### AARDMAN HOLDINGS LIMITED REPORT AND CONSOLIDATED ACCOUNTS 31 DECEMBER 2008

Company Registration Number 2672880

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### YEAR ENDED 31 DECEMBER 2008

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### OFFICERS AND PROFESSIONAL ADVISERS

**Directors** D A Sproxton

P D F Lord

Company Secretary D A Sproxton

Registered Office Gas Ferry Road

Bristol BS1 6UN

Auditors Nexia Smith & Williamson LLP

Chartered Accountants
Registered Auditors
Portwall Place
Portwall Lane

Bristol BS1 6NA

Bankers Coutts & Co

Media Banking 440 Strand London WC2R 0QS

### **DIRECTORS' REPORT**

### YEAR ENDED 31 DECEMBER 2008

The directors have pleasure in presenting their report and the consolidated accounts of the group for the year ended 31 December 2008.

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of controlling and providing management services to all of its subsidiaries, and of the group during the year was that of film, broadcast and commercial producers and distributors.

The consolidated results for the year returned a consolidated pre-tax profit of £1,061,408 (2007: pre-tax loss of £1,143,255).

Toward the end of the year, the second year in our Feature Film partnership with Sony Pictures (Columbia), we were given the go ahead to produce two feature films: 'Pirates!' and 'Arthur Christmas'. 'Pirates!' is a stop-frame project produced in the UK and 'Arthur Christmas' a CGI project produced partly in the UK and in collaboration with Sony Imageworks in the US. Both projects should be delivered in 2011.

The Features operating division also benefitted from a significant amount of income relating to a stage payment for the UK free TV licence for 'Wallace & Gromit: Curse of the Wererabbit'.

The major Broadcast productions delivered in the year were 'Chop Socky Chooks' and 'Wallace & Gromit in A Matter of Loaf & Death', the latter breaking Christmas Day record viewing figures on the BBC. The studio also started production on 'Shaun the Sheep series 2' and 'Timmy' (a spin-off of 'Shaun'); these shows will be delivered in 2009/10.

The Commercials business, once again, had a very good year, exceeding 2007 turnover and recording the second highest turnover in the last ten years, albeit at a slightly lower overall gross margin. Income derived from stop-frame animation picked up again during the year, marginally exceeding CGI animation income for the first time since 2005.

Commissions through the Licensing division remained very similar to the previous year, however they were significantly under budget having been adversely affected by the global financial and economic crisis in the latter part of the year. This in turn led to the slower than predicted recoupment of completed Broadcast projects, in particular 'Shaun the Sheep series 1'.

The International Sales division, in its second full year, roughly doubled commissions against the previous year, exceeded budget, and went some way to mitigating the shortfall in Licensing.

From 2009, the Licensing and International Sales divisions have been combined into 'Aardman Rights', creating a one-stop shop for the licensing of all forms of Aardman content across all media.

The Web/Online division, in its first full year, more than trebled its turnover against 2007 and made a positive contribution to the profit and loss account, roughly on budget.

Overheads rose in comparison to 2007, but included an element of redundancy costs as a result of a process that was concluded by the year-end. The overall ongoing salary savings of the redundancy process are significant and have had a material positive impact on budgets for the upcoming years.

Just before the end of the year, the new HQ building was completed and delivered, and previously displaced divisions have moved in and come together during 2009. The building was financed by a mixture of debt and cash.

### **DIRECTORS' REPORT** (continued)

### YEAR ENDED 31 DECEMBER 2008

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW (continued)

Distribution income for the three original Wallace & Gromit short films, recognised through Wallace & Gromit Limited, dropped significantly in comparison to 2007. For the two year period commencing June 2008, any generic/non-specific Wallace & Gromit income will go toward recouping 'A Matter of Loaf and Death' after commissions have been taken by Aardman Rights.

### RESULTS AND DIVIDENDS

The trading results of the group for the year, and the group's and company's financial position at the end of the year are shown in the attached accounts.

The directors have recommended the following dividends:

	2008	2007
	£	£
Dividends paid on ordinary shares	60,000	220,653

### FINANCIAL RISK MANAGEMENT

The main financial risk the group faces is the movement in exchange rates, particularly the dollarsterling rate. Certain of the groups' contracts denominated in dollars were hedged at the year end as disclosed in note 29 of the accounts.

### KEY PERFORMANCE INDICATORS

The average gross profit margin for Commercials was 40% for the year, compared to 45% in 2007. This is mainly due to a number of large jobs pulling the average margin up in the previous year. Partially completed projects at the year-end are accounted for under the requirements of UITF 40.

In Broadcast productions, there is generally a provision for a production fee of around 10% of the budget. This is generally recognised at the end of the production, or earlier if ultimate revenue is guaranteed, under the requirements of UITF 40.

Commissions for Licensing and International Sales are generally at 30% of gross revenue where exploiting directly, and up to 10% override commission if exploiting via an agent.

With core staff of around 120, employee turnover remains low, with large variations in freelance staffing levels depending on how many projects are in production.

### THE DIRECTORS

The directors who served the company during the year were as follows:

D A Sproxton P D F Lord

### **DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the accounts in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

### **DIRECTORS' REPORT** (continued)

### YEAR ENDED 31 DECEMBER 2008

### **DIRECTORS' RESPONSIBILITIES** (continued)

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the group and the company at the end of the year and of the profit or loss for the year then ended.

In preparing those accounts, the directors are required to select suitable accounting policies, as described on pages 12 to 14, and then apply them on a consistent basis, making judgements and estimates that are prudent and reasonable. The directors must also prepare the accounts on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the accounts comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the directors is aware there is no relevant audit information of which the group's auditors are unaware and the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

### **EMPLOYEES**

The directors acknowledge the importance of good communications and relations with their employees, and believe that they should be aware of matters which affect the group which employs them. Employees are provided with regular information by various means and are represented at discussions concerning their welfare.

The company recognises its obligations towards less able people and endeavours to provide as much employment as the demands of the group's operations and the abilities of the less able persons allow. Applications for employment from less able people are studied with care, and if existing employees became less able, every effort is made to find appropriate employment within the group. Opportunities are offered to less able employees to develop their knowledge and skills and undertake greater responsibility.

### **DONATIONS**

During the year the group made the following contributions:

	2008	2007
	£	£
Charitable	15,155	19,183

### **AUDITORS**

The current auditors, Nexia Smith & Williamson, are deemed to be reappointed as auditors. Signed on behalf of the directors

D A Sproxton Director

Date: 31 July 2009

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS

### YEAR ENDED 31 DECEMBER 2008

We have audited the group and parent company accounts of Aardman Holdings Limited for the year ended 31 December 2008 which comprise the consolidated profit and loss account, the consolidated and company balance sheets, the consolidated cash flow statement and the related notes 1 to 30. These accounts have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The directors' responsibilities for preparing the Annual Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We report to you whether in our opinion the information given in the Directors' Report is consistent with the accounts. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if the information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

### **BASIS OF AUDIT OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS (continued)

### YEAR ENDED 31 DECEMBER 2008

### **OPINION**

### In our opinion:

- the accounts give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and parent company's affairs as at 31 December 2008 and of the group's profit for the year then ended;
- the accounts have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the Directors' Report is consistent with the accounts.

Nexia Smith & Milliamson W

NEXIA SMITH & WILLIAMSON LLP Chartered Accountants Registered Auditors Bristol

Date: 31 July 2009

### CONSOLIDATED PROFIT AND LOSS ACCOUNT

### YEAR ENDED 31 DECEMBER 2008

		2008	2007 (restated)
	Note	£	£
TURNOVER	2	19,908,625	15,817,216
Cost of sales		(11,782,324)	(9,018,943)
GROSS PROFIT		8,126,301	6,798,273
Distribution costs Administrative expenses Other operating income	3	(47,147) (9,453,925) 2,372,601	(57,145) (9,334,073) 1,214,658
OPERATING PROFIT/(LOSS)	4	997,830	(1,378,287)
Interest receivable Interest payable	7 8	81,837 (18,259)	306,825 (71,793)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		1,061,408	(1,143,255)
Tax on profit/(loss) on ordinary activities	9	(308,339)	430,256
PROFIT/(LOSS) ON ORDINARY ACTIVITATER TAXATION	ries	753,069	(712,999)
Minority interests		5,353	(55,761)
RETAINED PROFIT/(LOSS) FOR THE FINANCIAL YEAR		758,422	(768,760)

There are no recognised gains or losses for the year other than the profit shown above.

All of the activities of the group are classed as continuing.

The results for the prior year have been restated to reflect royalties payable within cost of sales rather than administrative expenses, this is consistent with the classification adopted in the current year. This restatement has no effect on the retained profit/(loss) in the current or prior year.

### CONSOLIDATED BALANCE SHEET

### **31 DECEMBER 2008**

	Note	20	08	200 (resta	
		£	£	£	£
FIXED ASSETS					
Intangible assets	11		600,000		750,000
Tangible assets	12		15,926,123		8,576,210
			16,526,123		9,326,210
CURRENT ASSETS					
Stocks	15	15,742,234		10,517,126	
Debtors	16	3,996,933		3,529,560	
Cash at bank and in hand		5,535,969		4,876,488	
		25,275,136		18,923,174	
CREDITORS: Amounts falling due	;			- ,	
within one year	17	(18,544,206)		(11,236,930)	
NET CURRENT ASSETS			6,730,930		7,686,244
TOTAL ASSETS LESS CURREN	T LIA	BILITIES	23,257,053		17,012,454
CREDITORS: Amounts falling due					
after more than one year	18		(5,869,003)		-
			17,388,050		17,012,454
PROVISIONS FOR LIABILITIES	S		17,500,000		17,012,101
AND CHARGES	-				
Deferred taxation	19		(1,849,295)		(1,914,436)
					<del></del>
NET ASSETS			15,538,755		15,098,018
CAPITAL AND RESERVES	_	_			
Called-up share capital	2		117,500		117,500
Share premium account	2	_	513,847		513,847
Shares held by Employee Benefit Tr			(203,523)		(201,189)
Profit and loss account	2	5	14,900,574		14,202,152
EQUITY SHAREHOLDERS'			_		
FUNDS	2	6	15,328,398		14,632,310
Minority interests			210,357		465,708
			15,538,755		15,098,018
			13,336,733		13,070,010

These accounts were approved by the directors on 31 July 2009 and are signed on their behalf by:

D A Sproxton Director

### COMPANY BALANCE SHEET

### **31 DECEMBER 2008**

	Note	200	)8	200 (resta	
		£	£	£	£
FIXED ASSETS					
Tangible assets	13		13,030,879		5,394,532
Investments	14		76,481		76,283
			13,107,360		5,470,815
CURRENT ASSETS					
Debtors – due within one year	16	562,899		518,917	
Cash at bank and in hand		1,213,640		1,202,657	
		1,776,539		1,721,574	
CREDITORS: Amounts falling due within one year	17	(1,829,360)		(965,828)	
NET CURRENT					
(LIABILITIES)/ASSETS			(52,821)		755,746
TOTAL ASSETS LESS CURRENT	LIA	BILITIES	13,054,539		6,226,561
CREDITORS: Amounts falling du	ie				
after one year	18		(5,869,003)		-
			7,185,536		6,226,561
PROVISIONS FOR LIABILITIES A	AND	CHARGES			
Deferred taxation	19		(247,335)		(70,342)
NET ASSETS			6,938,201		6,156,219
CAPITAL AND RESERVES					
Called-up equity share capital	22		117,500		117,500
Share premium account	23		513,847		513,847
Shares held by Employee Benefit Trus			(203,523)		(201,189)
Profit and loss account	25		6,510,377		5,726,061
EQUITY SHAREHOLDERS'					
FUNDS /	26		6,938,201		6,156,219

These accounts were approved by the directors on 31 July 2009 and are signed on their behalf by:

D A Sproxton Director

### CONSOLIDATED CASH FLOW STATEMENT

### YEAR ENDED 31 DECEMBER 2008

	2008		2007 (restated)	
	£	£	(resia £	£
NET CASH INFLOW FROM OPERATING ACTIVITIES		2,099,509		639,733
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE Interest received Interest paid Dividends paid to minority interests	81,837 (69,597) (250,000)		306,825 (20,455)	
NET CASH (OUTFLOW)/ INFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		(237,760)		286,370
TAXATION RECEIVED/(PAID)		104,888		(2,216,224)
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT Payments to acquire tangible fixed assets Receipts from sale of fixed assets	(7,849,764) 79,211		(2,175,462)	
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT		(7,770,553)		(2,171,597)
EQUITY DIVIDENDS PAID		(60,000)		(220,653)
CASH OUTFLOW BEFORE MANAGEMENT OF LIQUID RESOURCES AND FINANCING		(5,863,916)		(3,682,371)
FINANCING Capital element of finance lease payments Income from borrowings Employee Benefit Trust purchase of shares	(45,602) 6,568,999 (2,334)		(136,808)	
NET CASH INFLOW/(OUTFLOW) FROM FINANCING		6,521,063		(191,203)
INCREASE/(DECREASE) IN CASH		657,147		(3,873,574)

### CONSOLIDATED CASH FLOW STATEMENT (continued)

### YEAR ENDED 31 DECEMBER 2008

RECONCILIATION OF OPERATING PI				
NET CASH INFLOW FROM OPERATIN	IG ACTIVIT			
		2008		2007
		£		£
Operating profit/(loss)		997,830		(1,378,287)
Depreciation		896,868		836,838
Impairment Amortisation		150,000		115,356 150,000
Loss on disposal of fixed assets		51,220		5,423
Increase in stocks		(5,225,108)		(552,335)
(Increase)/decrease in debtors		(603,064)		1,015,600
Increase in creditors		5,831,763		447,138
Net cash inflow from operating activities		2,099,509		639,733
RECONCILIATION OF NET CASH FLO	OW TO MOV	EMENT IN N	ET FUNDS/(E	EBT)
		2008	`	2007
				(restated)
		£		£
Increase/(decrease) in cash in the year		657,147		(3,873,574)
Cash outflow from lease financing		45,602		136,808
Net cash inflow from increases in debt		(6,568,999)		-
Movement in net funds		(5,866,250)		(3,736,766)
Net funds at 1 January		4,629,697		8,366,463
Net (debt)/funds at 31 December		(1,236,553)		4,629,697
ANALYSIS OF CHANGES IN NET FUNI	DS/(DEBT)			
	At 31	Cash flows	Non-cash	At 31
	December		movements	December
	2007			2008
	(restated)		•	
<b>N</b> T	£	£	£	£
Net cash:	4 077 400	C50 491		5 525 060
Cash in hand and at bank Bank overdraft	4,876,488 (201,189)	659,481 (2,334)	-	5,535,969 (203,523)
Dank Overdran	(201,109)	(2,334)		(203,323)
	4,675,299	657,147	_	5,332,446
Debt:				
Finance leases	(45,602)	45,602	-	_
Debt less than one year	-	(699,996)	-	(699,996)
Debt greater than one year	-	(5,869,003)		(5,869,003)
Net funds	4,629,697	(5,866,250)	-	(1,236,553)

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 1. ACCOUNTING POLICIES

### **Basis of accounting**

The accounts have been prepared under the historical cost convention, and in accordance with applicable accounting standards.

### **Basis of consolidation**

The consolidated accounts incorporate the results of the company and all of its subsidiary undertakings as at 31 December 2008 using acquisition accounting. The company has taken advantage of the exemption allowed under section 230 of the Companies Act 1985 and has not presented its own profit and loss account in these accounts. The profit after taxation for the year dealt with in the accounts of the parent company was £844,316 (2007 – loss of £15,982).

### **Turnover**

The turnover shown in the profit and loss account represents amounts generated from film production and related activities, exclusive of value added tax. The reported turnover is recorded at the fair value of the right to consideration in accordance with UITF40 and, where applicable, is based on the price specified in the contractual arrangement, net of value added tax.

Advances received during the production of a feature film, to fund the cost of production, are treated as deferred income and are either released to turnover over the period of recoupment, as defined in the film agreement, or are released against amounts recoverable on contracts where the group's obligations under the film agreement have been satisfied.

### Rights

Purchased rights to future revenues arising from the Wallace & Gromit brand are capitalised initially at cost. These costs are amortised so as to write them off over their useful economic life. The directors believe it is appropriate to amortise the costs on a straight line basis over ten years.

### Obligations under finance lease agreements

Where assets are financed by leasing agreements that give rights approximating to ownership ('finance leases'), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding lease commitments are shown as obligations to the lessor.

Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the profit and loss account in proportion to the remaining balance outstanding.

### Investments

Investments held as fixed assets are stated at cost less any provision for impairment in value.

### Foreign currencies

Assets and liabilities denominated in foreign currencies are translated into sterling at the rates ruling at the balance sheet date, or where appropriate, the pre-contracted rate. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating result or are charged to work in progress during the production of a film.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 1. ACCOUNTING POLICIES (continued)

### **Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold Property

- 5% on cost

Improvements to Property

- Over remaining period of lease

Plant and Machinery

- 15% on reducing balance

Fixtures and Fittings Motor Vehicles - 15% on reducing balance - 25% on reducing balance

Computer Equipment

- 33% on cost

Bicycles

- 100% on cost

Plant and machinery used in the production of feature films is depreciated over the life of the film production to result in a zero profit or loss on disposal.

Included within fixed assets is an amount for assets in the course of construction which have not been depreciated since they have yet to be brought in to use.

### Stocks and work in progress

Stock reflects the production cost of completed films, broadcasts, commercials and other projects. Production costs are matched with income and charged through the profit and loss account over the recoupment period as specified in the production agreements, except where the conditions of UITF40 are met and the costs and income can be matched against the work performed in accordance with the relevant contracts.

Work in progress reflects the cost of films, broadcasts, commercials and other projects which are still in production and also includes development expenditure on feature film projects not yet in production.

Work in progress on feature film production is valued as above during the production of the film. On completion of the film, work in progress is transferred to finished goods stock and is released to cost of sales over the period of recoupment, as defined in the film agreement, except where the conditions of UITF 40 are met and the costs and income can be matched against the work performed in accordance with the relevant contract. Provision is made where the directors anticipate that these costs will not be recouped in full.

### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

### **Deferred taxation**

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted. No amount has been provided for deferred tax assets.

### **Employee Benefit Trust**

Shares in the parent company owned by the group's employee benefit trust are included at cost paid to acquire the shares as a deduction in arriving at shareholders funds.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 1. ACCOUNTING POLICIES (continued)

### Pension costs

The company operates a defined contribution pension scheme for the directors. The assets of the scheme are held separately from those of the company in an independently administered scheme. The annual contributions payable are charged to the profit and loss account.

Contributions to employees' personal pension schemes are charged to the profit and loss account in the year in which they become payable.

### Commission receivable

Commission income is included on a receivable basis.

### Royalties receivable

Royalty income is included on a receivable basis calculated on distribution income and sales of merchandise arising during each accounting period as reported by licensees.

### Derivative financial instruments and hedge accounting

Financial instruments are classified and accounted for according to the substance of the contractual arrangements as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

The group uses forward exchange contracts which manage the currency risk associated with its financing of its underlying business activities. The group does not use derivative instruments for speculative purposes.

### Fees received in advance

Where monies have been received in respect of commercials and broadcast productions in progress at the balance sheet date, such amounts are treated as deferred income and are recognised as turnover on contract completion or when the right to consideration is obtained in accordance with UITF 40.

### 2. TURNOVER

The turnover and profit/(loss) before tax are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

	2008 £	2007 £
United Kingdom	10,465,939	8,043,824
Europe	2,483,497	1,360,265
USA	5,821,902	5,664,054
Rest of the World	1,137,287	749,073
	19,908,625	15,817,216

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

3.	OTHER OPERATING INCOME	2008	2007
		£	£
	Commission receivable	1,726,194	809,013
	Royalties receivable	279,252	335,335
	Bike lease scheme income	6,377	7,153
	Exchange gains	360,778	63,157
		2,372,601	1,214,658

### 4. OPERATING PROFIT/(LOSS)

Operating profit/(loss) is stated after charging/(crediting):

	2008	2007
	£	£
Operating leases – land and buildings	302,269	202,758
Operating leases – other	33,250	28,714
Net loss on disposal of fixed assets	51,220	5,423
Royalties payable	776,780	6,069
Depreciation	896,868	836,838
Impairment	-	115,356
Amortisation	150,000	150,000
Auditors' remuneration		
- as auditors	34,940	35,600
- other services	70,214	56,721
Net gain on foreign currency translation	(386,526)	(12,096)

In addition to the above is £114,831 (2007 - £192,217) in respect of land and buildings operating leases which have been charged to work in progress in the year.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

5.	PARTICULARS OF EMPLOYEES	

The average number of staff employed by the group during the financial year amounted to:

	2008	2007
	No.	No.
Core staff	122	122
Project related freelancers	164	116
	286	238
The aggregate payroll costs of the above were:		
	2008	2007
	£	£
Wages and salaries	10,058,262	8,113,392
Social security costs	1,120,281	903,395
Other pension costs	373,471	347,762
	11,552,014	9,364,549

### 6. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2008 £	2007 £
Aggregate emoluments	253,877	256,143
Emoluments of the highest paid director:	2008 £	2007 £
Aggregate emoluments	131,207	132,340

The number of directors who are accruing benefits under group pension schemes were as follows:

Manay nyuahaga gahamag		No.	No.
Money purchase schemes 2	Money purchase schemes	2	2

2008

2007

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

7. INTEREST RECEIVABLE    2008	
### Bank interest receivable	
Bank interest receivable	2007 £
Other interest receivable 25,069  81,837  8. INTEREST PAYABLE AND SIMILAR CHARGES  2008 £  Bank interest payable 14,047 Other interest payable 3,985 Other similar charges 227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £	
8. INTEREST PAYABLE AND SIMILAR CHARGES  2008 £  Bank interest payable Other interest payable Other similar charges  227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £	306,520 305
Bank interest payable 0ther interest payable 3,985 0ther similar charges 227 $18,259$ 9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 2007 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £	306,825
Bank interest payable	
Bank interest payable Other interest payable Other similar charges  227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ (a) Charge for the year  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief (48,914) Total current tax (note 9(b))  373,480	
Bank interest payable Other interest payable Other similar charges  227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ (a) Charge for the year  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief (48,914) Total current tax (note 9(b))  373,480	2007
Other interest payable Other similar charges  227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £  (a) Charge for the year  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief  Total current tax (note 9(b))  3,985  227  18,259	£
Other similar charges  227  18,259  9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief (48,914) Total current tax (note 9(b))  373,480	12,641
9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ £  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief (48,914) Total current tax (note 9(b))  7000 18,205 18,202	59,152
9. TAX ON PROFIT ON ORDINARY ACTIVITIES  2008 £ £ £ £ £ £ £ £ £ £  (a) Charge for the year  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief (48,914) Total current tax (note 9(b))  373,480	71.500
2008 2007 £ £ £  (a) Charge for the year  Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief  Total current tax (note 9(b))  2008 £ £ £  391,654 (18,202) (18,202) (48,942) (48,914) 373,480	71,793
Current taxation: Corporation tax for the year  Adjustment in respect of previous years Foreign tax Double tax relief  Total current tax (note 9(b))  £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £	
Current taxation: Corporation tax for the year  Adjustment in respect of previous years Foreign tax Double tax relief  Total current tax (note 9(b))  Output  Again tax (18,202) Again tax (18,202) Again tax (18,942) Again tax (18,942) Again tax (18,942) Again tax (18,944) Again tax (18,914) Again t	
Current taxation: Corporation tax for the year Adjustment in respect of previous years Foreign tax Double tax relief  Total current tax (note 9(b))  391,654 (18,202) (18,202) (48,942 (48,914) (373,480	£
Corporation tax for the year  Adjustment in respect of previous years  Foreign tax  Double tax relief  Total current tax (note 9(b))  391,654  (18,202)  (48,942  (48,914)  373,480	
Adjustment in respect of previous years  Foreign tax  Double tax relief  Total current tax (note 9(b))  (18,202)  48,942  (48,914)  373,480	216
Foreign tax Double tax relief  Total current tax (note 9(b))  48,942 (48,914)  373,480	216 (135,628)
Double tax relief (48,914)  Total current tax (note 9(b)) 373,480	9,496
	(216)
Deferred taxation:	(126,132)
Movement in deferred tax provision (note 19):	
Capital allowances       118,514       (73,155)         Other       (183,635)       (230,969)	
(65,141)	(304,124)
Tax on ordinary activities 308,339	(430,256)

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 9. TAX ON PROFIT ON ORDINARY ACTIVITIES (continued)

### (b) Factors affecting current tax charge

The tax assessed on the profit/(loss) on ordinary activities for the year is higher (2007 – higher) than the standard rate of corporation tax in the UK of 28.5% (2007 - 30%).

2008	2007
£	£
1,061,408	(1,143,255)
302,501	(342,977)
(36,965)	(111,723)
(140,185)	(31,382)
72,653	196,981
-	136,174
208,701	153,254
(7,154)	=
-	(111)
(18,202)	(135,628)
28	9,280
(7,897)	
373,480	(126,132)
	£  1,061,408  302,501 (36,965)  (140,185) 72,653 - 208,701 (7,154) - (18,202) 28 (7,897)

### 10. DIVIDENDS

The company paid a dividend on ordinary shares of £60,000 (2007 - £220,653) in respect of the year.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 11. INTANGIBLE FIXED ASSETS - GROUP

	W & G Rights	Total £
COST	1.000.000	4 500 000
At 1 January and 31 December 2008	1,500,000	1,500,000
AMORTISATION		
At 1 January 2008	750,000	600,000
Charge for the year	150,000	150,000
At 31 December 2008	900,000	750,000
NET BOOK VALUE	<del></del>	
At 31 December 2008	600,000	600,000
At 31 December 2007	750,000	750,000

<sup>&#</sup>x27;W&G Rights' relates to the acquisition of third party rights to future revenues arising from the Wallace & Gromit brand.

Negative goodwill of £429,643 arising on the acquisition of Aardman Animations Limited in 1992 has been fully amortised through the profit and loss account over its useful economic life of 5 years.

Goodwill of £10,017 arising on the acquisition of Morph Limited during the year ended 31 December 2000 was written off in full to the profit and loss account during that year.

NOTES TO THE ACCOUNTS

# YEAR ENDED 31 DECEMBER 2008

12. TANGIBLE FIXED ASSETS - GROUP

Total £	18,053,404 8,377,212 (325,166)	9,477,194 896,868 (194,735) 10,179,327	15,926,123 8,576,210
Bicycles	12,864 6,918 (11,721)	12,864 6,918 (11,721) 8,061	' '
Computer Equipment £	2,292,359 264,535 (6,000) - 2,550,894	2,019,567 281,686 (6,000) 2,295,253	255,641
Motor Vehicles £	116,675 (2,875) - 113,800	$104,584 \\ 2,975 \\ (2,587) \\ 104,972$	8,828
Fixtures and Fittings	613,158 24,030 - - 637,188	446,441 24,161 - 470,602	166,586
Plant and Machinery £	8,073,071 224,875 (304,570) 306,242 8,299,618	5,624,517 451,430 (174,427) 5,901,520	2,398,098
Improvements to Property £	629,910 4,622	482,518 76,126	75,888
Freehold Property £	4,412,429	786,703 53,572 - 840,275	3,572,154
Assets in the course of Construction	1,902,938 7,852,232 (306,242) 9,448,928		9,448,928
	COST At 1 January 2008 Additions Disposals Transfers At 31 December 2008	DEPRECIATION At 1 January 2008 Charge for the year On disposals At 31 December 2008	NET BOOK VALUE At 31 December 2008 At 31 December 2007

Included in the net book value of plant and machinery above of £2,398,098 (2007 - £2,448,554) are assets held under finance lease of £168,034 (2007 -£197,687). The depreciation charged to the accounts in the year in respect of such assets amounted to £29,653 (2007 - £34,886).

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

TANGIBLE FIXED ASS	Assets in the course of construction	Improvements to Property	Freehold Property	Total
	£	£	£	£
COST				
At 1 January 2008	1,749,211	56,029	4,412,429	6,217,669
Additions	7,699,717	-	-	7,699,717
At 31 December 2008	9,448,928	56,029	4,412,429	13,917,386

### DEPRECIATION At 1 January 2008 36,434 786,703 823,137 Charge for the year 9,798 53,572 63,370

At 31 December 2008 - 46,232 840,275 886,507

NET BOOK VALUE				
At 31 December 2008	9,448,928	9,797	3,572,154	13,030,879
At 31 December 2007	1,749,211	19,595	3,625,726	5,394,532

### 14. INVESTMENTS - COMPANY

	Unlisted Investments £
COST	
At 1 January 2008	76,283
Additions	198
At 31 December 2008	76,481
PROVISION FOR DIMINUTION IN VALUE	
At 1 January and 31 December 2008	-
NET BOOK VALUE	
At 31 December 2008	76,481
At 31 December 2007	76,283

### NOTES TO THE ACCOUNTS

### **YEAR ENDED 31 DECEMBER 2008**

### 14. INVESTMENTS - COMPANY (continued)

The company's investments in the ordinary share capital of the unlisted companies at the balance sheet date include the following:

Company	Country of incorporation	Percentage Holding	Nature of Business
Aardman Animations Limited	England	100	Film Producers
Aardman Features Limited	England	100	Film Producers
Aardman Tortoise and the Hare Limited	England	100	Dormant
Wallace & Gromit Limited	England	75	Film Producers
Anti Pesto Limited	England	100	Dormant
Aardman Equipment Limited	England	100	Website Developers
Aardman Chicken Run Limited	England	66	Dormant
Aardman Trustees Limited	England	100	Dormant
Rex the Runt Limited	England	75	Dormant
Aardman Feature Development Limited	England	100	Dormant
Briny Rogues Limited	England	98	Dormant

Briny Rogues Limited became a wholly owned subsidiary after the year-end.

The following companies are subsidiaries of Aardman Animations Limited:

Company	Country of incorporation	Percentage Holding	Nature of Business
Morph Limited	England	100	Dormant
Aardman Creature Comforts USA Limited	England	100	Dormant

In addition, the following company is a subsidiary of Aardman Creature Comforts USA Limited:

Company	Country of incorporation	Percentage Holding	Nature of Business
Aardman Creature Comforts USA, Inc	United States	100	Dormant

The results of all the above subsidiaries are included within these consolidated accounts. All active subsidiaries have co-terminus year ends with the parent company.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

1	_	CTC	`^	TZ C
	5.	STO	и.	K.S

	Gı	Group		y
	2008 £	2007 £	2008 £	2007 £
Work in progress Finished goods	4,75 <b>8,2</b> 05 10,984,029	1,842,932 8,674,194	-	-
	15,742,234	10,517,126		

### 16. DEBTORS

Amounts receivable within one year:

	Group		Company	
	2008	2007	2008	2007
	£	£	£	£
Trade debtors	2,092,459	1,201,844	-	4,612
Amounts owed by group undertakings	-	-	190,113	307,290
Other debtors	93,476	132,703	-	70,000
Prepayments and accrued income	775,875	856,488	24,097	12,554
Amounts recoverable on contracts	677,342	779,428	-	_
Corporation tax recoverable	-	135,693	-	-
VAT recoverable	357,781	423,404	348,689	124,461
	3,996,933	3,529,560	562,899	518,917

### 17. CREDITORS: Amounts falling due within one year

	Group		Company	
	2008	2007 (restated)	2008	2007 (restated)
	£	£	£	£
Bank overdraft	203,523	201,189	203,523	201,189
Bank loan	699,996	-	699,996	-
Trade creditors	1,816,622	2,085,973	52,563	622,137
Corporation tax	342,740	65	7,045	-
Amounts owed to group undertakings	-	-	381	924
Other taxation and social security	1,014,766	255,406	8,431	18,642
Amounts due under finance lease agreements	_	45,602	-	-
Interest payable	-	51,338	-	-
Other creditors	58,398	78,343	-	-
Directors' current accounts	91,137	70,000	91,137	70,000
Accruals and deferred income	14,317,024	8,449,014	766,284	52,936
	18,544,206	11,236,930	1,829,360	965,828

Included within accruals are outstanding pension contributions of £38,297 (2007 - £29,710).

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 18. CREDITORS: Amounts falling due after more than one year

Group		Company	
2008	2007	2008	2007
£	£	£	£
5,869,003	-	5,869,003	-
5,869,003		5,869,003	
	2008 £ 5,869,003	2008 2007 £ £ 5,869,003	2008 2007 2008 £ £ £ 5,869,003 - 5,869,003

The bank loan is secured by a fixed charge over the freehold property of the company and a floating charge over the other assets of the group. The bank loan is repayable by monthly instalments over a ten year period to 30 November 2018.

The bank loan due for repayment as follows:

Amounts repayable:

· · · · · · · · · · · · · · · · · · ·	Group		Company	
	2008	2007	2008	2007
	£	£	£	£
In one year or less or on demand In more than one year but not more than	699,996	-	699,996	-
two years In more than two years but not more than	699,996	-	699,996	-
five years	2,099,988	-	2,099,988	-
In more than five years	3,069,019	-	3,069,019	-
	6,568,999	•	6,568,999	_

Following the year end the bank loan was renegotiated as described in note 30.

Obligations under finance lease agreements are due as follows:

	Group		Company	
	2008	2007	2008	2007
	£	£	£	£
Within 1 year	-	45,602	-	_
Within 1 - 2 years	-	-	-	-
		45,602		

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 19. DEFERRED TAXATION

The movement in the deferred taxation provision during the year was:

	Group		Company	
	2008 20		2008	2007
	£	£	£	£
Provision brought forward	1,914,436	2,218,560	70,342	63,707
(Decrease)/increase in provision	(65,141)	(304,124)	176,993	6,635
Provision carried forward	1,849,295	1,914,436	247,335	70,342

The provision for deferred taxation consists of the tax effect of timing differences in respect of:

	Group		Company	
	2008	2008 2007		2007
	£	£	£	£
Accelerated capital allowances	944,943	826,429	227,622	70,342
Other timing differences	904,352	1,088,007	19,713	
	1,849,295	1,914,436	247,335	70,342

At the year end the group has an unprovided deferred tax liability in relation to accelerated capital allowances of £95,783 (2007 - £ nil).

### 20. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2008 the group and the company had annual commitments under non-cancellable operating leases as set out below:

	Land & Bui	ildings	
Gro	oup	Comp	any
2008	2007	2008	2007
£	£	£	£
367,100	53,100	-	-
50,000	345,000	-	-
	19,000		
417,100	417,100		
	Other		
Gro	oup		any
2008	2007	2008	2007
£	£	£	£
1,012	19,841	-	•
-	-	-	-
27,308			
28,320	19,841	-	-
	2008 £ 367,100 50,000 417,100  Gro 2008 £ 1,012 27,308	£ £  367,100 53,100 50,000 345,000  - 19,000  417,100 417,100  Other  Group 2008 2007 £ £  1,012 19,841 27,308 -	2008

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 21. RELATED PARTY TRANSACTIONS

The following information is provided in accordance with Financial Reporting Standard No. 8, Related Party Transactions, involving the company:

### Year ended 31 December 2008

Name of related party	Relationship	Type of transaction	Value of transaction £	Creditor at 31.12.08
D Sproxton	Director	Undrawn dividend	70,000	(86,278)
D Sproxton	Director	Undrawn interest	3,188	•
D Sproxton	Director	Undrawn salary	13,090	
D Sproxton	Director	Dividend paid	30,000	
P Lord	Director	Undrawn salary	4,859	(4,859)
P Lord	Director	Dividend paid	30,000	, ,

### Year ended 31 December 2007

Name of related party	Relationship	Type of transaction	Value of transaction £	Creditor at 31.12.07
D Sproxton	Director	Undrawn dividend	70,000	(70,000)

In addition to the above, the company paid pension contributions of £nil (2007 - £ nil) to the Aardman Holdings Limited Executive Pension Scheme. D A Sproxton and P D F Lord are both Trustees and Beneficiaries of this scheme.

The company is controlled by D A Sproxton and P D F Lord who are directors of the company.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 21. RELATED PARTY TRANSACTIONS (continued)

The following information is provided in accordance with Financial Reporting Standard No. 8, Related Party Transactions, involving the rest of the group:

### Year ended 31 December 2008

22.

Name of related party	Relationship	Type of	transaction	Value of transaction	Debtor/ (creditor) at 31.12.08	
				£	£	
Wallace & Gromit Ltd	Subsidiary	_		253,597 144,443 46,284 750,000	46,284	
Year ended 31 Decemb	er 2007					
Name of related party	Relationship	Type of	Type of transaction		Debtor/ (creditor) at 31.12.07	
				£	£	
Wallace & Gromit Ltd	Subsidiary	Commis Settled		552,643 56,091	(460,788)	
SHARE CAPITAL						
Authorised share capital	:					
			2008 £		2007 £	
10,000,000 Ordinary sha 1,750,000 'A' Ordinary			$   \begin{array}{r}     100,000 \\     \hline     17,500 \\     \hline     117,500   \end{array} $		$   \begin{array}{r}     100,000 \\     \hline     17,500 \\     \hline     117,500   \end{array} $	
Allotted, called up and f	ully paid:		<del></del>			
	<b>-</b>	200			07	
		No.	£	No.	£	
Ordinary shares of £0.01 'A' Ordinary shares of £		10,000,000 1,750,000	100,000 17,500	10,000,000 1,750,000	100,000 17,500	
		11,750,000	117,500	11,750,000	117,500	

The rights of each class of ordinary share rank pari passu in all respects with the exception that the 'A' ordinary shares will be subject to pre-emption rights upon the termination of the employment of the 'A' ordinary shareholders.

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 23. SHARE PREMIUM ACCOUNT

	Group		Company	
	2008	2007	2008	2007
	£	£	£	£
Balance brought forward and carried forward	513,847	513,847	513,847	513,847

### 24. SHARES HELD BY EMPLOYEE BENEFIT TRUST RESERVE

·	Group		Company	
	2008	2007 (restated)	2008	2007 (restated)
	£	£	£	£
Balance brought forward	(201,189)	(146,794)	(201,189)	(146,794)
Purchase of shares by Employee Benefit Trust	(2,334)	(54,395)	(2,334)	(54,395)
Balance carried forward	(203,523)	(201,189)	(203,523)	(201,189)

During the year the group purchased 7,782 (2007 – 56,836) 'A' ordinary shares in the parent company, representing 0.06% (2007 – 0.48%) of the issued share capital, as part of an Employee Benefit Trust. The total consideration paid for the shares was £2,334 (2007 - £54,395) generating the above reserve. The shares are held by the trust as part of an approved profit sharing scheme as disclosed in note 27.

### 25. PROFIT AND LOSS ACCOUNT

	Group		Company	
	2008 £	2007 £	2008 £	2007 £
Balance brought forward	14,202,152	15,191,565	5,726,061	5,962,696
Retained profit/(loss) for the financial year Dividends paid	758,422 (60,000)	(768,760) (220,653)		(15,982) (220,653)
Balance carried forward	14,900,574	14,202,152	6,510,377	5,726,061

### NOTES TO THE ACCOUNTS

### YEAR ENDED 31 DECEMBER 2008

### 26. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	Group		Company	
	2008	2007	2008	2007
	(restated)			(restated)
	£	£	£	£
Retained profit/(loss) for the financial year	758,422	(768,760)	844,316	(15,982)
Purchase of shares by Employee Benefit Trust	(2,334)	(54,395)	(2,334)	(54,395)
Dividends paid	(60,000)	(220,653)	(60,000)	(220,653)
Net movement in funds	696,088	(1,043,808)	781,982	(291,030)
Opening equity shareholders' funds	14,632,310	15,676,118	6,156,219	6,447,249
Closing equity shareholders' funds	15,328,398	14,632,310	6,938,201	6,156,219

### 27. APPROVED PROFIT SHARING SCHEME

On 18 December 1998 the company established the 1998 Aardman Holdings Limited Approved Profit Sharing Scheme ('the scheme') through the creation of a Trust Deed on that date. The purpose of the scheme is to enable directors and employees of companies within the group to hold shares and participate in the profits of the company. The contributions to the scheme are incurred by the employer company of the participating employees. The Trust acquired 7,782 shares in the current year and 56,836 shares in the previous year. The beneficial interests in the remaining 'A' Ordinary shares acquired in prior years are vested in employees of the group companies.

### 28. PRIOR YEAR ADJUSTMENT

During the year the group adopted the requirements of UITF 38: Accounting for ESOP trusts in respect of the Employee Benefit Trust detailed in note 24. The company and group have therefore included the assets and liabilities of the trust within the respective balance sheets and restated the prior year balance sheet and cash flow statement to reflect the transactions of the trust. There has been no change to the results for either period and a reduction in the net assets of the group as at 31 December 2007 of £201,189.

### 29. DERIVATIVES AND FINANCIAL INSTRUMENTS

Currency exposure on future agreed sales is hedged through the use of forward exchange contracts. Gains and losses on instruments used for hedging are not recognised until the exposure that has been hedged is itself recognised. At the year end the group had forward contracts amounting to \$2,000,000 expiring on 15 May 2009, 14 August 2009, 15 October 2009 and 15 December 2009 at rates of \$1.4685, \$1.4715, \$1.473 and \$1.4725 to £1 respectively. The fair value of these derivatives at 31 December 2008 is an asset of £22,036 (2007 - £nil).

### 30. POST BALANCE SHEET EVENTS

On 31 March 2009 the bank loan was renegotiated such that it will now be repayable over a ten year period to 31 March 2019 by initial quarterly instalments of £100,000 commencing 30 April 2009.