

Report and Consolidated Financial Statements

30 November 1994





## REPORT AND FINANCIAL STATEMENTS 1994

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## **REPORT AND FINANCIAL STATEMENTS 1994**

## OFFICERS AND PROFESSIONAL ADVISERS

## **DIRECTORS**

R M Anderson

S H Curran

M R Kargula

JE Kasputys

S A Herman

## **SECRETARY**

D M Warren FCIS

#### REGISTERED OFFICE

Monmouth House 58-64 City Road London EC1Y 2AL

#### **BANKERS**

Barclays Bank PLC Cheapside Business Centre Atlas House 1/7 King Street London EC2V 8AU

#### **AUDITORS**

Touche Ross & Co. Chartered Accountants Hill House 1 Little New Street London EC4A 3TR

# Touche Ross Beloitte Touche Tohmatsu International

## PRIMARK INFORMATION SERVICES UK LIMITED

## NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of the Company for 1994 will be held at Monmouth House, 58-64 City Road, London EC1Y 2AL on Tuesday 14 February 1995 at 12.00 am for the following purposes:

Resolution 1

To receive the report of the Directors and the Accounts for the year ended 30 November 1994.

Resolution 2

To re-appoint as auditors of the Company Touche Ross & Co. and to authorise the Directors

to fix their remuneration.

By order of the Board

D M Warren Secretary

14 February 1995

Monmouth House 58-64 City Road London EC1Y 2AL



#### **DIRECTORS' REPORT**

The directors present their annual report and the audited consolidated financial statements for the year ended 30 November 1994 of Primark Information Services UK Limited.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **ACTIVITIES**

The Company is a parent company holding shares in Datastream Group Limited. Datastream Group Limited and its subsidiaries provide computer-based information and computerisation services - both on-line and in printed form - including investment research, investment accounting and portfolio valuations, together with analysis and graphics capabilities. These services are supported by databases giving international coverage of securities, companies, interest rates, exchange rates, financial futures, commodities and economic indices. The services are supplied throughout the United Kingdom, Continental Europe, North America and various countries in the Far East to stockbrokers, banks, pension funds, unit trusts, investment trusts and insurance companies. They are used by fund managers, financial analysts, economists and corporate planners. Datastream International Limited, the operating company, has a branch in The Netherlands.

#### RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £3,464,000 (1993 - loss £873,000). The directors do not recommend the payment of any dividend (1993 - £nil). This leaves a retained profit of £3,464,000 (1993 - loss £873,000) to be taken to a deficit brought forward of £2,598,000 (1993 - £1,725,000) leaving reserves carried forward of £866,000 (1993 - deficit of £2,598,000).

#### REVIEW OF BUSINESS

The results for the year are set out on page 7. The Group continued to serve its clients with its established investment research and fund management services throughout the year to 30 November 1994.

There were improved trading conditions in the UK and sales through distributors outside the UK, especially America and the Far East continued to show reasonable growth.

Investment has continued in both the investment research and fund management services to ensure future customer demands are satisfied.



#### DIRECTORS' REPORT

#### DIRECTORS

The directors of the Company who served throughout the year ended 30 November 1994 (except where stated) were as follows:

JE Kasputys

S H Curran

M R Kargula

A L Helman

(retired 31 January 1995)

R M Anderson

S A Herman

(appointed 31 January 1995)

#### **DIRECTORS' INTERESTS**

The directors of the Company as at 30 November 1994 had no disclosable interests in the shares or debentures of any Group company. There have been no changes since the balance sheet date.

#### FIXED ASSETS

Details of the movement in fixed assets during the year to 30 November 1994 are given in notes 9, 10 and 11 to the accounts.

#### CHARITABLE CONTRIBUTIONS

The contributions made by the Group during the year for charitable purposes were £6,000 (1993 - £6,000).

#### EMPLOYMENT POLICIES

It is the policy of the Group not to discriminate in respect of ethnic origin, religion, sex or disability.

Recruitment and promotion are on the basis of ability, experience and capability relevant to successful performance of a specific job, and of potential for further development.

It is the Group's policy to offer equal opportunity to disabled persons applying for vacancies having regard to their aptitudes and abilities in relation to the jobs for which they apply.

As far as possible arrangements are made to continue the employment of those employees who have become disabled during the course of their employment with the Group. In all instances consideration is given to arranging appropriate training facilities or providing special aids where necessary. It is the Group's policy to provide disabled persons with the same opportunities for training, career development and promotion that are available to all employees within the limitations of the Group.

The Group believes in the development of effective communication with its employees. It is our aim to maintain and improve arrangements already in existence and to introduce additional measures where considered desirable. The Group operates a discretionary bonus scheme covering all employees, the amount of the bonus being determined by, amongst other factors, the financial performance of the Group.

An Inland Revenue approved Profit Related Pay Scheme has been introduced to the Group with effect from 1 December 1993.

With effect from 1 February 1994 all eligible UK based employees of the Group are entitled to participate in the Primark Corporation Employee Stock Purchase Plan



## **DIRECTORS' REPORT**

## INSURANCE OF DIRECTORS

The Group maintains insurance for the Company's directors in respect of their duties as directors of the Company.

## **AUDITORS**

Touche Ross & Co. have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

D M Warren Secretary

14 February 1995



#### **Chartered Accountants**

Touche Ross & Co. Hill House 1 Little New Street London EC4A 3TR

Telephone: National 0171 936 3000 International + 44 171 936 3000 Telex: 884739 TRLNDN G Fax (Gp. 3): 0171 583 8517

LDE: DX 599

## **AUDITORS' REPORT TO THE MEMBERS OF**

## PRIMARK INFORMATION SERVICES UK LIMITED

We have audited the financial statements on pages 7 to 21 which have been prepared under the accounting policies set out on pages 12 and 13.

## Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 30 November 1994 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Torcho Ross & G.

15 February 1995

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## CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 30 November 1994

	Note	£'000	1994 £'000	£'000	1993 £'000
TURNOVER	2		56,251		30,955
Staff costs	3	23,419	<b>,</b>	12,010	
Depreciation	4	3,393		1,760	
Amortisation of intangibles	9	3,169		2,404	
Other operating costs		16,386		12,639	
			(46,367)		(28,813)
OPERATING PROFIT			9,884		2,142
Interest receivable and similar income	5		45		51
			9,929		2,193
Interest payable and similar charges	5		(3,315)		(2,157)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	4		6,614		36
Tax on profit on ordinary activities	6		(3,150)		(909)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION			3,464		(873)
Retained loss brought forward			(2,598)		(1,725)
Retained profit/(loss) carried forward			866		(2,598)

All income is derived from continuing operations.

All gains and losses for the year are reflected in the profit and loss account.



## CONSOLIDATED BALANCE SHEET 30 November 1994

	Note	£'000	1994 £'000	£'000	1993 £'000
FIXED ASSETS Intangible assets Tangible assets Investments	9 10 11		74,904 9,116 1		78,073 8,402 1
CURRENT ASSETS Debtors Cash at bank and in hand	12	13,809 846	84,021	13,361 816	86,476
		14,655		14,177	
CREDITORS: amounts falling due within one year	13	(54,429)		(60,673)	
NET CURRENT LIABILITIES			(39,774)		(46,496)
TOTAL ASSETS LESS CURRENT LIABILITIES			44,247		39,980
CREDITORS: amounts falling due after more than one year	14		(2,025)		(1,007)
PROVISIONS FOR LIABILITIES AND CHARGES	15		(119)		(334)
			42,103		38,639
CAPITAL AND RESERVES				•	
Called up share capital Share premium Additional paid in capital Profit and loss account	16 16 16		1 38,471 2,765 866		1 38,471 2,765 (2,598)
EQUITY SHAREHOLDERS' FUNDS			42,103		38,639

These financial statements were approved by the Board of Directors on 14 February 1995.

Signed on behalf of the Board of Directors

R M Anderson

Director



## COMPANY BALANCE SHEET 30 November 1994

	Note	£'000	1994 £'000	£'000	1993 £'000
FIXED ASSETS					
Intangible assets	9		3,342		5,713
Investments	11		36,525		35,486
Loans to subsidiaries	11		40,984		40,984
			80,851		82,183
CURRENT ASSETS			55,551		02,105
Debtors	12	1,747		11,628	
Cash at bank and in hand				1	
		1,747		11,629	
CREDITORS: amounts falling due within one year	13	(1,477)		(2,955)	
NET CURRENT ASSETS			270		8,674
TOTAL ASSETS LESS CURRENT LIABILITIES			81,121		90,857
CREDITORS: amounts falling due					
within one year	14		(37,199)		(43,332)
			43,922		47,525
CAPITAL AND RESERVES					
Called up share capital	16		1		1
Share premium	16		38,471		38,471
Additional paid in capital	16		2,765		2,765
Profit and loss account			2,685		6,288
EQUITY SHAREHOLDERS' FUNDS			43,922		47,525

These financial statements were approved by the Board of Directors on 14 February 1995.

Signed on behalf of the Board of Directors

R M Anderson

Director





## CONSOLIDATED CASH FLOW STATEMENT Year ended 30 November 1994

	Note	£'000	1994 £'000	£'000	1993 £'000
Net cash inflow from operating activities	18		18,110		10,101
Returns on investments and servicing of finance Interest received Interest paid Interest element of finance lease rentals		45 (3,536) (150)		51 (1,904) (100)	
Net cash outflow from returns on investments and servicing of finance			(3,641)		(1,953)
Taxation UK corporation tax paid Overseas tax paid		(3,256)		(870) (339)	
Tax paid			(3,955)		(1,200)
Investing activities Payments to acquire tangible fixed assets Purchase of subsidiary undertaking (net of cash acquired) Sale of plant and machinery	19	(4,607) - 583		(2,678) 299 72	
Net cash outflow from investing activities			(4,024)	···	(2,307)
Net cash inflow before financing		=	6,490	•	4,632
Financing Capital contribution from parent company Repayments of secured borrowing Capital element of finance lease rental payments New lease proceeds		8,181 692 (1,825)		(227) 4,332 981 (609)	
Net cash inflow from financing			7,048		4,477
(Decrease)/increase in cash and cash equivalents	20	-	(558)	•	155
		=	6,490	=	4,632





## RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS Year ended 30 November 1994

Profit/(In and the late)	1994 £'000	1993 £'000
Profit/(loss) attributable to members of the company  Capital subscribed	3,464	(873)
Net increase in shareholders' funds		29,909
Opening shareholders' funds	3,464 38,639	29,036 9,603
Closing shareholders' funds	42,103	38,639



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

## Accounting convention

The financial statements are prepared under the historical cost convention.

## Basis of consolidation

The consolidated accounts include those of the Company and its subsidiaries. The effects of intercompany transactions have been eliminated.

#### Turnover

Turnover represents the amounts earned on sales invoiced for services rendered and publications, and is exclusive of value added tax.

## Revenue billed in advance

Revenue billed in advance represents amounts invoiced for services which relate to future accounting periods. These amounts are released to revenue in the accounting periods to which they relate.

## Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation. Assets are depreciated on a straightline basis over their estimated useful lives which are as follows:

Company equipment and office equipment 5 years Motor vehicles 3 or 4 years Leasehold improvements 10 years

Depreciation is charged on a monthly basis with full charge in the month of purchase and nil in the month of disposal.

#### Investments

Investments are stated at the lower of cost and net realisable value.

## Leased assets

(i) Operating leases

Rentals applicable to operating leases are charged to the profit and loss account as incurred.

(ii) Finance leases

> Assets acquired under finance leases are capitalised. The depreciation charge is on a straight line basis over the shorter of the effective period of the lease and the asset's estimated useful life.

## Research and development expenditure

All research and development expenditure is written off in the period in which it is incurred.

Goodwill arising on consolidation is amortised over its estimated useful economic life of 40 years through the profit and loss account.

## Other intangible assets

Covenants not to compete are amortised over their contracted lives of 3 and 10 years.

#### Rates of exchange

The assets, liabilities and results of branches and subsidiaries in foreign currencies are translated into sterling at the rates of exchange ruling at the end of the year.



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 1. ACCOUNTING POLICIES (continued)

#### Deferred tax

Tax deferred through income and expenditure being recognised for tax purposes in differing periods from those used for accounting purposes is accounted for to the extent that it is probable that a liability will crystallise. Provision is made at the rate which is to be applied when the liability is expected to crystallise.

## Pension scheme costs

The pension scheme costs charged in these accounts comprise regular pension costs which are estimates based on actuarial advice.

## 2. TURNOVER

The geographical analysis of turnover is:

		1994 £'000	1993 £'000
United Kingdom		35,892	20,534
Rest of Europe		13,240	7,037
North America		2,591	1,164
Far East		4,528	2,220
		56,251	30,955
INFORMATION REGA	RDING DIRECTORS AND EMPLOYEES		
Employment costs include	ling	1994	1993
executive directors:		£'000	£'000
Wages and salaries		20,928	10,618
Social security costs		1,281	744
Other pension costs		1,210	648
		23,419	12,010
Directors' remuneration			<del></del>
Aggregate remuneration, i	ncluding pension contributions	387	126
Remuneration, excluding p Chairman	pension contributions		<del></del>
Highest paid director		-	-
Chairman and highest paid	director	133	-
manual magnesic pure		<u>-</u>	78
Number of other directors	within ranges	No.	No.
£ 0 - £ 5,0		2	2
£ 45,001 - £ 50,0		2	3 1
£ 105,001 - £110,	000	1	-
	sons employed by the Company during the year was:	<del></del>	
The average number of per	- · · · · · · · · · · · · · · · · · · ·		
Diffied Williguom	The point was.	611	578
The average number of per United Kingdom Rest of Europe	They among the year way.	611 22	578 19



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 4. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

		1994	1993
	Drofft an audino and the desired	£'000	£'000
	Profit on ordinary activities before taxation is stated after charging/(crediting		
	Operating lease rentals relating to: Equipment and vehicles		
	Buildings	63	32
	Amortisation of intangible fixed assets	1,585	832
	Depreciation of tangible fixed assets	3,169	2,404
	Profit/loss on disposal of tangible fixed assets	3,393	1,760
	Auditors'remuneration:	(83)	57
	Audit fees		
	Non-audit related fees	32	30
	Exchange (gain)/loss	89	149
		(1,576)	2,866
5.	TATTED Earn	<del></del>	<del> </del>
٥,	INTEREST		
		1994	1993
		£'000	£'000
	Interest receivable and similar income:	2 000	£ 000
	From bank deposits	45	51
	Interest payable and similar charges:		
	Under finance leases	150	91
	To group companies	3,129	667
	Bank loans	· -	1,334
	Other	36	65
		<del></del>	
		3,315	2,157
6.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		1994	1993
		£'000	£'000
	UK corporation tax at 33% (1993 - 33%)		
	Less: double tax relief	3,000	1,081
		(699)	(379)
		2,301	702
	Netherlands corporation tax at 35% (1993 - 35%)	391	184
	Japanese withholding tax at 10%	302	170
	Other foreign tax	6	25
	Deferred tax	(175)	(172)
	Under provision for previous years	325	-
		3,150	909

The effective tax rate differs from 33% due to permanently disallowable items being charged and credited to the profit and loss account.



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 7. PARENT COMPANY PROFIT AND LOSS ACCOUNT

As permitted by section 230 of the Companies Act 1985, the parent company's profit and loss account has not been included in these accounts. Of the consolidated profit for the year, the amount dealt with in the accounts of the parent company is a loss of £3,603,000 (1993 - profit of £8,013,000).

## 8. PENSION SCHEME COSTS

The Company operates a non-contributory pension scheme, membership of which is voluntary. Members may opt for either final salary or money purchase benefits and may make additional voluntary contributions outside the scheme. The assets of the scheme are held separately from those of the company and are invested with trustee administered independent funds. Life assurance and permanent disability cover is provided for all employees. Only the UK based employees are eligible to participate in the scheme.

The scheme is actuarially valued every three years, the last valuation date was 31 March 1992. At this date the market value of the assets of the scheme was £6,553,600. This valuation, which reported that the scheme was adequately funded, was determined using the projected unit credit method. The main assumptions were:

9.0% return on investment

7.0% growth in earnings

The valuation reported that there was a discontinuance funding level of 99%. The Company's actuaries advised that contribution should be made to the scheme with effect from April 1992 and accordingly contributions were made.

## 9. INTANGIBLE ASSETS

#### Goodwill

This represents goodwill arising on the acquisition of Datastream Group Limited and its subsidiaries.

#### Covenants

Within the sale and purchase agreement for the acquisition of Datastream Group Limited and its subsidiaries, the Company paid a premium to prevent the former owner competing directly in Datastream's markets.

Cost	Group Goodwill £'000	Covenants £'000	Total £'000	Company Covenants £'000	Total £'000
As at 1 December 1993 Disposal to a group company	73,431	7,268	80,699	7,269 (1,723)	7,269 (1,723)
As at 30 November 1994	73,431	7,268	80,699	5,546	5,546
Amortisation As at 1 December 1993 Charge for the year Disposal to a group company	1,071 1,836	1,555 1,333	2,626 3,169 -	1,555 1,333 (684)	1,555 1,333 (684)
As at 30 November 1994	2,907	2,888	5,795	2,204	2,204
Net book value As at 30 November 1994	70,524	4,380	74,904	3,342	3,342
As at 30 November 1993	72,360	5,713	78,073	5,713	5,713



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 10. TANGIBLE ASSETS

Cost	Leasehold improve- ments £'000	Computer equipment £'000	Office equipment £'000	Motor vehicles £'000	Total £'000
At I December 1993 Additions Disposals Reclassifications	2,725 341 (98) 799	15,305 3,458 (902) 189	1,694 369 (53) (988)	1,070 439 (351)	20,794 4,607 (1,404)
At 30 November 1994	3,767	18,050	1,022	1,158	23,997
Depreciation At 1 December 1993 Charge for the year Disposals and write-offs Reclassifications	668 609 (6) 203	10,300 2,460 (504) 87	711 92 (49) (290)	713 232 (345)	12,392 3,393 (904)
At 30 November 1994	1,474	12,343	464	600	14,881
Net book value At 30 November 1994 At 30 November 1993	2,293	5,707	558	558	9,116
	2,057	5,005	983	357	8,402

Computer and office equipment with net book value of £3,093,417 (1993 - £2,901,641) and depreciation charged in the year of £1,644,895 (1993 - £837,000) were subject to finance leases at 30 November 1994.

## 11. FIXED ASSET INVESTMENTS

#### Group

The Company owns 5% of the equity share capital of Datastream International (Italy) Srl, an Italian company.

#### Company

Equity Investment at 30 November 1994 consisted of 100% of the issued share capital of Datastream Group Limited which is registered in England and Wales.

	Group Equity investment £'000	Company Equity investment £'000	Loans £'000	Total £'000
As at 1 December 1993 Additions	1	35,486 1,039	40,984	76,470 1,039
As at 30 November 1994	1	36,525	40,984	77,509



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 12. DEBTORS

	The Company 1994 £'000	The Group 1994 £'000	The Company 1993 £'000	The Group 1993 £'000
Trade debtors Amounts owed by group companies Other prepayments	1,747	11,470 1,390 949	10,000 1,628	10,602 1,935 824
	1,747	13,809	11,628	13,361

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	The Company 1994 £'000	The Group 1994 £'000	The Company 1993 £'000	The Group 1993 £'000
Bank loans and overdrafts Obligations under finance leases Trade creditors Amounts owed to group companies Taxation Social security Revenue billed in advance	- - - 1,477 - -	950 652 8,675 32,691 2,607 392 8,462	197 2,758 - -	362 537 6,833 43,307 2,176 328 7,130
	1,477	54,429	2,955	60,673

## 14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	The Company 1994 £'000	The Group 1994 £'000	The Company 1993 £'000	The Group 1993 £'000
Obligations under finance leases Amount owed to parent company	37,199	2,025	43,332	1,007
	37,199	2,025	43,332	1,007





## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 15. PROVISIONS FOR LIABILITIES AND CHARGES

		The Company 1994 £'000	The Group 1994 £'000	The Company 1993 £'000	The Group 1993 £'000
	This amount represents deferred tax fully provided at 33% (1993 - 33%) Accelerated capital allowances Short term timing differences	- 	67 52 119	-	(119) 453
16.	CALLED UP SHARE CAPITAL		=====	1994	1993
	Authorised 50,000,000 ordinary shares of £1 each		=	£'000 50,000	£'000 50,000
	Called up, allotted and fully paid 1,000 ordinary shares of £1 each Additional paid in capital		=	1 =	1
	Share premium		= =	2,765 38,471	2,765



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 17. COMMITMENTS AND CONTINGENT LIABILITIES

Finance lease commitments: The Group had net obligations under finance leases as set out below:		1994 £'000	1993 £'000
Due within one year		652	537
Due within two to five years		2,025	
Over five years		2,023	1,007
- · · · · <b>y · · · · ·</b>		<u> </u>	
		2,677	1,544
Operating lease commitments: At 30 November 1994 the Group had annual commitments under non-cancellable leases as set out below			
	Equipment		
	and		
	vehicles	Building	Total
	£'000	£'000	£'000
Operating leases which expire:			
Within one year	63	-	63
Within two to five years	_	31	31
Over five years	-	1,506	1,506

At 30 November 1994 the Group had annual commitments under non-cancellable leases of £nil (1993 - £nil).

## Capital commitments and contingent liabilities

There were no capital commitments or contingent liabilities at 30 November 1994 (1993 - £nil).

## 18. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	1994 £'000	1993 £'000
Operating profit	9,884	2,142
Depreciation and amortisation charges	6,562	4,164
(Profit)/loss on sale of fixed assets	(83)	57
Increase in debtors	(448)	(3,709)
Increase in creditors	2,195	7,447
Net cash inflow from operating activities	18,110	10,101



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 19. PURCHASE OF SUBSIDIARY UNDERTAKING

		1994 £'000	1993 £'000
	Net assets acquired:	2000	£ 000
	Tangible fixed assets	_	7,614
	Debtors	-	53,016
	Cash at bank and in hand	_	299
	Creditors	-	(51,531)
	Deferred tax	<u>-</u>	(565)
		-	8,833
	Goodwill	-	73,431
		_	82,264
	Satisfied by:		
	Shares allotted in period ended 30 November 1992		0.044
	Cash payment in period ended 30 November 1992	•	8,963
	Shares allotted during the year ended 30 November 1993	-	43,793
	and the second during the year ended 50 November 1995	<del></del>	29,508
		<del>-</del>	82,264
	Analysis of net outflow of cash and cash equivalents in respect of the purchase of	of subsidiary under	takings:
	Cash consideration	,	
	Cash at bank and in hand acquired	-	(299)
	Net and Co. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.		
	Net outflow of cash and cash equivalents in respect of		
	purchase of subsidiary undertakings	-	(299)
20.	ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURI	NG THE YEAR	
			4000
		1994 £'000	1993
		£.000	£'000
	Balance at 1 December	454	-
	Net cash (outflow)/inflow	(558)	155
	Cash acquired on acquisition of subsidiary		299
	,		



## NOTES TO THE ACCOUNTS Year ended 30 November 1994

## 21. ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

	1994 £'000	1993 £'000	Change in year £
Cash at bank and in hand Bank overdraft Cash acquired on acquisition of subsidiary	846 (950) -	816 (362) (299)	30 (588) 299
	(104)	155	(259)

## 22. ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	Year to 30 November 1994		
	Share capital (including share premium) £'000	Loans and finance lease obligations	
Balance at 1 December 1993 Inception of new finance leases	41,237	1,544 1,133	
Balance at 30 November 1994	41,237	2,677	

## 23. ULTIMATE PARENT COMPANY

The company's ultimate parent company is Primark Corporation, a company incorporated in the USA. Copies of Primark Corporation's account can be obtained from the Company Secretary at Datastream International Limited, 58-64 City Road, London EC1Y 2AL.