COMPANY NUMBER: 2743908

PAYE STONEWORK AND RESTORATION LIMITED REPORT AND FINANCIAL STATEMENTS 31 AUGUST 2003





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PAYE STONEWORK & RESTORATION LIMITED DIRECTORS AND ADVISERS

DIRECTORS Adrian P W Paye

Albert F Goodwin Peter D Lloyd Paul P Newsam Martin R Harvey

SECRETARY Martin R Harvey

AUDITORS Horwath Clark Whitehill

Chartered Accountants 25 New Street Square London EC4A 3LN

BANKERS National Westminster Bank plc

89 Mount Pleasant Road

Tunbridge Wells Kent TN1 1QJ

LEGAL ADVISERS Cripps Harries Hall

Wallside House

12 Mount Ephraim Road

Tunbridge Wells Kent TN1 1EG

PAYE STONEWORK & RESTORATION LIMITED CHAIRMAN'S STATEMENT YEAR ENDED 31 AUGUST 2003

Following a difficult trading period, I am pleased to report that with the award of a number of publicly funded projects, including the second phase of works at H.M. Treasury and the refurbishment of the Grade One listed St. Pancras Station, satisfactory levels of profitable trading returned for the second half of this year.

This fact, coupled with tight control of overhead spending, has ensured that we are now well placed to continue the success of previous years in negotiating repeat business and providing high levels of value. Our continuing commitment to raising and maintaining standards of quality and technical performance has resulted in the achievement of a high level of customer satisfaction upon which we will also build over the coming months.

Part of our commitment to quality involves our current training of stonemasons at the Building Crafts College and the forthcoming sponsorship of a number of contracts managers studying for conservation post-graduate diplomas and masters degrees.

We are also grateful to have received two Natural Stone Craft Awards from the Worshipful Livery Company of Masons of the City of London in recognition of the standard of work achieved at Southwark Cathedral and 16 Old Bailey.

We are very pleased to have supported the following charities this year:

Samaritans Barnados Children with Leukaemia Meningitis Research

I would like to thank all my colleagues for their support and hard work over the last year.

Adrian Paye

Chairman

PAYE STONEWORK & RESTORATION LIMITED DIRECTORS' REPORT YEAR ENDED 31 AUGUST 2003

The directors present their report together with the financial statements for the year ended 31 August 2003.

RESULTS AND DIVIDENDS

The profit for the year after taxation amounted to £102,734. Interim dividends of £75,000 were paid during the year and a final dividend of £75,000 has been proposed.

REVIEW OF THE BUSINESS

The company's principal activities during the year were those of cleaning, repairing, extending and adapting historic facades.

It is anticipated that the company will continue to trade profitably during the ensuing year.

DIRECTORS AND THEIR INTERESTS

The directors of the company during the year and their interests in the share capital of the company at the beginning and end of the year were as follows:

| | Ordinary shares of £1 each | | | |
|---|----------------------------|----------------|--|--|
| | 31 August 2003 | 31 August 2002 | | |
| | No. | No. | | |
| Adrian P W Paye | 16,500 | 16,500 | | |
| Albert F Goodwin | 16,500 | 16,500 | | |
| Peter D Lloyd | 8,500 | 8,500 | | |
| Paul P Newsam | 8,500 | 8,500 | | |
| Martin R Harvey (appointed February 2003) | • | • | | |

AUDITORS

The auditors, Horwath Clark Whitehill, will retire at the forthcoming Annual General Meeting and offer themselves for re-appointment.

By Order of the Board

Director

UK/MMY 11 maren 2001

PAYE STONEWORK & RESTORATION LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITIES

The purpose of this statement is to distinguish the directors' responsibilities for the financial statements from those of the auditors, as stated in their report.

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the company's state of affairs at the end of the period and of its profit or loss for the period. In preparing those financial statements the directors are required to:

- · select suitable accounting polices and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.



INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF PAYE STONEWORK & RESTORATION LIMITED

Horwath Clark Whitehill Chartered Accountants 25 New Street Square London EC4A 3LN, UK

Tel: +44 (0)20 7353 1577 Fax: +44 (0)20 7583 1720

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We have audited the financial statements of Paye Stonework & Restoration Limited for the year ended 31 August 2003 set out on pages 6 to 13. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Unqualified opinion

11 March 2004

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 August 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Clark Chitelill

PAYE STONEWORK & RESTORATION LIMITED PROFIT AND LOSS ACCOUNT YEAR ENDED 31 AUGUST 2003

| | Notes | 2003 £ | 2002 £ |
|--|-------|----------------|-----------------|
| TURNOVER | 1b) | 13,065,074 | 12,372,218 |
| Cost of sales | | (10,972,009) | (10,225,394) |
| GROSS PROFIT | | 2,093,065 | 2,146,824 |
| Administrative expenses | | (1,928,196) | (1,635,811) |
| OPERATING PROFIT | 2 | 164,869 | 511,013 |
| Interest receivable Interest payable | 4 | 452 (4,632) | 22,134 (318) |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 160,689 | 532,829 |
| Tax on profit on ordinary activities | 5 | (57,955) | (172,160) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | 102,734 | 360,669 |
| Dividends | 6 | (150,000) | |
| RETAINED (LOSS)/PROFIT FOR THE FINANCIAL YEAR | | (47,266) | 360,669 |

The profit and loss account contains all the gains and losses recognised in the current and previous year and the retained (loss)/profit for the year represents the only movement in shareholders' funds during those years.

The notes on pages 9 to 13 form part of these financial statements.

PAYE STONEWORK & RESTORATION LIMITED BALANCE SHEET 31 AUGUST 2003

| | Notes | 2003 | 2002 |
|---------------------------------------|-------|-------------|---------------|
| | | £ | £ |
| FIXED ASSETS Tangible assets | 7 | 47 244 | E2 204 |
| langule assets | 1 | 47,244 | 52,201 |
| CURRENT ASSETS | | | |
| Stocks | 8 | 1,200 | 1,200 |
| Debtors | 9 | 4,051,230 | 3,820,279 |
| Cash at bank and in hand | | 106,320 | <u>18,629</u> |
| | | 4 450 750 | 2 940 409 |
| | | 4,158,750 | 3,840,108 |
| CREDITORS: amounts falling due within | | | |
| one year | 10 | (3,521,047) | (3,160,096) |
| | | | |
| NET CURRENT ASSETS | | 637,703 | 680,012 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 684,947 | 732,213 |
| TOTAL ASSETS LESS CORRENT LIABILITIES | | 004,947 | 732,213 |
| | | | |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 11 | 50,000 | 50,000 |
| Profit and loss account | | 634,947 | 682,213 |
| | | 00404= | 700.040 |
| SHAREHOLDERS' FUNDS | | 684,947 | 732,213 |

Approved by the Board on // March 2001 and signed on its behalf by:

The notes on pages 9 to 13 form part of these financial statements.

PAYE STONEWORK & RESTORATION LIMITED CASH FLOW STATEMENT YEAR ENDED 31 AUGUST 2003

| | Notes | 2003 £ | 2002 £ |
|--|-------|-----------------|-------------------|
| NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES | 12 | 132,729 | (646,824) |
| RETURNS ON INVESTMENTS AND SERVICING OF FINANCE Interest paid Interest received | | (4,632) 452 | (318) 22,134 |
| | • | (4,180) | 21,816 |
| TAXATION UK corporation tax paid | | (175,752) | (202,160) |
| CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT Payments to acquire tangible fixed assets Proceeds from disposal of tangible fixed assets | | (16,699) 895 | (55,855) 5,000 |
| | | (15,804) | (50,855) |
| EQUITY DIVIDENDS PAID | | (75,000) | (100,000) |
| DECREASE IN CASH | 13 | (138,007) | (978,023) |

The notes on pages 9 to 13 form part of these financial statements.

PAYE STONEWORK & RESTORATION LIMITED NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2003

1. ACCOUNTING POLICIES

a) Basis of Accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

b) Turnover

This represents the invoiced amounts of goods sold and services provided, net of value added tax. All turnover arose in the UK and relates entirely to the company's principal activity.

c) Depreciation of Tangible Fixed Assets

Provision is made for depreciation on all tangible fixed assets at rates calculated to write off the cost less estimated residual value, of each asset over its expected useful life, as follows:

Computer equipment

Fixtures, fittings and office equipment

33% per annum on a straight line basis 20% per annum on a reducing balance

basis

d) Stock and Long Term Contracts

Stocks are valued at the lower of cost and net realisable value.

Amounts recoverable on long-term contracts are stated at cost plus attributable profits less provision for any known or anticipated losses and payments on account and are included in debtors. Payments on account in excess of amounts recoverable on contracts are included in creditors.

e) Pension Costs

The company operates funded defined contribution pension schemes for its employees. Contributions are charged to the profit and loss account as they accrue.

f) Finance and Operating Leases

Finance leases, where substantially all the rights and rewards of ownership are transferred to the lessee, are capitalised in tangible fixed assets at their fair value and depreciated over their useful lives.

Operating lease rentals are charged to the profit and loss account in the period they accrue.

PAYE STONEWORK & RESTORATION LIMITED **NOTES TO THE FINANCIAL STATEMENTS (Continued)** YEAR ENDED 31 AUGUST 2003

| 2. | OPERATING PROFIT | 2003 | 2002 |
|----|--|-------------------|---------------------|
| | | £ | £ |
| | This is stated after charging | | 0.000 |
| | Auditors' remuneration: as auditors | 6,300 | 6,000 |
| | Depreciation | 19,694 | 18,107 |
| | Operating lease rentals - equipment - land and buildings | 909,470 71,450 | 1,116,713 53,492 |
| | - land and ballalings | | 03,492 |
| 3. | EMPLOYEE INFORMATION | | |
| | Staff costs: | | |
| | Wages and salaries | 1,696,609 | 1,549,025 |
| | Social security costs | 190,940 | 167,526 |
| | Other pension costs | 170,348 | 193,659 |
| | | 2,057,897 | 1,910,210 |
| | The average weekly number of employees during the y | ear ear | |
| | was as follows: | No. | No. |
| | Administrative | 10 | 9 |
| | Contracts and site | 32 | 32 |
| | | 42 | 41 |
| | Directors' emoluments: | £ | £ |
| | Fees and salaries | 511,453 | 436,570 |
| | Company contributions to personal pension plans | 128,131 | _140,284 |
| | | 639,584 | 576,854 |

th company contributions made into their pension plans.

4. **INTEREST PAYABLE**

| | 4,632_ | 318 |
|--|--------|-----|
| Repayable otherwise than by instalments | 4,632 | 48 |
| Repayable by instalments within 5 years | • | 270 |
| On bank loans, overdrafts and similar loans: | | |

PAYE STONEWORK & RESTORATION LIMITED NOTES TO THE FINANCIAL STATEMENTS (Continued) YEAR ENDED 31 AUGUST 2003

| 5. | TAX ON PROFIT ON ORDINARY ACTIVITIES | 2003 £ | 2002 £ |
|----|---|-----------------------------|---|
| | UK Corporation Tax on the taxable profit for the year (see below) Over provision in previous year | 62,203 (4,248) | 180,000 (7,840) |
| | | 57,955 | 172,160 |
| | Factors affecting the tax charge for the year The tax for the year is higher than the standard rate of corpor differences are explained below: | ation tax ir | n the UK. The |
| | Profit on ordinary activities before taxation | 160,689 | 532,829 |
| | Profit on ordinary activities before taxation multiplied by the rate standard of UK corporation tax of 30% | 48,207 | 159,849 |
| | Effects of: Expenses not deductible for tax purposes Capital allowances in excess of depreciation Other | 33,471 1,089 (20,564) | 36,344 1,562 (17,755) |
| | | 62,203 | 180,000 |
| 6. | DIVIDENDS Interim dividends paid: £1.50 per share (2002: £Nil per share) Final dividend proposed: £1.50 per share (2002: £Nil) | 75,000 75,000 | <u>-</u> |
| | | 150,000 | <u> </u> |
| 7. | TANGIBLE FIXED ASSETS | | Fixtures, Fittings And Office Equipment £ |
| | Cost At 1 September 2002 Additions Disposals | | 88,832 16,699 (2,562) |
| | At 31 August 2003 | | 102,969 |
| | Depreciation At 1 September 2002 Charge for year Disposals | | 36,631 19,694 (600) |
| | At 31 August 2003 | | 55,725 |
| | Net book value At 31 August 2003 | | 47,244 |
| | At 31 August 2002 | | 52,201 |

PAYE STONEWORK AND RESTORATION LIMITED NOTES TO THE FINANCIAL STATEMENTS (Continued) YEAR ENDED 31 AUGUST 2003

| 8. | STOCKS | 2003 £ | 2002 £ |
|-----|---|---|--|
| | Raw materials and consumables | 1,200 | 1,200 |
| 9. | DEBTORS | | |
| | Amounts recoverable on contracts Other debtors Prepayments and accrued income | 3,757,436 24,663 269,131 4,051,230 | 3,524,325 32,707 263,247 3,820,279 |
| 10. | CREDITORS: Amounts falling due within one year | | |
| | Bank overdraft Dividends payable Trade creditors Corporation tax Other taxes and social security costs Accruals Other creditors The bank overdraft is secured by a fixed and floating charge over the assets of the company. | 493,716 75,000 2,184,562 62,203 140,669 547,475 17,422 3,521,047 | 268,018 - 2,185,777 180,000 114,814 411,099 388 3,160,096 |
| 11. | SHARE CAPITAL | | |
| | Authorised share capital 100,000 Ordinary shares of £1 each | 100,000 | 100,000 |
| | Allotted, called up and fully paid 50,000 Ordinary shares of £1 each | 50,000 | 50,000 |

PAYE STONEWORK AND RESTORATION LIMITED NOTES TO THE FINANCIAL STATEMENTS (Continued) YEAR ENDED 31 AUGUST 2003

| 12. | RECONCILIATION OF OPERATING PROFIT TO I | | | |
|-----|--|--------------------------------|---|--|
| | , | | 2003 £ | 2002 £ |
| | Operating profit Depreciation of tangible fixed assets Loss on disposal of tangible fixed assets Decrease in stock Increase in debtors (Decrease)/increase in creditors NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES | | 164,869 19,694 1,067 - (230,951) 178,050 | 511,013 18,107 11,954 800 (354,451) (834,247) |
| 13. | ANALYSIS OF NET FUNDS | At 1 September 2002 £ | Cash Flow £ | At 31 August 2003 £ |
| | Cash at bank in hand | (249,389) | (138,007) | (387,396) |

14. OPERATING LEASE COMMITMENTS

At 31 August 2003, the company had annual commitments under non-cancellable operating leases as set out below.

| Operating leases which expire | 2003 | | | 2002 | |
|---|----------------------------|-----------------|----------------------------|-----------------|--|
| | Land and buildings £ | Other £ | Land and buildings £ | Other £ | |
| Within one year Within two to five years After more than five years | 2,400 65,000 | 1,893 34,812 | 4,062 - 65,000 | 5,161 31,900 | |
| | 67,400 | 36,705 | 69,062 | 37,061 | |

15. RELATED PARTY TRANSACTIONS/DIRECTORS' MATERIAL INTERESTS IN CONTRACTS

A P W Paye and A F Goodwin are directors of the company and partners of the Goodwin Paye partnership. £530,285 was charged during the year by the partnership to the company for goods and services provided. At 31 August 2003 the company was owed £316,531 by the Goodwin Paye partnership (2002: £386,122).

16. CONTROL

Throughout the year the company was controlled by its directors, details of their interest in the ordinary share capital of the company can be found in the directors' report.