Financial Statements for

F K Multiservices Limited

31 December 1999

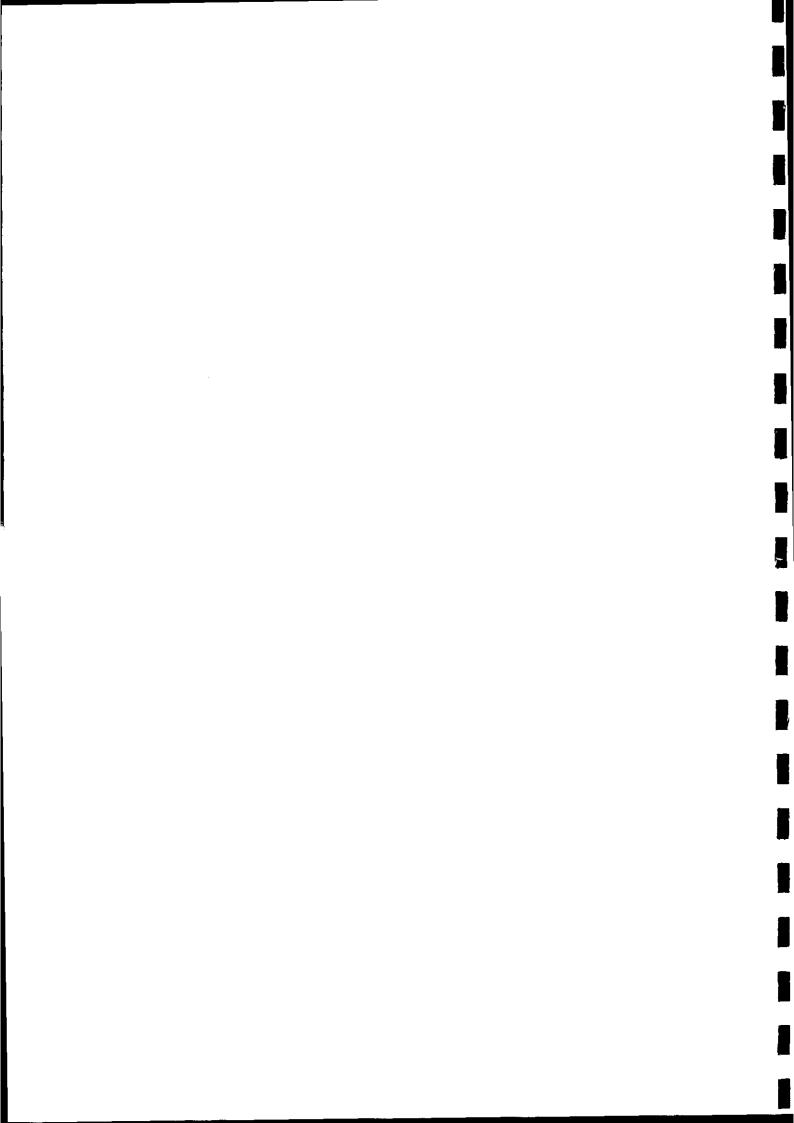
Registered Company Number: 271464

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F K Multiservices Limited

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REPORT OF THE DIRECTORS

The directors present their report and the audited accounts for the nine months ended 31 December 1999. The previous audited accounts for the company were for the year ended 4 April 1999.

ACTIVITIES

The principal activities of the company are industrial support services including thermal insulation, scaffolding, industrial sheeting and cladding, painting and building maintenance.

The nine months to 31 December 1999 has been a period of change following the takeover of Bandt plc by Tilbury Douglas Plc on 10 August 1999.

REVIEW OF THE BUSINESS AND FUTURE PROSPECTS

Both the level of business and 31 December 1999 financial position were satisfactory, and the directors expect that the present level of activity will be sustained for the foreseeable future.

RESULTS

The results of the company are as set out in the profit and loss account on page 6 which shows a profit on ordinary activities after tax of £633,000 (to 4 April 1999 £906,000).

EXCEPTIONAL OPERATING ITEMS

Following the takeover of Bandt plc by Tilbury Douglas Plc on 10 August 1999 the company incurred operating costs of £1,454,000 in respect of business restructuring. This was not considered to be fundamental restructuring.

DIVIDENDS

The directors propose a dividend of £394,000 (to 4 April 1999 £906,000) for the nine months trading.

DIRECTORS

The directors who served during the year are set out below:-

A R Hannah (appointed 12 November 1999)

S B Hagerty T E McCarthy

T P O'Cleirigh (appointed 12 November 1999)

C N Gasparro

R C Rutter (resigned 10 August 1999) R H Wilson (resigned 10 August 1999)

A D Weston (appointed 27 April 1999, resigned 6 January 2000)

K Heilbron (appointed 12 November 1999)
I Woods (appointed 12 November 1999)
J McSorley (appointed 31 January 2000)
G McLean (appointed 31 January 2000)

REPORT OF THE DIRECTORS (continued)

DIRECTORS (continued)

Interests in shares, and options to purchase shares, of those directors who are also directors of Tilbury Douglas Plc are disclosed in the accounts of Tilbury Douglas Plc.

The interests of the directors at 31 December 1999, who are not also directors of Tilbury Douglas Plc, in the capital of the ultimate parent undertakings are as stated below.

	4 Apr 1999*	31 Dec 1999
S B Hagerty	-	28,000
K Heilbron	3,016	3,016
C N Gasparro	<u></u>	7,999

The interests of the directors who held shares and options in the capital of the previous ultimate parent undertaking, Bandt plc, before the takeover on 10 August 1999 by Tilbury Douglas Plc are as stated below.

	Shares of 5p each		Options of shares of 5p each		Exercise Price Pence	Market price on
	4 Apr 1999*	31 Dec 1999	4 Apr 1999*	31 Dec 1999		date of exercise
S B Hagerty	400,000	-	200,000 12,341	-	39.5 31.6	55.0 55.0
T E McCarthy	-	-	200,000	-	39.5	55.0
T P O'Cleirigh		-	25,000	-	38.0	55.0
			4,500	-	25.0	55.0
			50,000	-	33.5	55.0
			11,274	=	30.6	55.0
			4,936	-	31.6	55.0
C N Gasparro	-	-	114,285	-	35.0	53.9
			11,274		30.6	55.0
			12,341		31.6	55.0
I Woods	-	-	25,000	-	23.0	55.0
			25,000		39.5	55.0
			11,274		30.6	55.0
			12,341		31.6	55.0
A D Weston	-	-	4,500	=	25.0	55.0
			50,000		28.0	55.0
			25,000		38.0	55.0
			75,000		39.5	55.0
			7,405		31.6	55.0

^{*} or later date of appointment

REPORT OF THE DIRECTORS (continued)

EMPLOYEE INVOLVEMENT

Within the bounds of commercial confidentiality management disseminates information to all levels of staff about matters that affect the progress of the company and are of interest and concern to them as employees.

A newsletter is also distributed at regular intervals to all employees which includes articles about the company's activities and its performance.

DISABLED PERSONS

The company has an established policy that disabled persons, especially should they become disabled in the course of their employment with the company, are employed where circumstances permit. The company endeavours to ensure that disabled employees benefit from training and career development programmes in common with other employees.

POLICY ON PAYMENT OF CREDITORS

It is the Company's normal practice to agree payment terms with its suppliers. Payment is made when it can be confirmed that goods and/or services have been provided in accordance with the relevant contractual conditions. At 31 December 1999 the amount owed to trade creditors payable within 1 year represented 124 days calculated in proportion to the amounts charged during the year to that date (to 4 April 1999 - 136 days).

YEAR 2000

No "Year 2000" issues have emerged to date in relation to current and ongoing business. The company does not foresee any exceptional costs arising during the current financial year from "Year 2000" issues. The directors remain vigilant of the issue.

AUDITORS

Deloitte & Touche were appointed as auditors in the period. Resolutions will be proposed at the annual general meeting to reappoint Deloitte & Touche as auditors of the company and to authorise the directors to fix their remuneration. Deloitte & Touche were appointed as auditors in the period.

Riverside House Littlebrook Complex Littlebrook Manorway Dartford Kent DA21 5PZ

26 April 2000

Approved by the Board of Directors and signed on behalf of the Board by

Secretary

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the company to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS REPORT TO THE MEMBERS OF F K MULTISERVICES LIMITED

We have audited the financial statements on pages 6 to 16 which have been prepared under the accounting policies set out on pages 8 and 9.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the company consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the affairs of the company at 31 December 1999 and of its profit for the nine months ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte and Touche Chartered Accountants and Registered Auditors

Colmore Gate 2 Colmore Row Birmingham B3 2BN

26 April 2000

PROFIT AND LOSS ACCOUNT FOR THE NINE MONTHS ENDED 31 DECEMBER 1999

	Notes	ę	months ende	d 31 Dec '99	Year ended
		Continuing Business £000	Acquisitions £000	Total £000	4 Apr '99 Total £000
URNOVER	2	7,477	17,790	25,267	9,779
Cost of Sales		(5,781)	(13,401)	(19,182)	(6,994)
GROSS PROFIT		1,696	4,389	6,085	2,785
Administration Expenses Exceptional operating items		(1,221) (911)	(2,218) (543)	(3,439) (1,454)	(1,527 _] -
otal Administration expenses		(2,132)	(2,761)	(4,893)	(1,527)
PERATING PROFIT	3	(436)	1,628	1,192	1,258
ncome from fixed asset investment	6	_ 1	-	- 1	55 2
nterest payable	6	(1)	-	(1)	(2)
ROFIT ON ORDINARY ACTIVITIES EFORE TAXATION		(436)	1,628	1,192	1,313
ax on profit on ordinary activities	7			(559)	(407)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION					
ATTRIBUTABLE TO SHAREHOLDERS				633	906
Dividends	8			(394)	(906)
RETAINED PROFIT FOR THE YEAR RANSFERRED TO RESERVES				239	-

A statement of Total Recognised Gains and Losses is not presented as there have been no recognised gains of losses other than the profit for the nine months and the preceding year set out above. The comparative figures for the year ended 4 April 1999 were all derived from continuing operations.

BALANCE SHEET AS AT 31 DECEMBER 1999

- History History		9 months ended	Year ended
		31 Dec '99	4 Apr '99
	Notes	£000	£000
FIXED ASSETS	0	12,222	
Intangible Assets Tangible assets	9 10	3,129	2,077
Investment in associated and subsidiary undertakings	12	329	329
investment in associated and subsidially undertakings	12	020	020
		15,680	2,406
CURRENT ASSETS	40	405	995
Stocks	13	495	235
Debtors Cash at bank and in hand	14	11,527 1,141	4,670 739
Cash at bank and in hand		1,1-71	100
		13,163	5,644
CREDITORS FALLING DUE WITHIN ONE YEAR		(0.440)	(4.004)
Trade creditors	15	(2,410)	(1,221)
Sundry creditors	15	(20,683)	(1,770)
NET CURRENT (LIABILITIES) / ASSETS		(9,930)	<u>2,653</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		5,750	5,059
TOTAL ASSETS LESS CORRENT LIABILITIES		5,750	5,059
PROVISIONS FOR LIABILITIES AND CHARGES	17	(511)	(59)
NET ASSETS			
		5,239	5,000
CARITAL AND DECERVES			
CAPITAL AND RESERVES Called up share capital	18	5,000	5,000
Profit and loss account	19	239	5,000
Tront and 1000 dood.n.	.0		
TOTAL EQUITY SHAREHOLDERS' FUNDS	20	E 020	E 000
Equity Interest	20	5,239	5,000

These financial statements were approved by the Board of Directors on 26 April 2000.

Signed on behalf of the Board of Directors.

S B Hagerty Director

M Gaspano.

Director

1. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below:

CONVENTION

These financial statements have been prepared in accordance with the historical cost convention.

TURNOVER

Turnover comprises the invoiced value of goods and services charged to customers excluding value added tax.

TANGIBLE FIXED ASSETS AND DEPRECIATION

Depreciation is provided on a straight line basis calculated to write down their cost (or valuation) over their estimated useful economic lives at the following annual rates:

Leasehold property - Over the period of the lease

Hire Stock - 15% to 25% reducing balance and 33.33% straight line

Plant & Equipment - 12.5% to 33.3% Vehicles - 20% to 25%

Depreciation is charged on a monthly basis from the time of acquisition.

LEASED ASSETS

Fixed Assets held under finance lease and hire purchase contracts are capitalised and depreciated over their useful lives. The finance charges are allocated over the primary period of the lease in proportion to the capital element outstanding.

The costs of operating leases are charged to profit and loss account as they accrue.

FIXED ASSET INVESTMENTS

Investments and loans to subsidiary and associated undertakings are stated at cost less provision of any permanent diminution in value.

STOCKS

Stock is valued at the lower of cost and net realisable value.

PENSIONS

The company operates two pension schemes. The profit and loss charge for the money purchase scheme personal pension plan is the contributions which are due in the year. In relation to the Bandt plc defined benefit plan the profit and loss account is charged with the regular pension cost, which is a substantially level percentage of the current and expected future personable payroll based upon current actuarial assumptions. Variations in regular cost are amortised over the expected remaining service lives of the current employees. Any differences between the amounts contributed and the amounts charged to the profit and loss account are treated as either provisions or prepayments in the balance sheet.

GOODWILL

The goodwill in the company represented the excess of the fair value of the consideration given over the fair value of the identifiable net assets acquired. Goodwill arising on acquisition is recognised as an intangible asset and written off over its estimated useful life to a maximum of 20 years.

1. ACCOUNTING POLICIES (continued)

DEFERRED TAXATION

Provision is made and relief is taken at projected rates of taxation for timing differences between the treatment of certain items for taxation and for accounting purposes to the extent that liabilities or assets are likely to crystallise in the foreseeable future.

2. SEGMENTAL ANALYSIS

The Company's turnover consists of sales arising in the United Kingdom.

3. OPERATING PROFIT

ა.	OPERATING PROFIT		
		9 months	Year
		ended	ended
		31 Dec '99	4 Apr '99
		£000	£000
	Operating profit is arrived at after charging:		
	Depreciation		
	On owned assets	566	375
	On assets held under finance lease and hire purchase contracts	2	7
		_	,
	Amortisation of goodwill	451	-
	Rentals under operating leases		
	Hire of plant and machinery	334	137
	Other lease rentals	72	63
	Remuneration payable to auditors		
	Audit fees	13	16
	Additices	10	10
4.	EMPLOYEES	<u>N</u> umber	Number
٦.		Hamber	Marineci
	The average number employed by the company		
	(including directors) within each category of persons was:-		4-4
	Production	776	170
	Sales	4	-
	Administration	73	26
		853	196
		000	,00
		=	
	The costs incurred in respect of these employees	£000	£000
		2000	2000
	(including directors) were:-		
	Wages and salaries	12,031	4,161
	Social security costs	1,207	410
	Other pension costs	173	37
	•		
		13,411	4,608
		,	,

		9 months	Year
		ended	ended
		31 Dec '99	4 Apr '99
-	DIRECTORS	£000	£000
5.		256	224
	Aggregate emoluments	<u> 356</u>	231
	Contributions for directors under defined	10	N1:I
	contribution pension schemes	13	<u>Nil</u>
		Number	Number
	Number of directors who exercised share options	Number	Number
	In Bandt plc	6	Nil
	in ballat pic	=	1411
	Pension contributions		
	Number of directors to whom retirement benefits are		
	accruing under defined benefit schemes.	4	1
			<u> </u>
	Number of directors to whom retirement benefits are		
	accruing under defined contribution schemes.	2	Nil
	•		
	Highest paid director	£000	£000
	Aggregate emoluments		
		<u> </u>	<u>83</u>
	Defined contribution pension scheme:	_	
	Contributions for the period	7	Nil
	The highest paid director exercised Bandt Plc options in the period.	=	
3.	INCOME FROM FIXED ASSET INVESTMENTS		
	Dividends from subsidiary undertakings	-	55
	INTERPOT DAYARI F		
	INTEREST PAYABLE		(4)
	Bank loans and overdrafts	- (4)	(1)
	Finance lease charges	(1)	(1)
		(1)	(2)
	TAX ON PROFIT ON ORDINARY ACTIVITIES		
-	UK Corporation tax at 30% (4 April 1999 - 31%)	616	357
	Deferred taxation	(57)	50
		559	407
	The tax charge for the period is disproportionate due to the non-	deduction of	of
	goodwill amortised in the period.		
	DIVIDENDS		
	On ordinary shares at £1 each		
	Interim at nil p per share (4 April – 6.8p)	-	340
	Proposed Final at 7.8p per share (4 April – 11.3p per share)	394	<u>566</u>
		394	906
		=	

9.	INTANGIBLE FIXED ASSETS				
	Cost				£000
	Addition and cost at 31 December	1999			<u>12,673</u>
	Amortisation Charged in the period and at 31 De	<u>451</u>			
	Net book value at 31 December 1	999			<u>12,222</u>
	Net book value at 4 April 1999				
10,	A.TANGIBLE FIXED ASSETS				
		Land and Buildings	Hire Stock	Plant, equipment &	Total
		£000	£000	motor vehicles £000	£000
	COST				
	At 5 April 1999	187	1,493	1,070	2,750
	Additions at cost	39	370	578	987
	Group business transfers	291	-	844	1,135
	Disposals	(2)	-	(245)	(247)
	At 31 December 1999	515	1,863	2,247	4,625
	DEPRECIATION:		244	000	070
	At 5 April 1999	29	314	330	673 500
	Provided in period	15	242	311	568 364
	Group business transfers	12	-	349	361 (106)
	Disposals	-	-	(106)	(106)
			556	884	1,496
	At 31 December 1999				
	NET BOOK VALUE				
	31 December 1999				
	Owned assets	459	1,307	1,363	3,129
		459	1,307	1,363	3,129
	NET BOOK VALUE				
	4 April 1999	450	4 470	707	2.024
	Owned assets Assets under finance leases and	158	1,179	727	2,064
	hire purchase agreements	-	-	13	13
		158	1,179	740	2,077
			·		·

10B.FUTURE CAPITAL EXPENDITURE NOT PROVIDED FOR IN THE ACCOUNTS

No capital expenditure commitments were outstanding at 31st December 1999 (at 4 April 1999 – nil).

11. OPERATING LEASES

At 31 December 1999 the Company had annual commitments under non-cancelable operating leases as follows

	Land and Buildings		Of	her
	9 months ended 31 Dec '99	Year ended 4 Apr '99	9 months ended 31 Dec '99	Year ended 4 April '99
Committee out a suriain as	£000	£000	£000	£000
Commitments expiring: Within one year	-	-	184	6
In two to five years After five years	- 35	- 25	158 15	35
The ive years				
	35	25	357	41
			=	

The leases of land and buildings are subject to rent reviews at intervals of five years.

12. INVESTMENT IN ASSOCIATED AND SUBSIDIARY UNDERTAKINGS

	31 Dec '99 £000	4 Apr '99 £000
Subsidiary undertakings: Gross value at period end	329	329
Net book value at period end	329	329

The principal subsidiary undertakings are set out below. None of the shares relate to a listed investment. The subsidiary undertakings are wholly owned and incorporated in Great Britain.

In accordance with the provisions of Section 228 of The Companies Act 1985 the company is exempt from the obligation to prepare and deliver group accounts as the company is included in the audited consolidated accounts of its ultimate parent undertaking, Tilbury Douglas Plc, which is registered in England and Wales. Accordingly these statements present information about the company as an individual undertaking and not as a group.

In the opinion of the directors the aggregate value of the shares in and amounts owing from the company's subsidiary undertakings is not less than the total amount at which they are stated in the balance sheet.

Name of Undertaking	Country of Incorporation	Description of shares held	Proportion of nominal valve of issues shares held by company	
			% direct	
Brian Willey (Southern) Limited	Great Britain	Ordinary £1 shares	100	
Global Protect Limited	Great Britain	Ordinary £1 shares	100	

The principal business activities of these subsidiary undertakings are:-

- (i) Brian Willey (Southern) Limited the provision of industrial painting
- (ii) Global Protect Limited the provision of industrial services including abrasive blasting, painting and fire protection- now dormant.

13. STOCKS	31 Dec '99 £000	4 Apr '99 £000
Goods held for resale Materials	191 304	- 235
	495	235

The replacement cost of stock is not materially different from the amounts stated in the accounts.

14. DEBTORS

Amounts recoverable on contracts Trade debtors Amounts owed by subsidiary and fellow subsidiary undertakings Other debtors Prepayments and accrued income Dividends receivable	1,674 8,215 1,372 106 160	424 2,014 1,684 29 464 55
	11,527	4,670

For April 1999 the amounts due from Bandt plc and other group companies have been re-classified in line with Tilbury Douglas Plc policy of treating settlement as due on demand.

15. SUNDRY CREDITORS

Finance leases and hire purchase creditors	3
Amounts owed to parent undertaking 13,340	-
Amounts owed to subsidiary and to	
fellow subsidiary undertakings 3,252	12
Other creditors 338	-
Corporation tax 784	167
Other taxation and social security 2,210	742
Advance payments on contracts 9	-
Accruais 356	280
Dividends 394	566
20,683	1,770

For April 1999 the amounts due from Bandt plc and other group companies have been re-classified in line with Tilbury Douglas Plc policy of treating settlement as due on demand.

16. ACQUISITIONS

From 5th April 1999 following the purchase of the assets and trade of the industrial services business from fellow group subsidiaries, the following assets and liabilities were acquired.

	Book
	Value
Fixed exacts	£000
Fixed assets	707
Tangible assets	767
Current assets	
Stock	54
Debtors	4,415
Cash at bank and in hand	47
	4,516
	.,
Total assets	5,283
i olai assels	5,265
[:=L :)(x)	
Liabilities	(4.000)
Trade and other creditors	(1,092)
Deferred Taxation	(68)
Net assets	4,123
Goodwill	12,673
	16,796
Satisfied by:	
Cash	14,467
Deferred consideration	2,329
	16,796
	

Of the goodwill arising on the acquisitions of £12,673,000 a value of £451,000 was amortised in the period to 31st December 1999.

		31 Dec '99 £000	4 Apr '9: £000
17.	PROVISION FOR LIABILITIES AND CHARGES	2000	200
	Deferred taxation	70	59
	Other provisions (for costs of reorganisation)	441	
		511	59
	Deferred taxation – provided		
ı)	Movement in period	50	
	5 th April 1999 Credit for the period	59 (57)	
	Transfers on acquisition	(57) 68	
	Transiers on adquisition		
		70	
)	The source of the balance on deferred Tax account is as follows:		
	Accelerated capital allowances	70	59
		70	59
			·
	Other provisions Charged in the period	1454	
	Expended in the period	1013	
		<u>441</u>	
18.	CALLED UP SHARE CAPITAL		
	Authorised		
	Ordinary shares of £1 each	10,000	
			10,000
	Allestee of enough faith, maid		10,000
	Allotted and fully paid Ordinary shares of £1 each	5.000	10,000 5,000
9.	Allotted and fully paid Ordinary shares of £1 each	5,000	5,000
			5,000
	Ordinary shares of £1 each PROFIT AND LOSS ACCOUNT 5 April 1999		5,000
	Ordinary shares of £1 each PROFIT AND LOSS ACCOUNT		5,000
	Ordinary shares of £1 each PROFIT AND LOSS ACCOUNT 5 April 1999		5,000
	Ordinary shares of £1 each PROFIT AND LOSS ACCOUNT 5 April 1999 Retained profit for the nine months	239	5,000

	31 Dec '99	4 Apr '99
	£000	£000
20. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS	·	
Profit attributable to shareholders	633	906
Dividends	<u>(394)</u> 239	<u>(906)</u> -
Capital subscribed	-	4,999
Movement in period	239	4,999
Opening shareholders' funds	5,000	1
Closing shareholders' funds	5,239	5,000

22. CONTINGENT LIABILITIES

At 31 December 1999 there were contingent liabilities in respect of guarantees given in the ordinary course of business

23. CASH FLOW STATEMENT

The company is not presenting a cash flow statement. It has taken advantage of the exemption contained in financial Reporting Standard 1 (revised) – Cash Flow Statements, as the ultimate parent undertaking, Tilbury Douglas Plc, has included a consolidated cash flow statement in the group accounts.

24. ULTIMATE PARENT UNDERTAKING AND RELATED PARTY TRANSACTIONS

The company's immediate parent undertaking is Fincham Insulations Limited. Following the takeover of Bandt plc on 10 August 1999 the ultimate parent undertaking and ultimate controlling party is Tilbury Douglas Plc, which is incorporated in Great Britain. The Group accounts of Tilbury Douglas Plc are available from Companies House, Crown Way, Maindy, Cardiff CF4 3UZ.

The company had taken advantage of the exemption contained in Financial Reporting Standard 8 – Related Party Transactions not to report transactions with investee companies in the Tilbury Douglas Group which are eliminated in the consolidated financial statements of Tilbury Douglas Plc.