Ordinary shares of £1 each | 483,433 | 483,433 |
| | Allotted, issued and fully paid: 483,433 Ordinary shares of £1 each | 483,433 | 483,433 |

NOTES TO THE FINANCIAL STATEMENTS (continued) for the year ended 31 December 2001

15. PROFIT AND LOSS ACCOUNT

| | | 31 December 2001 £ | 31 December 2000 £ |
|-----|---|--------------------------|--------------------------|
| | Balance at 1 January 2001 Retained profit for the period | 101,059 67,607 | (65,791) 166,850 |
|] | Balance at 31 December 2001 | 168,666 | 101,059 |
| 16. | RECONCILIATION OF SHAREHOLDERS' FUNDS | | |
| | | 31 December 2001 £ | 31 December 2000 £ |
| | Profit for the financial period and increase in shareholders' funds Opening shareholders' funds | 67,607 714,446 | 166,850 547,596 |
| | Equity shareholders' funds at 31 December 2001 | 782,053 | 714,446 |

17. ULTIMATE PARENT UNDERTAKING

The immediate parent undertaking is Christopherson Heath Group Limited. The ultimate parent undertaking and controlling party is Cox Insurance Holdings Plc, which is the parent undertaking of the smallest and largest group to consolidate these financial statements. Copies of Cox Insurance Holdings Plc's consolidated financial statements can be obtained from the company secretary at 34 Leadenhall Street, London EC3A 1AA.