Registered number: 02692681

VEOLIA ES BIRMINGHAM LIMITED STRATEGIC REPORT, DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

TUESDAY



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COMPANY INFORMATION

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

Introduction

The Directors present their Strategic report for the year ended 31 December 2021.

The principal activity of Veolia ES Birmingham Limited ("the Company") is the provision of contract management services for Birmingham City Council ("BCC") and other organisations with respect to waste management and disposal. The Company's main contract was a 25 year agreement with BCC to dispose of household waste, which commenced on 17 January 1994. During 2019, a five year contract extension was signed, with a new termination date of 16 January 2024. The Company disposes of the majority of waste in an Energy Recovery Facility ("ERF"), generating electricity as a by-product.

The Company is registered and domiciled in the United Kingdom.

The Company is part of the Veolia Group, ("the Group") which is defined as all companies under the control of the ultimate parent company, Veolia Environnement S.A., headquartered in Paris. The Company is also a member of the "UK&I group", a division of the Group, based in the UK and Ireland and involved in the provision of waste, water and energy services, and directly or indirectly under the ownership of Veolia UK Limited ("VUK").

Business review

The Directors consider the key operational performance indicators for the business to be the ERF and turbo generator availability, which is the ratio of hours during the year in which they are operating compared to the total possible hours. During the year, the ERF was available for 91.7% of the time and the turbo generator for 95.3% of the time (2020: 89.6% and 99.4% respectively). As a result, a total of 375,433 tonnes of waste was incinerated, producing 184,157 MWh of electricity generation (2020: 358,063 tonnes; 175,003 MWh). Revenue for the year ended 31 December 2021 was £56,743k (2020: £55,999k), with the improvement being largely due to improved material sale prices which offset the reduction in the recharge of ERF life cycle maintenance costs.

Adjusted EBITDA for year ended 31 December 2021 was £8,921k (2020: £6,665k), with the increase due to increased material sales revenues.

The Company's performance is measured in relation to the total contribution to the Group, therefore the key financial performance indicators of the Company are defined by the Group. The key financial performance indicators as they would appear in the management review are as follows:

| | 2021 | 2020 |
|--|--------|--------|
| | £000 | £000 |
| Revenue | 56,743 | 55,999 |
| Adjusted EBITDA | 8,921 | 6,665 |
| Adjusted EBITDA as a percentage of revenue | 15.7 % | 11.9 % |
| Adjusted 'current' EBIT | 6,884 | 4,414 |

The definitions below are standard for the Group and do not necessarily imply that the Company has incurred such costs in the year:

- Adjusted EBITDA excludes charges arising from the creation of, or increase in, provisions and credits
 arising from the reduction in, or release of, provisions, restructuring costs and foreign exchange
 differences, and where appropriate, is adjusted for movements in financial assets in respect of the
 unwinding of the discount on the fair value and repayment of the asset in the year;
- Adjusted 'current' EBIT excludes restructuring costs, foreign exchange differences with no adjustments being made in respect of repayments on financial assets.

The Group uses these adjusted definitions for its own internal purposes as it is felt they better represent the ongoing business performance to management by focusing on cash generating factors within management's control. Refer to note 5 for a reconciliation of these key performance indicators to operating profit.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Section 172(1) Statement

The Directors have ensured compliance with their duties under s.172(1) in relation to the Company and the various stakeholders. These stakeholders include the employees, main customer, suppliers, local communities and relevant regulatory authorities.

The Directors have ensured that the strategy, values and policies of the UK&I group have been adopted by the Company, as well as Veolia's purpose which is to contribute to human progress by firmly committing to the UN Sustainable Development Goals to achieve a better and more sustainable future for all. It is with this aim in mind that Veolia sets itself the task of 'Resourcing the World' and the global vision to be the benchmark company for ecological transformation.

Aligning with Veolia's global vision, the Veolia group is committed to taking an active role in the fight against climate change. In September 2021, the Veolia group published its first Carbon Reduction Plan and Net Zero Strategy which commits to achieve Net Zero GHG emissions by 2050 at the latest.

Engagement with the Company's stakeholders has informed the way in which the Directors have discharged their duties and addressed the principal risks and uncertainties as detailed below. Where individual Directors are not directly involved in the processes described below, regular feedback and discussions are held with the relevant management teams.

The Directors recognise that the Company's long-term success is based on the commitment of the employees. Through the UK&I group, the Company provides employees with relevant training using both in-house and external providers. Employees are given access to Company and UK&I group information and updates via various channels including the intranet, webinars, Veolia TV and team meetings and engagement with staff takes place via employee surveys. Feedback from the annual employee 'Voice of Resourcers' survey is disaggregated by business line and function and reviewed by the UK&I Executive Committee. Information is benchmarked internally across the UK&I group as well as externally against peer companies. Action plans to address key themes are formalised and monitored throughout the year. The Company also engages with trade union representatives on site and via regular Joint Trade Union Forum meetings.

The Company has regular engagement with its main customer, including through meetings and provision of financial and operational reports, as required. For the wider UK&I group, customer relationships are managed as follows:

- Communication with commercial customers takes place via the Veolia Customer Hub supported where necessary by dedicated account managers;
- Customer management is also conducted through face to face meetings, annual service reviews and the provision of technical advice as required;
- Relationships with municipal customers are managed by regular, often monthly meetings together with quarterly or annual review processes where service obligations are assessed against contract targets;
- Customers are approached every year as part of the Net Promoter Score survey to provide feedback on the Company's services.

The UK&I group has a Supply Chain Team who are responsible for sourcing goods and services and managing the associated supply chain risk across the UK&I group. The Directors recognise that the smooth running of the Company relies on adequate, good quality and timely supplies of goods and services. Engagement with key suppliers includes both due diligence by the Supply Chain Team and putting in place appropriate terms and conditions.

The Supply Chain Team has a comprehensive business continuity plan in place. This looks to identify potential threats and their impact on the business. In addition, business continuity plans for key suppliers are reviewed to ensure that critical services are not disrupted.

Category plans ensure that the UK&I group is not dependent on single suppliers. Over 7,000 active suppliers exist in the UK&I group supplier database. The Supply Chain Team monitors the performance of key suppliers via appropriate KPIs and metrics depending on the goods and services supplied. Standard metrics include: health and safety performance, savings, continuous improvement and innovation, retrospective purchase orders and sustainability ratings. An annual due diligence of the UK&I group top 500 critical suppliers is performed to ensure that relevant insurance and operating certificates and permits are in place.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Section 172(1) Statement (continued)

Mechanisms are in place for improving prompt payment performance. The UK&I group performs four automated payment runs per month, through the BACS system, to support the 'paid on time' KPI. The UK&I group payment practices and performance are available on the UK government website: https://www.gov.uk/check-when-businesses-pay-invoices

The UK&I group's IT strategy is based around the following four pillars: digitalisation of customer experience, improving IT experience for employees, moving to the Cloud and installation of a data-driven culture. It is underpinned by ensuring that both employees and customers have the right information to make informed decisions.

The UK&I group has introduced a remediation programme to improve employee experience allowing the workforce to securely work anytime, anywhere and on any device through the adoption of SaaS or PaaS type solutions. The implementation of an omnichannel approach for customers allows for direct contact on any channel and the customer portal provides access to key information. In addition, management has successfully moved any remaining hosted service fully to the Cloud from its own premise data centre.

All of these pillars have a continuous improvement programme to ensure that the UK&I group continues to enhance the digital experience of its customers and employees. Moving forward the IT strategy is focused on the elimination of non-value-adding activities through automation and process redesign.

Due to the nature of the Company's activities, working with local communities and government bodies to promote all aspects of environmental, waste and energy management remains integral to the operations of the business.

In deciding whether to propose any distributions to shareholders the Directors have given consideration to the needs of the Company's key stakeholders being customers, suppliers, employees and shareholders. Consequently, no dividend was paid in the year.

Principal risks and uncertainties

In common with all businesses, the Company recognises certain risk factors that are both external and internal to the Company. The Directors consider the principal risks and uncertainties to which the Company is exposed are intrinsic to the business it operates and its ability to provide the service for which it is contracted.

The following highlights some of the particular risks, but is not intended to be an extensive analysis of all risks affecting the business. Some risks may be unknown to the Company and other risks, currently regarded as immaterial, could turn out to be material. All of them have a potential to impact the Company's business, revenue, profits, assets, liquidity and capital resources adversely. The Board has approved that the Company manages the majority of these risks by utilising the resources and processes developed and operated within the UK&I group as whole. The Company's principal risks are set out below.

Contractual risk

The Company's business is conducted through contract-based service agreements. Therefore, the business may be adversely affected by a failure to perform in terms of the relevant contract. The UK&I group has a structured formal project authorisation and review procedure which aims to ensure legal, operational, technical and commercial risks are properly considered before the initial exchange of contracts, or significant contract alterations, with its customers.

Risks associated with meeting the terms of a contract are mitigated through on-going day to day management of the operations of the contract including tracking performance against budget and targets identified in the contract. Performance is reviewed monthly by operational management and members of the Board. Contracts identified to be at risk are subject to specific initiatives to improve performance. Larger contracts and business units are reviewed at a UK&I group level on a monthly basis.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Contractual risk (continued)

The Company continued to work with its main customer, to manage any service changes needed as a direct result of COVID-19. In this respect, the government issued guidance, which encouraged contracting authorities to work pragmatically with suppliers (including the Company), and take a sensible approach to the application of contractual mechanisms, such as performance deductions, to ensure supplier business continuity. The Company did not incur any performance deductions as a direct result of COVID-19 during the year.

Business continuity

The UK&I group is accredited with ISO 22301 (Business Continuity Management) and the Company maintains a business continuity plan for each area of the operations, including the associated IT infrastructure, so should the unexpected happen, there is a predetermined plan in place to allow the business to recover and to continue servicing its customers with as little disruption as possible. These plans include sharing of site infrastructure within the UK&I group, the use of external suppliers who specialise in disaster recovery scenarios and leveraging other Group relationships.

The risk of loss of specialist personnel is also actively managed ensuring that annual performance development discussions are completed and that remuneration is benchmarked annually against industry standards.

The UK&I group acknowledges the need to ensure the ongoing effectiveness of its cybersecurity controls. Management has reviewed advice from the UK's National Cyber Security Centre ('NIST') and undertakes NIST-based risk assessments across all technical and organisational controls. Results of these assessments are used to apply a particular focus on resilience and recovery capabilities. The scope of assessment includes the following:

- Patch management services;
- Access controls;
- Edge and physical security;
- Log monitoring and analysis;
- Backup and recovery;
- Incident management;
- Phishing response;
- Third-party access;
- NCSC services:
- Staff awareness and education.

Any findings are added to the UK&I group continuous improvement plan, with opportunities for improvement flagged for priority treatment. These actions are in addition to the routine operation of the UK&I group's cybersecurity framework.

The UK&I group has also considered the impact of the conflict and related sanctions in Ukraine, Russia and Belarus. The main impact of this is likely to be an increase in costs related to chemicals, parts and certain fleet costs, as well as potential Supply Chain disruptions. The UK&I group is ensuring that there are sufficient levels of spare parts and chemicals required for continued operations, where necessary. In addition, critical parts are kept on sites to cover essential, planned and unplanned maintenance. At this stage, the UK&I group, including the Company, believes that there is access to supplies necessary to maintain operations, but will continue to monitor the situation.

Health and safety, quality and environment

Management are committed to the UK&I group's corporate, legal and social responsibilities for health and safety, quality and the environment.

The UK&I group adopts a proactive risk approach to health, safety and the wellbeing of its customers and colleagues. Staff are trained to a high level in accordance with recognised trade bodies, giving confidence that advice is both credible and current. This is guided by the suite of Veolia Minimum Requirements ("VMR") documents that go beyond the recognised legislative expectations for keeping people safe, protecting the environment, as well as providing high standards of service to customers.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Health and safety, quality and environment (continued)

The UK&I group is a key influencer with external agencies, such as the HSE and Environment Agency. The UK&I group belongs to the Environmental Services Association ("ESA") and is an active member of Waste Industry Safety and Health ("WISH") Forum, helping to drive up standards across the industry. Working with the ESA, the UK&I group plays a leading role in defining health and safety standards in the waste industry. Guidance published includes Risk Assessment, Competency & Mental Health.

Examples of the UK&I group's active risk strategy include:

Reversing Risk - Introduction of reversing cameras on refuse collection vehicles ("RCV") to address blind spots identified as an area of concern by staff and the public.

Safety Shoes - Development of a new safety shoe in conjunction with Back in Action UK to address injuries incurred by staff when getting in and out of a vehicle cab. This lighter and more comfortable shoe allows good ankle movement, reduces stress on joints and facilitates crews exiting the cab forwards meaning any potential hazards, such as cyclists or potholes can be seen.

In 2021, the UK&I group completed the first year of the VMR assurance programme using a three lines of defence model which covered over 195,000 VMR requirements:

- First Line Monthly Site Managers VMR reviews;
- Second Line VMR Audits undertaken by the QHSE team; and
- Third Line External Audits of over 90 locations audited against VMR requirements and to maintain certification to ISO 9001 (Quality), ISO 14001 (Environmental) and ISO 45001 (Health and Safety)

The VMR programme has provided better visibility to understand how many requirements are being met across the business. Across the first and second lines of defence, over 96% of VMR requirements were met or have an improvement plan in place. This has enabled management to undertake detailed trend analysis, which along with the incident review process has enabled the UK&I group to develop business improvement plans as well as a risk based audit programme.

The UK&I group actively encourages staff to report close calls (near miss / safety concerns), as they enable management to take action to prevent accidents from occurring. In 2021, over 28,000 close calls were reported, which is a 41% increase from the previous year.

As 'normal' operations return following the COVID-19 pandemic, the UK&I group Reporting of Injuries, Diseases and Dangerous Occurrences Regulations ("RIDDOR"") statistics returned to 2019 levels. The UK&I group RIDDOR accidents relating to slips on snow and ice at the start of 2021 were impacted by a significant period of adverse weather as well as the mental health impact of lockdown measures introduced to reduce the spread of COVID-19. The last quarter of the year was impacted by a strain on resources, such as the national shortage of LGV drivers.

New systems and processes have enabled a comprehensive plan to embed a proactive safety culture and improvements going forward. The 2021 Safety Week campaign refreshed commitments to safe behaviours and the value of working as a team. It also recognised and promoted the benefits of warming up for work to reduce accidents.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Risks relating to the price of energy, commodities, and recycled raw materials

The price the Company pays for its commodities such as the supply of energy and fuel can have a significant impact on its financial performance. The Company's contracts with its customers generally have indexing formulae to mitigate inflationary risks to its cost base. However, to the extent the Company is unable to increase its prices sufficiently or if there is a significant delay in being able to do so, such increases could impact the Company's performance by increasing costs and reducing profitability.

In addition, the price the Company receives for its energy and for recycled materials, in particular fibre, plastics and non-ferrous metal, could have a significant effect on the Company's operating results. However, the Company has contractual arrangements in place with certain large volume suppliers and customers of fibre material to mitigate the impact of market price movements through rebate mechanisms whereby the Company receives a fixed margin per tonne.

The recovery in the global economy in 2021 has meant that average recyclate prices across all material types were higher than the previous year which has helped support the improved financial performance of the Company.

Financial risks

It is the Company's objective to manage its financial risks so as to minimise the adverse effects of fluctuations in the financial markets on its profits and cash flows. The Company utilises the resources of the UK&I group to implement risk controls and loss mitigation plans to manage exposure to these risks. The VUK Board, which certain of the Company's Directors are members of, review and agree policies for managing risks and they are summarised below:

Credit risk

The Company is exposed to counterparty risk in various areas of its operating activities and treasury activities.

The Company participates in Group centralised treasury arrangements, with the UK&I group being in a net deposit position, and so shares banking and intercompany loan arrangements with the Group, VUK and other UK based Group fellow subsidiaries, which are also provided with support from VUK. As set out in the going concern section, the Company has assessed the credit risk of the Group and VUK and considers that they are well placed to provide support and facilitate the repayment of any debts as they fall due.

The Company has one main customer, BCC, a well-established and stable local authority client. For this risk to result in significant financial loss to the Company it would require this customer to fail to honour its contractual obligations. The likelihood of this is considered low given the nature of the Company's customer base.

The UK&I group has a specific credit management team and procedures in place to monitor and recover customer debt. The carrying amount of trade and other debtors, and cash and cash equivalents represent the Company's maximum exposure to credit risk.

Interest rate risk

The Company lends funds via VUK, at floating rates of interest, priced according to a GBP index based on Sterling Overnight Interbank Average Rates ("SONIA").

Liquidity risk

The Company, along with other entities within the UK&I group, is party to cash pooling arrangements with VUK, whereby each member deposits cash excesses and may borrow money in the form of short-term advances. Amounts are swept on a daily basis and held on overnight deposit with the Group. At the year end VUK was in a net surplus position. VUK has an additional overdraft facility with the Group which remains unutilised. Cash forecasts for the following five weeks are prepared weekly and submitted to the Group for review to ensure that the liquidity profile of the UK&I group is actively monitored. The Group has confirmed that the UK&I group will continue to have access to these balances as required for their activities.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Financial risks (continued)

Foreign exchange risk

The Company has limited exposure to foreign currency risk in its normal trading activities as it operates in the UK and all of its trade debtors and most of its purchases are denominated in pound sterling. At each reporting date, where necessary, all financial assets and financial liabilities are revalued and denominated in pound sterling.

This report was approved by the board on 14 September 2022 and signed on its behalf.

Valerie Clavie (Sep 14, 2022 13:11 GMT+2)

Valérie Isabelle Marie Clavié

Director

Sep 14, 2022

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The Directors present their report and the financial statements for the year ended 31 December 2021.

As permitted, certain information regarding the Company, including a review and analysis of the development and performance of the Company's business during the year, the Company's policies for employee and stakeholder engagement and a description of the principal risks and uncertainties facing the Company are contained within the Strategic report.

Results and dividends

The profit for the year, after taxation, amounted to £5,585k (2020: £3,507k).

There were no dividends paid in the year under review (2020: £33,334k).

Directors

The Directors who served during the year and to the date of this report were:

Christophe Bellynck
Valérie Isabelle Marie Clavié (appointed 30 June 2021)
Celia Rosalind Gough
Gavin Howard Graveson
Donald John Fraser Macphail
Katherine Anne Swann
David Andrew Gerrard (resigned 30 June 2021)

No Director has, or has had, a material interest in the Company, directly or indirectly at any time during the year.

Directors' indemnity

The Directors are entitled to be indemnified by the Company to the extent permitted by law in respect of losses arising out of, or in connection with, the execution of their powers, duties and responsibilities. Veolia Environnement S.A., the Company's ultimate parent company, maintains Directors' and Officers' liability insurance for the Directors in respect of their duties as directors. Such qualifying third party indemnity provision was in place throughout the period and remains in force as at the date of approving the Directors' report. Neither the indemnities nor the insurance provide cover in the event that the Director is proved to have acted fraudulently.

Going concern

The Company's Balance Sheet shows net assets of £19,102k (2020: £13,517k), and at year end reported net current assets of £15,026k (2020: £9,832k). The Company participates in the Group centralised treasury arrangements and so shares banking and intercompany loan arrangements with the Group, VUK and other UK based fellow subsidiaries. The Company is managed as part of the UK&I group and budgets and forecasts are prepared at that level. The UK&I group's forecasts and budgets identify that the UK&I group is expected to meet its liabilities as they fall due for the period through to 30 September 2023. A key assumption in the UK&I group's forecasts is the continuing availability of funds that are swept into the Group Treasury cash pooling arrangements and the intercompany loans provided by the Group to VUK and other UK based fellow subsidiaries.

VUK has received a letter of financial support from the UK&I group's ultimate parent company, Veolia Environnement S.A., which confirms that the Group, if required, will provide financial support to VUK for the period ending 30 September 2023. VUK has in turn provided a letter of support to the Company to confirm that VUK will, if required, provide financial support to the Company for the same duration as provided by the Group to VUK.

The Directors of VUK have considered information regarding the Group's ability to provide support to VUK. This information includes financial information for the six month period ended 30 June 2022. During the period the Group completed the acquisition of the entire share capital of Suez S.A. for €9.3 billion, funded through both a share capital increase and the sale of New Suez.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Going concern (continued)

The Group's credit outlook is considered to be stable. The results for the period ended 30 June 2022 showed a growth in EBITDA of 40.4%, at constant exchange rates, compared to the equivalent prior year period and an increase in the net debt position to €22.4 billion, largely due to the Suez acquisition. Cash and cash equivalents total €7.2 billion as of 30 June 2022, after the payment of two bond maturities in March totalling €1.1 billion. In addition, the Group has a €3 billion syndicated credit facility, plus a €2.5 billion facility inherited from Suez and bilateral credit facilities totalling €1 billion.

The Directors of the Company have made enquiries of the Directors of VUK to confirm that VUK has the ability to provide financial support, noting the financial position of the Group as described above.

Whilst there remains uncertainty about the impact of events in Ukraine, the Directors of the Company have concluded that, if required, the Group will be able to provide financial support to VUK, who in turn will be able to provide financial support to the Company, for the period through to 30 September 2023. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due in the foreseeable future and that it remains appropriate to prepare the financial statements on a going concern basis.

Streamlined Energy and Carbon Reporting Framework Regulations

The Company is subject to the Streamlined Energy and Carbon Reporting Framework Regulations ("SECR"). Energy consumption and greenhouse gas ("GHG") emissions figures are reported relating to gas, electricity and transport, as well as an intensity ratio and information relating to energy efficiency actions.

Based on recommendations within the SECR legislation and the Company's nature of the business, the Directors consider the tonne of carbon dioxide equivalent ("tCO2e")/£k revenue intensity ratio as the best representation of its efficiency performance.

Energy consumption figures

| | 2021 UK | 2020 UK |
|---|-------------|-------------|
| Total energy consumption used to calculate GHG emissions (kWh) | 987,040,423 | 989,376,939 |
| Scope 1 (tCO2e) - Gas consumption, transport, process emissions | 155,450 | 148,773 |
| Scope 2 (tCO2e) - Electricity purchased | 489 | 355 |
| Scope 3 (tCO2e) - Business travels: rental cars or employee-owned vehicles where the Company is responsible for purchasing the fuel | 2 | · - |
| Total gross GHG emissions (tCO2e) | 155,941 | 149,128 |
| Intensity Ratio (tCO2e total gross GHG emissions per £k revenue) | 2.75 | 2.66 |
| | | |

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Streamlined Energy and Carbon Reporting Framework Regulations (continued)

The Energy and Carbon Reporting has been produced using the following methodology and assumptions:

GHG reporting Framework: GHG Protocol Corporate Standard.

Methodology used to calculate the total Energy consumption (kWh):

- As per Department for Environment, Food and Rural Affairs ("DEFRA") guidance, data for fuels, mileage
 and gas available in kg, L or m3 were converted to Gross Calorific Value ("GCV") kWh. The mileage data
 available in miles or km was converted to Net Calorific Value ("NCV") kWh. This has been added to the
 GCV kWh data from natural gas consumption and electricity consumption;
- Waste combustion data was translated into kWh equivalents using the average Calorific Value ("CV")
 calculated at the sites.

Emissions factors:

The Company has applied the following emission factors:

- UK government emission conversion factors for greenhouse gases, which can be accessed via the Government website at https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2021;
- Waste combustion factors report on two types of emissions:
 - Carbon Dioxide ("CO2"): The emission factor used for CO2 is 404 kg of fossil CO2/tonne of waste combusted, as recommended by the Environmental Service Association;
 - Nitrous Oxide ("N2O"): refer to Data section below;
- Intergovernmental Panel on Climate Change ("IPCC")'s Fourth Assessment Report ("AR4") was used to express the Global Warming Potential ("GWP") of methane (CH4) and N2O for a 100 year time-horizon. Within this assessment report, the GWP for CH4 is 25 and the GWP for N2O is 298;
- UK&I group has a company car policy in place and in line with the car industry standard, this imposes the
 use of vehicles emitting a maximum of grams of CO2 per kilometre of 129, known as 129g/km.

Data

- GHG information was calculated from the data gathered from the Group's Environmental Management System ("EMS"), implemented since 2002 and compatible with ISO 14001 standards;
- N2O relies on either the annual figures provided to the Pollution Inventory by the Company, or through internal measurements when the values are falling below the reporting thresholds to the Pollution Inventory;
- Business travel data was gathered from the UK&I group's internal business intelligence and expenses system.

Energy efficiency actions

The Company has implemented the following energy efficiency actions during the reporting year to 31 December 2021:

- Installation of light emitting diode ("LED") lights at the Material Recovery Facility ("MRF") of Four Ashes.
- Replacement of five diesel vans to electric vehicles ("EV") in September 2021, representing an average saving of 0.25 tCO2 per van and per month.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Streamlined Energy and Carbon Reporting Framework Regulations (continued)

Net zero target

The UK&I group is committed to achieving Net Zero by 2050. These objectives are also underpinned by the global vision of 'Ecological Transformation'.

The approach to meeting Net Zero emissions is based on actions detailed in the Net Zero Strategy, published in 2021, which presents an ambitious programme to decarbonise services essential to everyday life - waste, water and energy. This Strategy commits to reducing emissions from the operations that the UK&I group control, including Scope 1 and 2 emissions, whilst also continuing with the progress to reduce Scope 3 emissions.

Central to these plans is powering systems changes across the key sectors - waste, water and energy. The activities and actions are therefore underpinned by the following six commitments:

- 1. Reduce operational emissions;
- 2. Reduce process emissions;
- 3. Capture and offset remaining GHG emissions;
- 4. Work in partnership to reduce the emissions not under direct control;
- 5. Continue to improve the quality of the carbon reporting;
- 6. Continue to develop low carbon solutions for customers.

On 30 September 2021, the UK&I group released its Carbon reduction plan, based on the Net Zero Strategy, in order to comply with the Procurement Policy Note (PPN) 60/21.

Future developments

The Directors have considered the impact of the outbreak of the conflict and related sanctions in Ukraine, Russia and Belarus and remain confident of the ability of the Company to continue to meet its customer's demands.

Although cost inflation and potential disruption to supply chains are expected to remain in the short-term the Directors consider the Company, along with other members of the UK&I group, to be well placed in all aspects of the environmental, waste and energy management industry.

Financial instruments

Financial instruments give rise to foreign currency, interest rate, credit, price and liquidity risk. Information on how these risks arise is set out in the Strategic report.

Due to the use of facilities from the Group, denominated in pound sterling, the Company has minimal exposure to external loans and overdrafts and has limited exposure to foreign exchange as all of its trade and most of its expenses are incurred in pound sterling. Other financial assets and liabilities, such as trade debtors and trade creditors, arise directly from the Company's operating activities.

The Company's borrowings and loans are all denominated in pound sterling and therefore the Company has no foreign currency exposure on its financing. The Company's borrowings are tied to SONIA with interest rates being reset each quarter. The Directors consider that SONIA rates will continue to be stable for the foreseeable future.

It is, and has been throughout the period under review, the Company's policy that no trading in speculative derivative financial instruments shall be undertaken.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

Disabled employees

The UK&I group gives full consideration to applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion.

Where existing employees become disabled, it is the UK&I group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

Post balance sheet events

There have been no significant events affecting the Company since the year end.

Disclosure of information to the Auditor

Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

Under section 487(2) of the Companies Act 2006, Ernst & Young LLP will be deemed to have been reappointed as the auditor 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

This report was approved by the board on 14 September 2022 and signed on its behalf.

Valerie Clavie
Valerie Clavie (Sep 14, 2022 13:11 GMT+2)

Valérie Isabelle Marie Clavié

Director

Sep 14, 2022

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021

The Directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ES BIRMINGHAM LIMITED

Opinion

We have audited the financial statements of Veolia ES Birmingham Limited for the year ended 31 December 2021, which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes 1 to 24, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the Company's affairs as at 31 December 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the period through to 30 September 2023.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern.

Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. The Directors are responsible for the other information contained within the Annual Report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ES BIRMINGHAM LIMITED (CONTINUED)

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in Strategic report or Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' responsibilities statement set out on page 13, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ES BIRMINGHAM LIMITED (CONTINUED)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Company and determined that the most significant are those that relate to the reporting framework (FRS 101 and the Companies Act 2006) and compliance with the relevant direct and indirect tax regulation in the United Kingdom. In addition, the Company has to comply with laws and regulations relating to its operations, including health and safety, environmental and General Data Protection Regulation ("GDPR");
- We understood how Veolia ES Birmingham Limited is complying with those frameworks by making enquiries
 of management to understand how the Company maintains and communicates its policies and procedures
 in these areas. We read the minutes of the UK&I Executive Committee, made inquiries of Legal and Internal
 Control departments to identify if there are matters where there is a risk of breach of such frameworks that
 could have a material adverse impact on the Company. We understood controls put in place by
 management to reduce the opportunities for fraudulent transactions;
- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur by internal team conversations, inquiry of management and review of the fraud assessment prepared by the UK&I group management. We understood that revenue, adjusted EBITDA and adjusted 'current' EBIT are the key performance measures for management and we considered that these could be most likely manipulated through the posting of manual journals to revenue. We reviewed manual journals to revenue and considered the nature of these transactions. For those that we did not consider to be in the normal course of business and were not of a trivial value we obtained evidence to support the validity of such adjustments. In addition, we selected a sample of items within contract assets and validated these either to cash paid or other evidence to demonstrate that the accounting was appropriate;
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures were as set out above. The results of our procedures did not identify any instances of irregularities, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work for this report, or for the opinions we have formed.

—Docusigned by: EntalanyLLP

—E04496AD9177456... Christopher Voogd (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory auditor

Birmingham

14 September 2022

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

| | Note | 2021 £000 | 2020 £000 |
|---|--------------|--------------|--------------|
| Revenue | 4 | 56,743 | 55,999 |
| Cost of sales | | (46,381) | (47,981) |
| Gross profit | - | 10,362 | 8,018 |
| Administrative expenses | | (3,478) | (3,604) |
| Operating profit | 5 | 6,884 | 4,414 |
| Interest receivable | 8 | 36 | 222 |
| Interest payable and similar charges | 9 | (65) | (315) |
| Profit before tax | - | 6,855 | 4,321 |
| Tax on profit | 10 | (1,270) | (814) |
| Profit for the financial year | _ | 5,585 | 3,507 |
| Other comprehensive income | | - | - |
| Total comprehensive income for the year | - = | 5,585 | 3,507 |

VEOLIA ES BIRMINGHAM LIMITED REGISTERED NUMBER:02692681

BALANCE SHEET AS AT 31 DECEMBER 2021

| • | | | | | |
|---|------|----------|--------------|----------|--------------|
| | Note | | 2021 £000 | | 2020 £000 |
| Fixed assets | | | | | |
| Intangible assets | 13 | | 2,030 | | 3,046 |
| Tangible fixed assets | 14 | | 3,326 | | 2,281 |
| Right-of-use assets | 15 | | 158 | | 432 |
| | | _ | 5,514 | | 5,759 |
| Current assets | | | | | |
| Deferred taxation | 11 | - | | 45 | |
| Stocks | 16 | 475 | | 684 | |
| Debtors: amounts falling due within one year | 17 | 32,948 | _ | 25,880 | |
| | _ | 33,423 | | 26,609 | |
| Creditors: amounts falling due within one year | 18 | (18,397) | | (16,777) | |
| Net current assets | - | | 15,026 | | 9,832 |
| Total assets less current liabilities | | _ | 20,540 | _ | 15,591 |
| Creditors: amounts falling due after more than one year | 19 | | (1,176) | | (2,074) |
| | | _ | 19,364 | _ | 13,517 |
| Provisions for liabilities | | | | | |
| Deferred taxation | 11 | (262) | | - | |
| | _ | | (262) | | - |
| Net assets | | _ | 19,102 | _ | 13,517 |
| Capital and reserves | | _ | | _ | |
| Called up share capital | 21 | | 5,100 | | 5,100 |
| Profit and loss account | | | 14,002 | | 8,417 |
| | | | 19,102 | | 13,517 |
| | | | | = | |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 14 September 2022.

Valerie Clavie
Valerie Clavie (Sep 14, 2022 13:11 GMT+2)

Valérie Isabelle Marie Clavié

Director

Sep 14, 2022

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

| | Called up share capital £000 | Profit and loss account £000 | Total equity £000 |
|-----------------------------------|------------------------------------|------------------------------|----------------------|
| At 1 January 2020 | 5,100 | 38,244 | 43,344 |
| Comprehensive income for the year | | | |
| Profit for the year | - | 3,507 | 3,507 |
| Dividends | - | (33,334) | (33,334) |
| At 1 January 2021 | 5,100 | 8,417 | 13,517 |
| Comprehensive income for the year | | | |
| Profit for the year | - | 5,585 | 5,585 |
| At 31 December 2021 | 5,100 | 14,002 | 19,102 |

The notes on pages 20 to 41 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

1. General information

Veolia ES Birmingham Limited is a private company limited by shares, incorporated in England and Wales.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' and the Companies Act 2006.

The Company's financial statements are presented in pound sterling and all values are rounded to the nearest thousand pound sterling (£000) except when otherwise indicated.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The principal accounting policies applied are detailed below:

2.2 Financial reporting standard 101 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of IFRS 7 Financial Instruments: Disclosures
- the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement
- the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers
- the requirements of paragraph 52, the second sentence of paragraph 89, and paragraphs 90,
 91 and 93 of IFRS 16 Leases
- the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
 - paragraph 79(a)(iv) of IAS 1;
 - paragraph 73(e) of IAS 16 Property, Plant and Equipment;
 - paragraph 118(e) of IAS 38 Intangible Assets;
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member
- the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.3 Ultimate controlling party

The Company is consolidated in the consolidated financial statements of its ultimate parent company and controlling entity, Veolia Environnement S.A. (incorporated in France). Copies of the consolidated financial statements for Veolia Environnement S.A. are available from the registered office at 21 rue La Boétie, 75008 Paris, France.

In addition, the Company is also consolidated in the consolidated financial statements of Veolia Environmental Services (UK) Plc, an intermediate parent undertaking. Copies of the consolidated financial statements for Veolia Environmental Services (UK) Plc are available from the registered office at 210 Pentonville Road, London, N1 9JY.

2.4 Going concern

The Company's Balance Sheet shows net assets of £19,102k (2020: £13,517k), and at year end reported net current assets of £15,026k (2020: £9,832k). The Company participates in the Group centralised treasury arrangements and so shares banking and intercompany loan arrangements with the Group, VUK and other UK based fellow subsidiaries. The Company is managed as part of the UK&I group and budgets and forecasts are prepared at that level. The UK&I group's forecasts and budgets identify that the UK&I group is expected to meet its liabilities as they fall due for the period through to 30 September 2023. A key assumption in the UK&I group's forecasts is the continuing availability of funds that are swept into the Group Treasury cash pooling arrangements and the intercompany loans provided by the Group to VUK and other UK based fellow subsidiaries.

VUK has received a letter of financial support from the UK&I group's ultimate parent company, Veolia Environnement S.A., which confirms that the Group, if required, will provide financial support to VUK for the period ending 30 September 2023. VUK has in turn provided a letter of support to the Company to confirm that VUK will, if required, provide financial support to the Company for the same duration as provided by the Group to VUK.

The Directors of VUK have considered information regarding the Group's ability to provide support to VUK. This information includes financial information for the six month period ended 30 June 2022. During the period the Group completed the acquisition of the entire share capital of Suez S.A. for €9.3 billion, funded through both a share capital increase and the sale of New Suez.

The Group's credit outlook is considered to be stable. The results for the period ended 30 June 2022 showed a growth in EBITDA of 40.4%, at constant exchange rates, compared to the equivalent prior year period and an increase in the net debt position to €22.4 billion, largely due to the Suez acquisition. Cash and cash equivalents total €7.2 billion as of 30 June 2022, after the payment of two bond maturities in March totalling €1.1 billion. In addition, the Group has a €3 billion syndicated credit facility, plus a €2.5 billion facility inherited from Suez and bilateral credit facilities totalling €1 billion.

The Directors of the Company have made enquiries of the Directors of VUK to confirm that VUK has the ability to provide financial support, noting the financial position of the Group as described above.

Whilst there remains uncertainty about the impact of events in Ukraine, the Directors of the Company have concluded that, if required, the Group will be able to provide financial support to VUK, who in turn will be able to provide financial support to the Company, for the period through to 30 September 2023. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due in the foreseeable future and that it remains appropriate to prepare the financial statements on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.5 Accounting for service concession asset

In the course of its activities, the Company provides contract management services for waste management and disposal to a local authority in return for remuneration based on services rendered.

These services are generally managed by the Company under contracts entered into at the request of public bodies ("grantors") which retain some control of the service provided.

These concession arrangements involve the transfer of operating rights for a limited period, under the control of the local authority, using dedicated installations upgraded or built by the Company, or made available to it for a fee or for nil consideration. These contracts define the "public service obligations" in return for the remuneration. The remuneration is based on a contracted tariff for waste services for each contract year.

Contracts include price review clauses, which are mainly based on cost trends, inflation, changes in tax and/or other legislation. Certain review clauses also include changes in volumes and/or the occurrence of specific events changing the profitability of the contract.

Concession arrangements are recognised in accordance with IFRIC 12, Service Concession Arrangements.

Financial asset model

The financial asset model applies when the operator has an unconditional right to receive cash or another financial asset from the grantor in remuneration for concession services. The operator has such an unconditional right if the grantor contractually agrees the payment of:

- amounts specified or determined in the contract;
- the shortfall, if any, between the amounts received from users of the public services and amounts specified or determined in the contract.

Financial assets resulting from the application of IFRIC 12 are recognised in the Balance Sheet as financial assets receivable on concession arrangements within trade debtors receivable within one year and after more than one year, and are recognised at amortised cost. The financial asset receivable amount is reduced by any guaranteed lease payments to be made by the grantor over the contract term.

Intangible asset model

The intangible asset model applies where the operator is paid by the users or where the concession grantor has not provided a contractual guarantee in respect of the recoverable amount. The Company's intangible asset corresponds to the right granted by the concession grantor to the operator to receive revenue based on public usage of the concession services.

Intangible assets resulting from the application of IFRIC 12 are recorded in the Balance Sheet under the heading "Intangible assets" and are amortised on a straight line basis, generally over the contract term. Where the Company has guaranteed lease payments to be made to the grantor over the contract term these amounts are added to the intangible asset and a finance lease liability created.

Revenue from concession arrangements under the intangible asset model includes:

- income from the delivery of the contracted services (net of capital repayments received);
- revenue from the construction or upgrade of the infrastructure assets, recorded on a completion basis in accordance with IFRS 15.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

Accounting policies (continued)

2.5 Accounting for service concession asset (continued)

The Company's concession arrangements have been recognised as intangible assets.

Where a profit sharing mechanism exists with the grantor and the profit sharing includes third party revenues (mostly electricity and recyclates) these are not deemed to be variable consideration under IFRS 15 and so any related payment due to the grantor is recognised as cost of sales.

Details on the concession contract can be found in the Strategic report.

2.6 Revenue

Revenue is recognised in line with the achievement of performance obligations to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

With the exception of revenue under IFRIC 12, Service Concession Arrangements, the Company does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money.

The following criteria must also be met before revenue is recognised:

- revenue from electricity generation is recognised at the point of generation, which is equivalent to the point at which it is dispatched to the National Grid;
- revenue from the sale of recyclates is recognised at the point of dispatch, which is equivalent to the point of delivery to the customer;
- revenue from providing services is recognised in the accounting period in which the services are rendered;
- revenue from the management or handling of waste is recognised on receipt of waste at the site:
- revenue from the haulage and disposal of waste not covered by a specific management contract is recognised at the point of disposal;
- where the Company gives a rebate or profit share to a customer based on the services
 provided directly to that customer, revenue is reduced for the amount of the rebate or profit
 share.

It should be noted that fees and taxes collected on behalf of local authorities are excluded from revenue when the Company does not bear the risk of payment default by third parties.

Revenue under IFRIC 12, Service Concession Arrangements, is explained in note 2.5.

The Company applies the practical expedient in paragraph 121 of IFRS 15 and does not disclose information about the remaining performance obligations that have original expected durations of one year or less.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.7 Foreign currency translation

Functional and presentation currency

The Company's functional and presentation currency is pound sterling.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

2.8 Interest receivable

Interest receivable consists of income from amounts owed by Group fellow subsidiaries.

2.9 Finance costs

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount.

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- the recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date.

Deferred tax assets and liabilities are not discounted.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.11 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

The estimated useful lives range as follows:

IFRIC 12 concession asset - Over the life of the contract (2 years remaining)

Intangible assets are amortised on a straight-line basis over their useful life, usually the contract term to which they relate, unless another systematic amortisation basis better reflects the rate of consumption of the asset.

Assets in the course of development are not amortised during the development phase. On completion all assets will be transferred into the appropriate asset category and will be amortised per the stated accounting policy.

Expenditure incurred during the operation of a concession which aims to maintain operations at current capacity or cost is recognised in the Statement of Comprehensive Income as incurred. By exception, only where assets will enable the realisation of significant future economic benefit in relation to their cost will they be added to the concession asset. These additional assets will be amortised over the remaining contract term.

Interest on loans taken out specifically for concession assets under construction may be capitalised during the period of construction and included in the cost of intangible assets.

2.12 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Freehold land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Buildings

- Over the remaining life of the contract

Plant and equipment

- Up to the life of the contract

Vehicles and other transport

- 3 to 11 years

equipment

Assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.12 Tangible fixed assets (continued)

Assets in the course of construction are not depreciated during the construction phase. On completion all assets will be transferred into the appropriate asset category and will be depreciated per the stated accounting policy.

Interest on loans taken out specifically for plant under construction may be capitalised during the period of construction and included in the cost of tangible fixed assets.

2.13 Right-of-use assets and lease liabilities

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Company elected to use the transition practical expedient to not reassess whether a contract is, or contains, a lease at 1 January 2019. Instead, the Company applied the standard only to contracts that were previously identified as leases applying IAS 17 and IFRIC 4 at the date of initial application. The Company has also used the practical expedient to use hindsight to determine the lease term if the contract contains options to extend or terminate the lease, where applicable.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities in respect of obligations to make lease payments and right-of-use assets representing the right to use the underlying assets.

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). The asset's initial valuation is based on the actual value of future rents paid in exchange of the right to use the asset to the maturity of the lease contract (after analysis of eventual possibility of renewal). The rents are fixed or are considered fixed in substance and may include rents which fluctuate in line with an index or rate. Right-of-use assets are subsequently measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term.

The Company analyses each lease individually to determine its term and, in the absence of renewal and/or early termination options that are reasonably certain to be exercised or not exercised, the enforceable period is adopted. Where the lease obligation is associated with a customer contract, which cannot be operated without the lease, the lease term is aligned with the customer contract end date. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

In calculating the present value of lease payments, the Group has elected not to use the rate implicit in the lease as the discount rate, because the interest rate implicit in the lease is not readily determinable, and has developed a calculation method to determine the incremental borrowing rate that would apply to the financing of the leased assets. The discount rate is calculated based on the following parameters: maturity of the lease liability; reference rate of the relevant currency and the Group credit spread, on the basis that the Group provides the majority of the financing requirements of its subsidiaries, through access to the bond market. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.13 Right-of-use assets and lease liabilities (continued)

The Company applies the recognition exemptions for lease contracts that, at the commencement date, have a lease term of 12 months or less and do not contain a purchase option (short-term leases), and lease contracts for which the underlying asset is of low value, being less than £3,500 (low-value assets). Lease payments on short-term leases and low-value assets are recognised as an expense on a straight-line basis over the lease term.

2.14 Impairment of fixed assets

Assets that are subject to depreciation or amortisation are assessed at each Balance Sheet date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit ("CGUs") to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that have been previously impaired are reviewed at each Balance Sheet date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

Any reversal of an impairment loss is taken through the Statement of Comprehensive Income in the year.

2.15 Stocks

The Company holds a stock of maintenance materials and consumable items which are valued at the lower of cost and net realisable value. Cost is determined on a first in first out basis and includes transport and handling costs.

Where the Company holds maintenance materials that are expected to be used in more than 12 months, the cost of these is amortised over their expected useful life.

At each Balance Sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.16 Financial instruments

The Company recognises financial instruments when it becomes a party to the contractual arrangements of the instrument. Financial instruments are derecognised when they are discharged or when the contractual terms expire. Financial assets and liabilities are initially measured at fair value. Loans receivable or payable on demand are classed as short-term and hence are not discounted.

The Company's accounting policies in respect of financial instruments transactions are explained below:

Financial assets

The Company classifies all of its financial assets as financial assets subsequently measured at amortised cost.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.16 Financial instruments (continued)

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Financial assets subsequently measured at amortised cost

These comprise loans and debtors which are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers (e.g. trade debtors), but also incorporate other types of contractual monetary asset. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment.

Impairment of financial assets

The Company recognises an allowance for expected credit losses ("ECLs") for all financial assets subsequently measured at amortised cost. The Company calculates ECLs by applying a provision matrix that takes into account the expected life of trade debtors and default rates for different customers. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. ECLs are recognised in two stages:

- for credit exposures for which there has not been a significant increase in credit risk since
 initial recognition, ECLs are provided for credit losses that result from default events that are
 possible within the next 12 months (a 12 month ECL);
- for those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

Derecognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire or when it transfers the contractual rights to the cash flows from the financial asset in a transaction under which nearly all the rights and obligations inherent to ownership of the financial asset are transferred. Any interest created or retained by the Company in a financial asset is recognised separately as an asset or liability.

Financial liabilities

The Company classifies all of its financial liabilities as liabilities at amortised cost.

At amortised cost

Financial liabilities at amortised cost including bank borrowings are initially recognised at fair value net of any transaction costs directly attributable to the issue of the instrument. Such interest bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried into the Balance Sheet.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

Accounting policies (continued)

2.16 Financial instruments (continued)

Derecognition of financial liabilities

A liability is derecognised when the contract that gives rise to it is settled, sold, cancelled or expires.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability, such that the difference in the respective carrying amounts together with any costs or fees incurred are recognised in profit or loss.

2.17 Pension plans and other post-employment benefits

The UK&I group offers a pension scheme to every member of staff and operates both defined contribution and defined benefit schemes. The assets of the schemes are invested and managed independently of the finances of the Group.

The majority of the Company's employees belong to defined contribution plans, where the Company pays an agreed contribution to a separate entity, relieving it from any liability for future payments. These obligations are expensed in the Statement of Comprehensive Income when due.

The Company also participates in a UK&I group defined benefit scheme, the Municipal Division of the Veolia UK Pension Plan ("the scheme"), which is funded by payments of contributions from a number of different employers to separately administered trust funds. Whilst the Company's contributions are affected by the surplus/deficit in these schemes, the Company has contractual agreements with the local authorities to cap the Company's exposure. Therefore, in accordance with IAS 19, these "Multi employer" schemes are accounted for as if they were defined contribution schemes.

2.18 Dividends

Dividends are recognised when the dividend is appropriately authorised and no longer at the discretion of the entity. Interim dividends are recognised when the dividend is approved by the Board of Directors. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

3. Judgment in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be appropriate under the circumstances, the results of which form the basis of making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

3. Judgment in applying accounting policies and key sources of estimation uncertainty (continued)

Estimates

The following assumptions involving estimates have had the most significant effect on amounts recognised in the financial statements:

• Waste management contracts

In the normal course of business, accounting for contracts involving the collection and/or treatment of waste requires a number of key estimates to be made in determining amounts receivable and payable at the Balance Sheet date. The nature of these estimates will vary dependent on the nature of the contract, but may include, for example, estimates relating to treatment costs, disposal costs, volumes or prices.

Judgments

The following assumptions involving judgments have had the most significant effect on amounts recognised in the financial statements:

Concession accounting

Management have made the assessment on a number of factors in determining whether the selection of a mixed model or an intangible model is the most appropriate method of accounting for the assets identified as part of the contracts for concession services, as described in note 2.5. The most notable of these would be the assessment of the level of income guaranteed to be paid by the grantor under the contract. This assessment has a significant impact on the timing, and to a lesser effect the quantum, of the associated revenue in these contracts. Management have also made judgments in respect of the accounting treatment of one off payments made by grantors as either a reduction of concession asset, financial receivable or deferred revenue.

· Lease accounting

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend or terminate the lease, applying judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate. Where the lease obligation is associated with a customer contract, which cannot be operated without the lease, the lease term is aligned with the customer contract end date.

The Group cannot readily determine the interest rate implicit in the lease, and therefore has developed a calculation method to determine its incremental borrowing rate that would apply to the financing of the leased assets. The discount rate is calculated based on the following parameters: maturity of the lease liability and reference rate of the relevant currency and the Group credit spread, on the basis that the Group provides the majority of the financing requirements of its subsidiaries.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

4. Revenue

An analysis of revenue by class of business is as follows:

| | 2021 £000 | 2020 £000 |
|------------------------------------|--------------|--------------|
| Sale of electricity and recyclates | 19,705 | 15,575 |
| Rendering of services | 37,038 | 40,424 |
| | 56,743 | 55,999 |

All revenue arose within the United Kingdom.

Contract balances

The following table provides information about receivables, contract assets and contract liabilities from contracts with customers:

| | 2021 £000 | 2020 £000 |
|---|--------------|--------------|
| Receivables (included within trade debtors) | 650 | 2,238 |
| Contract assets | 12,408 | 12,826 |
| | 13,058 | 15,064 |
| | | |

Payment terms for contract assets relate to services provided up to 30 days prior to billing, with the exception of the recharge of ERF life cycle maintenance works which are invoiced following completion of the project, and are generally paid within normal contract terms of between 30-120 days of the invoice date

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

5. Operating profit

| | 2021 | 2020 |
|--|-------|-------|
| | £000 | £000 |
| Operating profit | 6,884 | 4,414 |
| Add back items charged/(credited) to operating profit: | - | - |
| Adjusted 'current' EBIT | 6,884 | 4,414 |
| Add back items charged/(credited) to operating profit: | | |
| Depreciation of tangible fixed assets | 462 | 502 |
| Depreciation and impairment of right-of-use assets | 569 | 734 |
| Amortisation of intangible assets | 1,016 | 1,015 |
| Profit on disposal of intangible assets and tangible fixed assets | (10) | - |
| Adjusted EBITDA | 8,921 | 6,665 |
| Other items charged to operating profit: | | |
| Cost of stocks recognised as an expense | 1,001 | 808 |
| Auditor's remuneration for audit of the financial statements (the Company) | 40 | 39 |
| Expenses related to short-term leases and low-value assets | 345 | 86 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

6. Staff costs

Staff costs were as follows:

| , | 2021 £000 | 2020 £000 |
|-------------------------------------|--------------|--------------|
| Wages and salaries | 7,240 | 7,121 |
| Social security costs | 812 | 796 |
| Cost of defined contribution scheme | 931 | 1,079 |
| | 8,983 | 8,996 |

As with many groups of the size of the UK&I group, employees are often contractually employed by other companies within the UK&I group. The majority of UK&I group employees are contractually employed by Veolia ES (UK) Limited. The above reflects the allocation of staff and attributable cost recharged via the UK payroll system which is regularly updated to reflect which company the employee provides services to, irrespective of their contract of employment.

The average monthly number of employees, including the Directors, during the year was as follows:

| | 2021 No. | 2020 No. |
|-------------------------|-------------|-------------|
| Office & administration | 5 | 5 |
| Operations | 179 | 184 |
| | 184 | 189 |
| | | |

7. Directors' remuneration

The Directors are paid by, and perform services for, other companies within the Group alongside their services to this Company. Whilst not being paid by the Company, in 2021, the Directors' costs have been apportioned to the principal companies they serve within the UK&I group. Had the Directors' costs been recharged to all the companies those Directors serve, the Company would have incurred £45k (2020: £46k) of Directors emoluments, including £2k (2020: £3k) of pension contributions.

8. Interest receivable

| | 2021 £000 | 2020 £000 |
|--|--------------|--------------|
| Interest receivable from Group fellow subsidiaries | 36 | 222 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

9. Interest payable and similar charges

| | | 2021 £000 | 2020 £000 |
|-----|---|--------------|--------------|
| | Interest payable to Group fellow subsidiaries | - | 249 |
| | Interest payable on lease liabilities | 65 | 66 |
| | | 65 | 315 |
| 10. | Taxation | | |
| | | 2021 £000 | 2020 £000 |
| | Corporation tax | | |
| | Current tax on profit for the year | 960 | 798 |
| | Adjustments in respect of previous periods | 3 | - |
| | Total current tax Deferred tax | 963 | 798 |
| | Deferred tax - current year | 265 | 20 |
| | Adjustments in respect of previous periods | 6 | 1 |
| | Effect of changes to tax rates | 36 | (5) |
| | Total deferred tax | 307 | 16 |
| | Taxation on profit on ordinary activities | 1,270 | 814 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

10. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020: 19%). The differences are explained below:

| 2021 £000 | 2020 £000 |
|--------------|---|
| 6,855 | 4,321 |
| 1,302 | 821 |
| 3 | · _ |
| 6 | 1 |
| (77) | (1) |
| - | (2) |
| 36 | (5) |
| 1,270 | 814 |
| - | 6,855 1,302 3 6 (77) - 36 |

Factors that may affect future tax charges

Deferred tax assets and liabilities have been stated at the corporation tax rate of 25% (2020: 19%) reflecting the increase in the main UK corporation tax rate which will take effect from 1 April 2023. This rate was substantively enacted on 24 May 2021 and remained in force at the Balance Sheet date. This is on the basis that it is anticipated that the Company's deferred tax assets and liabilities will materially unwind after 1 April 2023.

11. Deferred taxation

| | Accelerated capital allowances £000 | Other temporary differences £000 | Total £000 |
|--------------------------|--|---|---------------|
| At 1 January 2021 | 41 | 4 | 45 |
| Charge to profit or loss | (303) | (4) | (307) |
| At 31 December 2021 | (262) | - | (262) |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

12. Dividends

| 12. | Dividends | | |
|-----|-----------------------------|--------------|--|
| | | 2021 £000 | 2020 £000 |
| | Interim dividends paid | | 33,334 |
| 13. | Intangible assets | | |
| | | | IFRIC 12 concession assets £000 |
| | Cost | | |
| | At 1 January 2021 | | 5,076 |
| | At 31 December 2021 | | 5,076 |
| | Amortisation and impairment | | |
| | At 1 January 2021 | | 2,030 |
| | Charge for the year | | 1,016 |
| | At 31 December 2021 | | 3,046 |
| | Net book value | | |
| | At 31 December 2021 | | 2,030 |
| | At 31 December 2020 | | 3,046 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

14. Tangible fixed assets

| | Freehold buildings £000 | Plant and equipment £000 | Vehicles and other transport equipment £000 | Total £000 |
|-----------------------------|-------------------------------|--------------------------|---|---------------|
| Cost or valuation | | | | |
| At 1 January 2021 | 8,900 | 4,589 | 4,111 | 17,600 |
| Additions | - | 1 | 1,535 | 1,536 |
| Disposals | - | - | (273) | (273) |
| At 31 December 2021 | 8,900 | 4,590 | 5,373 | 18,863 |
| Depreciation and impairment | | | | |
| At 1 January 2021 | 8,550 | 4,109 | 2,660 | 15,319 |
| Charge for the year | 36 | 106 | 320 | 462 |
| Disposals | - | - | (244) | (244) |
| At 31 December 2021 | 8,586 | 4,215 | 2,736 | 15,537 |
| Net book value | · | | | |
| At 31 December 2021 | 314 | 375 | 2,637 | 3,326 |
| At 31 December 2020 | 350 | 480 | 1,451 | 2,281 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

15. Right-of-use assets

16.

| | Land and buildings £000 | Plant and equipment £000 | Vehicles and other transport equipment £000 | Total £000 |
|-------------------------------|-------------------------------|--------------------------|---|---------------|
| Cost or valuation | | | | |
| At 1 January 2021 | 37 | 2,947 | 146 | 3,130 |
| Additions | - | 117 | 182 | 299 |
| Disposals | - | (2,226) | (116) | (2,342) |
| Revaluations | - | - | (10) | (10) |
| At 31 December 2021 | 37 | 838 | 202 | 1,077 |
| Depreciation and impairment | | _ | | |
| At 1 January 2021 | 31 | 2,547 | 120 | 2,698 |
| Charge for the year | 2 | 507 | 60 | 569 |
| Disposals | - | (2,226) | (116) | (2,342) |
| Revaluations | - | 1 | (7) | (6) |
| At 31 December 2021 | 33 | 829 | 57 | 919 |
| Net book value | | | | |
| At 31 December 2021 | 4 | 9 | 145 | 158 |
| At 31 December 2020 | 6 | 400 | 26 | 432 |
| Stocks | | | | |
| Olouna | | | | |
| | | | 2021 £000 | 2020 £000 |
| Raw materials and consumables | | | 475 | 684 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

17. Debtors: amounts falling due within one year

| | | | 2021 £000 | 2020 £000 |
|-----|---|----|--------------|--------------|
| | Trade debtors | | 650 | 2,238 |
| | Amounts owed by Group fellow subsidiaries | | 1,313 | 1,161 |
| | Short-term loans to Group fellow subsidiaries | | 17,684 | 9,230 |
| | Other debtors | | 40 | · 1 |
| | Contract assets | | 12,408 | 12,826 |
| | Prepayments | | 853 | 424 |
| | | - | 32,948 | 25,880 |
| 18. | Creditors: amounts falling due within one year | | | |
| | | | 2021 £000 | 2020 £000 |
| | Trade creditors | | 3,762 | 2,830 |
| | Amounts owed to Group fellow subsidiaries | | 3,882 | 1,872 |
| | Corporation tax | | 1,761 | 1,723 |
| | Other taxation and social security | | 789 | 1,695 |
| | Lease liabilities | 20 | 1,099 | 1,445 |
| | Other creditors | | 4,066 | 4,975 |
| | Accruals | | 3,038 | 2,237 |
| | | = | 18,397 | 16,777 |
| 19. | Creditors: amounts falling due after more than one year | | | |
| | | | 2021 £000 | 2020 £000 |
| | Lease liabilities | 20 | 1,176 | 2,074 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

20. Lease liabilities

The Company uses lease contracts for various items of land and buildings, plant and equipment, vehicles and other transport equipment used in its operations. Leases generally have lease terms as follows:

- Land and Buildings 4 years
- Plant and Equipment between 1 and 2 years
- Vehicles and other transport equipment between 1 and 3 years

The Company's obligations under its leases are secured by the lessor's title to the leased assets.

The Company also has certain leases with lease terms of 12 months or less and leases with low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

Movements in lease liabilities

| | 2021 £000 | 2020 £000 |
|---|--------------|--------------|
| At 1 January | 3,519 | 4,715 |
| Additions | 299 | 1 |
| Accretion of interest | 65 | 66 |
| Disposal | - | (38) |
| Repayments | (1,604) | (1,846) |
| Revaluation | (4) | 621 |
| At 31 December | 2,275 | 3,519 |
| Lease liabilities are due as follows: | | |
| Within one year | 1,099 | 1,445 |
| After one year but no more than five years | 1,176 | 2,074 |
| | 2,275 | 3,519 |
| Contractual undiscounted cash flows due are as follows: | | |
| Within one year | 1,099 | 1,445 |
| After one year but no more than five years | 1,176 | 2,085 |
| | 2,275 | 3,530 |
| Less finance charges allocated to future periods | - | (11) |
| | 2,275 | 3,519 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

21. Share capital

| | 2021 £000 | 2020 £000 |
|---|--------------|--------------|
| Allotted, called up and fully paid | | |
| 5,100,099 (2020: 5,100,099) ordinary shares of £1.00 each | 5,100 | 5,100 |
| | | |

22. Related party transactions

During the year the Company entered into transactions, in the ordinary course of business, with related parties. The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose transactions with fellow wholly owned subsidiaries.

Balances outstanding as at 31 December 2021 with all related parties are disclosed in notes 17 and 18.

There were no trading transactions entered into during the year to 31 December 2021 with other related parties.

23. Post balance sheet events

There have been no significant events affecting the Company since the year end.

24. Immediate parent and controlling party

The immediate parent company is Veolia ES Montenay Limited, a company incorporated in the UK.

Veolia Environmental Services (UK) Plc is an intermediate parent undertaking that prepares consolidated financial statements, including Veolia ES Birmingham Limited, that are publicly available. Copies of the consolidated financial statements for Veolia Environmental Services (UK) Plc are available from the registered office at 210 Pentonville Road, London, N1 9JY.

The ultimate parent and controlling company is Veolia Environnement S.A., a company incorporated in France. Consolidated financial statements are prepared by Veolia Environnement S.A. Copies of the consolidated financial statements for Veolia Environnement S.A. are available from the registered office at 21 rue La Boétie, 75008 Paris, France.