Report and Financial Statements

Year Ended

31 December 2020

Company Number 02775187





Report and financial statements for the year ended 31 December 2020

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Directors

P W Evans M E Bach

Secretary and registered office

PW Evans, 59-83 Vittoria Street, Birmingham, B1 3NZ

Company number

02775187

Auditors

BDO LLP, Two Snowhill, Birmingham, B4 6GA

Strategic Report for the year ended 31 December 2020

The directors present their strategic report together with the audited financial statements for the year ended 31 December 2020.

Business review

As shown in the company's Statement of Comprehensive Income on page 13, the Company's turnover decreased to £300.9m from £357.6m due to the impact on the business in respect of the coronavirus pandemic. The Company closed for a short period at the start of the pandemic whilst it reorganised operations in order to continue to operate in a Covid-safe environment, and once it did so, operations were able to continue whilst at all times ensuring the well-being of employees was given the highest priority. The decisions taken by UK Government regarding restrictions and temporary closures of sectors of the UK economy negatively impacted the retail facing parts of the business, such as precious metal recycling, which has the most disproportionate impact on turnover, and volume supply of precious metals into jewellery and industrial markets, whilst E-Commerce operations maintained budgeted expectations despite the challenging operating conditions.

Increases in distribution costs are directly related to E-Commerce operations and increased logistics costs to service higher shipment volumes, particularly to overseas markets, including additional costs related to supporting the requirements to operate in a Covid-safe environment. Administration costs reduced as a result of cost control due to the pandemic, including access to the UK Government Coronavirus Job Retention Scheme and Retail Business Rates Relief for our London store.

The net assets of the Company at 31 December 2020 are £12,653k (2019 - £11,988k).

Principal risks and uncertainties

Competitive pressure in Europe, India and the Far East, by way of imports into the UK market and globalisation through E Commerce, is a continuing risk for the Company, which could result in losing key sales to competitors. To manage this risk, the Company strives to provide added value products and services to its customers; prompt response times in the supply of products and services and the handling of customer queries; and through the maintenance of strong relationships with customers.

The Company purchases from and sells into international markets and it is therefore exposed to currency movements on such transactions. Where appropriate, the Company manages this risk by applying practices which seek to mitigate currency fluctuations.

The Company may be affected by fluctuations in the price and supply of key raw materials, particularly precious metals which are subject to fluctuating prices as market commodities. The Company employs financing and purchasing policies and practices to mitigate these risks where practicable.

The Company offers credit terms to some customers. Where sufficient risk is identified, that risk is mitigated by the placement of credit insurance to significantly limit the Company's exposure to default which would ordinarily result in a loss.

The Company's policy is to ensure that it always has sufficient cash to allow it to meet its liabilities when they become due. This risk is managed through budgeting and forecasting and a regular review of cash requirements.

The group risks to which L. Possehl & Co mbH is exposed to are discussed in L. Possehl's Annual Report which does not form part of this report.

Financial Instruments

The Company is financed by share capital and group guaranteed precious metal consignment and monetary bank facilities. The Company has no long term third party debts. Liquidity and cash flow risks are mitigated by operating strong cash flow controls to ensure normal working capital requirements can be serviced by free cash flow. Details of the use of metal consignment stocks are contained in note 11 of the financial statements.

Strategic Report for the year ended 31 December 2020 (continued)

Financial key performance indicators

The key performance indicators used by the business to measure operating performance are as follows:

	2020	2019
Turnover (£'000)	300,900	357,628
Gross profit (£'000)	15,392	17,047
Gross profit margin	5.1%	4.8%
Net profit margin	0.6%	0.8%

Environment

The Company recognises the importance of its environmental responsibilities, monitors its impact on the environment, and designs and implements policies to mitigate any adverse impact that might be caused by its activities.

Going concern

The Company's business activities and funding arrangements, together with the factors likely to affect its future development and position are set out within this Strategic Report or in the notes contained in the financial statements attached to this report.

Despite the challenging trading environment, the Company reported a modest operating profit and remained cash generative. The Company also assessed what elements of government support was available and accessed some of the support mechanisms open to it to help support the Company through the year.

In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Company can continue in operational existence for a period of at least 12 months from the date of the approval of the financial statements. Detailed income statements and cash flow forecasts have been prepared and reviewed by the Company through to the period ending 30 April 2022 ("the period") to assist with this assessment that demonstrate that the Company will be able to operate and meet its external liabilities as they fall due for payment during this period. This assessment was undertaken against both current and future trading conditions, which includes stress testing against scenarios arising from the coronavirus pandemic, and where applicable, the UK exiting from the European Union.

The Directors consider as the Company obtains revenues from diverse sources, the overall business model remains resilient if one of those sources is materially impacted.

The most plausible adverse scenario the Directors have considered in assessing going concern involves the stress testing of a significant reduction in revenues related to recycling, as demonstrated during the pandemic due to retail closures linked to government lockdown policy. The reduction in revenues was applied for the whole of the going concern forecast model, through to April 2022. Whilst this demonstrated a reduction in profitability, this had only a minor impact to cash flows. There are other elements of operating cost savings which could also be applied to further mitigate the profit impacts not contained within the original modelling to further improve any potential adverse impact to the scenario considered.

Despite repeated retail lockdowns, outstanding revenue collectability has not being materially impacted, even where support had been provided to those customers who requested it.

During the initial phase of the pandemic, the Company moved quickly to relocate the sales and administrative teams to homeworking, and for those who remained on site, the Company closed for three weeks to enable the implementation of a Covid-safe environment to protect those employees. Since re-opening the site, we have continued to operate throughout the remainder of the year, whilst prioritising health and safety of those employees, resulting from minimal staff absences during the pandemic.

Strategic Report for the year ended 31 December 2020 (continued)

Going concern (continued)

After careful consideration of the above aspects and other factors connected to the pandemic, or the UK exiting from the European Union on the Company, the Directors remain of the view that the cash forecast is achievable. Whilst the directors note the possible impact of the pandemic on future activities and cash flows this is not considered a significant risk to the Company given the arrangements and mitigation options, and the currently available cash balances. As such the Directors consider that whilst uncertainty exists, there is sufficient headroom within the forecasts that this does not pose a material uncertainty that would cast doubt on the Company's ability to continue to operate and meet its liabilities as they fall due for payment throughout the period, which is a period of at least 12 months from signing of the accounts. On this basis the directors consider that it is appropriate to prepare the financial statements on the going concern basis.

Statement by the directors in performance of their statutory duties in accordance with S172(1) Companies Act 2006

The Board of Directors consider that the decisions they have made during the financial year and the way they have acted have promoted the success of the Company for the benefit of its members as a whole (having regard to the stakeholders and matters set out in s172(1)(a-f) of the Act). The Board considers the Company's key stakeholders to include employees, shareholders, customers, suppliers and the local community.

The Board has delegated day-to-day management of the Company's activities to the management team who are responsible for the execution of the Company's strategy, of which the Board members also form a part. All members of the Executive management team have confirmed that they have complied in full with supporting the Board of Directors perform their statutory duties required under s172(1).

Long-term decisions

The Board discussed the long-term strategy of the business, in line with the strategic pillars and key themes. The Board recognises its responsibility to act fairly between all its stakeholders.

Customers

Cookson Precious Metals' ultimate ambition is to be the preferred supplier of choice whatever market or sector the Company operates in. We are continually looking to review and improve our product and service offering to ensure we meet the demands of our customers.

Customers have a number of ways to communicate with the Company and share their views, and the Company has processes in place to collate and act upon any issues as they occur, with internal performance indicators maintained to identify those issues and how they will be rectified.

The Company has undertaken reviews of elements of the customer base during 2019 and the results of this exercise were presented to the senior management team in early 2020. The outcome was we received extremely positive feedback, and whilst the Company is pleased to receive such feedback, it will strive to continue to uphold that rating by looking to continually improve processes. During the coronavirus pandemic, customers shared positive feedback regarding the Company's ability to support trade customers through the difficult trading period, and to continue to supply in a timely and safe way despite the operating challenges. This resulted in no customer failures occurring during the reporting period where support was provided.

Suppliers

Cookson Precious Metals draws on resources and support from a wide range of product and service suppliers, based both in the UK and overseas.

Strategic Report for the year ended 31 December 2020 (continued)

Suppliers (continued)

The Company has always sought to treat its suppliers fairly, not to request onerous payment terms, and act to minimise administrative disruption that can place cash flow pressures on the smaller businesses. Further, during the coronavirus pandemic, the Company sought to support its smaller suppliers by ensuring we upheld our payment terms despite the challenging environment, and actively looked to support suppliers if this was requested. We are pleased to report that we have not suffered any supply chain issues in respect of supplier failure during the reporting period.

The Company aligns itself to ethical standards within the sector in which we operate, and these standards are expected to be applied throughout the supply chain. We seek to review and update our supplier on-boarding and ongoing performance criteria to ensure suppliers continue to meet the ever changing needs and expectations of these standards.

People

Cookson Precious Metals benefits from a combination of long serving experienced staff, and newer staff who bring different perspectives and ideas. We believe the blend of these skills, attributes and experiences lend itself well to drive the success of the Company.

We have an established programme of apprenticeship, and in 2020 we saw the first apprentice intake progress through to full time roles, and we are continually reviewing where apprenticeship can be utilised within organisation. So far we have undertaken apprenticeship programmes throughout production, sales, IT and finance. Further, we seek to provide internal development opportunities where possible to help our employees grow and gain additional skills or experience.

We communicate extensively with our employees. It is usual for the senior management team to hold at least two face to face briefings during the year to all employees, however during 2020 this was not possible due to the coronavirus pandemic and social distancing requirements. However company progress has continued to be published in written form, with clear indicators as to how the Company performed during this particularly challenging year. Additionally the middle management team are briefed regularly during the year, and this has been maintained during the pandemic by the use of video conferencing tools. Feedback is actively encouraged in all briefing sessions.

The Company operates performance management schemes as a basis for setting individual objectives and monitoring performance of the employees. Objectives are linked to a mix of key strategic and operational goals, and we adopt a roll down approach throughout the Company to ensure those goals are replicated for the respective teams.

Inclusion and Diversity

Employee well-being is an important focus. Aside from ensuring the safety and security of employees was maintained, as a priority, throughout the coronavirus pandemic, we provide our employees with free access to an Employee Assistance Program, and we have identified and trained specific employees as Mental Health First Aiders after an extensive consultation with employees. Staff training is kept under constant review, and the focus for 2020, continuing into 2021, is Dignity & Diversity in the workplace, after a significant response from our employees in reaction to Black Lives Matter.

Applications for employment by disabled persons are always fully considered, taking account of the qualifications, experience and capabilities of all applicants in respect of the vacancy being advertised. Should an event occur where an existing employee becomes disabled, every effort is made to ensure that the employment with the Company can be maintained, with appropriate adjustments and training being arranged. It is the policy of the Company that training and career development of a disabled person should, as far as possible, remain identical to that for a person who does not suffer from a disability.

Strategic Report for the year ended 31 December 2020 (continued)

Sustainability

The Board is acutely aware of its responsibility to safeguard the environment. We believe as a Responsible Business, it is ethically the right thing to do to help address the challenge of Climate Change by reducing our carbon footprint to net zero by 2025.

Prior to this year, we have sought to review usage of utilities to ascertain ways to reduce consumption. A number of measures and investments have been made to improve our understanding of usage, and this has led to changes in process and behaviour, leading to the Company setting a target to reduce electricity consumption by 5%.

We also recognise, that as a Company dealing in precious metals, these natural resources are also extracted from the earth. We have, for a number of years, worked towards improving traceability of our gold resources, which has led to us being able to confirm all of our materials sourced for our production of gold products are certified as recycled. We are now actively working towards repeating this process for our silver requirements, building on our long established recycled Ecosilver products, as well as platinum.

This report was approved by the board and signed on its behalf by:

P W Evans Director

29 April 2021

Directors' Report for the year ended 31 December 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

Results and dividends

The profit for the year, after taxation, amounted to £1,415,000 (2019 - £2,444,000).

A £750,000 dividend has been paid during the year (2019 - £1,500,000). The directors have not proposed the payment of a final dividend (2019 - £Nil).

Post balance sheet events

There have been no significant events affecting the Company since the year end.

Directors

The directors who served during the year and to the date of approval of these financial statements were:

P W Evans M E Bach

Strategic report

The review of the business, key performance indicators and the principle risks and uncertainties are not shown in the directors report as they are shown in the strategic report in accordance with S414C (11) of the Companies Act 2006.

Employment of disabled persons

It has been the policy of the Company throughout the year to encourage the employment and development of suitable disabled persons.

No unnecessary limitations are placed on the type of work which disabled persons can perform and the policy ensures that in appropriate cases, consideration is given to modifications to equipment or premises and to adjustments in working practices.

The policies provides that full and fair consideration will be given to disabled applicants for employment and that existing employees who become disabled will have the opportunity to re train and continue in employment.

Employee involvement

During the year the policy of providing employees with information about the Company has continued through the use of internal memos and bulletins. Regular communication occurs between management and employees to allow the free flow of information and ideas.

Financial risk management objectives and policies

Financial risk management objectives and policies have been formulated by the Company to control the Company's exposure to credit and price risk.

Directors' Report for the year ended 31 December 2020 (continued)

Future Developments

Commercial efforts will continue to focus on leveraging the Company's strong balance sheet and financing position to support any sector utilising precious metals to target sales growth, whether located in the UK, Europe, or the rest of the world. Resources will continue to focus on striving to improve internal operations and our people in order to deliver the best combination of products and services our current, and any future customers would demand.

The Company has considered the impact of the UK exiting the European Union on its operations. The main concern impacts outbound logistics for recycling and E-Commerce distance selling of products. Whilst there has been a level of disruption in early 2021, the Company continues to seek logistics solutions that mitigate inconvenience to the end recipient. The Company does not believe there is a material impact to overall business performance despite the ongoing disruption. It is expected the upcoming changes to EU VAT requirements under the IOSS regime effective 1 July 2021 should improve the current issues being experienced for our E-Commerce sales.

Research and Development

L. Possehl & Co GmbH invests in research and development activities appropriate to the size and nature of its operations with the aim of supporting the future development of the Company. This research and development activity may result from time to time in updates to existing products or services as appropriate.

Statement by the directors in performance of their statutory duties in accordance with S172(1) Companies Act 2006

Further information about how the directors have engaged with employees, how they have had regard to employee interest, and the effect of that regard can be found in the strategic report. A summary of how the directors have had regard to the need to foster the Company's business relationships with suppliers, customers and others, and the effect of that regard can also be found in the strategic report.

Streamlined Energy and Carbon Report ("SECR")

We have conducted a review of our Scope 1, 2 and 3 carbon footprint against these carbon reduction commitments. This will serve as the base year for the future carbon footprint assessments to be assessed against.

Boundary, methodology and exclusions

Our greenhouse gas emissions reports is based on the March 2019 edition of HM Government Environmental Reporting Guidelines and uses UK Government GHG Conversion Factors for Company Reporting (Full Set 2020 v 1.0). We have identified the relevant activities and associated data for Scope 1, 2 and 3 emissions, which have been verified by an independent carbon consultant.

Reported emissions come from consumption of grid supplied electricity, grid supplied natural gas associated with the operation of buildings across the two UK sites and, company owned and operated transport, privately owned transport for business use and light goods vehicles. The Company has chosen to report SECR based on their financial boundary.

Scope	Activity	Tonnes CO2e	%
	Natural Gas	128.58	
	Transport	35.55	
Scope 1 subtotal		164.13	28
Scope 2 subtotal	Electricity	423.65	72
Scope 3 subtotal	Transport	1.14	-
Overall total	,	588.92	100
Tonnes of CO2e per employee		2.48	
Tonnes of CO2e per £M EBITDA		152.88	

Directors' Report for the year ended 31 December 2020 (continued)

Streamlined Energy and Carbon Report (continued)

Scope	Activity	kWh '000	%
	Natural Gas	699	
	Transport	142	
Scope 1 subtotal	·	841	32
Scope 2 subtotal	Electricity	1,817	68
Scope 3 subtotal	Transport	5	-
Overall total		2,663	100
kWh ('000) per employee		11	
kWh ('000) per £M EBITDA	·	691	

Energy efficiency investments

Electricity is the most significant component of the Company's carbon footprint hence in 2019 we invested to have a greater understanding of where to focus our attention to achieve sustainable reductions. During 2020 we exceeded our target in reducing electricity consumption. Whilst for a short period the Company was closed due to coronavirus restrictions clearly would have played a part in this reduction, this period allowed us to prove some high energy using equipment could be operated more efficiently without a detrimental impact to operations.

Additionally, capital investments have been approved to replace old inefficient equipment during 2021 to help continue the aim to reduce electricity consumption.

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- that director has taken all the steps that ought to have been taken as a director in order to be aware
 of any relevant audit information and to establish that the Company's auditors are aware of that
 information.

Auditors

The auditors, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 29 April 2021 and signed on its behalf.

P W Evans Director

Directors' Responsibilities Statement for the year ended 31 December 2020

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the members of Cookson Precious Metals Limited

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Cookson Precious Metals Limited ("the Company") for the year ended 31 December 2020 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the members of Cookson Precious Metals Limited (continued)

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Independent Auditor's Report to the members of Cookson Precious Metals Limited (continued)

We gained an understanding of the legal and regulatory framework applicable to the Company and the industry in which it operates, and considered the risk of acts by the Company which were contrary to applicable laws and regulations, including fraud. These included but were not limited to compliance with Companies Act 2006, UK GAAP, Health and Safety Act and relevant tax legislation.

We focused on laws and regulations that could give rise to a material misstatement in the financial statements. Our tests included, but were not limited to:

- agreement of financial statements disclosures to underlying supporting documentation;
- enquiries of management including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- · review of minutes of Directors' board meetings throughout the year; and
- obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

We also evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to manipulate financial results and management bias in accounting estimates. We addressed this risk through testing of journals, assessing and challenging the significant accounting estimates made (useful economic lives of tangible fixed assets, Bad debt provisions, Credit note provisions and stock provisions) and evaluating whether there was any evidence of bias by the Directors that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Samantha Lifford (Senior Statutory Auditor)
For and on behalf of BDO LLP, statutory auditor
Birmingham
United Kingdom

Date: 29 April 2021

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of Comprehensive Income For the year ended 31 December 2020

Note	2020 £'000	2019 £'000
3	300,900	357,628
	(285,508)	(340,581)
	15,392	17,047
4	(9,612) (2,981) 462	(9,433) (3,284)
5	3,261	4,330
8	(1,482) 28	(1,363) 39
	1,807	3,006
10	(392)	(562)
	1,415	2,444
	1,415	2,444
	3 4 5 8	£'000 3 300,900 (285,508) 15,392 (9,612) (2,981) 4 462 5 3,261 8 (1,482) 28 1,807 10 (392) 1,415

There were no recognised gains and losses for 2020 or 2019 other than those included in the Statement of Comprehensive income.

All amounts relate to continuing activities.

Statement of Financial Position As at 31 December 2020

Company number 02775187	Note	2020 £'000	2020 £'000	2019 £'000	2019 £'000
Fixed assets Tangible assets	11		4,302		4,412
Current assets					
Stocks	12	5,646		4,548	
Debtors	13	5,657		5,367	
Cash at bank and in hand		7,342		5,131	
	•	18,645		15,046	
Creditors: amounts falling due within one year	14	(9,898)		(7,081)	
Net current assets			8,747		7,965
Total assets less current liabilities			13,049		12,377
Provision for liabilities	16		(396)		(389)
Net assets			12,653	·	11,988
Capital and reserves					
Called up share capital	17		7,000		7,000
Profit and loss account	18		5,653		4,988
Shareholders' funds			12,653		11,988

The financial statements were approved by the Board of Directors and authorised for issue on 29 April 2021.

P W Evans Director

The notes on pages 16 to 29 form part of these financial statements.

Statement of Changes in Equity For the year ended 31 December 2020

	Share capital £'000	Retained earnings £'000	Total equity £'000
At 1 January 2020	7,000	4,988	11,988
Comprehensive income for the year Profit for the year		1,415	1,415
Total comprehensive income for the year	-	1,415	1,415
Dividends paid (note 9)	-	(750)	(750
Total transactions with owners		(750)	(750
At 31 December 2020	7,000	5,653.	12,653
Statement of Cha For the year ended 3			
	31 December 2019 Share capital	Retained earnings	Total equity
For the year ended 3	Share capital	earnings £'000	equity £'000
For the year ended 3 At 1 January 2019 Comprehensive income for the year	31 December 2019 Share capital	earnings £'000 4,044	equity £'000 11,044
For the year ended 3	Share capital £'000	earnings £'000	equity £'000
For the year ended of the January 2019 Comprehensive income for the year Profit for the year	Share capital £'000	earnings £'000 4,044	equity £'000 11,044
For the year ended of the year	Share capital £'000	earnings £'000 4,044 2,444	equity £'000 11,044 2,444
For the year ended 3 At 1 January 2019 Comprehensive income for the year	Share capital £'000	earnings £'000 4,044 2,444 ———————————————————————————————	equity £'000 11,044 2,444 2,444

The notes on pages 16 to 29 form part of these financial statements.

Notes forming part of the financial statements For the year ended 31 December 2020

1 Accounting policies

1.1 Company information

Cookson Precious Metals Limited is a private company limited by shares, incorporated in England and Wales under the Companies Act. The address of the registered office is given on the contents page. The principal activity of the Company is the manufacture and supply of fabricated precious metal products to the jewellery industry in the UK and Continental Europe.

1.2 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The accounts have been prepared using the reduced disclosure exemptions permitted by FRS 102 as a result of the financial statements being included within consolidated financial statements of its ultimate parent company. The accounts therefore do not include:

- the requirements of Section 4; Statement of Financial Position paragraph 4.12 (a) (iv);
- the requirements of Section 7; Statement of Cash Flows;
- the requirements of Section 3; Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11; Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44, 11.45, 11.47, 11.4B(a)(iii), 11.4B(a)(iv), 11.4B(b) and 11.48(c); and
- the requirements of Section 33; Related Party Disclosures paragraph 33.7.

The preparation of financial statements for the year ended 31 December 2020 in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires company management to exercise judgement in applying the Company's accounting policies (see note 2).

The accounts have been prepared in the Company's functional currency, pounds sterling; all figures have been rounded to the nearest thousand.

The following principal accounting policies have been applied consistently:

1.3 Going concern

The Company's business activities and funding arrangements, together with the factors likely to affect its future development and position are set out within this Strategic Report or in the notes contained in the financial statements attached to this report.

Despite the challenging trading environment, the Company reported a modest operating profit and remained cash generative. The Company also assessed what elements of government support was available and accessed some of the support mechanisms open to it to help support the Company through the year.

In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Company can continue in operational existence for a period of at least 12 months from the date of the approval of the financial statements. Detailed income statements and cash flow forecasts have been prepared and reviewed by the Company through to the period ending 30 April 2022 ("the period") to assist with this assessment that demonstrate that the Company will be able to operate and meet its external liabilities as they fall due for payment during this period. This assessment was undertaken against both current and future trading conditions, which includes stress testing against scenarios arising from the coronavirus pandemic; and where applicable, the UK exiting from the European Union.

The Directors consider as the Company obtains revenues from diverse sources, the overall business model remains resilient if one of those sources is materially impacted.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

1.3 Going concern (continued)

The most plausible adverse scenario the Directors have considered in assessing going concern involves the stress testing of a significant reduction in revenues related to recycling, as demonstrated during the pandemic due to retail closures linked to government lockdown policy. The reduction in revenues was applied for the whole of the going concern forecast model, through to April 2022. Whilst this demonstrated a reduction in profitability, this had only a minor impact to cash flows. There are other elements of operating cost savings which could also be applied to further mitigate the profit impacts not contained within the original modelling to further improve any potential adverse impact to the scenario considered.

Despite repeated retail lockdowns, outstanding revenue collectability has not being materially impacted, even where support had been provided to those customers who requested it.

During the initial phase of the pandemic, the Company moved quickly to relocate the sales and administrative teams to homeworking, and for those who remained on site, the Company closed for three weeks to enable the implementation of a Covid-safe environment to protect those employees. Since reopening the site, we have continued to operate throughout the remainder of the year, whilst prioritising health and safety of those employees, resulting from minimal staff absences during the pandemic.

After careful consideration of the above aspects and other factors connected to the pandemic on the Company, the Directors remain of the view that the cash forecast is achievable. Whilst the directors note the possible impact of the pandemic on future activities and cash flows this is not considered a significant risk to the Company given the arrangements and mitigation options, and the currently available cash balances. As such the Directors consider that whilst uncertainty exists, there is sufficient headroom within the forecasts that this does not pose a material uncertainty that would cast doubt on the Company's ability to continue to operate and meet its liabilities as they fall due for payment throughout the period, which is a period of at least 12 months from signing of the accounts. On this basis the directors consider that it is appropriate to prepare the financial statements on the going concern basis.

1.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Revenue is recognised when the principal risks and rewards of ownership transfers to the customer which is normally at the point of despatch.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

1.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their useful economic lives, using the straight line method.

The estimated useful lives range as follows:

Freehold property - 2% - 4% per annum
Plant and machinery - 7% - 33% per annum
Long leasehold land and buildings - Over the term of the lease

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'administrative expenses' in the statement of comprehensive income.

At each reporting date the Company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

1.6 Operating leases

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the period of the lease.

1.7 Stocks

Stocks are valued at the lower of cost and net realisable value. Cost comprises expenditure directly incurred in purchasing or manufacturing stocks together with, where appropriate, attributable overheads based on normal activity levels. Net realisable value is based on estimated selling prices less any further costs expected to be incurred to completion and disposal.

Inventories of gold, silver and platinum group metals are valued according to the source from which the metal is obtained. Metal which has been purchased and committed to future sales to customers on the metal markets is valued at a price at which it is contractually committed. Other precious metal inventories owned by the Company which are uncommitted are valued at the lower of cost and net realisable value using the prevailing precious metal fix prices at the Statement of Financial Position date.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the Statement of Comprehensive Income.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

1.8 Financial instruments

Financial assets

Financial assets comprise cash at bank and in hand, trade and other debtors and amounts owed by group undertakings; these are initially recorded at cost on the date they originate and are subsequently recorded at amortised cost under the effective interest method. The Company considers evidence of impairment for all individual trade and other debtors and amounts owed by group undertakings, and any subsequent impairment is recognised in the Statement of Comprehensive Income.

Impairment of financial assets carried at amortised cost

Impairment provisions are recognised when there is objective evidence that a financial asset or group of financial assets are impaired. Objective evidence includes significant financial difficulties of the counterparty, default or significant delays in payment.

Impairment provisions represent the difference between the net carrying amount of a financial asset and the present value of the expected future cash receipts from that asset.

Financial liabilities

Financial liabilities comprise trade creditors, accruals and amounts due to group undertakings; these are initially recorded at cost on the date they originate, and are subsequently carried at amortised cost under the effective interest method.

1.9 Debtors

Short term debtors are measured at transaction price, less any impairment.

1.10 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

1.11 Creditors

Short term creditors are measured at the transaction price.

1.12 Foreign currency translation

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

1.13 Leased asset

Where substantially all of the risks and rewards incidental to ownership of a leased asset have been transferred to the Company (a "finance lease"), the asset is treated as if it had been purchased outright. The amount initially recognised as an asset is the lower of the fair value of the leased property and the present value of the minimum lease payments payable over the term of the lease. The corresponding lease commitment is shown as a liability. Lease payments are analysed between capital and interest. The interest element is charged to the Statement of Comprehensive Income over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

1.14 Finance costs

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

1.15 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payments obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

1.16 Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a change attributable to an item of income and expense recognised as Other Comprehensive Income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted at the Statement of Financial Position date.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

1.17 Leased assets: Lessor

Where assets are leased to a third party and give rights approximating to ownership (finance leases), the assets are treated as if they have been sold outright. The amount removed from the fixed assets is the net book value on disposal of the asset. The profit on disposal, being the excess of the present value of the minimum lease payments over net book value is credited to profit or loss.

Finance lease payments are analysed between capital and interest components so that the interest element of the payment is credited to profit or loss over the term of the lease and represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts owed by the lessee.

All other leases are treated as operating leases. Their annual rentals are credited to profit or loss on a straight-line basis over the term of the lease.

2 Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the directors have had to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets, liabilities, income and expenses.

The estimates and associated assumptions are based on historic experiences and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities and are not readily apparent from other sources. Actual results may differ from these estimates. The judgements, estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are:

Bad debt provisions

The Company has recognised provisions for bad debts. This is based on an assessment of ageing and due date of receivables and other risk indicators. The judgement of management is then applied to provide for debts which are no longer considered recoverable.

Credit note provisions

The Company has recognised a provision in respect of credit notes to be issued to trade debtors. This provision is based on the knowledge of the directors around historical credit notes issued and potential credit notes to be issued in the future in relation to customer invoices raised during the year.

Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Stock provisions

The Company has recognised provisions for the impairment of stock. The judgements, estimates and associated assumptions necessary to calculate these provisions are based on historical experience and other reasonable factors. In the case of the provision for the impairment of stock, this covers obsolescence through technological or customer specific reasons. This provision is based on the assessment of stock value and ageing, quantities on hand and usage.

Notes forming part of the financial statements For the year ended 31 December 2020 *(continued)*

3	Turnover		
	Analysis of turnover by country of destination:		
		2020 £'000	2019 £'000
	United Kingdom Rest of Europe Rest of the World	291,930 8,242 728	348,824 8,101 703
		300,900	357,628
	Turnover is wholly attributable to the principal activity of the Company.		
4	Other income	2020 £'000	2019 £'000
	Government Job Retention Scheme income Research and Development Expenditure Tax Credit	390 72	-
		462	-
5	Operating profit		
	This has been arrived at after charging/(crediting);	2020 £'000	2019 £'000
	Depreciation of tangible fixed assets (note 11) Exchange differences Fees payable to the Company's auditor for the audit of the Company's	560 (230)	541 (122)
	annual financial statements Fees payable to the Company's auditor for taxation compliance services Fees payable to the Company's auditor for other non-audit services Defined contribution pension scheme (note 6) Operating lease cost	39 6 6 774 235	36 6 27 666 249

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

6	Employees	2020	2019
	Staff costs, including directors' remuneration, were as follows:	£'000	£'000
	Wages and salaries Social security costs Costs of defined contribution pension scheme	7,287 601 774	7,228 599 666
		8,662	8,493
	The average monthly number of employees, including the directors, during the year was as follows:	2020 Number	2019 Number
	Production Administration and selling	57 188	54 165
		245	219
7	Directors' remuneration		
		2020 £'000	2019 £'000
	Directors' emoluments Company contributions to defined contribution pension schemes	237 42	381 48
		279	429

Two directors received emoluments during the current year (2019 - three). During the year retirement benefits were accruing to two directors (2019 - two) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £149,000 (2019 - £151,000).

The value of the Company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £26,000 (2019 - £24,000).

Key management personnel include all the directors of the Company. The directors do not consider any other personnel to be classified as key management. The directors have the authority and responsibility for planning, directing and controlling the activities of the Company. The total compensation paid to key management personnel for services provided to the Company was £311,000 (2019 - £478,000).

8	Interest payable and similar charges		
	,	2020	2019
		£'000	£'000
	Precious metal consignment interest	1,482	1,363

Notes forming part of the financial statements For the year ended 31 December 2020 *(continued)*

	Dividends		
		2020 £'000	2019 £'000
	Dividends paid on equity capital: Interim dividends paid of 10.71p (2019 – 21.43p) per share	750	1,500
)	Taxation on profit		
		2020 £'000	2019 £'000
	UK corporation tax Current tax on profits of the period Adjustments in respect of prior periods	359 26	549 -
	Total corporation tax	385	549
	Deferred tax Origination and reversal of timing differences Adjustments in respect of prior periods Change in tax rate	(27) (11) 45	6 7 -
	Total deferred tax	7	13
	Taxation on profit	392	562
	Factors affecting tax charge for the year		
	The tax assessed for the year is different to the standard rate of corporation 19%). The differences are explained below:	on tax in the UK of	19% (2019
		2020 £'000	2019 £'000
	Profit before tax	1,807	3,006
	Profit at the standard rate of corporation tax in the UK of 19% (2019 - 19%)	343	571
	Effects of: Expenses not deductible for tax purposes Change in tax rate Adjustments in respect of prior periods	2 45 2	5 (14 -

Notes forming part of the financial statements For the year ended 31 December 2020 *(continued)*

			•		
11	Tangible assets	Freehold land and buildings £'000	Long leasehold land and buildings £'000	Plant and machinery £'000	Total £'000
	Cost				
	At 1 January 2020 Additions	1,261	1,642	6,165 450	9,068 450
	Disposals	-	-	-	-
	At 24 December 2020	4.264	4 640	6 645	0.549
	At 31 December 2020	1,261 	1,642	6,615	9,518
	Depreciation				
	At 1 January 2020	625 21	1,007 43	3,024 496	4,656 560
	Charge for the year Disposals	-	43 -	490	-
	A. 0.4 D		4.050		5.040
	At 31 December 2020	646	1,050	3,520	5,216
	Net book value				
	At 31 December 2020	615	592	3,095	4,302
	At 31 December 2019	636	635	3,141	4,412

The net book value of land included in Freehold land and buildings is £116,000 (2019 - £116,000).

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

12 Stocks		
	2020	2019
	£'000	£'000
Raw materials and consumables	2,044	994
Work in progress	613	566
Finished goods and goods for resale	2,989	2,988
	5,646	4,548

Consignment stock

In addition to the stocks recorded in the Statement of Financial Position, the Company held precious metals on consignment terms with a total value at 31 December 2020 of £92.1m (2019 - £75.4m), as explained further below. The Company also held precious metals on consignment terms on behalf of customers for processing, the total value of which at 31 December 2020 was £10.2m (2019 - £9.2m).

The Company has entered into various precious metal consignment arrangements with precious metal consigning entities ("the Consignors") until the stock is purchased by the Company. As the Consignors retain title and associated risks and rewards of ownership under these arrangements, the value of the physical metal held is not recognised in the company Statement of Financial Position. The utilisation of consigned precious metal is established practice in the precious metals industry.

There is no material difference between the replacement cost of stocks and the amounts stated above.

The cost of inventories expensed in the period and included within cost of sales was £282.0m (2019 - £337.0m). Impairment provision at the year-end relating to damaged or obsolete inventories amounted to £354,000 (2019 - £391,000).

13 Debtors

	2020 £'000	2019 £'000
Trade debtors Amounts owed by group undertakings Corporation tax recoverable Prepayments and accrued income	3,749 1,121 150 637	4,209 504 - 654
	5,657	5,367

All amounts shown under debtors fall due for payment within one year.

The impairment gain recognised in the Statement of Comprehensive Income for the period in respect of bad and doubtful trade debtors was £34,000 (2019 - £17,000).

Notes forming part of the financial statements For the year ended 31 December 2020 *(continued)*

14	Creditors: amounts falling due within one year		
	The second of th	2020	2019
		£'000	£'000
	Trade creditors	4,053	2,885
	Amounts owed to group undertakings	274	669
	Other taxation and social security	3,140	1,397
	Corporation tax	-	189
	Obligations under finance lease and hire purchase contracts	4	5
	Accruals and deferred income	2,427	1,936
		9,898	7,081
15	Financial instruments		
	The Company's financial instruments may be analysed as follows:		
	•	2020 £	2019 £
	Financial assets Financial assets that are debt instruments measured at amortised cost	12,212	9,844
	Financial liabilities Financial liabilities measured at amortised cost	6,754	5,490

Financial assets measured at amortised cost comprise cash, trade debtors, accrued income and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprise trade creditors, amounts owed to group undertakings and accruals.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

16	Provisions for liabilities		
		2020 £'000	2019 £'000
	At 1 January Charged to profit and loss	389 7	376 13
	At 31 December	396	389
	The deferred taxation balance is made up as follows:	2020 £'000	2019 £'000
	Fixed asset timing differences	396	389
	At 31 December	396	389
	Deferred tax	_	
	All deferred tax liabilities were recognised as at the year ended 31 December 20	020.	
17	Share capital	2020 £'000	2019 £'000
	Allotted, called up and fully paid 7,000,000 ordinary shares of £1 each	7,000	7,000

The profits of the Company are available for distribution in respect of each accounting period. In the event of winding-up the Company, surplus assets and retained profits of the Company after payments of its liabilities are available for distribution amongst members.

18 Reserves

Share capital

This reserve relates to the share capital issued to shareholders at nominal value.

Profit and loss account

This reserve relates to the cumulative net gains and losses recognised in the Statement of Comprehensive Income, net of dividends paid.

19 Pension commitments

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £774,000 (2019 - £666,000). There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

Notes forming part of the financial statements For the year ended 31 December 2020 (continued)

20 Commitments under operating leases

As at 31 December 2020, the Company had future minimum lease payments under non-cancellable operating leases as set out below:

	2020	2019
	£,000	£'000
Not later than 1 year	226	225
Later than 1 year and not later than 5 years	672	689
Later than 5 years	816	968
	1,714	1,882

21 Contingent liabilities

The Company is a party to a historic guarantee of £400,000 in favour of HMRC within their banking facility dating back to 2000.

22 Controlling party

The Company is a subsidiary of L Possehl & Co. mbH which is the ultimate parent company incorporated in Germany.

The largest group in which the results of the Company are considered is that headed by L. Possehl & Co. mbH, incorporated in Germany. The smallest group in which they are consolidated is that headed by Heimerle & Meule GmbH, incorporated in Germany. The consolidated accounts are available to the public and may be obtained from Beckergrube 38-52, 23552 Lubeck, Germany.