

COMPANIES FORM No. 12

Statutory Declaration of compliance with requirements on application for registration of a company



Please do not write in this margin Pursuant to section 12(3) of the Companies Act 1985

Please complete legibly, preferably in black type, or	To the Registrar of Companies		For official use	For official use
bold block lettering	Name of company			
* insert full name of Company	* SOUTHERN UNIVERSIT	'IES MANAGEMEN'	T SERVICES	
	I, ROBIN IAN HUNTER			(A) The state of t
	of3 INGLEWOOD CLOSE			
	SONNING COMMON, READ	ING, BERKSHIRE RO	G4 9SY	
† delete as appropriate	do solemnly and sincerely declare the [person named as director or secretary under section 10(2)]† and that all the above company and of matters preceded and I make this solemn declaration of provisions of the Statutory Declaration Declared at 25 Ward Land Comman in the Common of the Statutory Declaration of the Statutory Declaration Declared at 25 Ward Land Common in the Common of the Statutory Declaration Declared at 25 Ward Land Declared A	ary of the company in a requirements of the redent and incidental to conscientiously believ ons Act 1835 Source of April of April of April Public or Justice of	the statement description above Act in respect to it have been conting the same to it beclarant	delivered to the registrar pect of the complied with,
	Presentor's name address and reference (if any):	For official Use New Companies Section	l Pos	t room
JURDAN & 21 ST. THO BRISTOL B	CLARKS SOLICITORS (4/31 CREAT WESTERN HOUSE STATION-ROAD CHANS NS T SEERKOHERE RG 15X			

Jordan & Sons Limited



COMPANIES FORM No. 30(5)(a)

Declaration on application for the registration of a company exempt from the requirement to use the word "limited" or its Welsh equivalent



Please do not write in this margin

Please complete legibly, preferably in black type, or bold block lettering

Note This declaration should accompany the application for the registration of the company * insert full name of company

t delete as appropriate Pursuant to section 30(5)(a) of the Companies Act 1985

se complete ply, preferably ack type, or block lettering	Name of company	For official use	Company number		
te declaration ald accompany application for	* SOUTHERN UNIVERSITIES MANAGEMENT SERVICES				
egistration of company	, ROBIN IAN HUNTER		to a specific to the second		
ert full name	of 3 INGLEWOOD CLOSE				
company	SONNING COMMON, READING, I	BERKSHIRE RG4 9SY			
	а [80/11/20/10/18/10/10/10/10/20/10/20/20/20/20/20/20/20/20/20/20/20/20/20	ьюхжинивичовиграму][per	son named as director or		
ete as	secretary of the above company in the stater	nent delivered under section	n 10 of the above Act]† do		
propriate	solemnly and sincerely declare that the company complies with the requirements of section 30(3) of the				
	above Act.	e			
	And I make this solemn Declaration conscient	tiously believing the same t	o be true and by virtue of the		
	Statutory Declarations Act 1835. Declared at 25 Ward Lane Sounin	di Daniar	ant to sign below		
	Common in the Country of Oxfo	Declar Declar	ant to sign below		
	the day of		Ale.		
	, .				
	December 1 manual address and Towns	icial Use			
			t room		
JURDAI 21 ST. BRISTO	BERSHIEUS RG1 15X TU2512 KH6 [Market of Jordan & Sons Limited]		d,		
	21 St. Themas Street, Bristol B	S1 6JS Tel. 0272-230600 Telex 44911	9 2.89		

Printed and supplied by

Jordan & Sons Limited

21 St. Thomas Street, Bristol 6S1 6JS Tel: 02,7 230600 Telex 449119

This form should be completed in black.

10

Statement of first directors and secretary and intended situation of registered office

inis form snould be completed in black.	
	CN 2732244 For official use F
Company name (in full)	SOUTHERN UNIVERSITIES MANAGEMENT SERVICES
Registered office of the company on	
incorporation.	RO P O Box 238, 3 Earley Gate
	Whiteknights Road
	Post town Reading
	County/Region Berkshire
	Postcode RG6 2AL
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.	X ·
	Name
	RA.
	JUHDAN & SONS LTD
	21 ST THOMAS ST
	Post town BRISTOL BS1 6JS County/Region
	Postcode
Number of continuation sheets attached	
To whom should Companies House direct any enquiries about the information shown in this form?	CLARKS SOLICITORS (4/31/JCS) TU2512 KHS.
•	GREAT WESTERNSHOUSE LEPATION ROAD 21 ST. THOMAS ST. READING BERKSHIRE Postcode RG1 1SX PRIST DE BS1 GJS
	Telephone (0734) 585321 Extension 2280

Onton a Constant			
;omp	any Secretary (See notes 1 - 5) *Style/Title	CS Mr Robin Ian : M	
adino	Forenames	The state of the s	į
	Surname	Hunter	
	*Honours etc		
	Previous forenames		
	Previous surname	AD 3 Inglewood Close	
Addr	ess	Sonning Common	
Usua In th	I residential address must be given. e case of a corporation, give the stered or principal office address.	Post town Reading	
regis	SIEI 60 01 F	COUNTY	.1
		Postcode RG4 901	
		1/100	
	Consent signature	E	
D	irectors (See notes 1 - 5) lease list directors in alphabetical order. *Style/Title	tle CD Mr	
4	lame	Martin	1
	Forename	nesMichael	
	Surnan	me O'nara	الا ـــــــــــــــــــــــــــــــــــ
	*Honours €	etc	
	Previous forenam	mes	لــــــــــــــــــــــــــــــــــــ
	Previous surna	AD 20 Mountside	
		AD 20 Mountside	
	Address Usual residential address must be gi In the case of a corporation, give	dress.	
2	In the case of a corporation, give registered or principal office additional registered or principal registe	County/Region Surrey.	اخلىشىنى ميدرون
		Country	
4	(A) Important	Ot [-0] 2,3 0,4 3,7 Nationality [NA]	
		of birth University Administrator	Annual Property of
	Business occu	upation Land machnology Ltd	Annales of Absorber 1985
b ^q	Other directo	+A7CD1D3 L.,	# SF \$140 P.
		I consent to act as director of the company named on page 1	
	* Voluntary details	MM dam Date 74 Mon	MC
	Consent sig	gnature Signes ?	

Directors (See notes 1 - 5)	(cantinued)		and the second s
Name	*Style/Title	CD Mr	groups of the second
	Forenames	Edgar	manusco and the second
	Surname	Newcomb	Service right is made between the confidence and co
	*Honours etc		A
	Previous forenames		
	Previous surname		
Address	•	AD Tudor House, The Green	
	tial address must be given.	Elmstead Market	
	f a corporation, give the principal office address.	Post town Colchester	
		County/Region Essex	
		Postcode CO7 7AG Country	England
	Date of birth	po 0 2 1 0 4 0 Nationality	NA British
	Business occupation	OC University Administrator	
	Other directorships	OD Wivenhoe Building Management Se	ervices Ltd
		Wivenhoe Enterprises Ltd Wivenhoe Technology Ltd	
* Voluntary of	details	I consent to act as director of the company nat	med on page 1
	Consent signature	Signed 9. Newscone	Date 26 March 1992
	ge et a		
	<i>(</i>		
Delete if the for			
is signed by the subscribers.		Signature of agent on behalf of all subscribers	Date
Delete if the for	m	Signed V	Date y 26 Mard/992
is signed by an agent on behalf all the subscribe	of	Signed > Lui	Date of 26 Munh (42)
All the subscribe must sign either personally or by	r 1 a	Signed 's M. M.	Date 221Mwh92
person or perso authorised to sig for them.	ns	Signed 'S	Date & Zlo March 1992
		Signed Michael EPal-Elm	Date > 26 Mars 1992
Pada 3		Signed S. Newant	Date 26 March 1992

(See notes 1 - 5)	(continued)	
Name	*Style/Title	CD Mr
	Forenames	Derek Austin
	Surname	Schofield
	*Honours etc	MA
	Previous forenames	
	Previous sumame	
Address		AD 19 Bassett Row
Usual residenti	lal address must be given.	6 65
In the case of	a corporation, give the principal office address.	Post town Southampton
(08101010101)	p	County/Region Hampshire
		Postcode S01 7FT Country England
	Date of birth	DO 2,40,23,1 Nationality NA British
	Business occupation	OC University Administrator
	-	Southampton University Holdings
	Other directorships	University of Southampton Enterprises (now defunct)
* Voluntary de	etails	I consent to act as director of the company named on page 1
	Consent signature	Signed 3 26 - 3.42
Directors (See notes 1 - 5)	(continued)	
Name	*Style/Title	CD Dr
	Forenames	Timothy John
OKC	Surname	Mead
	*Honours etc	
	Previous forenames	6
	Previous surname	
Address		AD 19 Keswick Close
	ál address must be given.	Beeston
	a corporation, give the principal office address.	Post town Nottingham
		County/Region Nottinghamshire
		Postcode NG9 3AR Country England
	Date of birth	Do 3 1 0 5 4 7 Nationality NA
	Business occupation	OC University Administrator
	Other directorships	OD
		1
* Voluntary de	etails	I consent to act as director of the company named on page 1
44	Consent signature	Signed Upmen! Date 26 March 1992

Directors (c	ontinued)		****
(See notes t - 5) Namo	*Style/Title	CD Mr	
	Forenames	Michael Geoffrey Ellis	-
	Surname	Paulson-Ellis	Į
	*Ĥonours etc		j
	Previous forenames		
4,	Previous surname		j
Address		AD 396 Unthank Road	
In the case of a	address must be given., corporation, give the incipal office address.	Post town Norwich	
		County/Region Norfolk	
		Postcode NR4 7QE Country England	J
	Date of birth	DO 1 8 0 6 3 9 Nationality NA British	j
	Business occupation	OC University Administrator	J
	Other directorships	OD UEA Enterprises Ntd	_
***		I consent to act as director of the company named on page 1	J
* Voluntary det	alis		
^		Signed Mitheel Laber De Date 26 March 1992	
· ·	Consent signature	Signed Milher Late Date 26 Marsh 1992	
Directors (d		Signed I William Date Do Total	
		Signed Mr. Date Donate Date	
Directors (c (See notes 1 - 5)	continued)		
Directors (c (See notes 1 - 5)	continued) *Style/Title	CD Mr	
Directors (c (See notes 1 - 5)	continued) *Style/Title Forenames	CD Mr Ian Hughes Colin	
Directors (c (See notes 1 - 5)	*Style/Title *Style/Title Forenames Surname	CD Mr Ian Hughes Colin Powell	
Directors (c (See notes 1 - 5)	*Style/Title *Style/Title Forenames Surname *Honours etc	CD Mr Ian Hughes Colin Powell	
Directors (c (See notes 1 - 5)	*Style/Title *Style/Title Forenames Surname *Honours etc Previous forenames	Ian Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title *Style/Title Forenames Surname *Honours etc Previous forenames	Ian Hughes Colin Powell	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title *Style/Title Forenames Surname *Honours etc Previous forenames Previous surname ! address must be given.	Ian Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title *Style/Title Forenames Surname *Honours etc Previous forenames Previous surname ! address must be given.	Ian Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard Post town Exeter	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title *Style/Title Forenames Surname *Honours etc Previous forenames Previous surname ! address must be given.	Ian Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard Post town Exeter County/Region Devon	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title Forenames Surname *Honours etc Previous forenames Previous surname address must be given, corporation, give the	Ian Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard Post town Exeter County/Region Devon Postcode EX4 5BQ Country England	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title Forenames Surname *Honours etc Previous forenames Previous surname i address must be given, a corporation, give the rincipal office address.	Tan Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard Post town Exeter County/Region Devon Postcode EX4 5BQ Country England DO 14 10 40 Nationality NA British	
Directors (d (See notes 1 - 5) Name Address Usual residential	*Style/Title Forenames Surname *Honours etc Previous forenames Previous surname *address must be given. corporation, give the rincipal office address. Date of birth Business occupation Other directorships	Tan Hughes Colin Powell AD Pennsylvania House, Pennsylvania Road Higher Duryard Post town Exeter County/Region Devon Postcode EX4 5BQ Country England DO 1/4 1/0 4/0 Nationality NA British OC University Administrator	

Consent signature

Signed

Directors. (c	ontinued)	
(See notes 1 - 5)	*Style/7itle	CD Mn
Name	Forenames	i di
		John_AndrewClifford
	Surname	
	*Honours etc	
	Previous forenames	
	Previous surname	
Address:	**************************************	AD 15 Ferrymoor, Ham
In the case of a	ladd. : must be given. a corporation, give the incipal office address.	Post town Richmond Surrey
		County/Negion
	Date of birth	Postcode TW10 7SD Country England DO 0 1 1 2 4 6 Nationality NA British
x	Business occupation	OC University Administrator
•	Other directorships	None.
* Voluntary de	tails Consent signature	Signed I A Company named on page 1
Directors ((See notes 1 - 5)		
Name	*Style/Title	CD
•.	Forenames	
	Surname	No. 60
,	*Honours etc	2 SAN
	Previous forenames	
	Previous surname	
Address		AD
In the case of	al address must be given. a corporation, give the principal office address.	Post town
	•	County/Region
		Postcode Country
	Date of birth	DO Nationality NA
	Business occupation	oc
	Other directorships	ОР
* Voluntary d	etails	I consent to act as director of the company named on page 1
•		Signed Date 1
1	Consent signature	Signed Date

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Diractors (continued)	
(See notes 1 - 5) Nama *Style/Title	GD Mr
Forenames	John Hurley Michael
Surname	Parry
*Honours etc	
·	MA MA
Previous forenames	
Previous surname	
Address	AD Snuff Mill Cottage
Usual residential address must be given. In the case of a corporation, give the	Kentshare Lane, Winford
registered or principal office address.	Post town Bristol
	County/Region Avon
	Postcode BS8 8HA Country England
Date of birth	DO 0 15 0 14 4 10 Nationality NA British
Business occilipation	OC University Administrator
Other directorships	Colston Research Society
il 'Sh	Emerson's Green Development Company Ltd
* Voluntary details	I consent to act as director of the company named on page 1
0	Signed Date / iv 9L
Consent signature	Signed Date 1. W. 4L
Director's (continued) (See notes 1 - 5)	
Name *Style/Title	CD
Forenames	
Surname	
*Honours etc	
Previous forenames	
Previous surname	,
Address	AD
Usual residential address must be given.	
In the case of a corporation, give the registered or principal office address.	Post town
registered or principal office address.	
	County/Region
	Postcode Country
Date of birth	DO Nationality KA
Business occupation	
Other directorships	[OD]
* Voluntary details	I consent to act as director of the company named on page 1
A Olfitral A derail?	, consent to act as director of the company named on page 1
Consent signature	

Directors (cor	ntinued)	The state of the s
(See notes 1 - 5). Norma	*Style/Title	CB Mr
	Forenemes	Robert Henry Charles
	Surname	Ascott
	*Honours atc	MA, FBIM
1	Previous forchames	
·	Previous sumame	
Address	11001040 04111	AD 114 High Street
•	ddress must be given.	Burbage
In the case of a c	orporation, give the cipal office address.	Post town Marlborough
		County/Region Wiltshire
		Postcode SN8 3AB Country England
	Date of birth	DO 0 17 0 13 4 13 Nationality NA British
E	Business occupation	OC University Administrator
	Other directorships	Churn Estates Ltd; Stockmint Ltd Kleinwort Benson High Income Trust plc
		Reading University Innovation Centre Ltd
 Voluntary detail 	ils	I consent to act as director of the company named on page 1
Co	onsent signature	Signed Whatelet Date 26/3/92
	, , , , , , , , ,	
Directors (co	ontinuedj	
Name	*Style/Title	CD Mr
	Forenames	Leonard John
	Surname	Kail
	*Honours etc	
	Previous forenames	
	Previous surname	
Address		AD 33 Pulens Lane
Usual residentiál a	address must be given. corporation, give the	Sheet
registered or price	corporation, give the ncipal office address.	Post town Petersfield
	,	County/Region Hampshire
		Postcode GU31 4BZ Country England
	Date of birth	Do 1 ₁ 7 1 ₁ 2 3 ₁ 0 Nationality NA British
	Business occupation	oc University Administrator
	Other directorships	OD See attached sheet
* Voluntary deta	ails	I consent to act as director of the company named on page 1
·		1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
C	onsent signature	Signed Signed Signed

Mr Leonard John Kail

Other Directorships

			Number Number
Clifmar Associates Ltd			1936129
Cytotechnics Ltd (resigned 25.4.88)	Ø		19190580
NETCEM Ltd		·	91206
SUNET Ltd		9	1756048
Surrey Aqua Bio Technologies Ltd (resigned 23.5.88)			1909145
Surrey Medical Imaging Systems Ltd		,	1875407
Surrey Satellite Technology Ltd		;,) ,	1916260
Paqualab Ltd			1841583
University Business Associates Ltd (company dissolved 7.5.88)		,	1406285
Surrey European Management School Ltd			2403419
Worldwide Medical Information Ltd (company dissolved)	,	•	1760127

(See notes 1 - 5)	, ar (cóutiunéa)		actembra enterior de medicinionement entre del mitorio del monocorre de la mon
Name	*Style/Title	CD Mr	
	Forenames	Richard Moreton	
	Surname	Mawditt	
	*Honours etc	OBE	
	Previous forenames		į.
	Previous surname		
Address		&D Goblin Combe	
In the case	ntial address must be given. of a corporation, give the or principal office address.	North Road Post town Bath	
		County/Re Avon	
	,	Postcode BA2 6HW Country	, England
•	Date of birth	DC 2 8 0 6 3 6 Nationality	
	Business occupation	OC University Administrator	
	Other directorships	OD See attached sheet	
		'	
* Voluntary	details	I consent to act as director of the company na	med on page 1
·,	Consent signature	Signed K. L. Lame	Date 30 Land 1552
,	•		
Delete if the for is signed by the subscribers.	rm 1 3	' Signature of agent on behalf of all subscribers	Date
		,	
Delete if the for	m '	Signed y J.A. Colfford	Date x 26 MARCH 1992
is signed by an agent on behalf all the subscribe	of ers.	Signed w Markault	Date * 26/3/92
All the subscrib- must sign either personelly or by person or perso	, / a ns	Signed * A. C.	Date > Lav
authorised to sig for them.	gn	Signed >	Date Y / iv- 42
•		Signed * J	Date × 3.4.92
Рада З		Signed *	Date >

Mr Richard Moreton Mawditt, OBE Other Directorships

Director - Bath Enterprise Ltd

Director & Secretary - Bath Institute of Medical Engineering Ltd

Director - Millfield Foundation

Director - National Mathematics Project Ltd

Director - Emerson's Green Development Company

Director - The Science Research Foundation

Non-executive Director - Bath Royal United Hospital Trust (from 1 April 1992)

Governor - Millfield School

Trustee - Huntington Centre

Trustee - Holburne of Menstrie Museum

THE COMPANIES ACT 1985

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION OF

SOUTHERN UNIVERSITIES MANAGEMENT SERVICES



2732244

- 1. The Company's name is "SOUTHERN UNIVERSITIES MANAGEMENT SERVICES".
- 2. The Company's registered office is to be situated in England and Wales.
- 3. The objects for which the Company is established are to promote and provide for the advancement of education and in connection therewith to provide management services to and to collaborate in ventures with universities and university and educational bodies and to provide secretarial and support services to such and other similar bodies in order to improve the efficiency of such bodies.

In furtherance of the above objects but not further or otherwise the Company shall have the following powers:-

- (a) Subject to such consents as may be required by law, to borrow and raise money for the furtherance of the objects of the Company in such manner and on such security as the Company may think fit.
- (b) To raise funds and to invite and receive contributions from any person or persons whatsoever by way of subscription, donation or otherwise provided that this shall be without prejudice to the ability of the Company to disclaim any gift, legacy or bequest in whole or in part in such circumstances as the Company may think fit and provided also that the Company shall not undertake any permanent trading activities in raising funds for the above mentioned charitable objects.
- (c) To lend money and give credit to, to take security for such loans or credit from, and to guarantee and become or give security for the performance of contracts and obligations by, any person or company.
- (i) To draw, make, accept, indorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, warrants, and other negotiable, transferable, or mercantile instruments.

JURDAN & SONS LID 21 ST. THOMAS ST 34644 BRISTUL BS 1, 6,18

- (4) To subscribe for either absolutely or conditionally or otherwise acquire and hold shares, stocks, debentures, debenture stock or other securities or obligations of any other company.
- (f) To invest the moneys of the Company not immediately required for the furtherance of its objects in or upon such investments, securities or property as may be thought fit, subject nevertheless to such conditions (if any) and such consents (if any) as may for the time being be imposed or required by law.
- To purchase, take on lease or in exchange, hire or otherwise acquire any real or personal property and any rights or privileges and to construct, maintain and alter any buildings or erections which the Company may think necessary for the promotion of its objects.
- (W) Subject to such consents as may be required by law, to sell, let, mortgage, dispose of or turn to account all or any of the properly or assets of the Company with a view to the furtherance of its objects.
- (i) Subject to Clause 4 hereof to employ and pay such architects, surveyors, solicitors and other professional persons, workmen, clerks and other staff as are necessary for the furtherance of the objects of the Company.
- (j) To make all reasonable and necessary provision for the payment of pensions and superannuation to or on behalf of employees and their widows and other dependants.
- (k) To subscribe to, become a member of, or amalgamate or co-operate with any other charitable organisation, institution, society or body not formed or established for purposes of profit (whether incorporated or not and whether in Great Britain or Northern Ireland or elsewhere) whose objects are wholly or in part similar to those of the Company and which by its constitution prohibits the distribution of its income and property amongst its members to an extent at least as great as is imposed on the Company under or by virtue of Clause 4 hereof and to purchase or otherwise acquire and undertake all such part of the property, assets, liabilities and engagements as may lawfully be acquired or undertaken by the Company of any such charitable organisation, institution, society or body.
- (i) To establish and support or aid the establishment and support of any charitable trusts, associations or institutions and to subscribe or guarantee money for charitable purposes in any way connected with or calculated to further any of the objects of the Company.
- (n) To do all or any of the things hereinbefore authorised either alone or in conjunction with any other charitable organisation, institution, society or body with which this Company is authorised to amalgamate or to co-operate.
- (n) To pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company.
- To do all such other lawful things as are necessary for the attainment of the above objects or any of them.

Provided that:-

- (a) In case the Company shall take or hold any property which may be subject to any trusts, the Company shall only deal with or invest the same in such manner as allowed by law, having regard to such trusts.
- (b) In case the Company shall take or hold any property subject to the jurisdiction of the Charity Commissioners for England and Wales, the Company shall not sell, mortgage, charge or lease the same without such authority, approval or consent as may be required by law, and as regards any such property the Management Committee or Governing Body of the Company shall be chargeable for any such property that may come into their hands and shall be answerable and accountable for their own acts receipts neglects and defaults, and for the due administration of such property in the same manner and to the same extent as they would as such Management Committee or Governing Body have been if no incorporation had been effected, and the incorporation of the Company shall not diminish or impair any control or authority exercisable by the Chancery Division or the Charity Commissioners over such Management Committee or Governing Body but they shall as regards any such property be subject jointly and separately to such control or authority as if the Company were not incorporated.
- 4. The income and property of the Company shall be applied solely towards the promotion of its objects as set forth in the Memorandum of Association and no portion thereof shall be paid or transferred, directly or indirectly, by way of dividend, bonus or otherwise howsoever by way of profit to members of the Company, and no member of its Management Committee or Governing Body shall be appointed to any office of the Company paid by salary or fees or receive any remuneration or other benefit in money or money's worth from the Company.

Provided that nothing herein shall prevent any payment in good faith by the Company:-

- (a) of reasonable and proper remuneration to any member, officer or servant of the Company (not being a member of its Management Committee or Governing Body) for any services rendered to the Company:
- (b) of interest on money lent by any member of the Company or of its Management Committee or Governing Body at a reasonable and proper rate per annum not exceeding 2 per cent less than the published base lending rate of a clearing bank to be selected by the Management Committee or Governing Body or 3 per cent whichever is the greater;
- (c) of reasonable and proper rent for premises demised or let by any member of the Company or of its Management Committee or Governing Body;
- (d) of fees, remuneration or other benefit in money or money's worth to any company of which a member of the Management Committee or Governing Body may also be a member holding not more than 1/100th part of the capital of that company; and
- (e) to any member of its Management Committee or Governing Body of reasonable and proper out-of-pocket expenses.

- (f) to any registered charity being a university or university or educational body for the charitable objects of such university or body whether or not such university or body is a member of the Company.
- 5. The liability of the members is limited.
- 6. Every member of the Company undertakes to contribute such amount as may be required (not exceeding £1) to the Company's assets if it should be wound up while he is a member, or within one year after he ceases to be a member, for payment of the Company's debts and liabilities contracted before he ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves.
- 7. If upon the winding-up or dissolution of the Company there remains, after the satisfaction of all its debts and liabilities, any property whatsoever, the same shall not be paid to or distributed among the members of the Company except to those that are themselves charities but shall be given or transferred to a charitable institution or institutions having objects similar to the objects of the Company, and which shall prohibit the distribution of its or their income and property to an extent at least as great as is imposed on the Company under or by virtue of Clause 4 hereof, such institution or institutions to be determined by the members of the Company at or before the time of dissolution, and if and so far as effect cannot be given to such provision, then to some other charitable object.

We, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum.

Names and addresses of Subscribers

Mr Michael Martin O'Hara 20 Mountside Guildford, Surrey GU2 5JE

Mr Robert Henry Charles Ascott 114 High Street Burbage Marlborough, Wiltshire SN8 3AB

Mr Michael Geoffrey Ellis Paulson-Ellis 396 Unthank Road Norwich NR4 7QE

Mr Ian Hughes Colin Powell Pennsylvania House Pennsylvania Road Higher Duryard Exeter EX4 5BQ

Mr Derek Austin Schofield 19 Bassett Row Southampton, Hampshire SO1 7FT

Mr Edgar Newcomb Tudor House The Green Elmstead Market Colchester, Essex CO7 7AG M. M. d. Jan

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Dated 26re March 1992

Witness to the above Signatures:-

J. M. Buggia

Miss J M Brazier Mead House Stables Mariners Lane Bradfield, Berkshire RG7 6HX

Occupation: Secretary

We, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum.

Names and addresses of Subscribers

Mr Leonard John Kail

ON THIS OCCUTION

33 Pulens Lane

Sheet

Petersfield, Hampshire GU31 4BZ

Mr John Andrew Clifford 15 Ferrymoor, Ham Richmond, Surrey TW10 7SD

Dr Timothy John Mead 19 Keswick Close Beeston Nottingham NG9 3AR Grand

Dated 26 March 1992

Witness to the above Signatures:-

V. M. Buazre

Miss J M Brazier
Mead House Stables
Mariners Lane
Bradfield, Berkshire
RG7 6HX

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Occupation: Secretary

We, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum.

Names and addresses of Subscribers

Mr John Hurley Michael Parry Snuff Mill Cottage Kentshare Lane Winford Bristol BS8 8HA

Dated 15T APRIL

Witness to the above Signatures:-

1992

JANEZ M. CLARILLE

QWEST MALL

CALFON

BRISTON BS & HEBIT

CHECRETA RY

THE COMPANIES ACT 1985

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES OF ASSOCIATION OF

SOUTHERN UNIVERSITIES MANAGEMENT SERVICES

INTERPRETATION

In these Articles:-

"the Act" means the Companies Act, 1985.

"the Management Committee" means the committee which manages the Company.

"secretary" means any person appointed to perform the duties of the secretary of the Company.

"the United Kingdom" means Great Britain and Northern Ireland.

Expressions referring to writing shall, unless the contrary intention appears, be construed as including references to printing, lithography, photography, and other modes of representing or reproducing words in a visible form.

Unless the context otherwise requires, words or expressions contained in these Articles shall bear the same meaning as in the Act or any statutory modification thereof in force at the date at which these Articles become binding on the Company.

OBJECTS

2. The Company is established for the objects expressed in the Memorandum of Association.

MEMBERS

3. The subscribers to the Memorandum of Association and such other universities or university or educational bodies persens as the Management Committee shall admit to membership shall be members of the Company. Every a

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member of the Company shall either sign a written consent to become a member or sign the register of members on becoming a member.

- 4. Each member shall pay to the Company such sum as an annual subscription or fee as the Management Committee shall from time to time determine. The annual subscription need not be the same for each member.
- 5. Unless the members of the Management Committee or the Company in General Meeting shall make other provision pursuant to the powers contained in Article 68, the Management Committee may in its absolute discretion permit any member of the Company to retire, provided (regardless of any other provision pursuant to Article 68) that after such retirement the number of members is not less than three.
- 6. A member may withdraw from membership on giving to the Management Committee not less than one years notice to expire on 31 July in any year.

GENERAL MEETINGS

- General Meeting in addition to any other meetings in that year, and shall specify the meeting as such in the notices calling it. Not more than fifteen months shall elapse between the date of one Annual General Meeting of the Company and that of the next. Provided that so long as the Company holds its first Annual General Meeting within eighteen months of its incorporation, it need not hold it in the year of its incorporation or in the following year. The Annual General Meeting shall be held at such time and place as the Management Committee shall appoint. All General Meetings other than Annual General Meetings shall be called Extraordinary General Meetings.
- 8. The Management Committee may, whenever they think fit, convene an Extraordinary General Meeting, and Extraordinary General Meetings shall also be convened on such requisition, or, in default, may be convened by such requisitionists, as provided by Section 368 of the Act.

NOTICE OF GENERAL MEETINGS

9. An Annual General Meeting and a meeting called for the passing of a special resolution shall be called by twenty-one days' notice in writing at the least, and a meeting of the Company other than an Annual General Meeting or a meeting for the passing of a special resolution shall be called by fourteen days' notice in writing at the least. The notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given, and shall specify the place, the day and the hour of meeting and, in case of special business, the general nature of that business and shall be given, in manner hereinafter mentioned or in such other manner, if any, as may be prescribed by the Company in general meeting, to such persons as are, under the Articles of the Company, entitled to receive such notices from the Company.

Provided that a meeting of the Company shall, notwithstanding that it is called by shorter notice than that specified in this Article be deemed to have been duly called if it is so agreed:-

- (a) in the case of a meeting called as the Annual General Meeting, by all the members entitled to attend and vote thereat; and
- (b) in the case of any other meeting, by a majority in number of the members having a right to attend and vote at the meeting, being a majority together representing not less than ninety-five per cent. of the total voting rights at that meeting of all the members.
- 10. The accidental omission to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

PROCEEDINGS AT GENERAL MEETINGS

- 11. All business shall be deemed special that is transacted at an Extraordinary General Meeting, and also all that is transacted at an Annual General Meeting, with the exception of the consideration of the accounts, balance sheets, and the reports of the Management Committee and auditors, and the appointment of, and the fixing of the remuneration, of the auditors.
- 12. No business shall be transacted at any General Meeting unless a quorum of members is present at the time when the meeting proceeds to business. Save as herein otherwise provided, three members present in person or one-tenth of the membership, whichever shall be the greater, shall be a quorum. If within half an hour from the time appointed for the meeting a quorum is not present, the meeting, if convened upon the requisition of members, shall be dissolved; in any other case it shall stand adjourned to the same day in the next week, at the same time and place, or to such other day and at such other time and place as the Management Committee may determine.
- 13. The chairman, if any, of the Management Committee shall preside as chairman at every General Meeting of the Company, or if there is no such chairman, or if he shall not be present within fifteen minutes after the time appointed for the holding of the meeting or is unwilling to act the members of the Management Committee present shall elect one of their number to be chairman of the meeting.
- 14. If at any meeting no member of the Management Committee is willing to act as chairman or if no member of the Management Committee is present within fifteen minutes after the time appointed for holding the meeting, the members present shall choose one of their number to be chairman of the meeting.
- 15. The chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

- 16. At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded:-
 - (a) by the chairman; or
 - (b) by at least two members present in person or by proxy; or

(c) by any member or members present in person or by proxy and representing not less than one-tenth of the total voting rights of all the members having the right to vote at the meeting.

Unless a poll be so demanded a declaration by the chairman that a resolution has on a show of hands been carried or carried unanimously, or by a particular majority, or lost and an entry to that effect in the book containing the minutes of proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.

The demand for a poll may be withdrawn.

- 17. Except as provided in Article 19, if a poll is duly demanded it shall be taken in such manner as the chairman directs, and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.
- 18. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place or at which the poll is demanded, shall be entitled to a casting vote.
- 19. A poll demanded on the election of a chairman, or on a question of adjournment, shall be taken forthwith. A poll demanded on any other question shall be taken at such time as the chairman of the meeting directs, and any business other than that upon which a poll has been demanded may be proceeded with pending the taking of the poll.
- 20. Subject to the provisions of the Abt a resolution in writing signed by all the members for the time being entitled to receive notice of and to attend and vote at General Meetings (or being corporations by their duly authorised representatives) shall be as valid and effective as if the same had been passed at a general meeting of the Company duly convened and held.

VOTES OF MEMBERS

- 21. Every member shall have one vote.
- 22. No member shall be entitled to vote at any General Meeting unless all moneys presently payable by him to the Company have been paid.
- 23. On a poll votes may be given either personally or by proxy.
- 24. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing, or, if the appointor is a

corporation, either under sect or ender the hand of an officer or attorney duly authorised. A proxy need not be a member of the Company.

- 25. The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a restartly certified copy of that power or authority shall be deposited at the registered office of the Company or at such other place within the United Kingdom as is specified for that purpose in the notice convening the meeting, not less than 48 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote, or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid.
- 26. An instrument appointing a proxy shall be in the following form or a form as near thereto as circumstances admit:-

Limited.

I/We of in the County of being a member/members of the above named Company, hereby appoint of or failing him of as my/our proxy to vote for me/us on my/our behalf at the (Annual or Extraordinary, as the case may be) General Meeting of the Company to be held on the day of 19, and at any adjournment thereof.

Signed this

day of

19 ."

27. Where it is desired to afford members an opportunity of voting for or against a resolution the instrument appointing a proxy shall be in the following form or a form as near thereto as circumstances admit:-

Limited.

I/We of in the County of being a member/members of the above named Company, hereby appoint of or failing him of as my/our proxy to vote for me/us on my/our behalf at the (Annual or Extraordinary, as the case may be) General Meeting of the Company to be held on the day of 19, and at any adjournment thereof.

Signed this

day of

10 "

This form is to be used <u>*in favour of</u> the resolution. against

Unless otherwise instructed, the proxy will vote as he thinks fit.

*Strike out whichever is not desired."

- 28. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll.
- 29. A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or insanity of the principal or revocation of the proxy or of the authority under which the proxy was executed, provided that no intimation in writing of such death, insanity or revocation as aforesaid shall have

been received by the Company at the office before the commencement of the meeting or adjourned meeting at which the proxy is used.

CORPORATIONS ACTING BY REPRESENTATIVES AT MEETINGS

30. Any corporation which is a member of the Company may by resolution of its Management Committee or other governing body authorise such person as it thinks fit to act as its representative at any meeting of the Company, and the person so authorised shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could exercise if it were an individual member of the Company.

MANAGEMENT COMMITTEE

- 31. Each member of the Company shall appoint a representative to be a member of the Management Committee. Each member of the Company shall be free to remove such representative at any time but shall appoint a replacement representative, as soon as practicable.
- 32. The maximum number of the members of the Management Committee shall be determined by the Company in General Meeting, but unless and until so fixed there shall be no maximum number and the minimum number of members of the Management Committee shall be three.
- 33. The members of the Management Committee etall-be paid all reasonable travelling, hotel and other expenses properly incurred by them in attending and returning from meetings of the Management Committee or any committee of the Management Committee or General Meetings of the Company or in connection with the business of the Company.

ALTERNATE MEMBERS OF THE MANAGEMENT COMMITTEE

- 34. Any member of the Management Committee (other than an alternate member) may appoint any other member of the Management Committee or any other person approved by resolution of the Management Committee and willing to act, to be an internate member and may remove from office an alternate member so appointed by him.
- 35. An alternate member of the Management Committee shall be entitled to receive notice of all meetings of the Management Committee and of all meetings of committees of the Management Committee of which his appointer is a member, to attend and vote at any such meeting at which the member appointing him is not personally present, and generally to perform all the functions of his appointer as a member of the Management Committee in his absence, but shall not be entitled to receive any remuneration from the Company for his services as an alternate member of the Management Committee. It shall not be necessary to give notice of such a meeting to an alternate member who is absent from the United Kingdom.
- 36. An alternate member of the Management Committee etall cease to be an alternate member if his appointor ceases to be a member of the Management Committee.
- 37. Any appointment or removal of an alternate member of the Management Committee shall be by notice to the Company signed by the member making or

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revoking the appointment or in any other manner approved by the Management Committee.

38. Save as otherwise provided in the articles an alternate member of the Management Committee shall be deemed for all purposes to be a member of the Management Committee and shall alone be responsible for his own acts and defaults and he shall not be deemed to be the agent of the member appointing him.

BORROWING POWERS

39. The Management Committee may exercise all the powers of the Company to borrow money, and to mortgage or charge its undertaking and property, or any part thereof, and to issue debentures, debenture stock and other securities, whether outright or as security for any debt, liability or obligation of the Company or of any third party subject to such consents as may be required by law.

POWERS AND DUTIES OF THE MANGEMENT COMMITTEE

- 40. (a) The business of the Company shall be managed by the Management Committee, who may pay all expenses incurred in promoting and registering the Company, and may exercise all such powers of the Company as are not, by the Act or by these Articles, required to be exercised by the Company in General Meeting, subject nevertheless to the provisions of the Act or these Articles and to such regulations, being not inconsistent with the aforesaid provisions, as may be prescribed by the Company in General Meeting; but no regulation made by the Company in General Meeting shall invalidate any prior act of the Management Committee which would have been valid if that regulation had not been made.
- (b) In the exercise of the aforesaid powers and in the management of the business of the Company, the members of the Management Committee shall always be mindful that they are charity trustees within the definition of Section 46 of the Charities Act 1960 as the persons having the general control and management of the administration of a charity.
- 41. All cheques, promissory notes, drafts, bills of exchange and other negotiable instruments, and all receipts for moneys paid to the Company, shall be signed drawn, accepted, endorsed or otherwise executed, as the case may be, in such manner as the Management Committee shall from time to time by resolution determine.
- 42. The Management Committee shall cause minutes to be made in books provided for the purpose:-
 - (a) of all appointments of officers made by the Management Committee;
- (b) of the names of the members of the Management Committee present at each meeting of the Management Committee and of any committee of the Management Committee;
- (c) of all resolutions and proceedings at all meetings of the Company, and of the Management Committee and of committees of the Management Committee.

DISQUALIFICATION AND REMOVAL OF MEMBERS OF THE MANAGEMENT COMMITTEE

- 43. The members of the Management Committee shall not be required to retire by rotation.
- 44. The office of member of the Management Committee shall be vacated if the member:-
- (a) becomes bankrupt or makes any arrangement or composition with his creditors generally; or
- (b) becomes prohibited from being a member of the Management Committee by reason of an order made under any provision of the Company Directors Disqualification Act 1986; or
- (c) becomes incapable by reason of mental disorder, illness or injury of managing and administering his property and affairs; or
 - (d) resigns his office by notice in writing to the Company; or

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(e) is directly or indirectly interested in any contract with the Company and fails to declare the nature of his interest in manner required by Section 317 of the Act.

In any of the above cases the member of the Company of whom the member of the Management Committee is representative shall appoint a replacement as soon as practicable.

- 45. The office of member of the Management Committee shall also be vacated if the member of the Company of whom the member of the Management Committee is representative shall cease to be a member of the Company.
- 46. A member of the Management Committee who is in any way, whether directly or indirectly, interested in a contract or proposed contract, arrangement, or dealing with the Company, shall declare the nature of his interest at a meeting of the Management Committee, and subject thereto he may be counted in the quorum present at any meeting of the Management Committee whereat such contract, arrangement or dealing with the Company is considered or entered into and may vote in respect thereof.
- 47. The Company may by ordinary resolution, of which special notice has been given in accordance with Section 379 of the Act, remove any member of the Management Committee before the expiration of his period of office notwithstanding anything in these Articles or in any agreement between the Company and such member of the Management Committee.
- 48. The Company in General Meeting may appoint any person to be a member of the Management Committee either to fill a casual vacancy or as an additional member of the Management Committee.

PROCEEDINGS OF THE MANAGEMENT COMMITTEE

49. The Management Committee may meet together for the despatch of business, adjourn, and otherwise regulate their meetings, as they think fit. Questions arising

at any meeting shall be decided by a majority of votes. In the case of an equality of votes the chairman shall have a second or casting vote. "At member of the Management Committee may, and the secretary on the requisition of three members of the Management Committee shall, at any time summon a meeting of the Management Committee. It shall not be necessary to give notice of a meeting of the Management Committee to any member of the Management Committee for the time being absent from the United Kingdom.

- 50. The quorum necessary for the transaction of the business of the Management Committee may be fixed by the Management Committee, and unless so fixed shall be three or one-third of the number of members of the Management Committee for the time being whichever shall be the greater number.
- 51. The continuing members of the Management Committee may act notwithstanding any vacancy in their body, but, if and so long as their number is LN A reduced below the number fixed by or pursuant to the Articles of the Company as the necessary quorum of members of the Management Committee, the continuing members or member of the Management Committee may act for the purpose of increasing the number of members of the Management Committee to that number, or of summoning a General Meeting of the Company, but for no other purpose.
- 52. The Management Committee may elect a chairman of their meetings who need not be a member of the Company or a representative of a member of the Company and determine the period for which he is to hold office; but, if no such chairman is elected, or if at any meeting the chairman is not present within five minutes after the time appointed for holding the same, the members of the Management Committee present may choose one of their number to be chairman of the meeting.
- 53. The Management Committee may delegate any of their powers to committees consisting of such majority of members of their body as they think fit; any committee so formed shall in the exercise of the powers so delegated conform to any regulations that may be imposed on it by the Management Committee and shall report all acts and proceedings to the Management Committee as soon as is reasonably practicable.
- 54. A committee may elect a chairman of its meetings; if no such chairman is elected, or it at any meeting the chairman is not present within five minutes after the time appointed for holding the same, the members present may choose one of their number to be chairman of the meeting.
- 55. A committee may meet and adjourn as it thinks proper.
- 56. Questions arising at any meeting of the Management Committee or of any Committee shall be determined by a majority of votes of the members present, and in the case of an equality of votes the chairman shall have a second or casting vote.
- 57. All acts done by any meeting of the Management Committee or of a committee of the Management Committee, or by any person acting as a member of the Management Committee, shall notwithstanding that it be afterwards discovered that there was some defect in the appointment of any such member of the Management Committee or person acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such person had been duly appointed and was qualified to be a member of the Management Committee.

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- 58. A resolution in writing, signed by all the members of the Management Committee for the time being entitled to receive notice of a meeting of the Management Committee, shall be as valid and effectual as if it had been passed at a meeting of the Management Committee duly convened and held.
- 59. Subject to Section 13(5) of the Act, the secretary shall be appointed by the Management Committee for such term, at such remuneration and upon such conditions as the Management Committee may think fit; and any secretary so appointed may be removed by it; Provided always that no member of the Management Committee or of the Company may occupy the salaried position of secretary.
- 60. A provision of the Act or these Articles requiring or authorising a thing to be done by or to a member of the Management Committee and the secretary shall not be satisfied by its being done by or to the same person acting both as member of the Management Committee and as, or in place of, the secretary.

ACCOUNTS

- 61. The Management Committee shall cause accounting records to be kept in accordance with the provisions of the Act.
- 62. The accounting records shall be kept at the registered office of the Company or, subject to the provisions of the Act, at such other place or places as the Management Committee thinks fit, and shall always be open to the inspection of the officers of the Company.
- 63. The Management Committee shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the Company or any of them shall be open to the inspection of members not being members of the Management Committee, and no member (not being a member of the Management Committee) shall have any right of inspecting any account or book or document of the Company except as conferred by statute or authorised by the Management Committee or by the Company in General Meeting.
- 64. The Management Committee shall from time to time in accordance with the provisions of the Act, cause to be prepared and to be laid before the Company in General Meeting such profit and loss accounts, balance sheets, group accounts (if any) and reports as are referred to in those provisions.
- 65. A copy of every balance sheet (including every document required by law to be annexed thereto) which is to be laid before the Company in General Meeting, together with a copy of the auditor's report, and Management Committee report, shall not less than twenty-one days before the date of the meeting be sent to every member of, and every holder of debentures of, the Company. Provided that this Article shall not require a copy of those documents to be sent to any person of whose address the Company is not aware or to more than one of the joint holders of any debentures.

AUDIT

66. Auditors shall be appointed and their duties regulated in accordance with the provisions of the Act.

NOTICES

67. A notice may be given by the Company to any member either personally or by sending it by post to him or to his registered address, or (if he has no registered address within the United Kingdom) to the address, if any, within the United Kingdom supplied by him to the Company for the giving of notice to him. Where a notice is sent by post, service of the notice shall be deemed to be effected by properly addressing, prepaying and posting a letter containing the notice, and to have been effected in the case of a notice of a meeting at the expiration of 24 hours after the letter containing the same is posted, and in any other case at the time at which the letter would be delivered in the ordinary course of post.

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- 68. Notice of every general meeting shall be given in any manner hereinbefore authorised to:-
- (a) every member except those members who (having no registered address within the United Kingdom) have not supplied to the Company an address within the United Kingdom for the giving of notices to them;
- (b) every person being a legal personal representative or a trustee in bankruptcy of a member where the member but for his death or bankruptcy would be entitled to receive notice of the meeting;
 - (c) the auditor for the time being of the Company; and
 - (d) each member of the Management Committee.

No other person shall be entitled to receive notices of General Meetings.

DISSOLUTION

69. Clause 7 of the Memorandum of Association relating to the winding up and dissolution of the Company shall have effect as if the provisions thereof were repeated in these Articles.

RULES OR BYE LAWS

- 70. The Management Committee may from time to time make such Rules or Bye Laws as it may deem necessary or expedient or convenient for the proper conduct and management of the Company and for the purposes of prescribing classes of and conditions of membership, and in particular but without prejudice to the generality of the foregoing, it may by such Rules or Bye Laws regulate:-
- (i) The admission and classification of members of the Company, and the rights and privileges of such members, and the conditions of membership and the terms on which members may resign or have their membership terminated and the entrance fees, subscriptions and other fees or payments to be made by members.
- (ii) The conduct of members of the Company in relation to one another, and to the Company's servants.
- (iii) The setting aside of the whole or any part or parts of the Company's premises at any particular time or times or for any particular purpose or purposes.

- (iv) The procedure at general meetings and meetings of the Management Committee and Committees of the Management Committee in so far as such procedure is not regulated by these presents.
- (v) And, generally, all such matters as are commonly the subject matter of Company rules.

The Company in General Meeting shall have power to alter or repeal the Rules or Bye Laws and to make additions thereto and the Management Committee shall adopt such means as they deem sufficient to bring to the notice of members of the Company all such Rules or Bye Laws, which so long as they shall be in force, shall be binding on all members of the Company. Provided, nevertheless, that no Rule or Bye Law shall be inconsistent with, or shall affect or repeal anything contained in, the Memorandum or Articles of Association of the Company.

INDEMNITY

71. In the execution of his duties and the exercise of his rights in relation to the affairs of the Company (and without prejudice to any indemnity to which he may otherwise be entitled) every member of the Management Committee shall be entitled to be indemnified out of the assets of the Company against any costs, losses, claims, actions or other liabilities suffered or incurred by him and arising by reason of any improper investment made by or for the Company in good faith (so long as he shall have sought professional advice before making or procuring the making of such investment) or by reason of any negligence or fraud of any agent engaged or employed by him in good faith (provided reasonable supervision shall have been exercised) notwithstanding the fact that the engagement or employment of such agent was strictly not necessary or by reason of any mistake or omission made in good faith by him or by reason of any other matter or thing other than deliberate fraud, wrongdoing or wrongful omission on the part of the member of the Management Committee who is sought to be made liable. This clause shall only have effect insofar as it is not avoided by any provision of the Act.

Mr Michael Martin O'Hara 20 Mountside Guildford, Surrey GU2 5JE

Mr Robert Henry Charles Ascott 114 High Street Burbage Marlborough, Wiltshire SN8 3AB

Mr Michael Geoffrey Ellis Paulson-Ellis 396 Unthank Road Norwich NR4 70E

Mr Ian Hughes Colin Powell
Pennsylvania House
Pennsylvania Road
Higher Duryard
Exeter EX4 BO

Mr Derek Austin Schofield
19 Bassett Row
Southampton, Hampshire SO1 7FT

Mr Edgar Newcomb Tudor House The Green Elmstead Market Colchester, Essex CO7 7AG M.M. L. Jun

Michael Wah-Bh

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L. Newcone

Dated 26th March 1992

Witness to the above Signatures:-

J. M. Buazie

Miss J M Brazier Mead House Stables Mariners Lane Bradfield, Berkshire RG7 6HX

Occupation: Secretary

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Dr Timothy John Mead 19 Keswick Close Beeston Nottingham NG9 3AR Mr John Andrew Clifford 15 Ferrymoor

Ham

Richmond, Surrey TW10 7SD

Dated 26 19mce 1992

Witness to the above Signatures:-

J.M. Buazie

Miss J M Brazier Mead House Stables Mariners Lane Bradfield, Berkshire RG76HX

Occupation: Secretary

Mr Richard Moreton Mawditt, OBE Goblin Combe North Road Bath BA2 6HW

I h. Lamen

Dated 30 hard 1992

Witness to the above Signatures;

In SJ. Boeh 32 alton Faixen Both BAD 400

Secretary

Mr John Hurley Michael Parry Snuff Mill Cottage Kentshare Lane Winford Bristol BS8 8HA

APRIL 1992 187 Dated

Witness to the above Signatures:-

DANKET M. CHARKE QUEST MALL CHIFTON, BRISTOL I

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CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 2732244

I hereby certify that

SOUTHERN UNIVERSITIES MANAGEMENT SERVICES

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office,
Cardiff the 17 JULY 1992

F. A. JOSEVIL

an authorised officer



COMPANIES FORM No. 224

Motice of accounting reference date (to be delivered within 9 months of incorporation)



Please do not write in this margin

Pursuant to section 224 of the Companies Act 1985 as inserted by section 3 of the Companies Act 1989

Please complete legibly, preferably in black type, or To the Registrar of Companies (Address overleaf)

Company number

2732244

bold block lettering

Name of company

Southern Universities Management Services

* insert full name of company

gives notice that the date on which the company's accounting reference period is to be treated as coming to an end in each successive year is as shown below:

Important The accounting reference date to be entered alongside should be completed as in the following examples:

5 April Month Day

0 5 0 4

30 June Month Day

3 0 0 6

31 December Day Month

3 1 1 2

Month Day

:0

‡ Insert Director. Secretary. Administrator, Administrative Receiver or Receiver (Scottand) as appropriate

Signed

Designation + Stenenny

Date 20,8,92

Presentor's name address telephone number and reference (if any): Robin Ian Hunter 3 Inglewood Close Sonning Common Reading RG4 9SY Tel 0734 722787

For official use D.E.B.

Post room

LINUSE 2 4 AUG 1992

PRINT OF RESOLUTION FOR FILING

THE COMPANIES ACT 1985 COMPANY NUMBER: 2732244

SPECIAL RESOLUTION

RESOLUTION:

THAT the provisions of the memorandum of association of the Company be altered by deleting the existing clause 3 (but not the sub-clauses thereto) and substituting therefor the following clause:

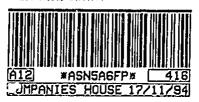
The objects for which the Company is established are to promote the efficiency of the administration of educational charities in direct pursuit of their objects by (a) advice, training and information about financial planning, effective management procedures and the best use of available resources, and (b) any other assistance appropriate to the provision of financial planning, procedural advice and resource management.

In furtherance of the above objects but not further or otherwise the Company shall have the following powers:

[The subclauses presently contained in the Memorandum of Association will follow the altered object.]

Roger Villiams

SJW\01385-0e/08/94



THE COMPANIES ACT 1985

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION OF

SOUTHERN UNIVERSITIES MANAGEMENT SERVICES

- 1. The Company's name is "SOUTHERN UNIVERSITIES MANAGEMENT SERVICES".
- 2. The Company's registered office is to be situated in England and Wales.
- 3. The objects for which the Company is established are to promote the efficiency of the administration of educational charities in direct pursuit of their objects by (a) advice, training and information about financial planning, effective management procedures and the best use of available resources, and (b) any other assistance appropriate to the provision of financial planning, procedural advice and resource management.

In furtherance of the above objects but not further or otherwise the Company shall have the following powers:-

- () Subject to such consents as may be required by law, to borrow and raise money for the furtherance of the objects of the Company in such manner and on such security as the Company may think fit.
- () To raise funds and to invite and receive contributions from any person or persons whatsoever by way of subscription, donation or otherwise provided that this shall be without prejudice to the ability of the Cornpany to disclaim any gift, legacy or bequest in whole or in part in such circumstances as the Company may think fit and provided also that the Company shall not undertake any permanent trading activities in raising funds for the above mentioned charitable objects.
- () To lend money and give credit to, to take security for such loans or credit from, and to guarantee and become or give security for the performance of contracts and obligations by, any person or company.
- () To draw, make, accept, indorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, , arrants, and other negotiable, transferable, or mercantile instruments.

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- () To subscribe for either absolutely or conditionally or otherwise acquire and hold shares, stocks, debentures, debenture stock or other securities or obligations of any other company.
- () To invest the moneys of the Company not immediately required for the furtherance of its objects in or upon such investments, securities or property as may be thought fit, subject nevertheless to such conditions (if any) and such consents (if any) as may for the time being be imposed or required by law.
- () To purchase, take on lease or in exchange, hire or otherwise acquire any real or personal property and any rights or privileges and to construct, maintain and alter any buildings or erections which the Company may think necessary for the promotion of its objects.
- () Subject to such consents as may be required by law, to sell, let, mortgage, dispose of or turn to account all or any of the property or assets of the Company with a view to the furtherance of its objects.
- () Subject to Clause 4 hereof to employ and pay such architects, surveyors, solicitors and other professional persons, workmen, clerks and other staff as are necessary for the furtherance of the objects of the Company.
- () To make all reasonable and necessary provision for the payment of pensions and superannuation to or on behalf of employees and their widows and other dependants.
- () To subscribe to, become a member of, or amalgamate or co-operate with any other charitable organisation, institution, society or body not formed or established for purposes of profit (whether incorporated or not and whether in Great Britain or Northern Ireland or elsewhere) whose objects are wholly or in part similar to those of the Company and which by its constitution prohibits the distribution of its income and property amongst its members to an extent at least as great as is imposed on the Company under or by virtue of Clause 4 hereof and to purchase or otherwise acquire and undertake all such part of the property, assets, liabilities and engagements as may lawfully be acquired or undertaken by the Company of any such charitable organisation, institution, society or body.
- () To establish and support or aid the establishment and support of any charitable trusts, associations or institutions and to subscribe or guarantee money for charitable purposes in any way connected with or calculated to further any of the objects of the Company.
- () To do all or any of the things hereinbefore authorised either alone or in conjunction with any other charitable organisation, institution, society or body with which this Company is authorised to amalgamate or to co-operate.
- () To pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company.
- () To do all such other lawful things as are necessary for the attainment of the above objects or any of them.

Provided that:-

- (a) In case the Company shall take or hold any property which may be subject to any trusts, the Company shall only deal with or invest the same in such manner as allowed by law, having regard to such trusts.
- (b) In case the company shall take or hold any property subject to the jurisdiction of the Charity Commissioners for England and Wales, the Company shall not sell, mortgage, charge or lease the same without such authority, approval or consent as may be required by law, and as regards any such property the Management Committee or Governing Body of the Company shall be chargeable for any such property that may come into their hands and shall be answerable and accountable for their own acts receipts neglects and defaults, and for the due administration of such property in the same manner and to the same extent as they would as such Management Committee or Governing Body have been if no incorporation had been effected, and the incorporation of the Company shall not diminish or impair any control or authority exercisable by the Chancery Division or the Charity Commissioners over such Management Committee or Governing Body but they shall as regards any such property be subject jointly and separately to such control or authority as if the Company were not incorporated.
- 4. The income and property of the Company shall be applied solely towards the promotion of its objects as set forth in the Memorandum of Association and no portion thereof shall be paid or transferred, directly or indirectly, by way of dividend, benus or otherwise howsoever by way of profit to members of the Company, and no member of its Management Committee or Governing Body shall be appointed to any office of the Company paid by salary or fees or receive any remuneration or other benefit in money or money's worth from the Company.

Provided that nothing herein shall prevent any payment in good faith by the Company:-

- (a) of reasonable and proper remuneration to any member, officer or servant of the Company (not being a member of its Management Committee or Governing Body) for any services rendered to the Company;
- (b) of interest on money lent by any member of the Company or of its Management Committee or Governing Body at a reasonable and proper rate per annum not exceeding 2 per cent less than the published base lending rate of a clearing bank to be selected by the Management Committee or Governing Body or 3 per cent which: ver is the greater;
- (c) of reasonable and proper rent for premises demised or let by any member of the Company or of its Management Committee or Governing Body;
- (d) (i fees, remuneration or other benefit in money or money's worth to any company of which a member of the Management Committee or Governing Body may also be a member holding not more than 1/100th part of the capital of that company; and
- (e) to any member of its Management Committee or Governing Body of reasonable and proper out-of-pocket expenses.

- (f) to any registered charity being a university or university or educational body for the charitable objects of such university or body whether or not such university or body is a member of the Company.
- 5. The liability of the members is limited.
- 6. Every member of the Company undertakes to contribute such amount as may be required (not exceeding £1) to the Company's assets if it should be wound up while he is a member, or within one year after he ceases to be a member, for payment of the Company's debts and liabilities contracted before he ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves.
- 7. If upon the winding-up or dissolution of the Company there remains, after the satisfaction of all its debts and liabilities, any property whatsoever, the same shall not be paid to or distributed among the members of the Company except to those that are themselves charities but shall be given or transferred to a charitable institution or institutions having objects similar to the objects of the Company, and which shall prohibit the distribution of its or their income and property to an extent at least as great as is imposed on the Company under or by virtue of Clause 4 hereof, such institution or institutions to be determined by the members of the Company at or before the time of dissolution, and if and so far as effect cannot be given to such provision, then to some other charitable object.

Clarks

Great Western House Station Road Reading Berkshire RG1 1SX Telephone 01734 585321 Facsimile 01734 604611 DX 54700 Reading 2

Companies House

Our Ref Date

4/75/JGE/UNIVERSITY 15 November 1994

DX 33050 **CARDIFF**

Dear Sirs

SOUTHERN UNIVERSITIES MANAGEMENT SERVICES **COMPANY NUMBER: 2732244**

Please find enclosed a print of a special resolution altering the memorandum of association of the above company together with the memorandum as amended.

Kindly acknowledge receipt of the documents sent by stamping and returning the duplicate copy of this letter in the replied paid envelope provided.

Yours faithfully

Clarks

CLARKS

Enclosures



Partners: Christopher Ward, Michael Sippitt, Peter Clark, Thomas Howell, Richard Lee, David Few, Peter James, Simon Dimmick, David Clark, Jane Gunnell, Antony Morris. Associates: Jolyon Barton, Derck Ching, David Rintoul, Helen Beech, Lawrence Hammond.

Consultant: "rank Parkinson.

Network Offices in Paris, Strasbourg, Frankfurt, Milan.

Authorised by the Law Society to conduct investment business.