Company No: 02769768

COMPANY LIMITED BY SHARES

RESOLUTION IN WRITING

of

FLYBE LIMITED (the "Company")

By a written resolution agreed to in accordance with Chapter 2 of Part 13 of the Companies Act 2006 by or on behalf of the required number of the members of the Company who, at the date of circulating the resolution, were entitled to vote on the resolution the following resolution of the Company was duly passed.

SPECIAL RESOLUTION

THAT:

- (III) the Articles of Association of the Company are amended by deleting all the provisions of the Company's Memorandum of Association which, by virtue of section 28 Companies Act 2006, are to be treated as provisions of the Company's Articles of Association; and
- (iv) the Articles of Association attached to this resolution be and are hereby approved and adopted as the Articles of Association of the Company in substitution for and to the exclusion of all existing Articles of Association of the Company.

Signed

Director/Secretary

Dated 311114

FRIDAY

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14/03/2014 COMPANIES HOUSE #158



Company No. 02769768

Articles of Association of Flybe Limited

Incorporated 1 December 1992 Adopted by special resolution passed on

31st January

2014

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THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

OF

FLYBE LIMITED

Adopted by special resolution passed on

2014

1. PRELIMINARY

- 1.1 The regulations contained in Table A of The Companies (Tables A to F) Regulations 1985 as amended by The Companies (Tables A to F) (Amendment) Regulations 2007 (SI 2007/2541) and the Companies (Tables A to F) (Amendment) (No.2) Regulations 2007 (SI 2007/2826) ("Table A") shall not apply to the Company and these Articles alone shall constitute the regulations of the Company
- The model articles of association for private companies limited by shares contained in Schedule 1 to The Companies (Model Articles) Regulations 2008 in force on the date when these Articles become binding on the Company ("Model Articles") (a copy of which is annexed) apply to the Company except in so far as they are excluded or varied by these Articles.

2 **INTERPRETATION**

2.1 In these Articles the following expressions have the following meanings unless inconsistent with the context:

"2006 Act" the Companies Act 2006 (as amended from

time to time)

"these Articles" these Articles of Association as amended from

time to time

"electronic means" has the meaning given in section 1168 of the

2006 Act

"eligible directors" has the meaning given in Model Article 8(3)

"Majority Shareholder" a shareholder or shareholders together holding

a majority of the voting rights in the Company (within the meaning of section 1159(1) of and paragraph (2) of Schedule 6 to the 2006 Act)

"Statutes"

the Companies Acts as defined in section 2 of the 2006 Act and every other statute, order, regulation or other subordinate legislation in force from time to time relating to companies and affecting the Company

"United Kingdom"

Great Britain and Northern Ireland

- 2 2 Unless the context otherwise requires, words or expressions contained in these Articles bear the same meaning as in the Statutes but excluding any statutory modification of the same not in force when these Articles become binding on the Company.
- 2.3 References to any statute or statutory provision include, unless the context otherwise requires, a reference to that statute or statutory provision as modified, replaced, re-enacted or consolidated and in force from time to time and any subordinate legislation made under the relevant statute or statutory provision.

3 UNANIMOUS DECISIONS OF DIRECTORS

A decision of the directors may take the form of a resolution in writing, where each eligible director has signed one or more copies of it, or to which each eligible director has otherwise indicated agreement in writing Model Article 8(2) shall not apply to the Company.

4 QUORUM FOR DIRECTORS' MEETINGS

The following shall be added as paragraph (4) to Model Article 11:

- "(4) If, as a consequence of section 175(6) of the 2006 Act, a director cannot vote or be counted in the quorum at a directors' meeting then the following shall apply:
- (a) If the eligible directors participating in the meeting do not constitute a quorum then the quorum for the purposes of the meeting shall be reduced by one for each director who cannot vote or be counted in the quorum; and
- (b) If despite sub-paragraph (a) the eligible directors participating in the meeting still do not constitute a quorum or there are no eligible directors then the meeting must be adjourned to enable the shareholders to authorise any situation in which a director has a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the Company "

5. **DIRECTORS' INTERESTS**

5.1 Subject to these Articles and the 2006 Act, and provided that he has disclosed to the directors the nature and extent of any interest of his, a director:

- 5.1.1 may be a party to or otherwise interested in any transaction or arrangement with the Company or in which the Company is in any way interested;
- 5.1.2 may hold any other office or employment with the Company (other than the office of auditor);
- 5 1.3 may be a director or other officer of, or employed by, or be a party to any transaction or arrangement with or otherwise interested in any body corporate in which the Company is in any way interested;
- 5.1.4 may, or any firm or company of which he is a member or director may, act in a professional capacity for the Company or any body corporate in which the Company is in any way interested (other than as auditor); and/or
- shall not be accountable to the Company for any benefit which he receives or profits made as a result of anything permitted by **Articles 5.1.1** to **5.1.4** and no such transaction or arrangement shall be liable to be avoided on the ground of any such interest or benefit.
- Except for a vote under section 175(4) of the 2006 Act authorising any conflict of interest which a director or any other interested director may have or where the terms of authorisation of such conflict provide that a director may not vote in situations prescribed by the directors when granting such authorisation, a director will be entitled to participate in the decision making process for voting and quorum purposes on any of the matters referred to in **Articles 5.1.1** to **5.1.4** and in any of the circumstances set out in Model Articles 14(3) and 14(4).
- 5.3 For the purposes of these Articles references to decision making process includes any directors' meeting or part of a directors meeting.
- 5.4 For the purposes of **Article 5.1**.
 - 5.4.1 a general notice given in accordance with the 2006 Act is to be treated as a sufficient declaration of interest;
 - a director is not required to declare an interest either where he is not aware of such interest or is not aware of the transaction or arrangement in question, and
 - 5 4.3 an interest of a director who appoints an alternate director shall be treated as an interest of the alternate director.
- Model Articles 14(1), 14(2) and 14(5) shall not apply to the Company

6. APPOINTMENT AND REMOVAL OF DIRECTORS

In addition to the powers granted by Model Article 17(1), the Majority Shareholder may at any time, and from time to time, appoint any person to be a

director, either as an additional director or to fill a vacancy and may remove from office any director however appointed. Any such appointment or removal shall be effected by notice in writing to the Company signed by the Majority Shareholder or, if the Majority Shareholder is a body corporate, signed by one of its directors or duly authorised officers or by its duly authorised attorney.

7. TERMINATION OF DIRECTOR'S APPOINTMENT

In addition to the circumstances set out in Model Article 18 (a) to (f) (inclusive) a person ceases to be a director as soon as that person is removed from office as a director pursuant to **Article 6**

8. ALTERNATE DIRECTORS

8 1 Appointment and removal of alternates

- 8.1.1 Any director (the "appointor") may appoint as an alternate any other director, or any other person to
 - 8.1.1.1 exercise that director's powers; and
 - 8.1 1 2 carry out that director's responsibilities,

in relation to participation in directors' meetings and the taking of decisions by the directors in the absence of the alternate's appointor

- 8.1 2 Any appointment or removal of an alternate must be effected by notice in writing to the Company signed by the appointor, or in any other manner approved by the directors
- 8.1 3 The notice must.
 - 8.1 3 1 identify the proposed alternate; and
 - 8.1 3 2 In the case of a notice of appointment, contain a statement signed by the proposed alternate that the proposed alternate is willing to act as the alternate of the director giving the notice

8.2 Rights and responsibilities of alternate directors

- 8.2.1 An alternate director has the same rights, in relation to participation in directors' meetings and the taking of decisions by the directors and in relation to directors' written resolutions, as the alternate's appointor
- 8.2.2 An alternate director may act as an alternate director for more than one appointor.
- 8.2.3 Except as these Articles specify otherwise, alternate directors:

- 8.2.3.1 are deemed for all purposes to be directors;
- 8.2.3.2 are liable for their own acts and omissions;
- 8.2.3.3 are subject to the same restrictions as their appointors; and
- 8.2.3.4 are not deemed to be agents of or for their appointors.

and, each alternate director shall be entitled to receive notice of all meetings of directors and of all meetings of committees of directors of which his appointor is a member

- 8.2.4 A person who is an alternate director but not a director:
 - 8.2.4.1 may be counted as participating for the purposes of determining whether a quorum is participating (but only if that person's appointor is not participating); and
 - 8.2.4.2 may participate in a unanimous decision of the directors (but only if his appointor is an eligible director in relation to that decision, but does not participate).

No alternate may be counted as more than one director for such purposes.

- A director who is also an alternate director is entitled, in his absence of his appointor, to a separate vote on behalf of his appointor, in addition to his own vote on any decision of the directors (provided that his appointor is an eligible director in relation to that decision), but shall not count as more than one director for the purposes of determining whether a quorum is present.
- An alternate director is not entitled to receive any remuneration from the Company for serving as an alternate director except such part of the alternate's appointor's remuneration as the appointor may direct by notice in writing made to the Company

8.3 Termination of alternate directorship

- 8 3.1 An alternate director's appointment as alternate terminates
 - 8.3 1.1 when the alternate's appointor revokes the appointment by notice to the Company in writing specifying when it is to terminate;
 - 8.3 1.2 on the occurrence in relation to the alternate of any event which, if it occurred in relation to the alternate's appointor, would result in the termination of the appointor's appointment as a director;

- 8.3.1.3 on the death of the alternate's appointor; or
- 8.3.1 4 when the alternate's appointor's appointment as a director terminates.

9 ALTERNATE DIRECTORS' EXPENSES

Model Article 20 shall be amended by the insertion of the words "(including alternate directors)" before the words "properly incur"

10. SHARES

- 10 1 The directors are prohibited from exercising any of the powers conferred upon them by section 550 of the 2006 Act.
- 10.2 In accordance with section 567(1) and (2) of the 2006 Act, sections 561(1) and 562 (1) to (5) (inclusive) of that Act shall not apply to the Company.
- 10.3 Model Article 21 shall not apply to the Company
- 10 4 The Company is authorised to purchase its own shares with cash in accordance with section 692 of the 2006 Act

11. TRANSFER OF SHARES

Model Article 26(5) shall be amended by the addition of the following words "The directors may not refuse to register the transfer of a share made with the prior written approval of the Majority Shareholder. In any other case" before the words "the directors may refuse to register".

12. TRANSMITEES BOUND BY PRIOR NOTICES

Model Article 29 shall be amended by the insertion of the words ", or the name of any person nominated under Model Article 27(2), "after the words "the transmittee's name"

13 NOTICE OF GENERAL MEETINGS

Every notice convening a general meeting shall:

- 13.1 comply with section 325(1) of the 2006 Act as to giving information to shareholders relating to their right to appoint proxies; and
- 13.2 be given in accordance with section 308 of the 2006 Act, that is in hard copy form, electronic form or by means of a website

14 PROCEEDINGS AT GENERAL MEETINGS

If a quorum is not present within half an hour of the time at which a general meeting is due to start or if, during a general meeting, a quorum ceases to be present the chairman of the meeting must adjourn it.

- 14.2 When adjourning the general meeting the chairman of the meeting must specify that the meeting is adjourned either.
 - 14.2.1 to the same day, place and time the following week, or
 - 14.2.2 to another day, place and time to be decided by the directors.
- 14.3 If a quorum is not present within half an hour of the time at which the adjourned meeting is due to start the shareholder or shareholders present in person or by proxy or by corporate representative and who are entitled to vote shall
 - 14.3.1 constitute a quorum; and
 - 14 3.2 have power to decide on all matters which could have been transacted at the meeting which was adjourned.
- 14.4 Model Article 41 shall not apply to the Company

15. WRITTEN RESOLUTIONS

- A written resolution, proposed in accordance with section 288(3) of the 2006 Act, will lapse if it is not passed before the end of the period of 28 days beginning with the circulation date
- 15.2 For the purposes of this **Article 15** "circulation date" is the date on which copies of the written resolution are sent or submitted to shareholders or, if copies are sent or submitted on different days, to the first of those days

16. COMPANY COMMUNICATION PROVISIONS

16 1 Where:

- a document or information is sent by post (whether in hard copy or electronic form) to an address in the United Kingdom; and
- the Company is able to show that it was properly addressed, prepaid and posted,

it is deemed to have been received by the intended recipient 24 hours after it was posted.

16.2 Where

- 16.2 1 a document or information is sent or supplied by electronic means, and
- 16.2.2 the Company is able to show that it was properly addressed,

it is deemed to have been received by the intended recipient immediately after it was sent.

- 16.3 Where a document or information is sent or supplied by means of a website, it is deemed to have been received by the intended recipient:
 - 16 3 1 when the material was first made available on the website, or
 - 16 3 2 If later, when the recipient received (or is deemed to have received) notice of the fact that the material was available on the website
- Pursuant to section 1147(6) of the 2006 Act, subsections (2) (3) and (4) of that section shall be deemed modified by **Articles 16.1**, **16.2** and **16.3**
- Subject to any requirements of the 2006 Act only such, documents and notices as are specified by the Company may be sent to the Company in electronic form to the address specified by the Company for that purpose and such documents or notices sent to the Company are sufficiently authenticated if the identity of the sender is confirmed in the way the Company has specified.

17. DIRECTORS' INDEMNITY AND INSURANCE

- Subject to, and so far as may be permitted by, the 2006 Act and without prejudice to any indemnity to which the person concerned may be otherwise entitled, the Company may indemnify every director, former director, alternate director, secretary or other officer of the Company or of any associated company (as defined in section 256 of the 2006 Act) against any liabilities incurred by him in the execution and discharge of his duties or the exercise of his powers or otherwise in relation to or in connection with his duties, powers or office, including any liability which may attach to him in respect of any negligence, default, breach of duty or breach of trust in relation to anything done or omitted to be done or alleged to have been done or omitted to be done by him as a director, former director, alternate director, secretary or other officer of the Company or of any such associated company and against any such liability incurred by him in connection with the Company's activities as trustee of an occupational pension scheme as defined in section 235(6) of the 2006 Act
- Subject to the 2006 Act the directors may purchase and maintain at the cost of the Company insurance cover for or for the benefit of every director, former director, alternate director, secretary or other officer of the Company or of any associated company (as defined in section 256 of the 2006 Act) against any liability which may attach to him in respect of any negligence, default, breach of duty or breach of trust by him in relation to the Company (or such associated company), including anything done or omitted to be done or alleged to have been done or omitted to be done by him as a director, former director, alternate director, secretary or other officer of the Company or associated company
- 17 3 Subject to, and so far as may be permitted by, the 2006 Act, the Company shall be entitled to fund the expenditure of every director, former director, alternate director or other officer of the Company incurred or to be incurred.
 - 17.3.1 In defending any criminal or civil proceedings; or

- 17.3 2 in connection with any application under sections 661(3), 661(4) or section 1157 of the 2006 Act.
- 17.4 Model Articles 52 and 53 shall not apply to the Company.

18. **REGISTERED OFFICE**

The Company's registered office is to be situated in England and Wales