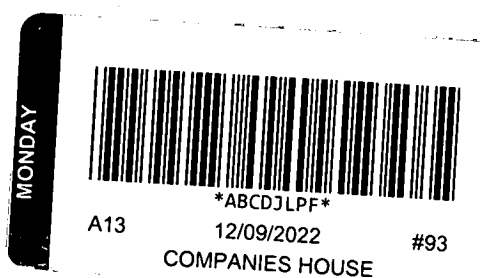


Registration Number
02802208

DOUGLAS CONCRETE HOLDINGS LTD
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021



DOUGLAS CONCRETE HOLDINGS LTD
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

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DOUGLAS CONCRETE HOLDINGS LTD
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

DIRECTORS AND ADVISORS

Director

J F Bowater

P J Norah

Registered office

Bardon Hall

Copt Oak Road

Markfield

Leicestershire

LE67 9PJ

DOUGLAS CONCRETE HOLDINGS LTD
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FOR THE YEAR ENDED 31 DECEMBER 2021

Directors' report

The directors present their annual report on the affairs of the company, together with the unaudited financial statements, for the year ended 31 December 2021.

Review of the business

The company has been dormant as defined in section 1169 of the Companies Act 2006 throughout the year and preceding financial period. It is anticipated that the company will remain dormant for the foreseeable future. Key performance indicators are not considered necessary for an understanding of the development, performance or position of the business of the company. There are no risks or uncertainties facing the company including those within the context of the use of financial instruments.

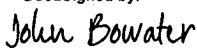
Directors and their interests

The directors who served during the year and subsequently were as follows:

J F Bowater
P J Norah

The directors have no interests in the share capital of the company.

Approved by the Board and signed on its behalf by:

DocuSigned by:

AD58C0EE020D475...

J F Bowater
Director
21 January 2022

DOUGLAS CONCRETE HOLDINGS LTD
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Company registration No. 02802208

Balance sheet
as at 31 December 2021

	Note	2021 £'000	2020 £'000
Fixed assets			
Intangible assets	5	114	114
Investments	5	9,533	9,533
		<u>9,647</u>	<u>9,647</u>
Creditors: amounts falling due after more than one year			
Amounts due to group undertakings		(5,030)	(5,030)
		<u>4,617</u>	<u>4,617</u>
Net assets			
Capital and reserves			
Called up share capital	6	2,910	2,910
Profit and loss account		1,707	1,707
Shareholders' funds		<u>4,617</u>	<u>4,617</u>

The company did not trade during the current or preceding period and has made neither profit nor loss, nor any other recognised gain or loss.

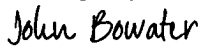
For the year ended 31 December 2021 the company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies.

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements were approved and authorised for issue by the Board of Directors on 21 January 2022.

Signed on behalf of the Board of Directors

DocuSigned by:

 AD58C0EE020D475...
J F Bowater
 Director
 21 January 2022

DOUGLAS CONCRETE HOLDINGS LTD
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

Notes to the Financial Statements

1 Accounting policy

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom law and accounting standards.

2 Profit and loss account

No profit and loss account is presented with these financial statements because the company has not received income, incurred expenditure or recognised any gains or losses during either the year under review or the preceding financial year. There have been no movements in shareholders' funds during the year under review or the preceding year.

3 Information regarding directors and employees

The company had no employees during the current and preceding year.

No emoluments were payable to the directors of the company during the current and preceding financial year.

4 Staff numbers and costs

The directors received no emoluments from the company and no staff were employed.

5 Fixed assets

	Intangible assets £'000	Investment in group undertakings £'000
Cost and net book value		
At 31 December 2021 and 31 December 2020	114	9,533
	<hr/>	<hr/>

There was no change in the company's interest in its wholly owned subsidiary undertaking Douglas Concrete Limited which was incorporated in England and Wales.

Douglas Concrete Limited was dormant during the year.

The directors consider that the aggregate value of the investment in subsidiary is not less than the amount at which they are stated in the financial statements.

Intangible assets represent the amounts paid for the retention of the "Douglas" name.

DOUGLAS CONCRETE HOLDINGS LTD
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

Notes to the Financial Statements *(continued)*

6 Called up share capital

	2021	2020
	£'000	£'000
<i>Authorised:</i>		
1,600,000 "A" Ordinary shares of £1 each	1,600	1,600
1,250,000 "B" Ordinary shares of £1 each	1,250	1,250
295,945 "C" Ordinary shares of £1 each	296	296
	<hr/> 3,146	<hr/> 3,146
	<hr/> <hr/>	<hr/> <hr/>
<i>Allotted, called up and fully paid:</i>		
1,600,000 "A" Ordinary shares of £1 each	1,600	1,600
1,250,000 "B" Ordinary shares of £1 each	1,250	1,250
60,000 "C" Ordinary shares of £1 each	60	60
	<hr/> 2,910	<hr/> 2,910
	<hr/> <hr/>	<hr/> <hr/>

The above shares all rank equally in respect of rights to dividends, voting and amounts receivable upon winding up.

7 Related party transactions

The cost of the annual return fee was borne by the company's parent company without any right of reimbursement.

8 Parent and ultimate parent company

The immediate parent company is Aggregate Industries UK Limited, incorporated England and Wales and the ultimate parent and controlling undertaking is Holcim Ltd which is incorporated in Switzerland. This is the smallest and largest group in which results are consolidated.

Copies of the accounts of Holcim Ltd, the ultimate parent entity at the balance sheet date, are available on www.holcim.com or from Holcim Ltd Corporate Communications, Grafenauweg 10, CH-6300 Zug, Switzerland.