Registered number: 2695921

# VUR Village Hotels Limited

Report and Financial Statements

For the year ended 31 December 2015



# **Company Information**

**Directors** 

C J Brenan G R Davis

بالتقايد

Registered number

2695921

Registered office

1st Floor Lakeview 600 Lakeside drive Centre Park Warrington WA1 1RW

Independent auditors

Ernst & Young LLP 100 Barbirolli Square Manchester

M2 3EY

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# **VUR Village Hotels Limited**

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# Strategic report For the year ended 31 December 2015

The directors present their strategic report for the year ended 31 December 2015.

#### **Business review**

The Group made a profit after taxation of £53,005,000 (2014: £68,011,000) which included £23,233,000 not credit reversal of prior year impairment losses (2014: £47,191,000 net credit) in respect of tangible fixed asset revaluations.

At 31 December, the directors valued the Group's hotel property portfolio at £527,840,000 (2014: £495,674,000), an uplift of 6.5% on the prior year.

The Group generated a cash inflow from operations of £10,133,000 (2014: £27,881,000)

#### Operating review

|                                     | Year ended<br>31 December<br>2015 | Year ended<br>31 December<br>2014 |
|-------------------------------------|-----------------------------------|-----------------------------------|
| Revenue                             | £180.0m                           | £160.9m                           |
| Occupancy for the period            | 78.0%                             | 77.5%                             |
| Average dialy room rate (ADR)       | £68.85                            | £65.75                            |
| Revenue per available room (RevPAR) | £53.71                            | £50.94                            |
| No of bedrooms at period end        | 3,491                             | 3,251                             |

# At 31 December 2015 Village Hotel Club operated 28 hotels at the following locations:

| Aberdeen                      | Farnborough              | Nottingham            |
|-------------------------------|--------------------------|-----------------------|
| Ashton Moss                   | Glasgow (opened 13 July) | St David's nr Chester |
| Blackpool                     | Hyde                     | Solihull              |
| Bournemouth                   | Hull                     | Swansea               |
| Bury                          | Leeds North              | Swindon               |
| Cardiff                       | Leeds South              | Walsall               |
| Cheadle                       | Liverpool                | Warrington            |
| Coventry                      | London Watford           | Wirral                |
| Dudley                        | Maidstone                |                       |
| Edinburgh (opened 18 January) | Newcastle                | •                     |

For the twelve months to 31 December 2015, the Group generated sales of £180,015,000 and an operating profit of £53,812,000.

Progress in 2015 has been positive.

The year began with the restructuring of the Central Office function, removing positions which were a legacy of the previous De Vere 'Group' days. The operational management structure was also bolstered by the creation of Senior General Management positions with explicit responsibility for driving re defined brand operational standards.

January saw the opening of the second Scottish new build (Edinburgh) with our third new build at Glasgow opening in July 2015

Very early in 2015 new pub, restaurant and banqueting menus were re launched, which has resulted in improved guest feedback across all F&B outlets.

# Strategic report For the year ended 31 December 2015

Following the streamlining and repositioning of subscriptions pricing, this year has seen a year a turnaround in performance of our Fitness Clubs and a year on year improvement in both joiners and leavers.

In Quarter 3, our Phase I refurbishment of existing properties commenced which included the creation of additional premium bedrooms.

All in all, it has been a positive year and one in which our trading performance has delivered some excellent results and many seeds of change have been sown.

#### Strategy

Membership - to restore membership status as treasured customers and in doing so provide membership growth.

Technology - to upgrade and integrate all of our IT systems to deliver efficiencies and provide the services that customers and members expect.

Refurbishment - to provide significant reinvestment in our existing estate to ensure we deliver a market leading guest experience.

New builds - to re engineer our new build model to enable Village to enhance expansion opportunities.

#### **Business risks**

As well as reviewing performance and considering strategy, directors and senior management identify business risks and ensure that risk mitigation plans and controls are in place. The principal risks faced by the business are:

- Financial loss with a large number of geographically dispersed business operations, the Group is continuously exposed to the risk of financial loss and the directors seek to mitigate these risks by providing clear guidelines and operating standards. These are codified in a Group Financial Control manual which ensures that management understand what is expected of them in this context. The Group's internal audit function visits every location at least annually and reports back to both front line management and to the Group's Finance Director. The Group has also formalised its risk management processes with a detailed risk control framework.
- Personal health, safety and security thousands of people stay at our hotels and visit our leisure facilities every
  day. The Group employs a team of health and safety professionals to ensure that robust processes are in place at all
  times to protect our customers and staff, whose wellbeing is our paramount concern.
- UK Economy The Group's fortunes are significantly influenced by the level of UK economic activity. The
  Group's businesses are all subject to a regular and comprehensive cycle of budgeting, forecasting and peer Group
  competitive analysis that facilitates early action if problems arise.

#### Treasury policies

Funding requirements are provided by VUR Holdings (UK) Limited and its subsidiaries VUR Mezzanine I (UK) Limited and VUR Investment (UK) Limited.

# Foreign exchange risk

The Group's trading exposure to currencies other than Sterling has been and remains extremely limited as would be expected for a Group whose trading activities are all UK based. The Group does not use derivatives to manage its currency exposure.

Strategic report
For the year ended 31 December 2015

#### Credit risk

The Group's objective is to reduce the risk of financial loss due to a counter party's failure to honour its obligations. Standard payment terms are quoted to customers for contracts. Credit control procedures are performed in line with Group guidelines. The age and quantum of individual debts are monitored to ensure that the Group's exposure to potential bad debts is not significant.

### Going concern

Borrowing facilities granted to the Group's parent entities VUR Investment (UK) Limited and VUR Mezzanine I (UK) Limited are secured against properties owned and operated by the Group. Borrowing facilities granted to the Group's parent entity VUR Holdings (UK) Limited are unsecured.

The Group's parent undertaking VUR Holdings (UK) Limited has agreed to provide continuing financial support to enable the Group to meet its liabilities as they fall due.

After making enquiries the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

This report was approved by the board on

25 APRIL 2016

and signed on its behalf.

C J Brenan Director

# Directors' report For the year ended 31 December 2015

The directors present their report and the financial statements for the year ended 31 December 2015.

#### Principal activity

The principal activity of the Company is that of a holding company.

At 31 December 2015, the Company and all of its subsidiaries were wholly owned subsidiaries of VUR Holdings (UK) Limited. These financial statements present the consolidated results and financial position for VUR Village Hotels Ltd and its subsidiaries ("the Group").

### Results and dividends

The profit for the year, after taxation, amounted to £53,005,000 (2014 - £68,011,000). The result includes a reversal of prior year impairment losses of £23,233,000 (2014: £47,191,000).

The directors do not recommend the payment of a final dividend (2014: £398,991,000).

#### **Directors**

The directors who served during the year were:

C J Brenan

G R Davis

# Matters covered in the strategic report

The Group's key business and financial instrument risks are disclosed within the Strategic report.

## **Employees**

The Group is committed to employee involvement throughout the business and seeks to keep employees informed about the Group's progress and affairs by way of various internal communications.

The Group is a strong supporter of equal opportunities in all aspects of employment, including recruitment and encouragement of employees to develop their full potential regardless of gender, marital status, social class, age, colour, national or ethnic origin, religious belief, sexual orientation or disability. The Group welcomes applications for employment from disabled persons and gives such applications full and fair consideration. The Group is proactive in providing training and career development for all employees.

The Group has implemented appropriate procedures to ensure that we comply with the provisions of the Bribery Act which became law in July 2011.

#### Health and safety

The health and safety of guests and staff continues to be of fundamental importance to the Group and the Group's risk management processes remain and integral part of everyday work activity.

Directors' report For the year ended 31 December 2015

#### Directors' responsibilities statement

The directors are responsible for preparing the Group strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

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Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under Company law the directors must not approve the financial statements unless satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed
  and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will
  continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the Company and the Group's auditors
  are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditors are aware of that information.

#### **Auditors**

Ernst & Young LLP, have expressed their willingness to continue as auditors in accordance with section 487(2) of the Companies Act 2006.

This report was approved by the board on

25 APRIL 2016

and signed on its behalf.

C J Brenan Director

#### Independent auditors' report to the members of VUR Village Hotels Limited

We have audited the financial statements of VUR Village Hotels Limited for the year ended 31 December 2015, which comprise the Consolidated Statement of comprehensive income, the Consolidated and Company Balance sheets, the Consolidated Statement of cash flows, the Consolidated and Company Statement of changes in equity and the related notes 1 to 26. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' responsibilities statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statement

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group's and the parent Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report and Financial Statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the parent Company's affairs as at 31 December 2015 and of
  the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Independent auditors' report to the members of VUR Village Hotels Limited

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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Alastair John Richard Nuttall (Senior Statutory Auditor) for and on behalf of

Ernst & Young LLP

Statutory Auditor Manchester

Date: 29/4/16

# Consolidated statement of comprehensive income For the year ended 31 December 2015

|  | Note          | 2015<br>£000 | 2014<br>£000 |
|--|---------------|--------------|--------------|
| Turnover   | 2             | 180,015      | 160,863      |
| Cost of sales  | _             | (92,853)     | (85,613)     |
| Gross profit   |               | 87,162       | 75,250       |
| Administrative expenses                                    |               | (57,203)     | (49,028)     |
| Exceptional administrative expenses                        | 9             | 23,233       | 46,404       |
| Other operating income                                     | 3 _           | 620          | <del> </del> |
| Operating profit   |               | 53,812       | 72,626       |
| Interest receivable and similar income                     |               | 46           | •            |
| Other finance income                                       | _             |              | 32           |
| Profit before taxation                                     |               | 53,858       | 72,658       |
| Tax on profit  | 7             | (853)        | (4,647)      |
| Profit for the year  | <del>'=</del> | 53,005       | 68,011       |
| Unrealised surplus on revaluation of tangible fixed assets |               | 3,572        | 10,714       |
| Actuarial losses on defined benefit pension scheme         |               | · -          | (2,390)      |
| Movement of deferred tax relating to pension surplus       | _             |              | 40           |
| Other comprehensive income for the year                    | _             | 3,572        | 8,361        |
| Total comprehensive income for the year                    | _             | 56,577       | 76,375       |
|  | =             |              |              |

The notes on pages 15 to 37 form part of these financial statements.

# VUR Village Hotels Limited Registered number:2695921

# Consolidated balance sheet As at 31 December 2015

|  | Note |           | 2015<br>£000 |           | 2014<br>£000 |
|--|------|-----------|--------------|-----------|--------------|
| Fixed assets                                     | 1100 |           | 2000         |           | 2000         |
| Intangible assets                                | 10   |           | (3,515)      |           | (3,968)      |
| Tangible assets                                  | 12   |           | 531,355      |           | 499,642      |
|  |      |           | 527,840      |           | 495,674      |
| Current assets                                   |      |           | •            |           | •            |
| Stocks   | 14   | 1,442     |              | 1,414     |              |
| Debtors: amounts falling due after more than one |      |           |              |           |              |
| year   | 15   | 4,274     |              | 12        |              |
| Debtors: amounts falling due within one year     | 15   | 104,572   |              | 38,954    |              |
| Cash at bank and in hand                         | 16   | 1,604     |              | 7,133     |              |
|  |      | 111,892   |              | 47,501    |              |
| Creditors: amounts falling due within one year   | 17   | (473,882) |              | (433,902) |              |
| Net current liabilities                          |      | ·         | (361,990)    | )         | (386,401)    |
| Total assets less current liabilities            |      |           | 165,850      |           | 109,273      |
| Net assets excluding pension liability           |      |           | 165,850      | `         | 109,273      |
| Pension liability                                | 23   |           | (201)        |           | (201)        |
| Net assets                                       |      |           | 165,649      |           | 109,072      |
| Capital and reserves                             |      |           |              |           |              |
| Called up share capital                          | 20   |           | 10           |           | 10           |
| Share premium account                            |      |           | 4            |           | 4            |
| Revaluation reserve                              |      |           | 17,149       |           | 13,577       |
| Profit and loss account                          |      |           | 148,486      |           | 95,481       |
| Shareholder's funds                              |      |           |              | à.        | 109,072      |
| Snateholder 5 luitus                             |      |           | 165,649      |           | 109,072      |
|  |      |           |              |           |              |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 25 4

C J Brenan Director

The notes on pages 15 to 37 form part of these financial statements.

VUR Village Hotels Limited Registered number:2695921

Company balance sheet As at 31 December 2015

| ,  | Note |     | 2015<br>£000 |     | 2014<br>£000 |
|--|------|-----|--------------|-----|--------------|
| Current assets                               |      |     |              |     |              |
| Debtors: amounts falling due within one year | 15   | 990 |              | 990 |              |
|  |      | 990 |              | 990 |              |
| Total assets less current liabilities        |      |     | 990          |     | 990          |
| Net assets excluding pension liability       |      |     | 990          |     | 990          |
| Net assets                                   |      |     | 990          |     | 990          |
| Capital and reserves                         |      |     |              |     | *            |
| Called up share capital                      | 20   |     | 10           |     | 10           |
| Share premium account                        | 19   |     | 4            |     | 4            |
| Profit and loss account                      | 19   |     | 976          |     | 976          |
| Shareholder's funds                          |      |     | 990          |     | 990          |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 3/4/16

C J Brenan Director

# Consolidated statement of changes in equity As at 31 December 2015

| At 1 January 2015                            | Share capital<br>£000<br>10                       | Share premium<br>£000<br>4 | Revaluation<br>reserve<br>£000<br>13,577 | Retained<br>carnings<br>£000<br>95,481   | Total equity<br>£000<br>109,072 |
|--|---|----------------------------|--|--|---------------------------------|
| Comprehensive income for the year            |   |                            |  |  |                                 |
| Profit for the year                          | ~   | -                          | <u> </u>                                 | 53,005   | 53,005                          |
| Surplus on revaluation of other fixed assets | •   | •                          | 3,572                                    | <u>-</u>   | 3,572                           |
| Other comprehensive income for the year      | <del></del>                                       | •                          | 3,572                                    |  | 3,572                           |
| Total comprehensive income for the year      | * <del>************************************</del> | -                          | 3,572                                    | 53,005   | 56,577                          |
| At 31 December 2015                          | 10  | 4                          | 17,149                                   | 148,486  | 165,649                         |
|  | · — — — — — — — — — — — — — — — — — — —           |                            |  | ر ، الكشاطة الكاتبات الكائبات |                                 |

# Consolidated statement of changes in equity As at 31 December 2014

| At I January 2014                            | Share capital<br>£000 | Share premium £000 | Revaluation reserve £000 | Retained<br>earnings<br>£000<br>427,539 | Total equity<br>£000<br>430,416 |
|--|-----------------------|--------------------|--------------------------|---|---------------------------------|
| Comprehensive income for the year            |                       |                    |                          |   |                                 |
| Profit for the year                          | 124                   | -                  |                          | 68,011                                  | 68,011                          |
| Actuarial losses on pension scheme           | <u></u>               | 45                 | -                        | (2,350)                                 | (2,350)                         |
| Pension surplus not recognised               | -                     | -                  | •                        | 1,272                                   | 1,272                           |
| Surplus on revaluation of other fixed assets | <del>: •</del> *      | •                  | 10,714                   | -                                       | 10,714                          |
| Other comprehensive income for the year      | ÷.                    |                    | 10,714                   | (1,078)                                 | 9,636                           |
| Total comprehensive income for the year      | <u></u>               |                    | 10,714                   | 66,933                                  | 77,647                          |
| Contributions by and distributions to owners |                       |                    |                          |   |                                 |
| Dividends: Equity capital                    | -                     | 27                 | St                       | (398,991)                               | (398,991)                       |
| Total transactions with owners               | •                     | -                  | -                        | (398,991)                               | (398,991)                       |
| At 31 December 2014                          | 10                    | 4                  | 13,577                   | 95,481                                  | 109,072                         |

The notes on pages 15 to 37 form part of these financial statements.

# Company statement of changes in equity As at 31 December 2015

|   | Share capital | Share premium | Retained earnings | Total equity |
|---|---------------|---------------|-------------------|--------------|
| At 1 January 2015   | £000<br>10    | £000<br>4     | £000<br>976       | £000<br>990  |
| Other comprehensive income for the year                       |               | -             |                   | -            |
| Total comprehensive income for the year                       | •             | -             | -                 | -            |
| Total transactions with owners                                |               | <u> </u>      |                   | -            |
| At 31 December 2015   | 10            | 4             | 976               | 990          |
| Company statement of changes in equity As at 31 December 2014 |               |               |                   |              |

| At 1 January 2014                            | Share capital<br>£000<br>10 | Share premium £000 4 | Retained<br>earnings<br>£000<br>976 | Total equity<br>£000<br>990 |
|--|-----------------------------|----------------------|-------------------------------------|-----------------------------|
| Comprehensive income for the year            |                             |                      |                                     |                             |
| Profit for the year                          | #:                          | 5F                   | 398,991                             | 398,991                     |
| Other comprehensive income for the year      | ă.                          | *                    | 18)                                 | <b>#¢</b>                   |
| Total comprehensive income for the year      | -                           | -                    | 398,991                             | 398,991                     |
| Contributions by and distributions to owners |                             |                      |                                     |                             |
| Dividends: Equity capital                    |                             | -                    | (398,991)                           | (398,991)                   |
| Total transactions with owners               | -                           | -                    | (398,991)                           | (398,991)                   |
| At 31 December 2014                          | 10                          | 4                    | 976                                 | 990                         |

The notes on pages 15 to 37 form part of these financial statements.

|  | 2015     | 2014        |
|--|----------|-------------|
| ,  | 000£     | £000        |
| Cash flows from operating activities   |          |             |
| Profit for the financial year  | 53,005   | 68,011      |
| Adjustments for:   |          |             |
| Amortisation of intangible assets  | (793)    | (310)       |
| Depreciation of tangible assets  | 12,083   | 8,771       |
| Reversal of impairments of fixed assets  | (23,233) | (47,191)    |
| Loss on disposal of tangible assets  | 12       | 6           |
| Decrease/(increase) in stocks  | (27)     | (2,114)     |
| Interest received  | (46)     | (32)        |
| Taxation   | 853      | 4,647       |
| Increase in debtors  | (3,331)  | (2,979)     |
| Decrease in amounts owed by groups   | (33,633) | (1,655)     |
| Increase in creditors  | 5,243    | 1,612       |
| Difference between pension cost and cash contributions   | <u></u>  | (885)       |
| National and an analysis of the same and t | 10,133   | 27,881      |
| Net cash generated from operating activities  Cash flows from investing activities   |          | <del></del> |
| Purchase of tangible fixed assets  | (15,708) | (22,727)    |
| Sale of tangible fixed assets  | tie      | 960         |
| Interest received  | 46       | 1234        |
| Net cash from investing activities   | (15,662) | (21,767)    |
| Net (decrease) / increase in cash and cash equivalents   | (5,529)  | 6,114       |
| Cash and cash equivalents at beginning of year   | 7,133    | 1,019       |
| Cash and cash equivalents at the end of year   | 1,604    | 7,133       |
| Cash at bank and in hand   | 1,604    | 7,133       |
|  | 1,604    | 7,133       |

Notes to the financial statements For the year ended 31 December 2015

# 1. Accounting policies

#### 1.1 Statement of compliance and basis of preparation

VUR Village Hotels Limited is a limited liability company incorporated in England. The registered office is 1st Floor Lakeview, 600 Lakeside Drive, Centre Park, Warrington, England, WA1 1RW.

The financial statements have been prepared in compliance with Financial Reporting Standard 102, as it applies to the financial statements of the Company for the year ended 31 December 2015. The financial statements are prepared in sterling which is the functional currency of the company.

The company transitioned from previously extant UK GAAP to FRS 102 as at 1 January 2014. An explanation of how transition to FRS 102 has affected the reported financial position and financial performance is given in note 27.

#### 1.2 Basis of consolidation

The consolidated financial statements present the results of the Group and all of its subsidiarios ("the Group") for the year ended 31 December 2015. Intercompany transactions and balances between group companies are eliminated in full for the purposes of the consolidated financial statements.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases.

#### 1.3 Judgements and key sources of estimation uncertainty

The preparation of financial statements in compliance with FRS 102 requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. Management do not consider there to have been any judgements having a significant effect on the financial statements. The following are the Group's key sources of estimation uncertainty:

# Revaluation of tangible fixed assets

The Group carries its operating properties at fair value, with changes in fair value being recognised in profit or loss or revaluation reserve as applicable. The Group engaged independent suitably qualified external valuers to determine fair value at 31 December 2015. In arriving at their valuation, the valuer used an Income Approach using the Discounted Cash Flow Method. The valuation assumes that the highest and best use of the assets is as trading hotels.

#### Impairment of non-financial assets

Investments are accounted for at cost less impairment. The Group performs its impairment review annually at the balance sheet date and whenever events occur that may be an indication or impairment.

The following principal accounting policies have been applied:

Notes to the financial statements
For the year ended 31 December 2015

### 1. Accounting policies (continued)

### 1.4 Going concern

Borrowing facilities granted to the Group's parent entities VUR Investment (UK) Limited and VUR Mezzanine I (UK) Limited are secured against properties owned and operated by the Group. Borrowing facilities granted to the Group's parent entity VUR Holdings (UK) Limited are unsecured.

The Group's parent undertaking VUR Holdings (UK) Limited has agreed to provide continuing financial support to enable the Group to meet its liabilities as they fall due.

After making enquiries the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

#### Group financing

The Company secures its funding requirements from VUR Holdings (UK) Limited and its subsidiaries VUR Mezzanine I (UK) Limited and VUR Investment (UK) Limited.

#### 1.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

## Sale of goods

The Village Group operates restaurants and bars at its hotels. Sales of goods are recognised when a hotel restaurant or bar sells a product to a customer.

# Rendering of services

The Village Group supplies conference and event facilities as well as hotel rooms to businesses and private customers. Sales of rooms and conference and event facilities are recognised on the dates those facilities are used. Deposits received in advance are not recognised as revenue until the day of the stay or event.

Revenue from hotel management services is recognised as other operating income when the group obtains the right to consideration in exchange for its performance.

# 1.6 Intangible assets

Goodwill represents the difference between purchase consideration and the fair value of the assets and liabilities acquired. After initial recognition, goodwill is stated at cost less amortisation less any impairment losses, with the original carrying value being reviewed for impairments annually and whenever events or cirumstances indiate that the carrying value may be impaired.

Goodwill is amortised on a straight line basis over 5 years, the period over which the directors estimate that the benefit will be derived.

Negative goodwill, being the excess of the fair value of the net assets acquired of a business over the amount paid for a business is credited over the period that the non-monetary assets are recovered, be it through depreciation or disposal.

Notes to the financial statements For the year ended 31 December 2015

# 1. Accounting policies (continued)

#### 1.7 Tangible fixed assets

Tangible fixed assets are carried at valuation. The basis of valuation is an annual valuation at each balance sheet date on a fair value basis by the Directors based on a valuation carried out by suitably qualified external valuers. The valuation therefore assumes that the assets continue in their current use as hotels.

Depreciation of freehold builidngs is provided to write off the valuation less any estimated residual values over their estimated useful lives of 50 years. Leasehold properties are depreciated over the shorter of 50 years and the remaining lease term.

Other tangible fixed assets includes fixtures and fittings, plant and machinery and other equipment including computers.

Depreciation is provided to write down the cost of all other tangible fixed assets over their estimated residual values, and is calculated using the straight line method at the following rates:

Plant and equipment 55% per aunum Small operating equipment 50% per annum

Certain operating supplies previously treated as consumable stores are now treated as property, plant and equipment (small operating equipment) and depreciated over a 24 month period.

Assets under construction are not depreciated until they are ready for use. When asset is fully depreciated and no longer in use both the gross amount and the aggregate depreciation are eliminated from the financial statements.

# 1.8 Revaluation of tangible fixed assets

Individual freehold and leasehold properties are carried at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the Balance sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

Revaluation gains are recognised in other comprehensive income and accumulated in the revaluation reserve, unless they are reversing a revaluation loss on the same asset that was previously recognised in profit and loss, in which case they are recognised in profit and loss. Revaluation losses are recognised in profit and loss, except to the extent that they reverse an increase previously recorded in other comprehensive income.

Notes to the financial statements
For the year ended 31 December 2015

## 1. Accounting policies (continued)

## 1.9 Impairment of fixed assets and goodwill

The carrying values of fixed assets are reviewed for impairment if events or changes in circumstances indicate that those values may not be recoverable. For the purposes of an impairment review, and in accordance with FRS 102, fixed assets are first grouped into cash generating units (CGU's). Each individual hotel is considered to be a separate CGU.

The carrying value of each CGU is then compared to its recoverable amount, which is defined as the higher of value in use or fair value less costs to sell.

Value in use is calculated for each cash generating unit by preparing a discounted cash flow valuation using the projections prepared by management for business planning purposes. The discount rate used is based on advice by independent qualified valuers based on prevailing market conditions. The valuation in use calculation assumes that the assets continue in their current use and does not consider how a third party may choose to operate such assets.

Fair value less less costs to sell is based on the director's estimates of the current market value of the income generating unit.

If the carrying value of the cash generating unit exceeds the recoverable value so calculated, the excess is immediately charged to the profit and loss account.

# 1.10 Operating leases: Lessee

Rentals paid under operating leases are charged to the profit or loss on a straight line basis over the period of the lease. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

# 1.11 Valuation of investments

Investments are measured at cost less impairment. Impairment reviews of the recoverable amount of investments are carried out annually at the balance sheet date and whenever events occur that may be an indicator of impairment.

#### 1.12 Stocks

Stock is valued at the lower of cost and net realisable value. Cost comprises expenditure directly incurred in purchasing stock.

# 1.13 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Notes to the financial statements
For the year ended 31 December 2015

# 1. Accounting policies (continued)

### 1.14 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

#### 1.15 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

### 1.16 Foreign currency translation

Foreign currency denominated purchases or sales of goods and services are initially translated at the exchange rate ruling at the transaction date. Any exchange differences arising on subsequent settlement of those transactions or upon the retranslation of foreign currency assets and liabilities at the balance sheet date are taken immediately to the profit and loss account.

# 1.17 Pensions

Certain employees of the Village Group were eligible to be members of a defined benefit scheme operated by the Group.

In October 2014, the Group and Trustees started preparatory steps to wind up the scheme. In that month, a valuation was undertaken and a cash contribution of £709,000 (representing 95% of the outstanding deficit) was paid into the scheme. The remaining deficit of £201,000 will be paid in 2016 from funds already paid by the Group into escrow.

Additionally, the Village Group contributes to the money purchase defined contribution personal pension plans of certain employees. Payments to money purchase pension schemes are charged as incurred.

# 1.18 Interest income

Interest income is recognised in the Profit and loss account using the effective interest method.

### 1.19 Taxation

Tax is recognised in the Profit and loss account, except that a change attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the company operates and generates income.

Notes to the financial statements For the year ended 31 December 2015

### 1. Accounting policies (continued)

#### 1.20 Deferred taxation

Deferred tax is recognised in respect of all timing differences which are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements, except that:

• Unrelieved tax losses and other deferred tax assets are recognised only to the extent that the directors consider that it probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

# 1.21 Exceptional items

Exceptional items are transactions that fall within the ordinary activities of the Group but are presented separately due to their size or incidence.

# 2. Analysis of turnover

An analysis of turnover by class of business is as follows:

|    |   | 2015                                  | 2014    |
|----|---|---------------------------------------|---------|
|    |   | £000                                  | £000    |
|    | Sale of goods                                 | 64,732                                | 58,776  |
|    | Services rendered                             | 115,283                               | 102,087 |
|    |   | 180,015                               | 160,863 |
|    | All turnover arose within the United Kingdom. | 394 3940 1                            |         |
| 3. | Other operating income                        |                                       |         |
|    |   | 2015                                  | 2014    |
|    |   | £000                                  | £000    |
|    | Hotel management services                     | 620                                   | -       |
|    |   | 620                                   | -1      |
|    |   | e e e e e e e e e e e e e e e e e e e |         |

Notes to the financial statements For the year ended 31 December 2015

### 4. Operating profit

The operating profit is stated after charging/(crediting):

|  | 2015     | 2014          |
|--|----------|---------------|
|  | £000     | £000          |
| Depreciation of tangible fixed assets  | 12,083   | 8,771         |
| Amortisation of negative goodwill  | (793)    | (310)         |
| Reversal of prior year impairment (note 9)   | (23,573) | (47,191)      |
| Impairment of intangible assets (note 9)   | 340      | -             |
| Fees payable to the Group's auditor for the audit of the company's annual accounts | 92       | 80            |
| Operating lease rentals: - plant and machinery                                     | 611      | 368           |
| - other operating leases   | 4,233    | 1,649         |
|  |          | ************* |

The auditors' fee of £92,000 (2014: £80,000) which included £14,000 (2014: £8,000) in respect of the Company was settled by a fellow subsidiary company VUR Village Trading No 1 Limited. There were no non-audit services during the period.

# 5. Employees and directors' remuneration

Staff costs were as follows:

|                                | 000£   | £000   |
|--------------------------------|--------|--------|
| Wages and salaries             | 51,588 | 46,821 |
| Social security costs          | 3,327  | 3,399  |
| Cost of defined benefit scheme | 559    | 613    |
|                                | 55,474 | 50,833 |
|                                | ·      |        |

The average monthly number of employees, including the directors, during the year was as follows:

| 2015  | 2014  |
|-------|-------|
| No.   | No.   |
| 3,894 | 3,386 |
|       |       |

2015

2014

The company had no staff costs for the year ended 31 December 2015 nor for the year ended 31 December 2014.

# Directors' remuneration

Charges for the directors are made by way of a management charge from outside of the Village group of companies. It is not practicable to identify the element of their remuneration that relates to their services as directors of the Company or its subsidiaries.

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| Notes to the | financial | statements    |
|--------------|-----------|---------------|
| For the year | ended 31  | December 2015 |

| 6. | Other finance costs                       |   |       |
|----|---|---|-------|
|    |   | 2015  | 2014  |
|    |   | £000  | £000  |
|    | Expected return on pension scheme assets  | \$  | 144   |
|    | Interest on pension scheme liabilities    | -   | (112) |
|    | Bank interest received                    | 46  | 9_    |
|    |   | 46  | 32    |
| 7. | Taxation                                  |   |       |
|    |   | 2015  | 2014  |
|    |   | £000  | £000  |
|    | Corporation tax                           |   |       |
|    | Current tax on profits for the year       | 853   | 4,647 |
|    | Total current tax                         | 853   | 4,647 |
|    | Taxation on profit on ordinary activities | 853   | 4,647 |
|    |   | \$ <del>1111211111111111111111111111111111111</del> |       |

# Factors affecting tax charge for the year

The tax assessed for the year is lower than (2014 - lower than) the standard rate of corporation tax in the UK of 20.25% (2014 - 21.5%). The differences are explained below:

|  | 2015<br>£000 | 2014<br>£000 |
|--|--------------|--------------|
| Profit on ordinary activities before tax   | 53,858       | 72,658       |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20.25% (2014 - 21.5%)  Effects of: | 10,906       | 15,621       |
| Capital allowances for year in excess of depreciation  | 2,315        | 1,832        |
| Utilisation of tax losses  | (1,708)      | (2,366)      |
| Non-taxable items - impairment   | (4,705)      | (10,146)     |
| Other non-taxable items  | (560)        | 19           |
| Transfer pricing adjustment not reflected in the financial statements  | (5,395)      | (313)        |
| Total tax charge for the year  | 853          | 4,647        |

Notes to the financial statements For the year ended 31 December 2015

# 7. Taxation (continued)

# Factors that may affect future tax charges

A deferred tax asset of £27,693,000 (2014: £29,207,000) being the excess of tax losses over accelerated capital allowances is unrecognised because the likelihood of realisation fails to meet the "more likely than not" criterion.

The UK corporation tax rate was reduced to 20% from 1 April 2015. The UK corporation tax rate is now set to fall 19% with effect from 1 April 2017 and to 18% with effect from 1 April 2020 in accordance with legislation that was substantively enacted by 31 December 2015.

# 8. Dividends

|    |   | 2015<br>£000 | 2014<br>£000 |
|----|---|--------------|--------------|
|    | Dividends paid on equity capital  | -            | 398,991      |
|    |   | <u></u>      | 398,991      |
|    | The dividend in 2014 was satisfied by the transfer of intercompany receivables. | <del></del>  | <del></del>  |
| 9. | Exceptional items   |              |              |
|    |   | 2015<br>£000 | 2014<br>£000 |
|    | Tangible fixed asset reversal of prior year impairment                          | (23,573)     | (47,191)     |
|    | Costs of restructuring defined benefit pension scheme                           | -            | 787          |
|    | Impairment of intangible assets   | 340          | .3           |
|    |   | (23,233)     | (46,404)     |

Notes to the financial statements For the year ended 31 December 2015

#### 10. Intangible assets

#### Group

|                     | Negative<br>goodwill<br>£000 | Goodwill<br>£000 | Total<br>£000 |
|---------------------|------------------------------|------------------|---------------|
| Cost                |                              |                  |               |
| At 1 January 2015   | (19,306)                     | 1,895            | (17,411)      |
| At 31 December 2015 | (19,306)                     | 1,895            | (17,411)      |
| Amortisation        |                              |                  |               |
| At 1 January 2015   | (15,338)                     | 1,895            | (13,443)      |
| Charge for the year | (793)                        | -                | (793)         |
| Impairment charge   | 340                          |                  | 340           |
| At 31 December 2015 | (15,791)                     | 1,895            | (13,896)      |
| Net book value      |                              |                  |               |
| At 31 December 2015 | (3,515)                      | <u>.</u>         | (3,515)       |
| At 31 December 2014 | (3,968)                      | -                | (3,968)       |

Positive and negative goodwill is the difference between the amounts of consideration paid and the fair value of the Group's acquisitions of entities, trades and assets. Positive goodwill is amortised on a straight line basis over its life of 5 years, being the period in which the benefit is being derived. Negative goodwill is released during the period in which the non-monetary assets are expected to be recovered. Intangible asset carrying values are assessed for impairment on an annual basis and if the directors are of the view that indicators of impairment are present.

As a result of the impairment reviews performed in conjunction with the valuation of tangible fixed assets utilising ten year cash flow forecasts discounted using a market rate, a charge of £340,000 (2014: £nil) has been recorded in the profit and loss account in respect of the release of the negative goodwill.

The Company did not hold goodwill at 31 December 2015 or 31 December 2014.

# 11. Parent company profit for the year

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of comprehensive income in these financial statements. The profit after tax of the parent Company for the year was £nil (2014 - £398,991,000).

# Notes to the financial statements For the year ended 31 December 2015

# 12. Tangible fixed assets

# Group

|                             | Land and<br>buildings | Fixtures and fittings | Total    |
|-----------------------------|-----------------------|-----------------------|----------|
|                             | £000                  | £000                  | £000     |
| Cost or valuation           |                       |                       |          |
| At 1 January 2015           | 658,726               | 40,058                | 698,784  |
| Additions                   | 8,306                 | 8,357                 | 16,663   |
| Disposals                   | <b>2</b>              | (12)                  | (12)     |
| Revaluation                 | 30,829                | (3,684)               | 27,145   |
| Fully depreciated assets    | <del>sil</del>        | (22,728)              | (22,728) |
| At 31 December 2015         | 697,861               | 21,991                | 719,852  |
| Depreciation                |                       |                       |          |
| At 1 January 2015           | 184,274               | 14,868                | 199,142  |
| Charge owned for the period | 8,921                 | 3,162                 | 12,083   |
| Fully depreciated assets    | <u> </u>              | (22,728)              | (22,728) |
| At 31 December 2015         | 193,195               | (4,698)               | 188,497  |
| At 31 December 2015         | 504,666               | 26,689                | 531,355  |
| At 31 December 2014         | 474,452               | 25,190                | 499,642  |
| ·                           | <del></del>           |                       |          |

Notes to the financial statements For the year ended 31 December 2015

## 12. Tangible tixed assets (continued)

In preparing these financial statements the directors discovered that cumulative depreciation at 31 December 2014 had been under-provided by £9,081,000 and that cumulative impairment charges were over-stated by the same amount. The balances at 1 January 2015 have been restated accordingly. There has been no impact on shareholder funds at 31 December 2014 or on the profit for the period then ended.

The cumulative revaluation of £86,645,000 in 2015 below shows the net movement in relation to the valuations from 2011 to 2015.

The Group's tangible fixed assets were valued at 31 December 2015 on a fair value basis (as defined and in accordance with FRS 102) by the Directors based on a valuation performed by CBRE Chartered Surveys in October 2015. The valuations carried out by CBRE were made in accordance with guidance laid down in RICS Valuations Professional Standards (January 2014 as amended April 2015) which incorporate the International Valuation Standard (IVS 2013).

In arriving at their valuation, the directors and CBRE Chartered Surveyors used ten year cash flow forecasts.

As a result of the valuation a reversal of prior year impairment losses of £27,145,000 (2014: £47,190,000 impairment) has been recognised during the year with £23,573,000 credited to the profit and loss account and £3,572,000 (2014: £10,714,000) recognised in the revaluation reserve.

There is no material difference between the depreciation that would have been charged under the historical cost convention and the actual amounts charged.

Cost or valuation at 31 December 2015 is represented by:

|                        | Land and buildings | Fixtures and fittings | Total    |
|------------------------|--------------------|-----------------------|----------|
|                        | 0003               | £000                  | £000     |
| Cost                   | 781,986            | 24,511                | 806,497  |
| Cumulative revaluation | (84,125)           | (2,520)               | (86,645) |
|                        | 697,861            | 21,991                | 719,852  |
|                        |                    |                       | ======   |

# Notes to the financial statements For the year ended 31 December 2015

# 13. Fixed asset investments

Subsidiary undertakings

The following were subsidiary undertakings of the company:

| Name                                      | Country of incorporation | Class of shares | Holding | Principal activity  |
|---|--------------------------|-----------------|---------|---|
| VUR Village Properties Limited            | England                  | Ordinary        | 100%    | Property investment company   |
| VUR Village Hotels and Leisure<br>Limited | England                  | Ordinary        | 100%    | Property investments<br>company/Hoteliers and<br>leisure club operators |
| VUR Village Trading No 1<br>Limited       | England                  | Ordinary        | 100%    | Hotoliers and leisure club operators                                    |
| VUR Village Trading No 2<br>Limited       | England                  | Ordinary        | 100%    | Hoteliers and leisure club operators                                    |
| VUR St Davids Hotel Limited               | England                  | Ordinary        | 100%    | Hoteliers and leisure club operators                                    |
| VUR Village Hotel Holdings<br>Limited     | England                  | Ordinary        | 100%    | Holding company   |
| VUR Village Holdings No 2<br>Limited      | England                  | Ordinary        | 100%    | Holding company   |
| VUR Village Holdings No 3<br>Limited      | England                  | Ordinary        | 100%    | Holding company   |
| VUR Swindon Limited                       | England                  | Ordinary        | 10096   | Hotel management  |

Investments in subsidiary undertakings are stated at cost less any impairment.

# Notes to the financial statements For the year ended 31 December 2015

| 14. | Stocks             | ,                     |                       |                   |                   |
|-----|--------------------|-----------------------|-----------------------|-------------------|-------------------|
|     |                    | Group<br>2015<br>£000 | Group<br>2014<br>£000 | Company 2015 £000 | Company 2014 £000 |
|     | Food and wet stock | 999                   | 1,028                 | 4                 | -                 |
|     | Shop               | 443                   | 386                   | -                 | -                 |
|     |                    | 1,442                 | 1,414                 | •                 | -                 |

The difference between purchase price or production cost of stocks and their replacement cost is not material.

The company did not hold stocks at 31 December 2015 (2014: £nil).

# 15. Debtors

|                                    |         |        | Group       | Company     |
|------------------------------------|---------|--------|-------------|-------------|
| •                                  |         |        | 2015        | 2015        |
|                                    |         |        | £000        | £000        |
| Due after more than one year       |         |        |             | • •         |
| Other debtors                      |         |        | 4,274       | -<br>∤≣\$   |
|                                    | •       |        | 4,274       | -           |
|                                    |         |        | <del></del> | <del></del> |
|                                    | Group   | Group  | Company     | Company     |
|                                    | 2015    | 2014   | 2015        | 2014        |
|                                    | £000    | £000   | £000        | £000        |
| Due within one year                |         |        |             |             |
| Trade debtors                      | 3,670   | 4,104  | -           | •           |
| Amounts owed by group undertakings | 94,468  | 27,907 | 990         | 990         |
| Other debtors                      | 1,303   | 3,106  | -           | <b>\$</b>   |
| Prepayments and accrued income     | 5,091   | 3,797  | -           | <b>F</b> ). |
| Deferred taxation                  | 40      | 40     | <u> </u>    |             |
| •                                  | 104,572 | 38,954 | 990         | 990         |
|                                    |         |        |             |             |

Amounts owed by group undertakings are unsecured and receivable on demand.

| VUR Village Ho | teis L | imited | i |
|----------------|--------|--------|---|
|----------------|--------|--------|---|

| Notes to the | financial | statements    |
|--------------|-----------|---------------|
| For the year | ended 31  | December 2015 |

|     | Cash and cash equivalents                |                       |                       |                         |                         |
|-----|--|-----------------------|-----------------------|-------------------------|-------------------------|
|     |  | Group<br>2015<br>£000 | Group<br>3014<br>£000 | Company<br>2015<br>£000 | Company 2014 £000       |
|     | Cash at bank and in hand                 | 1,604                 | 7,133                 |                         | . <del>5</del> 2        |
|     |  | 1,604                 | 7,133                 | 4#                      |                         |
| 17. | Creditors: Amounts falling due within on | ne year               |                       |                         |                         |
|     |  | Group<br>2015<br>£000 | Group<br>2014<br>£000 | Company<br>2015<br>£000 | Company<br>2014<br>£000 |
|     | Trade creditors                          | 5,997                 | 3,235                 | -                       | <b>4</b>                |
|     | Amounts owed to group undertakings       | 445,600               | 411,820               | <i>₽</i>                | -                       |
|     | Taxation and social security             | 5,580                 | 2,270                 | -                       | 4 <b>.</b>              |
|     | Other creditors                          | 1,201                 | 1,103                 | - ,                     | -                       |
|     | Accruals and deferred income             | 15,504                | 15,474                | - u                     | r ( <del>j.≓j</del> ns  |
|     | •  | 173,882               | 433,902               |                         |                         |

Amounts owed to group undertaking are unsecured and payable on demand.

# 18. Deferred taxation

Group

|   |              |              |                 | £000            |
|---|--------------|--------------|-----------------|-----------------|
| At 1 January 2015                             |              |              |                 | 40              |
| At 31 December 2015                           |              |              |                 | 40              |
| The deferred tax asset is made up as follows: |              |              |                 |                 |
|   | Group        | Group        | Company<br>2015 | Company<br>2014 |
|   | 2015<br>£000 | 2014<br>£000 | £000            | £000            |
| Deferred tax on pension scheme liability      | 40           | 40           | -               | <b></b>         |
|   | 40           | 40           | र्क             | -               |
|   |              |              | <del></del>     |                 |

Deferred tax

# Notes to the financial statements For the year ended 31 December 2015

# 19. Reserves

### Share premium

This reserve records the amount above the nominal value received for shares sold, less transaction costs.

#### Revaluation reserve

This reserve is used to record increases in the fair values of tangible fixed assets and decreases to the extent that such decrease relates to an increase on the same asset.

#### Profit & loss account

Group

The profit and loss reserve contains unrealised gains of £6,055,000 (2014: £6,055,000) created by the waiver of intercompany receivables and treated as a capital contribution. Under the Companies Act s846 these gains are not distributable except where the assets on which the gains arose are distributed as a non-cash distribution.

### Company

The profit and loss reserve contains unrealised gains of £1,000,000 (2014: £1,000,000) created by the waiver of intercompany receivables and treated as a capital contribution. Under the Companies Act s846 these gains are not distributable except where the assets on which the gains arose are distributed as a non-cash distribution.

## 20. Share capital

|                                    | 2015  | 2014  |
|------------------------------------|-------|-------|
| ·                                  |       | £     |
| Allotted, called up and fully paid |       |       |
| 9,540 Ordinary shares of £1 each   | 9,540 | 9,540 |
|                                    |       |       |

### 21. Contingent liabilities

Under the terms of loan facility agreements dated 3 November 2014 and 23 January 2015 between Baleshare Investment SARL and the fellow Group companies VUR Investment (UK) Limited and VUR Mezzanine I (UK) Limited a charge exists over all of the assets owned and operated by the Group. Total borrowings under the loan facility agreements at 31 December 2015 amounted to £315,000,000.

Notes to the financial statements For the year ended 31 December 2015

## 22. Capital commitments

At 31 December 2015 the Group and Company had capital commitments as follows:

|  |       | Group |      | Company |
|--|-------|-------|------|---------|
|  | 2015  | 2014  | 2015 | 2014    |
|  | £000  | £000  | £000 | £000    |
| Contracted for but not provided in these |       |       |      |         |
| financial statements                     | 7,695 | :=    |      | <u></u> |

#### 23. Pension commitments

The Village Group operated The Bridgemere Pension Scheme which was a funded self-administered, defined benefit scheme which was contracted out of the state scheme. The pension costs were determined based on the advice of an independent qualified actuary on the basis of triennial valuations using the projected unit method.

In October 2014, the Group and Trustees started preparatory steps to wind up the scheme. In that month, a valuation was undertaken and a cash contribution of £709,000 (representing 95% of the outstanding deficit) was paid into the scheme. Additionally, a payment of £988,000 was paid into escrow in order to discharge the remaining pension liability and all associated advisors fees. Of that amount, £787,000 was charged to the profit and loss account and £201,000 held on the balance sheet in other debtors. The remaining deficit will be paid in 2016 out of funds in escrow and no other contributions will be made.

The assets and liabilities of the scheme have been reviewed by a qualified actuary as at 31 December 2014 and recalculated in accordance with the requirements of FRS 102.

| Composition of plan assets:       |         |         |
|-----------------------------------|---------|---------|
|                                   | 2015    | 2014    |
|                                   | 000£    | £000    |
| Annuity policy                    | 2,943   | 2,943   |
| Total plan assets                 | 2,943   | 2,943   |
|                                   |         |         |
|                                   | 2015    | 2014    |
|                                   | £000    | £000    |
| Fair value of plan assets         | 2,943   | 2,943   |
| Present value of plan liabilities | (3,144) | (3,144) |
| Net pension scheme liability      | (201)   | (201)   |
| •                                 |         |         |

# Notes to the financial statements For the year ended 31 December 2015

# 23. Pension commitments (continued)

The amounts recognised in profit or loss are as follows:

|   | 2015<br>£000 | 2014<br>£000   |
|---|--------------|----------------|
| Interest on obligation  | -            | (112)          |
| Expected return on scheme assets                                    | . 2          | 144            |
| Total   | <u> </u>     | 32             |
| Reconciliation of present value of plan liabilities were as follow: |              |                |
|   | 2015<br>£000 | . 2014<br>£000 |
| Opening defined benefit obligation                                  | 3,111        | 2,599          |
| Interest cost   | -            | 112            |
| Actuarial gains and (losses)  | -            | 467            |
| Benefits paid   | 6,45         | (34)           |
| Closing defined benefit obligation                                  | 3,144        | 3.144          |
| Reconciliation of fair value of plan assets were as follows:        |              |                |
|   | 2015<br>£000 | 2014<br>£000   |
| Opening fair value of scheme assets                                 | 2,943        | 3,871          |
| Expected return on assets   | •            | 144            |
| Actuarial gains and (losses)  | -<br>90°     | (1,923)        |
| Contributions by employer   | •            | 885            |
| Actuarial losses  | •            | (34)           |
|   | 2,943        | 2,943          |
|   |              |                |

The cumulative amount of actuarial gains and losses recognised in the Consolidated statement of comprehensive income was £2,631,000 (2014 - £2,631,000).

The Group expects to contribute £201,000 to the Defined Benefit Pension Scheme in 2016, payable using funds already held in escrow.

Notes to the financial statements For the year ended 31 December 2015

### 24. Commitments under operating leases

At 31 December 2015 the Group had future minimum rentals under non-cancellable operating leases as follows:

|  | 2015        | 2014    |
|--|-------------|---------|
|  | £000        | £000    |
| Group  |             |         |
| Not later than I year                        | 4,133       | 3,346   |
| Later than 1 year and not later than 5 years | 16,532      | 13,385  |
| Later than 5 years                           | 141,502     | 121,246 |
|  | 162,167     | 137,977 |
|  | <del></del> |         |

The Company had no operating commitments at 31 December 2015 (2014: £nil).

### 25. Controlling party

The immediate parent company of VUR Village Hotels Limited is VUR Investment (UK) Limited, a company registered in England and Wales.

The smallest group of companies in which the Company is a member and for which group accounts are prepared at 31 December 2015 is VUR Investment (UK) Limited. The largest group in which the company is consolidated is VUR Holdings (UK) Limited.

In the opinion of the directors the ultimate parent and controlling part of the Company is Monroe Offshore Holdings V Limited, a company registered in the Cayman Islands.

# Notes to the financial statements For the year ended 31 December 2015

# 26. First time adoption of FRS 102

| c    |   |    |   |
|------|---|----|---|
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| Note | As previously<br>stated<br>1 January<br>2014<br>£000 | Effect of<br>transition<br>1 January<br>2014<br>£000  | FRS 102<br>(as restated)<br>1 January<br>2014<br>£000   | As previously<br>stated<br>31 December<br>2014<br>£000   | Effect of<br>transition<br>31 December<br>2014<br>£000   | FRS 102<br>(as restated)<br>31 December<br>2014<br>£000   |
|------|--|---|---|--|--|---|
| 1    | 418,931  | 2,234   | 421,165   | 493,440  | 2,234  | 495,674   |
| 1,2  | 246,442  | (2,194)   | 244,248   | 49,695   | (2,194)  | 47,501  |
|      | (234,957)  | <del></del> .   | (234,957)   | (433,902)  |  | (433,902)   |
|      | 11,485   | (2,194)   | 9,291   | (384,207)  | (2,194)  | (386,401)   |
|      | 430,416  | 40  | 430,456   | 109,233  | 40   | 109,273   |
| 2    |  | (40)  | (40)  | (161)  | (40)   | (201)   |
|      |  |   |   |  |  | 100.050   |
|      | 430,416  | <u> </u>  | 430,416   | 109,072  |  | 109,072   |
|      | 430,416  | -   | 430,416   | 109,072  | <u> </u>   | 109,072   |
|      | 1  | stated 1 January 2014 60te £000 1 418,931 1,2 246,442 (234,957)  11,485  430,416 2  430,416 | stated 1 January 2014 2014 2014 6000 £000 £000 1 418,931 2,234 1,2 246,442 (2,194) (234,957) - 11,485 (2,194) 2 - (40) 430,416 40 430,416 - | Stated   transition   (as restated)   1 January   2014   2014   2014   2014   2014   2014   2014   2014   2014   2014   2014   2014   2014   2014   2016   2000   £000 | Stated   I January   1 January   1 January   31 December   2014   2010 | stated 1 January         transition 2014         (as restated) 2014         stated 2014         transition 31 December 31 December 31 December 31 December 2014         transition 31 December 31 December 31 December 2014           dote £000         £000         £000         £000         £000         £000           1 418,931         2,234         421,165         493,440         2,234           1,2 246,442         (2,194)         244,248         49,695         (2,194)           (234,957)         -         (234,957)         (433,902)         -           11,485         (2,194)         9,291         (384,207)         (2,194)           430,416         40         430,456         109,233         40           2         -         (40)         (40)         (161)         (40) |

Notes to the financial statements For the year ended 31 December 2015

# 26. First time adoption of FRS 102 (continued)

|   | Note | As previously stated 31 December 2014 £000 | Effect of<br>transition<br>31 December<br>2014<br>£000 | FRS 102<br>(as restated)<br>31 December<br>2014<br>£000 |
|---|------|--|--|---|
| Turnover  |      | 160,863                                    | -  | 160,863   |
| Cost of sales   |      | (85,613)                                   |  | (85,613)  |
|   |      | 75,250                                     | •  | 75,250  |
| Administrative expenses   |      | (2,624)                                    | · ***  | (2,624)   |
| Operating profit  |      | 72,626                                     | <b>.</b>   | 72,626  |
| Other finance income  |      | 32   | -  | 32  |
| Taxation  |      | (4,647)                                    | 7  | (4,647)   |
| Profit on ordinary activities after taxation and for the financial year | 3    | 68,011                                     | . <b>-</b>   | 68,011  |

Explanation of changes to previously reported profit and equity:

- 1 On transition certain operating supplies previously treated as consumable stores under UK GAAP are treated as property, plant and equipment (small operating equipment) under FRS 102 and are depreciated over a 24 month period. As a result £2,234,000 was reclassified from stock to property, plant and equipment.
- 2 Under FRS 17 the deferred tax asset relating to the pension liability was netted off the pension liability. Under FRS 102 the deferred tax is not netted off but is shown within current assets.
- 3 On transition to FRS 102 there were no adjustments which impact on the profit and loss account prepared under UK GAAP.

# Notes to the financial statements For the year ended 31 December 2015

# 26. First time adoption of FRS 102 (continued)

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| Company  |      | As previously stated      | Effect of transition      | FRS 102<br>(as restated)  | As previously stated        | Effect of transition        | FRS 102<br>(as restated)    |
|--|------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | Note | 1 January<br>2014<br>£000 | 1 January<br>2014<br>£000 | 1 January<br>2014<br>£000 | 31 December<br>2014<br>£000 | 31 December<br>2014<br>£000 | 31 December<br>2014<br>£000 |
| Current assets                                 |      | 1,014                     | · -                       | 1,014                     | 990                         | -                           | 990                         |
| Creditors: amounts falling due within one year |      | (24)                      |                           | (24)                      |                             | 9/5/k                       | <del></del>                 |
| Net current assets                             |      | 990                       |                           | 990                       | 990                         | <u>`</u>                    | 990                         |
| Total assets less current liabilities          |      | 990                       | 2+                        | 990                       | 990                         |                             | 990                         |
| Net assets                                     |      | 990                       | 4 <del>4</del> 2          | 990                       | 990                         | -                           | 990                         |
| Capital and reserves                           |      | 990                       | Rev                       | 990                       | 990                         | <b>1</b> \$                 | 990                         |

Notes to the financial statements For the year ended 31 December 2015

# 26. First time adoption of FRS 102 (continued)

| ·   | Note | As previously<br>stated<br>31 December<br>2014<br>£000 | Effect of transition 31 December 2014 £000 | FRS 102<br>(as restated)<br>31 December<br>2014<br>£000 |
|---|------|--|--|---|
| •   |      | '#   |  |   |
| Operating profit  |      | -  | -  | -   |
| Income from shares in group undertakings                                |      | 398,991  | <u> </u>                                   | 398,991   |
| Profit on ordinary activities after taxation and for the financial year |      | 398,991  |  | 398,991   |

On transition to FRS 102 there were no changes to the previously reported UK GAAP profit.