Barchester Healthcare Limited

Annual report and consolidated financial statements
Registered number 02792285
31 December 2011



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Company information

Directors Margaret Ford (Chairman)

John Bateson
Anthony Bourne
David Duncan
John Hegarty
Edward Irwin
Michael Parsons
Richard Stockford
Francesca Welbore Ker

Secretary Ian Portal

Registered office Suite 201

The Chambers Chelsea Harbour

London SW10 0XF

Auditor KPMG LLP

100 Temple Street

Bristol BS1 6AG

Solicitors Berwin Leighton Paisner

Adelaide House London Bridge London EC4R 9HA

Bankers The Royal Bank of Scotland plc

AIB Group Bank of Ireland Bank of Scotland Barclays Bank Plc

Chairman's statement

Dear Shareholder

The Barchester Group ('Barchester') manage and operate nursing and residential care facilities in the United Kingdom

I am pleased to present the 2011 annual report and accounts for Barchester I was privileged to be appointed as Chairman in January 2012 and since then have had the opportunity to visit many of our homes and meet a wide range of staff and residents. I have been very impressed by the dedication and commitment of those staff members I have had the pleasure to meet, and the very high quality of our facilities.

Barchester is approaching its 20th Anniversary and as we do, we remain very focussed on maintaining and continually enhancing the high standards of care and quality that are our hallmark. It is also very important to us that the Company is well resourced and soundly run, and as we approach an important refinancing of our parent company, Grove, we will continue to focus on delivering efficiency and creating value in all that we do

Results for the year ended 31 December 2011

The consolidated profit after taxation attributable to shareholders for the year was £28 208 million (2010 profit £30 942 million) on revenues of £446 864 (2010 £432 724 million)

Group operating profits were £42 550 million in the year (2010 £46 927 million)

The consolidated statement of financial position at 31 December 2011 shows total equity of £245 825 million (2010 £217 422 million)

Conclusion

The Directors are confident that Barchester will continue to make strong progress in 2012

I would like to thank the management and staff for their commitment and skill during the year and on behalf of the Board express appreciation to Denis Brosnan for his contribution to the Company during his time as chairman

Finally I would like to express my appreciation to my fellow Directors for their contribution during 2011 and the support of the shareholders

Yours faithfully

Margaret Ford Chairman

29 JUNG 2012

Directors' report

The directors present their directors' report and the consolidated financial statements for the year ended 31 December 2011

Principal activity

The principal activity of the Company continues to be the administration of a group involved in the operation and management of nursing and residential care facilities including domiciliary care of the frail elderly, the younger disabled and dementia care Barchester Healthcare Limited's main subsidiary is Barchester Healthcare Homes Limited Barchester Healthcare Homes Limited is an operating company which holds the trade of the group and pays rental to the property company, Bluehood Limited, who own all of the care homes by way of an internal lease arrangement. The property company is a related undertaking since it has the same parent undertaking as Barchester Healthcare Limited.

Business review

Details of financial performance is disclosed within the Chairman's statement

Barchester's primary activity is the provision of residential nursing care for the elderly. The group also provides nursing care services to individuals with specialist higher acuity care needs. Specialist care services include elderly mentally infirm and young physically disabled and there is a strategy of seeking to establish further specialist care provision.

Barchester commands a leading position in the UK long term care sector and is in the UK's top four largest providers. The Group provides in excess of 11,700 registered beds, spread across its portfolio of 180 high quality homes with a national footprint across the UK, the largest proportion located within London and the South East and the remainder evenly spread throughout the UK. The Group has a significant number of private pay residents.

The key performance measures that the Board use to monitor the group's progress against its objectives are

- Quality of care, the health and wellbeing of our residents,
- · Occupancy rates,
- Fee levels,
- EBITDA and EBITDA per bed,
- Margin,
- Staff and agency cost, and

The Group's strategy is one of continued growth through extension of existing facilities, and also through appropriate acquisitions of nursing homes of a suitable quality. Barchester is especially focused on the private pay market and also on residents with specialist care needs

The Group is continually reviewing its environmental policies

Financial instruments

Treasury policy is that deposits will only be made and other financial instruments entered into with bank counterparties, which have been approved by the Board

Key risks and uncertainties

The Board of Directors has a well established process for identifying business risks, evaluating controls and establishing and executing action plans

The Group supports its current operations and future growth from a combination of internally generated profits and externally raised funds

Directors' report (continued)

Key risks and uncertainties (continued)

The Board considers that the key risk and uncertainty facing the Group is fluctuations in interest rates and breaches in loan covenants, given its level of gearing. However, the Group has 91% of its borrowings hedged which mitigates the risk of any increase in interest rates. This, together with the strong UK demographics supporting ongoing trading, should insulate the Group from the current difficult banking conditions. There have been no instances of breaches during the current year and none are forecast in the future.

The Group believes that, due to the economic situation, another area that may be perceived as a risk is the ability in the future to secure financing to enable the Group to continue to finance the business and any acquisitions or extensions. The current loan facilities are due to expire in October 2013 and the directors are planning the refinancing process.

The business is supported by strong future demand based on the demographics of the UK population. The long term growth in older population and rising affluence continue to offer opportunities for investment in the sector. The directors continue to believe these projections still hold true despite the current economic situation.

Political and charitable contributions

The group made no political contributions during the year

Charitable donations totalling £176,154 were made during the year (2010 £187,000) including a donation of £137,500 (2010 £150,000) to the Barchester Healthcare Foundation. Some of the directors of the company are also trustees of the Barchester Healthcare Foundation.

Directors and directors' interests

The directors who held office during the period were as follows

John Bateson Anthony Bourne (appointed 13 December 2011) Denis Brosnan (resigned 15 January 2012) David Duncan Margaret Ford (appointed 13 December 2011) John Hegarty (appointed 20 September 2011) Carole Hunt (resigned 13 October 2011) John Hughes (resigned 20 October 2011) Edward Irwin Charles McCreevy (resigned 16 May 2012) Eamon McElroy (resigned 19 July 2011) Owen McGartoll (resigned 22 March 2011) Michael Parsons Richard Stockford (appointed 22 November 2011) Greg Swire (resigned 13 October 2011) Francesca Welbore Ker Kenneth Wilson (resigned 24 April 2012)

Directors' report (continued)

Proposed dividend

The directors do not recommend the payment of a dividend (2010 £nil)

Employees

The directors recognise the importance of human resources. Practices to provide good communications and relations with employees include providing them with information on matters of concern to them as employees Employees or their representatives are consulted on a regular basis so that their views can be taken into account in making decisions which are likely to affect their interests

It is Group policy to give fair consideration to the employment needs of disabled people and to comply with current legislation with regard to their employment. Wherever practicable, we continue to employ and promote the careers of existing employees who become disabled and to consider disabled persons for employment, subsequent training, career development and promotion on the basis of their aptitudes and abilities

Future Prospects

The directors are pleased with the performance of the group for the period ended 31 December 2011 and expect to see continued growth in the coming period

Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware, and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office

By order of the board

Ian Portal

Secretary

Suite 201 The Chambers Chelsea Harbour London SW10 0XF

29 June 2012

Statement of directors' responsibilities in respect of the Annual Report and the financial statements

The directors are responsible for preparing the Annual Report and the group and parent company financial statements, in accordance with applicable law and regulations

Company law requires the directors to prepare group and parent company financial statements for each financial year. Under that law they are required to prepare the group financial statements in accordance with IFRSs as adopted by the EU and applicable law and have elected to prepare the parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- for the group financial statements, state whether they have been prepared in accordance with IFRSs as adopted by the EU,
- for the parent company financial statements, state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the parent company financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



KPMG LLP

100 Temple Street Bristol BS1 6AG United Kingdom

Independent auditor's report to the members of Barchester Healthcare Limited

We have audited the financial statements of Barchester Healthcare Limited for the year ended 31 December 2011 set out on pages 9 to 48 The financial reporting framework that has been applied in the preparation of the group financial statements is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the EU. The financial reporting framework that has been applied in the preparation of the parent company financial statements is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www frc org uk/apb/scope/private cfm

Opinion on financial statements

In our opinion

- the financial statements give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2011 and of the group's profit for the year then ended,
- the group financial statements have been properly prepared in accordance with IFRSs as adopted by the EU,
- the parent company financial statements have been properly prepared in accordance with UK Generally Accepted Accounting Practice,
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006, and, as regards the group financial statements, Article 4 of the IAS Regulation

Opinion on other matter prescribed by the Companies Act 2006

In our opinion

• the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditor's report to the members of Barchester Healthcare Limited (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following

Under the Companies Act 2006 we are required to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements to be audited are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

N. P Hall (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants 100 Temple Street Bristol

BS16AG

29 June 2012

Consolidated statement of comprehensive income for year ended 31 December 2011

| | Note | 2011 £000 | 2010 £000 |
|---|--------|-----------------------------|----------------------------|
| Revenue Cost of sales | 1,2 | 446,864 (377,182) | 432,724 (356,834) |
| Gross profit Other operating income / (expense) Administrative expenses | 3 | 69,682 1,898 (29,030) | 75,890 (21) (28,942) |
| Results from operating activities | 1,3 | 42,550 | 46,927 |
| Finance income Finance expenses | 6 6 | 118 (4,956) | 136 (6,252) |
| Net financing expenses | | (4,838) | (6,116) |
| Profit before tax Taxation | 4 7 | 37,712 (9,504) | 40,811 (9,869) |
| Total comprehensive income for the year | 18 | 28,208 | 30,942 |
| Attributable to Equity holders of the parent | | 28,208 | 30,942 |

There were no discontinued activities in either year

There is no difference between the results as stated above and the results on a historical cost basis

Consolidated statement of changes in equity for year ended 31 December 2011

Attributable to equity holders of the Company

| | Share capital £000 | Share premium £000 | Capital redemption reserve £000 | Retained earnings £000 | Total Equity £000 |
|---|--------------------------|--------------------------|---------------------------------|------------------------------|-------------------------|
| Balance at 1 January 2010 | 12,913 | 6,643 | 186 | 166,508 | 186,250 |
| Total comprehensive income for the year Profit or loss | - | • | <u> </u> | 30,942 | 30,942 |
| Total comprehensive income for the year | - | - | - | 30,942 | 30,942 |
| Transactions with owners, recorded directly in equity | | | | <u>-</u> | |
| Contributions by and distributions to owners | | | | | |
| Share-based payment transactions | - | - | • | 230 | 230 |
| Total contributions by and distributions to owners | • | | | 230 | 230 |
| Balance at 31 December 2010 | 12,913 | 6,643 | 186 | 197,680 | 217,422 |
| Balance at 1 January 2011 | 12,913 | 6,643 | 186 | 197,680 | 217,422 |
| Total comprehensive income for the year Profit or loss | - | - | - | 28,208 | 28,208 |
| Total comprehensive income for the year | - | | | 28,208 | 28,208 |
| Transactions with owners, recorded directly in equity | | | | | |
| Contributions by and distributions to owners Share-based payment transactions | - | - | - | 195 | 195 |
| Total contributions by and distributions to owners | - | • | - | 195 | 195 |
| Balance at 31 December 2011 | 12,913 | 6,643 | 186 | 226,083 | 245,825 |
| | | | | | |

Consolidated statement of financial position at 31 December 2011

| | Note | 2011 £000 | 2010 £000 |
|---------------------------------------|------|--------------|--------------|
| Non-current assets | | | |
| Property, plant and equipment | 8 | 82,961 | 78,969 |
| Intangible assets | 9 | 147,499 | 154,958 |
| Total non-current assets | | 230,460 | 233,927 |
| Current assets | | | |
| Inventories | 12 | 7,053 | 6,757 |
| Trade and other receivables | 13 | 219,776 | 217,085 |
| Cash and cash equivalents | 14 | 16,762 | 25,467 |
| Total current assets | | 243,591 | 249,309 |
| Total assets | | 474,051 | 483,236 |
| Current habilities | | | |
| Interest-bearing loans and borrowings | 15 | 22,173 | 14,353 |
| Trade and other payables | 16 | 158,121 | 153,052 |
| Tax payable | | 3,349 | 3,989 |
| Provisions | 17 | 344 | 320 |
| Total current liabilities | | 183,987 | 171,714 |
| Non-current liabilities | | | |
| Interest-bearing loans and borrowings | 15 | 34,597 | 81,511 |
| Provisions | 17 | 1,114 | 1,482 |
| Deferred tax liabilities | 11 | 8,528 | 11,107 |
| Total non-current liabilities | | 44,239 | 94,100 |
| Total liabilities | | 228,226 | 265,814 |
| Equity | | | |
| Share capital | 19 | 12,913 | 12,913 |
| Share premium | 18 | 6,643 | 6,643 |
| Capital redemption reserve | 18 | 186 | 186 |
| Retained earnings | 18 | 226,083 | 197,680 |
| Total equity | | 245,825 | 217,422 |
| Total equity and liabilities | | 474,051 | 483,236 |
| | | | |

The notes from pages 13 to 42 form a part of the financial statements

These financial statements were approved by the board of directors on 29 June 2012 and were signed on its behalf by

David Duncan

Director

Company Number 02792285

Consolidated statement of cash flows

for year ended 31 December 2011

| | Note | 2011 £000 | 2010 £000 |
|--|------|-----------------|-----------------|
| Cash flows from operating activities | | 2000 | 2000 |
| Profit for the year | | 28,208 | 30,942 |
| Adjustments for | | 10 200 | 15 370 |
| Depreciation, amortisation and impairment Financial income | | 18,398 (118) | 15,270 (136) |
| Financial expense | | 4,956 | 6,252 |
| Equity-settled share-based payment expense | | 195 | 230 |
| (Profit) / Loss on sale of property, plant and equipment | | (1,898) | 21 |
| Taxation | | 9,504 | 9,869 |
| | | 59,245 | 62,448 |
| | | ŕ | • |
| Increase in trade and other receivables | | (2,691) | (27,465) |
| Increase in inventories | | (296) | (1,812) |
| Increase in trade and other payables | | 6,951 | 32,884 |
| Decrease in provisions and employee benefits | | (2,923) | (1,009) |
| Cash generated from operations | | 60,286 | 65,046 |
| Interest paid | | (6,184) | (7,710) |
| Tax paid | | (10,144) | (16,927) |
| Net cash from operating activities | | 43,958 | 40,409 |
| Cash flows from investing activities | | | - |
| Proceeds from sale of property, plant and equipment | | 4,533 | 351 |
| Interest received | | 118 | 136 |
| Acquisition of trade, net of cash acquired | | 1 | - |
| Acquisition of property, plant and equipment | | (16,632) | (12,401) |
| Net cash from investing activities | | (11,980) | (11,914) |
| Cash flows from financing activities | | | |
| Repayment of borrowings | | (39,147) | (21,375) |
| Payment of finance lease liabilities | | (1,536) | (1,002) |
| Net cash from financing activities | | (40,683) | (22,377) |
| Net (decrease) / increase in cash and cash equivalents | | (8,705) | 6,118 |
| Cash and cash equivalents at 1 January | | 25,467 | 19,349 |
| Cash and cash equivalents at 31 December | 14 | 16,762 | 25,467 |
| | | | |

Notes

(forming part of the financial statements)

1 Accounting policies

Barchester Healthcare Limited (the "Company") is a company incorporated in the UK

The Group financial statements consolidate those of the Company and its subsidiaries (together referred to as the "Group") The parent company financial statements present information about the Company as a separate entity and not about its Group

Going Concern

The directors believe that the Group is well placed to manage its business risks successfully despite the current uncertain economic outlook

The Group is party to a number of financing arrangements The Group's forecasts and projections, sensitised to take into account all reasonably foreseeable changes in trading performance, show that the Group has sufficient funding and headroom within its current financing arrangements which expire in October 2013

The Group's current financing arrangements are due to expire in October 2013. The directors have opened renewal negotiations with the banks, however, at this stage they have not sought any written commitment that the facility will be renewed. However, the company has held discussions with its bankers about its future borrowing needs and no matters have been drawn to its attention to suggest that renewal may not be forthcoming on acceptable terms.

The directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis in preparing the annual financial statements.

Statement of compliance

The Group financial statements have been prepared and approved by the directors in accordance with International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs") The Company has elected to prepare its parent company financial statements in accordance with UK GAAP, these are presented on pages 43 to 48

Basis of preparation

The financial statements are presented in sterling, rounded to the nearest thousand. They are prepared on the historical cost basis except that derivative financial instruments are stated at their fair value.

The accounting policies set out below have been applied consistently to all years presented in these consolidated financial statements, and have been applied consistently by Group entities, except as noted below

The preparation of financial statements in conformity with Adopted IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

Judgements and estimates made by management in the application of Adopted IFRS that have significant effects on the financial statements are discussed in note 27

The consolidated financial statements have been prepared applying the following new financial reporting requirements

• IFRS 3 'Business Combinations' (revised) is effective for financial periods beginning on or after 1 July 2009. The revised standard continues to apply the acquisition method to business combinations, with some significant changes. All transaction costs must be expensed through the income statement. All payments to purchase a business are to be recorded at fair value at the acquisition date, with contingent payments classified as debt and subsequently re-measured through the income statement. There is a choice on a transaction by transaction basis to measure the non-controlling interest either at fair value ('full goodwill method') or at the non-controlling interest's proportionate share of identifiable net assets ('partial goodwill method'). The Group has applied IFRS 3 (revised) prospectively from 1 January 2010. There has been no impact on the financial statements.

Basis of preparation (continued)

- IAS 27 'Consolidated and separate financial statements' (revised) requires the effect of all transactions with non-controlling interests to be recorded in equity if there is no change in control. Therefore, those transactions with non-controlling interests no longer result in goodwill nor gains and losses in the income statement. Where control is lost, any remaining interest in the entity is required to be re-measured to fair value and any resulting gain or loss recognised in the income statement. This standard was effective for financial periods beginning on or after 1 July 2009, therefore the Group has applied IAS 27 (revised) prospectively to transactions with non-controlling interests from 1 January 2010. There has been no impact on the financial statements.
- The amendment to IAS 39 'Financial Instruments' recognition and measurement' clarifies how the principles that determine whether a hedged risk or portion of cash flows is eligible for designation should be applied in particular situations. The amendment prohibits designating inflation as a hedged component of a fixed rate debt. It also prohibits including time value in the one sided hedged risk when designating options as hedges. This amendment is applicable for financial periods beginning on or after 1 July 2009, therefore the Group has applied the amendment to IAS 39 from 1 January 2010. There has been no impact on the financial statements.
- IAS 38 (amendment) 'Intangible Assets' was part of the IASB annual improvements project published in April 2009. The amendment clarifies guidance in measuring the fair value of an intangible asset acquired in a business combination and permits the grouping of intangible assets as a single asset if each asset has a similar useful economic life. The amendment has had no impact in the Group's financial statements.
- The amendments to IFRS 2 'Share-based Payments' clarify the accounting for group cash-settled share-based payment transactions. The amendments clarify how an individual subsidiary in a group should account for some share-based payment arrangements in its own financial statements. In these arrangements, the subsidiary receives goods or services from employees or suppliers but its parent or another entity in the group must pay those suppliers. The amendments make clear that an entity that receives goods or services in a share-based payment arrangement must account for those goods or services no matter which entity in the group settles the transaction, and no matter whether the transaction is settled in shares or cash. This amendment was applicable for financial periods beginning on or after 1 January 2010, therefore the Group has applied the amendment to IFRS 2 from 1 January 2010. There has been no impact on the financial statements.
- IAS 24 Related Party Disclosures is effective from 1 January 2011 and amends the definition of a related party
 The main amendments to the standard results in entities that are influenced by associates and close family
 members of controlling shareholders being defined as related parties for the entity. This is not expected to have
 an impact currently for the Group
- Amendments to IFRS7 'Financial Instruments Disclosures' clarifies and enhances existing disclosure requirements about the nature and extent of liquidity risk arising from financial instruments Enhanced disclosure requirements result in disclosures that better enable users to evaluate an entity's exposure to liquidity risk arising from financial instruments and how the entity manages this risk. This amendment is applicable for financial periods beginning on or after 1 January 2011

The following are financial reporting standards applicable to the Group for future financial periods and have not been applied in preparing these consolidated financial statements

• IAS 17 Leases is an ongoing project by the IASB to reconsider the accounting treatment for leasing arrangements. The project is being conducted jointly by the FASB. The discussion paper that has been issued proposes for lessees, to eliminate the requirement to classify a lease contract as an operating or finance lease, and to require a single accounting model to be applied to all leases. The paper proposes that a lessee recognize in its financial statements a "right of use" asset representing its right to use the leased asset, and a liability representing its obligation to pay lease rentals. The proposals for lessor accounting are still being discussed. The IASB have proposed an exemption from these requirements for lessors of investment property measured at fair value. No effective date has yet been announced. This will result in Barchester Healthcare Limited having to recognise in their statement of financial position the lease arrangements.

1 Accounting policies (continued)

Basis of consolidation

Subsidiaries are entities controlled by the Group Control exists when the Group has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that are currently exercisable or convertible are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Intra-group balances and any unrealised gains and losses or income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements

Revenue

Revenue relates to income received from residents of the Group's nursing and care homes and from the sale of close care units, and arises entirely in the United Kingdom Revenue from residents of the Group's nursing and care homes is recognised, as earned, through the provision of contracted services

Each new finance lease which is granted on the close care units is recognised as a sale. Revenue from the sale of close care units is recognised on grant of lease. Substantially all risks and rewards of ownership are transferred to the lessee and all rentals are received upfront.

Segmental reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Group's board of directors. All revenue from transactions with other operating segments of the same entity has been eliminated.

Expenses

Operating lease payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense.

Finance lease payments

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Net financing costs

Net financing costs comprise interest payable, finance charges on finance leases, interest receivable on funds invested and dividend income (see derivative financial instruments and hedging accounting policy)

Interest income and interest payable is recognised in the income statement as it accrues, using the effective interest method. Dividend income is recognised in the income statement on the date the entity's right to receive payments is established.

Employee benefits

Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognised as an expense in the income statement as incurred

Share-based payment transactions

The share option programme allows Group employees to acquire shares of the ultimate parent company, Grove Limited. These awards are granted by the ultimate parent. The fair value of options granted is recognised as an employee expense with a corresponding adjustment to equity. The fair value is measured at grant date and spread over the period during which the employees become unconditionally entitled to the options. The fair value of the options granted is measured using an option valuation model, taking into account the terms and conditions upon which the options were granted. The amount recognised as an expense is adjusted to reflect the actual number of share options that vest except where forfeiture is due only to share prices not achieving the threshold for vesting

1 Accounting policies (continued)

Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for the initial recognition of goodwill, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries and joint ventures to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised

Property, plant and equipment

Property, plant and equipment are held at cost less accumulated depreciation and impairment losses

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment

Leases in which the Group assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. Where land and buildings are held under leases the accounting treatment of the land is considered separately from that of the buildings. Leased assets acquired by way of finance lease are stated at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation and impairment losses. Lease payments are accounted for as described below.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of the property, plant and equipment and are recognised net within 'other operating income' in the income statement

Depreciation is charged to the income statement to write off the cost less the estimated residual value on a straightline basis over the estimated useful lives of each part of an item of property, plant and equipment. Freehold land is not depreciated. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. The estimated useful lives are as follows

Leasehold improvements over the life of the lease

Freehold buildings 50 years

plant and equipment
 4 to 10 years

fixtures and fittings 4 to 10 years

assets in the course of construction not depreciated

Depreciation methods, useful lives and residual values are reviewed at each reporting date

Policy for interest and capitalisation

The cost of land and buildings includes interest on the capital employed in nursing home developments and development costs associated with initiating and monitoring the construction of nursing homes. Such interest is capitalised only until the date of completion of the relevant home. The rate of interest used is the applicable cost of funds during the period.

1 Accounting policies (continued)

Intangible assets and goodwill

All business combinations are accounted for by applying the purchase method. Goodwill represents amounts arising on acquisition of subsidiaries. In respect of business combinations that have occurred since 1 January 2005, goodwill represents the difference between the cost of the acquisition and the fair value of the net identifiable assets acquired. Identifiable intangibles are those which can be sold separately or which arise from legal rights regardless of whether those rights are separable.

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment

Negative goodwill arising on an acquisition is recognised in the income statement

Other intangibles

Expenditure on internally generated goodwill and brands is recognised in the income statement as an expense as incurred

Other intangible assets that are acquired by the Group are stated at cost less accumulated amortisation and impairment losses

Amortisation of intangibles

Amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of intangible assets unless such lives are indefinite. Other intangible assets are amortised from the date they are available for use. The estimated useful lives are as follows.

Intellectual property

10 years

Intellectual property is defined as processes, procedures and know-how that enhance the performance of the Group and consists largely of computer software and design rights

The valuation of intellectual property is based on a fully-loaded royalty relief method

Impairment

The carrying amounts of the Group's assets, are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated

For goodwill, the recoverable amount is estimated at each balance sheet date

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to cash-generating units and then to reduce the carrying amount of the other assets in the unit on a pro rata basis. A cash generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

Reversals of impairment

An impairment loss in respect of goodwill is not reversed

In respect of other assets, an impairment loss is reversed when there is an indication that the impairment loss may no longer exist or there has been a change in the estimates used to determine the recoverable amount

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised

Inventory

Close care units are stated at the lower of cost and net realisable value. Costs are expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Net realisable value is the estimated selling price, less the estimated costs of completion and selling expenses.

Consumables are held at the lower of cost and estimated value in use

Trade and other receivables

Trade and other receivables are stated at amortised cost

1 Accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose only of the cash flow statement

Classification of financial instruments issued by the Group

Objectives and policies

Following the adoption of IAS 32, financial instruments issued by the Group are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions

- (a) they include no contractual obligations upon the Group to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Group, and
- (b) where the instrument will or may be settled in the Company's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Finance payments associated with financial liabilities are dealt with as part of finance expenses. Finance payments associated with financial instruments that are classified in equity are dividends and are recorded directly in equity.

Derivative financial instruments and hedging

Derivative financial instruments

Derivative financial instruments are recognised at fair value. The gain or loss on re-measurement to fair value is recognised immediately in the income statement. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see below).

The fair value of interest rate swaps is the estimated amount that the Group would receive or pay to terminate the swap at the balance sheet date, taking into account current interest rates and the current creditworthiness of the swap counterparties

Cash flow hedges

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability, or a highly probable forecast transaction, the effective part of any gain or loss on the derivative financial instrument is recognised directly in the hedging reserve. Any ineffective portion of the hedge is recognised immediately in the income statement.

When a hedging instrument expires or is sold, terminated or exercised, or the entity revokes designation of the hedge relationship but the hedged forecast transaction is still expected to occur, the cumulative gain or loss at that point remains in equity and is recognised in accordance with the above policy when the transaction occurs. If the hedged transaction is no longer expected to take place, the cumulative unrealised gain or loss recognised in equity is recognised in the income statement immediately

Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between cost and redemption value being recognised in the income statement over the period of the borrowings on an effective interest basis.

Provisions

A provision is recognised in the balance sheet when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability

2 Operating segments

The Group has adopted IFRS 8 'Operating Segments' which determines and presents operating segments based on information presented to the Group's Chief Operating Decision Maker ("CODM"), the Board of Directors The Group is operated and managed on a home by home basis. The homes are similar in characteristic, and offer similar generic products and services. Given the number of homes, the CODM receives information on an aggregated basis in respect of homes, forming one reportable segment, and information relating to close care units as another reportable segment. In accordance with IFRS 8, the close care units have not been disclosed separately since they do not meet the threshold for a separate reporting segment.

All revenues relate to the provision of services and can be split by geographic region as follows

| | 2011 | 2010 |
|-------------------|---------|-------------|
| | 0003 | £000 |
| Geographic region | | |
| Jersey | 3,812 | 3,472 |
| UK | 443,052 | 429,252 |
| | | |
| | 446,864 | 432,724 |
| | | |

The Board reviews the performance of the business in terms of both net profit before tax and Earnings Before Interest, Tax, Depreciation, and Amortisation (EBITDA), as such the Board has included a reconciliation of EBITDA to the profit before tax

| | 2011 | 2010 |
|--|---------|--------|
| | 0002 | £000 |
| Profit before tax | 37,712 | 40,811 |
| Net finance expense | 4,838 | 6,116 |
| Depreciation of plant, property and equipment | 10,018 | 6,890 |
| (Profit) / loss on sale of plant, property and equipment | (1,898) | 21 |
| Amortisation of intangibles | 8,380 | 8,380 |
| IFRS 2 adjustment | 195 | 230 |
| (Decrease) / increase in provisions | (2,923) | 1,009 |
| | | |
| EBITDA | 56,322 | 63,457 |
| | | |

There are no differences between the measurements of the reportable segment's assets or liabilities and the entity's assets or liabilities in either year

3 Other operating (income) / expenses

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| Net (profit) / loss on disposal of property, plant and equipment | (1,898) | 21 |
| | | |

The profit in the year relates to the sale of land at market value to a related undertaking

4 Profit before tax

Included in profit before tax are the following

| Included in profit before tax are the following | | |
|---|--------|--------|
| | 2011 | 2010 |
| | £000 | £000 |
| Amortisation of intangibles | 8,380 | 8,380 |
| Movement in provisions | 2,923 | 1,009 |
| Depreciation of plant, property and equipment | 10,018 | 6,890 |
| Operating lease payments | 89,179 | 82,283 |
| | | |
| Auditor's remuneration | | |
| | 2011 | 2010 |
| | £000 | £000 |
| Group - audit of these financial statements | 16 | 16 |
| - audit of financial statements of subsidiaries | 207 | 210 |
| | | |

Amounts paid to the Company's auditor in respect of services to the Company, other than the audit of the Company's financial statements, have not been disclosed as the information is required instead to be disclosed on a consolidated basis

5 Staff numbers and costs

The average number of persons employed by the Group (including directors) during the year, analysed by category, was as follows

| | Number (| of employees |
|---|-------------|--------------|
| | 2011 | 2010 |
| Directors | 4 | 4 |
| Office staff | 886 | 873 |
| Care staff | 13,838 | 13,627 |
| | 14,728 | 14,504 |
| | | == |
| The aggregate payroll costs of these persons were as follows: | | |
| | 2011 | 2010 |
| | £000 | £000 |
| Wages and salaries | 198,355 | 195,421 |
| Share based payments | 195 | 230 |
| Social security costs | 15,362 | 15,577 |
| Other pension costs | 1,529 | 1,651 |
| | 215,441 | 212,879 |
| | | |
| | £000 | £000 |
| Remuneration of directors | 1.05 | 1 2 4 7 |
| Wages and salaries | 1,695 | 1,342 |
| Company pension contribution to money purchase schemes | <u> 176</u> | 221 |
| | 1,871 | 1,563 |
| | | |

No directors exercised share options during the current or prior year

The company makes contributions into money purchase schemes on behalf of the directors

The aggregate emoluments of the highest paid director were £857,000 (2010 £707,000) and company pension contributions of £60,000 (2010 £180,000) were made to a money purchase scheme on his behalf

6 Finance income and expense

| 6 Finance income and expense | | |
|---|----------------|----------------|
| | 2011 £000 | 2010 £000 |
| Financial income | 118 | 136 |
| | | |
| Interest expense | | () |
| On bank loans and overdrafts On loan notes | (1,681) | (2,128) (1) |
| On loans from related undertakings | (2,191) | (3,314) |
| Other financing costs | (128) | (135) |
| Amortised loan issue costs | (330) | (243) |
| Finance charges payable in respect of finance leases | (626) | (431) |
| Financial expenses | (4,956) | (6,252) |
| Net financial expenses | (4,838) | (6,116) |
| The amount of interest capitalised in the year was £nil (2010 £37,000) as disclosed | n note 8 | |
| 7 Income tax expense | | |
| Recognised in the statement of comprehensive income | | |
| | 2011 | 2010 |
| Current tax expense | 000£ | £000 |
| Current year | 12,311 | 11,353 |
| Prior year | (228) | 1,707 |
| | 12,083 | 13,060 |
| Deferred tax expense Origination and reversal of temporary differences | (1,599) | 120 |
| Adjustments in respect of prior periods | (298) | (2,900) |
| Effects of change in corporation tax rate | (682) | (411) |
| | (2,579) | (3,191) |
| | | |
| Total tax in statement of comprehensive income | 9,504 | 9,869 |
| Reconciliation of effective tax rate | | |
| Reconcination of effective tax rate | 2011 | 2010 |
| | £000 | £000 |
| Profit before tax | 37,712 | 40,811 |
| Tax using the UK corporation tax rate of 26 5% (2010 28%) | 9,994 | 11,427 |
| Effects of Non-deductible expenses | 1,072 | 1,022 |
| Non-qualifying depreciation and amortisation | 702 | 1,022 |
| Impact of different tax rates | (137) | (149) |
| Group relief not paid for | (122) | (919) |
| Transfer pricing adjustments with no compensating payment | (298) | (20) |
| Adjustment in respect of prior periods Loss on disposal of qualifying assets | (525) (500) | (1,193) 7 |
| Effects of change in corporation tax rate | (682) | (411) |
| | 0.504 | 0.060 |
| | 9,504 | 9,869 |

7 Income tax expense (continued)

The 2012 Budget on 21 March 2012 announced that the UK corporation tax rate will reduce to 22% by 2014 A reduction in the rate from 26% to 25% (effective from 1 April 2012) was substantively enacted on 5 July 2011, and a further reduction to 24% (effective from 1 April 2012) was substantively enacted on 26 March 2012

This will reduce the group's future current tax charge accordingly and further reduce the deferred tax liability at 31 December 2011 (which has been calculated based on the rate of 25% substantively enacted at the balance sheet date) by £600,316

8 Property, plant and equipment

| | Freehold land and buildings £000 | Leasehold improvements £000 | Plant and equipment £000 | Assets in the course of construction £000 | Total £000 |
|--|---|-----------------------------------|--------------------------|---|------------------|
| Cost | | | | | 0= 104 |
| Balance at 1 January 2010 | 7,849 | 23,270 93 | 53,517 7,824 | 2,560 6,159 | 87,196 14,076 |
| Additions Transfer | - | 2,947 | 7,824 2,464 | (5,411) | 14,070 |
| Disposals | (200) | - | (1,484) | (101) | (1,785) |
| Balance at 31 December 2010 | 7,649 | 26,310 | 62,321 | 3,207 | 99,487 |
| Balance at 1 January 2011 | 7,649 | 26,310 | 62,321 | 3,207 | 99,487 |
| Additions | - | 152 | 9,849 | 6,631 | 16,632 |
| Transfer | - | 2,927 | 1,976 | (4,903) | - |
| Disposals | | (650) | (2,387) | (1,231) | (4,268) |
| Balance at 31 December 2011 | 7,649 | 28,739 | 71,759 | 3,704 | 111,851 |
| Depreciation and impairment | | | | | |
| Balance at 1 January 2010 | 863 | 418 | 13,760 | - | 15,041 |
| Depreciation charge for the year | 60 | 256 | 6,574 | - | 6,890 |
| Disposals | (6) | | (1,407) | | (1,413) |
| Balance at 31 December 2010 | 917 | 674 | 18,927 | - | 20,518 |
| Balance at 1 January 2011 | 917 | 674 | 18,927 | <u></u> | 20,518 |
| Depreciation charge for the year | 2,376 | 306 | 7,336 | • | 10,018 |
| Disposals | - | - | (1,646) | - | (1,646) |
| Balance at 31 December 2011 | 3,293 | 980 | 24,617 | - | 28,890 |
| Net book value | | <u>***·</u> | | 71 | |
| At 1 January 2010 | 6,986 | 22,852 | 39,757 | 2,560 | 72,155 |
| At 31 December 2010 and 1 January 2011 | 6,732 | 25,636 | 43,394 | 3,207 | 78,969 |
| At 31 December 2011 | 4,356 | 27,759 | 47,142 | 3,704 | 82,961 |
| | | | | | |

8 Property, plant and equipment (continued)

Capitalised interest

The amount of interest capitalised in the year was £nil (2010 £37,000) Accumulated interest capitalised in the cost of plant is £2,499,000 (2010 £2,499,000)

Leased plant and equipment

Included in the total net book value of plant is £3,940,623 (2010 £3,980,000) in respect of assets held under finance leases and similar hire purchase contracts. Depreciation charged on these assets in the year was £1,041,587 (2010 £1,000,000)

Security

Bank loans and other loans are secured over all buildings of the Group by way of fixed and floating charges

Assets in the course of construction

The additions to property, plant and equipment under construction is primarily in relation to construction of new facilities or extensions to existing facilities

Impairment

During the year ended 31 December 2011, the Group reviewed property, plant and equipment for impairment An impairment of £nil (2010 £nil) has been recognised

9 Intangible assets

| | Goodwill £000 | property £000 | Total £000 |
|--|------------------|------------------|---------------|
| Cost | 7000 | #000 | 1000 |
| Balance at 1 January 2010 | 123,233 | 83,800 | 207,033 |
| Balance at 31 December 2010 | 123,233 | 83,800 | 207,033 |
| Bullines at 31 December 2010 | 123,233 | | = |
| Balance at 1 January 2011 | 123,233 | 83,800 | 207,033 |
| Additions | 921 | - | 921 |
| Balance at 31 December 2011 | 124,154 | 83,800 | 207,954 |
| | | | = |
| Amortisation and impairment | | | |
| Balance at 1 January 2010 | - | 43,695 | 43,695 |
| Amortisation for the year | | 8,380 | 8,380 |
| Balance at 31 December 2010 | - | 52,075 | 52,075 |
| | | | |
| Balance at 1 January 2011 | - | 52,075 | 52,075 |
| Amortisation for the year | • | 8,380 | 8,380 |
| Balance at 31 December 2011 | <u> </u> | 60,455 | 60,455 |
| | | | |
| Net book value At 1 January 2010 | 123,233 | 40,105 | 163,338 |
| At 31 December 2010 and 1 January 2011 | 123,233 | 31,725 | 154.059 |
| At 51 December 2010 and 1 January 2011 | ———— | | 154,958 |
| At 31 December 2011 | 124,154 | 23,345 | 147,499 |
| | | | = |

The amortisation and impairment charges are recognised in the administrative expenses line within the income statement

The recoverability of goodwill and intellectual property is assessed in comparison to the Group as a whole. The Group has restructured since the acquisition of Westminster and the cash generating unit acquired has been assumed into that of the wider Group and is no longer separately identifiable.

Intellectual property is defined as processes, procedures and know-how that enhance the performance of the Group It includes computer software and design rights

Goodwill is tested at least annually for impairment in accordance with IAS 36 'Impairment of Assets' and IAS 38 'Intangible Assets'

Impairment testing

An impairment review at 31 December 2011 indicated that the income generating unit's market value of operating trade (deemed to be future earnings and hence equated to goodwill) exceeded its carrying amount, therefore the exercise resulted in no charge to goodwill impairment expense within the income statement

Impairment calculations used earnings before interest, tax, depreciation and amortisation (EBITDA) analysis based on financial budgets and forecasts approved by management

10 Investments in subsidiaries

Interests in subsidiary undertakings

The directors are of the opinion that the number of undertakings in respect of which disclosure is required would lead to a statement of excessive length. Therefore only undertakings whose results or financial position principally affect figures in the accounts have been disclosed below

The results of all companies listed below are consolidated into those of the Group from the date of acquisition

The main trading company of the group is Barchester Healthcare Homes Limited The results of the company are included in the consolidated accounts. The profit for the relevant period and net assets are presented in the individual accounts of the company

| | Registered in | Principal activity during the year | Class a percentage of s | |
|---|-------------------|--------------------------------------|----------------------------|--------------------|
| | | | Group | Company |
| Barchester Healthcare Homes Limited | England and Wales | Management of nursing and care homes | Ordinary – 100% | Ordinary – 100% |
| Lakeside Residential Home Limited | Jersey | Management of a care home | Ordinary 100% | - |
| Mermaid Tavern (2002) Limited | Jersey | Management of a public house | Ordinary – 100% | - |
| Barchester Assisted Living Properties Limited | England and Wales | Senior living services | Ordinary – 100% | - |
| Barchester Assisted Living Properties (Chorleywood) Limited | England and Wales | Senior living services | Ordinary – 100% | - |
| Barchester Assisted Living Properties (Edgbaston) Limited | England and Wales | Senior living services | Ordinary – 100% | - |
| Barchester Assisted Living Properties (Southgate) Limited | England and Wales | Senior living services | Ordinary – 100% | - |
| Barchester Assisted Living Properties (Stamford Bridge) Limited | England and Wales | Senior living services | Ordinary – 100% | - |

11 Deferred tax assets and liabilities

Recognised deferred tax assets and liabilities

| Deferred tax assets and liabilities | | sets | | abilities | | Net |
|-------------------------------------|----------------|--------------|--------------|---------------|-------------------------|--------------|
| | 2011 £000 | 2010 £000 | 2011 £000 | 2010 £000 | 2011 £000 | 2010 £000 |
| Property, plant and equipment | - | - | 2,783 | 3,130 | 2,783 | 3,130 |
| Intangible assets | - | - | 5,836 | 8,566 | 5,836 | 8,566 |
| Provisions | (24) | (171) | • | - | (24) | ` , |
| Tax value of loss carry-forwards | (67) | (418) | | | (67) | (418) |
| Tax liabilities | (91) | (589) | 8,619 | 11,696 | 8,528 | 11,107 |
| Movement in deferred tax during | the year | | | _ | | 44.5 |
| | | | 1 Janu | | lecognised | 31 December |
| | | | |)11)00 | in income £000 | 2011 £000 |
| Property, plant and equipment | | | 3,1 | 30 | (347) | 2,783 |
| Intangible assets | | | 8,5 | 66 | (2,730) | 5,836 |
| Provisions | | | | 71) | 147 | (24) |
| Tax value of loss carry-forwards | | | (4 | 18) — | 351 | (67) |
| | | | 11,1 | 07 | (2,579) | 8,528 |
| | | | - | | | |
| Movement in deferred tax during | the prior year | | 1 1 | T | Danamusad | 31 December |
| | | | 1 Jan | цигу г 010 | Recognised in income | 2010 |
| | | | | .000 | £000 | £000 |
| Property, plant and equipment | | | | 327 | (197) | 3,130 |
| Intangible assets | | | | 217 | (2,651) | 8,566 |
| Provisions | | | (| 245) | 74 | (171) |
| | | | | - | (418) | (418) |
| Tax value of loss carry-forwards | | | | | | |

12 Inventories

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Raw materials and consumables Close care units | 745 6,308 | 747 6,010 |
| | 7,053 | 6,757 |

Close care units which have been developed by the Group and are held pending resale under long term lease arrangements. The units held in inventory at year end are held at the lower of cost and fair value less costs to sell, based on management's best estimate.

The inventory value of close care units, that has been recognised within cost of sales in the profit and loss account for the current year is £4,591,335 (2010 £4,070,580). This is in relation to revenue recognised on the sale of close care units during the year. There are no provisions held in respect of either raw materials and consumables or close care units (2010 £nil).

13 Trade and other receivables

| | 2011 | 2010 |
|---|---------|---------|
| | £000 | £000 |
| Trade receivables | 17,438 | 17,323 |
| Receivables due from group undertakings | 178,754 | 178,796 |
| Other receivables and prepayments | 23,584 | 20,966 |
| | | |
| | 219,776 | 217,085 |
| | | |

The amounts due from group undertakings are unsecured and not subject to any fixed repayment date. The Group's exposure to credit risks are disclosed in note 20

14 Cash and cash equivalents

| • | | |
|---|--------|--------|
| | 2011 | 2010 |
| | £000 | £000 |
| Cash and cash equivalents per balance sheet and cash flow statement | 16,762 | 25,467 |
| | | |

The Group's exposure to interest rate risk is disclosed in note 20

15 Interest-bearing loans and borrowings

This note provides information about the contractual terms of the Group's interest-bearing loans and borrowings For more information about the Group's exposure to interest rate and foreign currency risk, see note 20

| | 2011 | 2010 |
|--|-------------|-------------|
| | 000£ | £000 |
| Non-current habilities | | |
| Secured bank loans | 19,912 | 51,925 |
| Finance lease liabilities | 2,685 | 2,586 |
| Eurobonds | 12,000 | 27,000 |
| | | |
| | 34,597 | 81,511 |
| Current habilities | | |
| Current portion of secured bank loans | 20,802 | 12,916 |
| Current portion of finance lease liabilities | 1,371 | 1,437 |
| Current portion of maniec lease natimites | | |
| | 22,173 | 14,353 |
| | 22,173 | 14,555 |
| | | |

The Euro Bonds were issued by Barchester Healthcare Limited and fully taken up by Grove Limited, the parent company, on 3 February 2005 The bonds matured on 26 February 2009 with interest payable at 8% per annum over LIBOR During 2009, the Group negotiated that the Euro Bonds will be extended for 5 years until 2014 £3,500,000 was redeemed 24/06/2011, £7,500,000 was redeemed 28/09/11 and a further £4,000,000 on 21/12/2011

15 Interest-bearing loans and borrowings (continued)

Terms and debt repayment schedule

Analysis of total borrowings (excluding other financial liabilities, finance leases and interest bearing inter-company borrowings)

| | 2011 | 2010 |
|--|-------------|--------|
| | £000 | £000 |
| Bank loans and other loans falling due | | |
| In one year or less | 20,802 | 12,916 |
| Between one and two years | 31,912 | 26,432 |
| Between two and five years | • | 52,493 |
| | | |
| | 52,714 | 91,841 |
| | | |

The bank loans and other loans are secured over certain assets of the Group by way of fixed and floating charges, and obligations under finance leases are secured over the assets to which they relate
The other loan notes bear interest with reference to LIBOR

Repayments every six months were £6,300,000 from March 2011, £4,449,000 from September 2011 thereafter until the termination of the loan in October 2013 There are two further payments of £11,904,000 due in December 2012 and September 2013

The bank loans all bear interest at a margin over LIBOR. The following were the rates applying at the year end

| | Amount | Amount | Margin |
|---|------------------------------|---------------------------|--------------|
| | outstanding at | outstanding at | |
| | 2011 year end | 2010 year end | |
| | £000 | £000 | % |
| Bank loans (gross of unamortised finance costs) | | | |
| Tranche A | 16,905 | 27,202 | 2 25 |
| Tranche B | 23,808 | 25,100 | 2 75 |
| Extension tranche | - | 12,558 | 2 75 |
| | | | |
| | 40,713 | 64,860 | |
| | | | |
| Finance lease liabilities The maturity of obligations under finance leases and h | nire purchase contracts is a | s follows 2011 £000 | 2010 £000 |
| | | 2000 | 2000 |
| Within one year | | 1,971 | 1,857 |
| In the second to fifth years | | 3,860 | 3,342 |
| | | W1 10 10 1 | |
| | | 5,831 | 5,199 |
| Less future finance charges | | (1,775) | (1,176) |
| | | 4,056 | 4,023 |
| | | | |

16 Trade and other payables

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Current | | |
| Other trade payables | 4,653 | 5,952 |
| Non-trade payables and accrued expenses | 44,425 | 40,244 |
| Interest payable | 1,047 | 2,275 |
| Payables due to Group undertakings | 107,996 | 104,581 |
| | 158,121 | 153,052 |
| | | |

The amounts owed to group undertakings are unsecured, interest free and not subject to any fixed repayment date

17 Provisions

| | Onerous lease £000 | Deferred tax £000 | Total £000 |
|--|-----------------------|----------------------|---------------|
| Balance at I January 2011 | 1,802 | 11,107 | 12,909 |
| Provisions utilised during the year | (344) | · - | (344) |
| Provisions (released)/provided during the year | • | (2,579) | (2,579) |
| Balance at 31 December 2011 | 1,458 | 8,528 | 9,986 |
| Current | 344 | | 344 |
| Non-current | 1,114 | 8,528 | 9,642 |
| | | | |
| | 1,458 | 8,528 | 9,986 |

Expected timing of any resulting outflows

The onerous lease relates to rent due on a building that is no longer required The lease runs to 2018

The 2012 Budget on 21 March 2012 announced that the UK corporation tax rate will reduce to 22% by 2014 A reduction in the rate from 26% to 25% (effective from 1 April 2012) was substantively enacted on 5 July 2011, and a further reduction to 24% (effective from 1 April 2012) was substantively enacted on 26 March 2012

This will reduce the group's future current tax charge accordingly and further reduce the deferred tax liability at 31 December 2011 (which has been calculated based on the rate of 25% substantively enacted at the balance sheet date) by £600,316

18 Capital and reserves

Reconciliation of movement in capital and reserves

| | Capital | | | | |
|---|--------------------------|---|-------------------------------|------------------------------|--------------------------|
| | Share capital £000 | Share premium £000 | redemption reserve £000 | Retained earnings £000 | Total equity £000 |
| Balance at 1 January 2010 Total comprehensive income for the year Adjustment in respect of IFRS 2, equity settled | 12,913 | 6,643 | 186 | 166,508 30,942 230 | 186,250 30,942 230 |
| share adjustment | | | | | |
| Balance at 31 December 2010 | 12,913 | 6,643 | 186 | 197,680 | 217,422 |
| | | *************************************** | | | |
| Balance at 1 January 2011 | 12,913 | 6,643 | 186 | 197,680 | 217,422 |
| Total comprehensive income for the year Adjustment in respect of IFRS 2, equity settled share adjustment | | - | - | 28,208 195 | 28,208 195 |
| Balance at 31 December 2011 | 12,913 | 6,643 | 186 | 226,083 | 245,825 |
| 19 Share capital | | | | | |
| Ordinary shares of 25p each | | | | 2011 £000 | 2010 £000 |
| Allotted, called up and fully paid 51,650,824 shares (2010 51,650,824) | | | | 12,913 | 12,913 |
| | | | | | |

20 Financial instruments

The financial instruments note is in relation to the Barchester Healthcare Limited and its subsidiaries

The Group has exposure to the following risks from its normal course of the Group's business

- Credit risk
- Liquidity risk
- Interest rate risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework

The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations

The Group Audit Committee oversees the adequacy of the risk management framework in relation to the risks faced by the Group

The Group obtains finance from a mixture of bank loans and capital market issues in sterling at fixed and floating rates of interest. Facilities are monitored against predicted borrowing levels and are increased or cancelled as necessary to ensure that there is sufficient committed headroom to accommodate foreseen operational requirements. Uncommitted bank facilities are maintained and used to provide flexibility and more advantageous terms. The Group's main financial covenants in longer term facilities are in respect of interest cover.

The Treasury policy is that deposits will only be made, and other financial instruments entered into, with bank counterparties, that have been approved by the board

Capital risk management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence to sustain future development of the business

The capital structure of the Group consists of debt which includes the borrowings disclosed in note 15 and shareholders' equity comprising issued share capital, reserves and retained earnings disclosed in notes 18 and 19

The capital structure of the Group is reviewed annually with reference to the costs applicable to each element of capital, future requirements of the Group, flexibility of capital drawdown and availability of further capital should it be required

The Group's borrowings allow developments to existing properties without the need to secure specific funding for individual projects

Credit risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet its contractual obligations, and arises principally from the Group's receivables from customers

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the Group's customer base, including the default risk of the industry and country in which the customers domicile has less of an influence on credit risk.

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Credit evaluations are performed on all customers requiring credit over a certain predetermined amount. The majority of the Group's customers are required to pay for services in advance.

At the balance sheet date there were no significant concentrations of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset, including derivative financial instruments, in the balance sheet

20 Financial instruments (continued)

Credit risk (continued)

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was

| | Carry | Carrying amount | |
|---------------------------|---------|-----------------|--|
| | 2011 | 2010 | |
| | 000£ | 000£ | |
| Loans and receivables* | 163,007 | 121,221 | |
| Cash and cash equivalents | 16,762 | 25,467 | |
| | | | |
| | 179,768 | 146,688 | |
| | | | |

^{*} This balance represents trade and other receivables net of interest bearing loans and borrowings

The maximum exposure to credit risk for trade receivables at the balance sheet date by geographic region was

| | 2011 £000 | 2010 £000 |
|-------------------|--------------|--------------|
| Geographic region | 17 | 65 |
| Jersey UK | 17,421 | 17,258 |
| | 17,438 | 17,323 |
| | | |

The maximum exposure to credit risk for trade receivables at the balance sheet date by type of counterparty was

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Type of counterparty | | |
| Public sector | 10,095 | 10,344 |
| Individuals | 7,343 | 6,979 |
| | 17,438 | 17,323 |
| | | |
| The ageing of trade receivables that have not been provided for are | 2011 | 2010 |
| | £000 | £000 |
| Not yet due Current Overdue | 3,868 | 3,843 |
| 1-29 days | 6,571 | 6,573 |
| 30-59 days | 1,925 | 1,725 |
| 60-89 days | 959 | 1,106 |
| 90-119 days | 775 | 1,014 |
| 120 days + | 3,340 | 3,062 |
| | 17,438 | 17,323 |

Based in historic payment profiles, the Board of Directors are confident that the overdue amounts are recoverable

20 Financial instruments (continued)

Credit risk (continued)

The movement in the allowance for impairment in respect of trade receivables during the year was as follows

| The movement in the anomalies for impairment in respect of trade receivables during the year was as follows | | | 110 113 |
|---|------------------------------|-------|---------|
| | • | 2011 | 2010 |
| | | £000 | 0003 |
| | Balance at beginning of year | 1,479 | 1,751 |
| | Impairment loss reversed | (28) | (272) |
| | | | |
| | Balance at end of year | 1,451 | 1,479 |
| | | | |

The allowance account for trade receivables is used to record impairment losses unless the Group is satisfied that no recovery of the amount owing is possible, at that point the amounts considered irrecoverable are written off against the trade receivables directly

Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due

The Group uses financial instruments, comprising bank overdraft and various items including trade receivables and trade payables that arise directly from its operations. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group seeks to manage liquidity risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably. Short-term flexibility is achieved by overdraft facilities.

20 Financial instruments (continued)

Liquidity risk

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the effect of netting agreements

| | | | 7(| 2011 | | | | 2010 | 0 | |
|-------------------------------------|------------------|-----------|---------|----------|---------|----------|------------------|------------------|----------|---------|
| | • | Contract- | | | | | Contract- | | | |
| | Carrying | ual cash | 1 year | 1 to | 2 to | Carrying | ual cash | 1 year | 1 to | 2 to |
| | amount | flows | or less | <2 years | <5years | amount | flows | or less | <2 years | <5years |
| | 000 3 | 000₹ | 0003 | €000 | 0003 | £000 | 000 3 | 000 3 | 000Ŧ | 000₹ |
| Non-derivative financial habilities | | | | | | | | | | |
| Secured bank loans | 40,713 | 42,375 | 21,986 | 20,389 | ı | 64,860 | 69,873 | 14,983 | 28,510 | 26,380 |
| Finance lease liabilities | 4,056 | 5,831 | 1,971 | 1,971 | 1,889 | 4,023 | 5,199 | 1,857 | 1,857 | 1,485 |
| Trade and other payables | 158,121 | 158,121 | 158,121 | 1 | 1 | 153,052 | 153,052 | 153,052 | • | • |
| | | | | | | | | | | |
| | 202,890 | 206,327 | 182,078 | 22,360 | 1,889 | 221,935 | 228,124 | 169,892 | 30,367 | 27,865 |
| | | | | | | - | | | | |

There were no derivative financial liabilities outstanding at year end. The group previously designated interest rate swaps as cash flow hedges and stated them at fair value Swaps expired in May 2009 and consequently no borrowings are currently hedged at 31 December 2011

The above assumes that interest rates remain constant at the year end rate. See below for sensitivity analysis regarding fluctuations in interest rates

Interest rate risk

Interest rate risk is the risk that the Group will be susceptible to large fluctuations in interest rates and hence the interest payable on its bank debts

The Group has floating interest rates on bank debts

2011

2010

Notes (continued)

20 Financial instruments (continued)

Sensitivity analysis

An increase of 100 basis points in interest rates at the balance sheet date would have decreased equity and profit or loss by the amounts shown below. This calculation assumes that the change occurred at the balance sheet date and had been applied to risk exposures existing at that date

This analysis assumes that all other variables, in particular foreign currency rates, remain constant and considers the effect of financial instruments with variable interest rates, financial instrument at fair value through profit or loss or available for sale with fixed interest rates and the fixed rate element of interest rate swaps. The analysis is performed on the same basis as for the year ended 31 December 2011

| | £000 | £000 |
|---|-------------------------------|---------|
| Equity | x000 | £000 |
| Decrease | - | - |
| Profit | | |
| Decrease | (733) | (1,048) |
| Interest rate profile of financial instruments at the year end | | |
| The interest rate profile of the financial liabilities of the Group | is set out in the table below | |
| | 2011 | 2010 |
| | £000 | £000 |
| Floating rate financial liabilities | 56,769 | 95,864 |
| | | |

The floating rate borrowings bear interest at rates based on LIBOR for periods ranging from one day to six months.

The interest rate profile of the financial assets of the Group is set out in the table below.

| | 2011 | 2010 |
|----------------------|--------|--------|
| | 0003 | 0003 |
| Floating rate assets | 16,762 | 25,467 |

The cash and liquid resources, where interest bearing, attract interest at floating rates based on LIBOR for three months or less

20 Financial instruments (continued)

Fair value

The estimated fair value of the Group's financial instruments is set out below

Financial assets

| r mancial assets | | | | 0.1.0 |
|--------------------------------|------------|------------|------------|------------|
| | | 11 | _ | 010 |
| | Book value | Fair value | Book value | Fair value |
| | £000 | £000 | £000 | £000 |
| Trade and other receivables | 219,776 | 219,776 | 217,085 | 217,085 |
| Cash and cash equivalents | 16,762 | 16,762 | 25,467 | 25,467 |
| | | | | |
| Total financial assets | 236,538 | 236,538 | 242,552 | 242,552 |
| | | | | |
| Financial liabilities | | | | |
| | 20 | 11 | 2 | 2010 |
| | Book value | Fair value | Book value | Fair value |
| | £000 | £000 | £000 | £000£ |
| Borrowings due within one year | 22,173 | 22,173 | 14,353 | 14,353 |
| Borrowings due after one year | 34,597 | 34,596 | 81,511 | 81,511 |
| | | | | |
| | 56,770 | 56,769 | 95,864 | 95,864 |
| | | | | |

Cash at bank and liquid resources

The carrying value approximates to fair value because of the short maturity of obtaining the cash

| | Carrying amount and fair value | Carrying amount and fair value |
|--|--------------------------------------|--------------------------------|
| | 2011 | 2010 |
| | £000£ | £000 |
| LAS 39 categories of financial instruments Other interest-bearing loans and borrowings (note | | |
| 15) | 4,056 | 4,023 |
| Trade and other payables (note 16) Other financial liabilities measured at amortised | 158,121 | 153,052 |
| cost (note 15) | 52,714 | 91,841 |
| Total financial liabilities | 214,891 | 248,916 |

21 Acquisitions

Barchester Healthcare Homes Limited acquired 100% of the trade and assets of Gorseway Care Limited on 8th May 2011 The net assets acquired and consideration paid is set out below

| | Book | value and fair value £000 |
|---|------|---------------------------------|
| Fixed assets Intangible | | • |
| Current assets Debtors Cash | | 121 l |
| Total assets | | 122 |
| Creditors | | (193) |
| Net liabilities | | (71) |
| Goodwill | | 921 |
| Purchase consideration and costs of acquisition | | 850 |

The acquisition was accounted for by the acquisition method of accounting

For the period ended 31 December 2010, Gorseway Care Limited reported audited turnover of £1,941,000 and a profit after tax of £1,226,000

22 Employee share schemes

Share based payments - Group

The company operates a programme that allows certain employees to acquire shares of the ultimate parent company, Grove Limited

The terms and conditions of grants are as follows, whereby all options are settled by physical delivery of shares

| Grant date / nature of scheme | Number of instruments | Number of instruments outstanding at the year end | Vesting conditions | Contractual life of options |
|--|-----------------------|---|--------------------|--------------------------------|
| Consultants Share Option grant to key management on 1 May 2005 | 120,000 | 95,000 | Vested | 2 years |
| Approved Share Options grant to key management on 31 August 2004 | 589,414 | 32,000 | Vested | 2 years |
| Approved Share Options grant to key management on 8 February 2005 | 1,680,710 | 47,500 | Vested | 2 years |
| Approved Share Options grant to key management on 11 April 2006 | 214,570 | 166,428 | Vested | 2 years |
| Share Options grant to key management on 11 April 2006 | 86,430 | 58,572 | Vested | 2 years |
| Unapproved Share Option Plan grant to key management on 15 December 2010 | 311,708 | 311,708 | Unvested | 2 5 years |
| Unapproved Share Option Plan grant to key management on 30 April 2010 | 1,464 | 1,464 | Unvested | 2 5 years |
| Approved share option plan to key management on 30 April 2010 | 359,828 | 358,828 | Unvested | 2 years |

The number and weighted average exercise prices of share options are as follows

| | 2011 | 2011 | 2010 | 2010 |
|--|----------------|-----------|----------------|-------------|
| | £ | | £ | |
| | Weighted | Number of | Weighted | Number of |
| | average | options | average | options |
| | exercise price | | exercise price | |
| Outstanding at the beginning of the year | 4 87 | 1,071,000 | 2 73 | 475,500 |
| Forfeited/expired during the year | 4 67 | (57,000) | 2 98 | (27,500) |
| Granted during the year | - | | 6 15 | 673,000 |
| Exercised during the year | - | - | 2 80 | (50,000) |
| | | | | |
| Outstanding at the end of the period | 4 88 | 1,014,000 | 4 87 | 1,071,000 |
| | | | | |
| Exercisable at the end of the period | 2 72 | 375,500 | 2 72 | 399,500 |
| | | | | |

The weighted average share price at the date of exercise of share options exercised during the period was £nil (2010 £2 80)

The options outstanding at the year end have an exercise price in the range of £1 75 to £6 15

The total expenses recognised for the year arising from share based payments are as follows

| | 2011 £000 | 2010 £000 |
|---|--------------|--------------|
| Approved Share Options granted in 2008 Social Security expense linked to share based payments | 195 | 230 |
| Total expense recognised as employee costs | 195 | 230 |
| Total carrying amount of liabilities for cash settled arrangements | 78 | 78 |
| Total intrinsic value of liabilities in respect of vested benefits | 611 | 611 |

22 Employee share schemes (continued)

Share based payments - Company

Barchester Healthcare Limited, the company had no share options granted or exercised and had no options which vested during the period

There are no outstanding options at the year end Consequently, the charge for the year is £nil (2010 £nil)

23 Operating leases

Non-cancellable operating lease rentals are payable as follows

| | 2011 | 2010 |
|----------------------------|-----------|-----------|
| | £000 | £000 |
| Less than one year | 89,179 | 87,906 |
| Between one and five years | 356,169 | 351,077 |
| More than five years | 1,741,611 | 1,791,190 |
| | | |
| | 2,186,959 | 2,230,173 |
| | = | |

During the year £89,192,000 was recognised as an expense in the income statement in respect of operating leases (2010 £82,283,000)

Leases represent nursing homes leased from Bluehood Limited, Barchester PropCo Limited, Barchester PropCo Two Limited, and Barchester PropCo Three Limited, which are related undertakings Leases have also been entered into in the year with Castleoak, an external company

24 Capital commitments

Capital commitments at the end of the financial year for which no provision has been made are as follows

| | 2011 £000 | 2010 £000 |
|--|--------------|--------------|
| Contracted but not provided (land and buildings) | 2,455 | 1,785 |

25 Contingencies

Certain subsidiary companies have sold close care units under arrangements whereby the group could have to repurchase the units, in certain circumstances, at the higher of a discount to the cost or a discount to the market value As at 31 December 2011 the total potential repurchase commitment notified to the Group was £1,699,850 (2010 £3,015,000) Due to uncertainties relating to the amount and timing of outflow the aggregate potential maximum repurchase obligation is estimated at £21,872,553 (2010 £17,054,000) The directors do not estimate any impairment of the recoverable value of the underlying properties

26 Pension scheme

Certain Group companies operate defined contribution pension schemes. The assets of the scheme are held separately from those of the company in an independently administered fund. The Group also pays amounts directly to other employees for contribution into their own pension funds. The pension cost charge for the year represents contributions payable by the Group and amounted to £1,529,118 (2010 £1,651,058)

At the year end there were £87,141 (2010 £92,066) of outstanding contributions

27 Accounting estimates and judgements

Management discussed with the Audit Committee the development, selection and disclosure of the Group's critical accounting policies and estimates and the application of these policies and estimates

Key sources of estimation uncertainty

Note 8 and note 1 gives detailed analysis about the useful economic lives of depreciable assets. Note 9 and note 1 gives an analysis about goodwill. Note 22 gives detailed analysis about the assumptions given for employee share schemes.

Critical accounting judgements in applying the Group's accounting policies

Certain critical accounting judgements in applying the Group's accounting policies are described below

Finance and operating leases

The close care units, treat each new signing of a lease as a "sale", recognising the full amount of profit on completion

The internal lease arrangement between the operating companies (subsidiaries of Barchester Healthcare Limited) and Bluehood Limited and Barchester PropCo Two Limited, which are related undertakings, is treated as an operating lease. The Castleoak leases entered into in the current year are also treated as operating leases as per the criteria according to IAS 17

The provision and assumptions in relation to the onerous lease (see note 17)

In recognising the tax losses an assumption has been made about the future profit of the group. It has been assumed that there will be sufficient profit to offset the prior losses

That it is appropriate not to recognise any impairment losses in relation to the intangible fixed assets and tangible fixed assets, except as otherwise stated

It is appropriate to measure the share based payments based on the assumption that they are equity settled

28 Related parties

Identity of related parties

The Group has a related party relationship with its parent undertaking, the parent's subsidiaries, its own subsidiaries and with its directors

Included in non-current interest-bearing loans and borrowings is £12,000,000 (2010 £27,000,000) due to the parent company, Grove Limited, in relation to long-term funding arrangements

Transactions with key management personnel

There were no transactions with key management personnel, except for remuneration and share option transactions which are disclosed in note 22

Other related party transactions

During the year, Barchester Healthcare Homes Limited made a charitable donation of £137,500 (2010 £150,000) to the Barchester Healthcare Foundation, of which Mike Parsons is a trustee

Bluehood Limited, Barchester PropCo Limited, Barchester PropCo Two Limited, and Barchester PropCo Three Limited, all 100% owned subsidiaries of Grove Limited, lease the properties to the Barchester Healthcare Limited group on an operating lease. These transactions were part of an ongoing restructuring program to form an operating/property structure that allowed an increase in borrowing capacity and allowed existing bank borrowings and securitisation financing to be repaid.

The total amount payable to the above related parties for rent during the year was £89,192,000 (2010 £82,283,000) Prepayments of £20,890,990 (2010 £19,229,000) were outstanding at year end in respect of rent payments by the group

29 Ultimate parent company and parent company of larger group

The Company is a wholly owned subsidiary undertaking of Barchester HoldCo (Jersey) Limited, a company incorporated and registered in Jersey

The Company's ultimate parent undertaking is Grove Limited, a company incorporated and registered in Jersey

The smallest group in which the results of the Company are consolidated is that headed by Barchester HoldCo (Jersey) Limited

The largest group in which the results of the Company are consolidated is that headed by Grove Limited The consolidated accounts of Grove Limited are available to the public and may be obtained from

Queensway House Hilgrove Street St Helier Jersey JE1 1ES Channel Islands

Company balance sheet at 31 December 2011

| | Note | 2011 £000 | 2011 £000 | 2010 £000 | 2010 £000 |
|--|----------|--------------|----------------|--------------|----------------|
| Fixed assets Investments | 35 | | 8,556 | | 8,556 |
| Current assets Debtors | 36 | 661,079 | | 668,837 | |
| | | 661,079 | | 668,837 | |
| Creditors amounts falling due within one year | 37 | (496,743) | | (446,175) | |
| N.4 was accept | | | 164,336 | | 222,662 |
| Net current assets | | | 104,330 | | 222,002 |
| Total assets less current assets | | | 172,892 | | 231,218 |
| Creditors amounts falling due after more than one year | 38 | | (31,912) | | (78,925) |
| Net assets | | | 140,980 | | 152,293 |
| | | | | | |
| Capital and reserves | 2.0 | | | | 10.011 |
| Called up share capital | 39 | | 12,913 | | 12,913 |
| Share premium account | 40 | | 6,643 | | 6,643 |
| Capital redemption reserve Profit and loss account | 40 40 | | 186 121,238 | | 186 132,551 |
| Shareholders' funds | | | 140,980 | | 152,293 |

The notes from pages 45 to 48 form a part of the financial statements

These financial statements were approved by the board of directors on 29 June 2012 and were signed on its behalf by

David Duncan

Director

Company Number 2792285

Fmm

The loss for the financial year for the company was £11,312,652

Company reconciliation of movements in shareholders' funds for the year ended 31 December 2011

| | 2011 £000 | 2010 £000 |
|-------------------------------------|--------------|--------------|
| Loss for the financial year | (11,313) | (5,261) |
| Net decrease in shareholders' funds | (11,313) | (5,261) |
| Opening shareholders' funds | 152,293 | 157,554 |
| Closing shareholders' funds | 140,980 | 152,293 |

Notes

30 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards, and under the historical cost accounting rules
The Company has elected to prepare its parent company financial statements in accordance with UK GAAP

Under section 408 of the Companies Act 2006 the Company is exempt from the requirement to present its own profit and loss account

Under Financial Reporting Standard 1 the Company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the Company in its own published consolidated financial statements

The company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the Group

The financial statements of the Company have been prepared on a going concern basis as the Company has net assets as well as the support of its ultimate parent company, Grove Limited

Taxation

The charge for taxation is based on the profit/(loss) for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19

Classification of financial instruments issued by the Company

Following the adoption of FRS 25, financial instruments issued by the Company are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions

- a) they include no contractual obligations upon the Company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Company, and
- b) where the instrument will or may be settled in the Company's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Finance payments associated with financial liabilities are dealt with as part of interest payable and similar charges Finance payments associated with financial instruments that are classified as part of shareholders' funds (see dividends policy), are dealt with as appropriations in the reconciliation of movements in shareholders' funds

Investments

In the Company's financial statements, investments in subsidiary undertakings are stated at cost less provision for impairment

31 Remuneration of directors

The directors received no emoluments for services to the company during the period. The directors received remuneration for services to Grove Limited of which Barchester Healthcare Limited is a subsidiary undertaking, however the proportion attributable to their services to Barchester Healthcare Limited is not separately identifiable.

32 Staff numbers and costs

There were no persons employed by the company during the year (2010 nil)

33 Auditor remuneration

Amounts paid to company's auditor in respect of services to the company are £4,000 (2010 £4,000)

34 Dividends

Dividends totalling £nil (2010 £nil) were received and dividends totalling £nil (2010 £nil) were paid during the year

35 Fixed asset investments

| | | Shares in subsidiary undertakings £000 |
|--|------------------|---|
| Cost and net book value At beginning and end of the year | | 8,556 ——— |
| Note 10 discloses key subsidiary undertakings | | |
| 36 Debtors | | |
| | 2011 £000 | 2010 £000 |
| Amounts owed by group undertakings Other debtors Deferred taxation recoverable | 651,930 9,149 | 659,324 9,141 372 |
| | 661,079 | 668,837 |

37 Creditors: amounts falling due within one year

| • | | |
|--|---------|---------|
| | 2011 | 2010 |
| | £000 | £000 |
| Bank loans and overdrafts | 23,184 | 16,381 |
| Amounts owed to group undertakings | 472,513 | 427,519 |
| Accruals and deferred income | 1,046 | 2,275 |
| | | |
| | 496,743 | 446,175 |
| | | |
| 38 Creditors: amounts falling due after more than one year, an | | |
| | 2011 | 2010 |
| | £000 | £000 |
| Bank loans and overdrafts | 19,912 | 51,925 |
| Eurobonds | 12,000 | 27,000 |
| | | |
| | 31,912 | 78,925 |
| | | |

The Euro Bonds were issued by Barchester Healthcare Limited and fully taken up by Grove Limited, the parent company, on 3 February 2005. The bonds matured on 26 February 2009 with interest payable at 8% per annum over LIBOR. During 2009, the Group negotiated that the Euro Bonds will be extended for 5 years until 2014 £3,500,000 was redeemed 24/06/2011, £7,500,000 was redeemed 28/09/11 and a further £4,000,000 on 21/12/2011

Analysis of total borrowings (excluding interest bearing intercompany borrowings)

| | 2011 | 2010 |
|---|------------|--------|
| | £000 | £000 |
| Bank loans and other loans falling due (net of unamortised issue costs) | | |
| In one year or less | 20,802 | 12,916 |
| Between one and two years | 31,912 | 26,432 |
| Between two and five years | , <u>-</u> | 52,493 |
| | 52,714 | 91,841 |
| | | |

The bank loans and other loans are secured over certain assets of the Group by way of fixed and floating charges, and obligations under finance leases are secured over the assets to which they relate
The other loan notes bear interest with reference to LIBOR

Repayments every six months were £6,300,000 from March 2011, £4,448,664 from September 2011 thereafter until the termination of the loan in July 2013 There are two further payments of £11,904,000 due in December 2012 and September 2013

186

6,643

Notes (continued)

39 Called up share capital

| Allotted, called up and fully paid | | 2011 £000 | 2010 £000 |
|--|---------|--------------|---------------|
| 51,650,821 (2010 51,650,821) Ordinary shares of £0 25 each | | 12,913 | 12,913 |
| | | | |
| 40 Share premium and reserves | | | |
| | Share | Capital | Profit & loss |
| | premium | redemption | account |
| | account | reserve | |
| | £000 | £000 | 000£ |
| At beginning of year | 6,643 | 186 | 132,551 |
| Loss for the year | • | - | (11,313) |

41 Guarantees

At end of year

The Company has guaranteed the overdrafts of its subsidiaries, the amount outstanding at the year end was £2,310,783 (2010 £1,483,422) Where the Company has entered into financial guarantee contracts to guarantee the indebtedness of other Companies within its Group, the Company consider these to be insurance arrangements, and accounts for them as such In this respect, the Company treats the guarantee contract as a contingent liability until such time as it becomes probable that the Company will be required to make a payment under the guarantee

42 Commitments

- The Company has no capital commitments at the end of the financial year for which no provision has been (a) made
- The Company has no annual commitments under non-cancellable operating leases (b)

121,238