

THE EASTERN AFRICA ASSOCIATION



Annual Report and Accounts 2019

HARLOW ENTERPRISE HUB, KAO HOCKHAM BUILDING, EDINBURGH WAY, HARLOW, ESSEX, CM20 2NQ

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

For the year ended 31 December 2019

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REGISTERED NUMBER: 02666005

ACCOUNTANTS:

SenigUK Consulting Kao Hockham Building Edinburgh Way Harlow Essex CM20 2NQ

(A company limited by guarantee)

DIRECTORS AND OFFICERS

As at 31 December 2019

DIRECTORS

Lord Valentine Cecil EAA Chairman/Wilken Telecommunications

Sir Henry Bellingham Special Member S W Brady Special Member A Ghassmi CDC Group D M Greene Edwin Coe F Griffiths Special Member Sir Jeffrey James Special Member P Moman Volcanoes Safaris P C R Orr Raitt Orr & Associates M D Radia Kakira Sugar/Turner London

K Shah Stephenson Harwood

J C Small Chief Executive and Secretary

Kenya

N R Hira Regional Representative

Local Advisory Committee:

S L Henderson Chairman/Special Member
A Mathur I&M Bank/Burbidge Capital

R Markham Kerr and Downey
G May Special member
M Janmohamed Serena Group
B Woodhams Knight Frank Kenya

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CHAIRMAN'S STATEMENT

I am writing this in the UK as we begin tentatively to come out of the Covid-19 lockdown, which is causing such uncertainty, not just to the health of the global population but also about the future in relation to business, trade and investment. I hope that when the danger has finally passed there will be a huge economic rebound globally, but there will inevitably be massive damage to many sectors in the short term and there will be a few permanent failures. At the EAA we will be continuing to offer our services and trying to find ways of increasing the information flows to our members as the crisis diminishes and briefing and commentary becomes more important.

MEMBERSHIP

Regrettably, our membership continues to decline, from 371 last year to 340 at the end of 2019. This is in part due to budgetary constraints on the part of our members but also to a declining interest in doing business in the region, not helped by the continued instability in some countries.

It is certainly a trend that our European Africa Business Council partners and others share. However, given the political and economic difficulties being experienced in the two largest sub-Saharan Africa countries, South Africa and Nigeria, it is pleasing to note that the Eastern Africa region remains the one of most interest to potential foreign investors. However, the growing influence of China on the continent remains a concern for many.

THE ANNUAL ACCOUNTS AND INVESTMENT PORTFOLIO

You will note from the comments on page 7 that 2019 was a good year financially for the Association, with £40,623 added to our Accumulated Funds, despite the sum of £25,000 having been withdrawn from the investment portfolio to help to cover operational expenditure. This was largely due to unrealised gains on our investments and some savings in administration costs.

However, following the longest bull market in history, with a correction almost inevitable at some stage, the first quarter of 2020 saw a huge decline on equity markets across the world due to the impact of the corona virus and this had a negative effect on the portfolio valuation. Much depends on how quickly business activity returns. Equity markets usually recover before economic growth begins to pick up, and there have been some encouraging signs of this already, but it remains to be seen whether the losses incurred will be regained. There are hopes that this will happen over the second half of this year but volatility will remain elevated. Fortunately, the Association remains in a strong financial position, capable of withstanding a short-term downturn.

GLOBAL ECONOMY

Of perhaps more importance to the main countries the Association covers is the state of the global economy and how quickly this recovers. The historically-low global oil price is a double-edged sword. It was caused by a production dispute early in 2020 between Saudi Arabia and Russia, leading to a chronic over-supply position, at a time of huge demand destruction due to lower global growth. For importing countries like Kenya and Ethiopia, it is an unexpected boost to their budgets and balances of trade but it damages the future prospects for those countries which only relatively discovered deposits, notably Uganda, and of South Sudan.

Tourism remains a major driver for the economies of several Eastern Africa countries and the restrictions on international travel that have been imposed are bound to have a negative impact, on hotels, game lodges and also of course national airlines, many of which are now on the brink of collapse. Demand for flowers in Europe has collapsed due to population lockdowns and it remains to be seen whether this market recovers during the course of the year and how many exporters manage to survive. Both sectors are hugely important providers of employment and revenues.

Not surprisingly, both the IMF and World Bank have received a deluge of cries for financial assistance from many African countries, some of whom were already classified as being at high risk of debt distress, and international donors will undoubtedly be faced with similar requests.

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CHAIRMAN'S STATEMENT

ASSOCIATION ACTIVITIES

I take great pleasure in welcoming Nikhil Hira, who took over as Gayling May's replacement as Regional Representative at the beginning of the year under review. We are fortunate to have a man of his breadth of experience taking on this role, which he has performed admirably to date. He will already be familiar to many of you. Gayling continues as a member of the Local Advisory Committee to offer a degree of continuity and advice, and he will therefore continue to

attend our regular member's events.

Our members' meetings in Nairobi continue to be well-attended and we have recently had, for the first time for a while, a lunch function over lunch after several years of breakfasts only. We also held our first virtual meeting in Nairobi at the end of April. Whether we continue with these and alternate lunch meetings with breakfasts is really a matter of preference amongst our members.

Your Association has during the course of the year hosted meetings in London for the Deputy President of Kenya, the High Commissioners of Kenya, Uganda, Tanzania and Rwanda and the Ethiopian Ambassador. These have often included their respective UK Trade Envoys. We have hosted the new British High Commissioner to Kenya, the first woman to take on the position, on several occasions, both in London and Nairobi. We have been keeping members informed on BREXIT negotiations in relation to UK-East African trade and investment so that we can help to keep them up to date. We believe that the UK is likely to be more open to East African imported goods than the EU and this new situation has given rise to many business opportunities of potential benefit to both the East African countries and the UK. The EU remains important, however, especially to maintain contacts with other European Africa Business Associations, and the CEO, in his role as Special Advisor to the European Business Council for Africa and the Mediterranean (EBCAM), has remained active in this forum. He attended the EU/Ethiopian Business forum in Brussels, further meetings there and also in Budapest and Paris. He also attended a recent Uganda-Europe Business forum in Kampala. For the moment, however, the Covid-19 pandemic dominates everything.

The CEO visited Djibouti in 2019 for the first time, preparing the way for the business mission that took place in February 2020. Although relatively small, this was a great success. A smaller briefing session was held on Ethiopia, with a view to organising a larger mission in 2021. This will depend on the political situation in the country becoming clearer. Elections have now been postponed three times and there remains considerable uncertainty over the stability of the present government, which, in our view, has made a promising start but is facing strong opposition from many different groups. We will be following the situation closely as we believe that Ethiopia is one of the most attractive investment countries in our region, if it can maintain a relatively stable and reforming government.

We organised a business mission to Rwanda in October 2019, which was found to be very useful and informative by those attending and may well lead to further mission focusing on the education sector this coming October.

The UK/Africa Investment Summit in London in January this year was well attended and was more successful than many had thought it would be, given how soon it was held after the UK general election. It provided a great networking opportunity and many attendees found it invaluable in making contacts to further engagement, post BREXIT, for trade and investment links between the UK and Africa. After the summit, there was an opportunity to engage the following morning with Presidents Kenyatta, Museveni and Kagame at separate sessions. All were keen to progress the many opportunities that were going to become possible to the mutual advantage of their countries and the UK.

In previous years I have given you some of my thoughts on the main countries that we cover:

KENYA

Maneuvering ahead of the 2022 elections continues to dominate the political scene. This is not productive and too often results in passionate rhetoric but little of substance. The President speaks publicly about tackling corruption but sadly his words have yet to translate into prosecution and conviction of any substantive figures.

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CHAIRMAN'S STATEMENT

This will become an increasingly important factor as foreign investors shy away from any business activities which might result in them becoming linked to corrupt practice, even at a remove, as the penalties are now so severe. Despite this, Kenya remains a country with attractive investment opportunities, with an increasingly well-trained and qualified workforce available. As previously mentioned, the impact of Covid-19 on tourism and the floriculture sector is already devastating the economy and recovery will take time. For many it may well not happen.

UGANDA

I have heard, in person, several times in the last year, President Museveni speaking. He often says things potential investors would like to hear and sometimes, such as when he addressed his audience on the evils of capitalism, and the advantages of the Chinese development model, he tends to diminish Uganda's attractions. Under his administration, Uganda continues to perform below what it is capable of. There are opportunities for foreign businesses but there are greater attractions elsewhere in the region.

TANZANIA

In my view there has been little change over the past year and I hesitate to recommend Tanzania to foreign investors because of the deteriorating political and economic climate in the country.

RWANDA

The country remains an example to the other countries in the region and across the continent in terms of doing business and promoting the private sector. There are areas where it is legitimate to criticise the government of President Kagame but overall he maintains his country as a well-ordered and attractive place to invest. Given the size of its economy, there are limited opportunities but they certainly exist, particularly in the Great Lakes regional context.

ETHIOPIA

I hope that successful elections are held this year and that Prime Minister Abiye manages to consolidate his administration. His programme is attractive to inward investment and the potential market is huge. There is, however, considerable uncertainty as to whether he will succeed with his very ambitious political and economic reform agenda.

DJIBOUTI

Our recent business mission demonstrated how important this small, strategically-located country is for the region, in particular to Ethiopia. Opportunities do exist there, as were discovered.

I would like to end by expressing my thanks to the staff who work for us. You have all benefitted from their hard work. In particular, I would like to thank John Small, our CEO. His encyclopedic knowledge of the region and energy in pursuing the affairs of your Association to our advantage are notable. Without him we would be hard pressed to offer our members the service we do. I certainly would be left adrift without his drive.

Please keep safe in these unprecedented times and I look forward to seeing many of you once we have come through this terrible period of misfortune.

Lord Valentine Cecil Chairman Eastern African Association

(A company limited by guarantee)

DIRECTORS' REPORT

The Directors submit their report and the financial statements of The Eastern Africa Association (a company limited by guarantee) for the year ended 31 December 2019. The Directors meet as an Executive Committee. Their report follows.

PRINCIPAL ACTIVITIES

The principal activities of the Company in the year under review were to promote and protect the interests of the members of the Association and facilitate the exchange of information between members of the ten countries covered in Eastern Africa.

LIABILITY OF THE COMPANY

The liability of the members is limited by guarantee. In the event of the company being wound up during the period of membership or in the following year, members would be required to contribute an amount not exceeding £10 each.

REVIEW OF ACTIVITIES

From its offices in London, Nairobi, and through its local representation in Kampala, Dar-es-Salaam, Addis Ababa and Kigali, the Association has been active throughout Eastern Africa, supporting and promoting the interests of foreign private sector investors. The Association has maintained its close relationship with the governments and donor/diplomatic communities of the countries covered in the region, as well as with departments of the British Government in London, with the European Commission and with the Bretton Woods institutions.

The Association is represented on the European Business Council for Africa and the Mediterranean (EBCAM), which brings together the UK, French, Dutch, German, Belgian, Norwegian, Danish, Swiss, Greek, Portuguese and Hungarian Business Associations with interests in Africa. It is anticipated that this number will increase during the next two years, to make the organisation even more broadly representative. The European Union is generally prepared to consult representative bodies like EBCAM, but remains reluctant to liaise with separate national bodies.

The Chief Executive made two visits to Africa during 2019, covering Kenya, Uganda, Tanzania, Rwanda and also Ethiopia and Djibouti. The Kenya representative visited Tanzania, Uganda and Rwanda. Other directors also made visits to Eastern Africa.

In London, Nairobi, Kampala, Dar-es-Salaam and Kigali, regular meetings of members were held.

(A company limited by guarantee)

DIRECTORS' REPORT

REVIEW OF RESULTS

The results for the year show an operating loss of £32,669 compared to a loss in 2018 of £51,980.

The primary contributory factors to the improvement of £19,311 were reductions in the administrative expenses, including the effect of exchange rate adjustments, in the UK of £7,601 and in Kenya of £22,151. These savings were partly offset by a decline in the overall subscription income of £3,191 and mission income of £7,250.

Whilst the investment portfolio provided income and realised gains of £19,252 (2018: £41,424), the unrealised gains within the portfolio increased by £54,040 (2018: Decrease £53,207).

During the year £25,000 (2018: £35,000) was withdrawn from the portfolio to cover operational expenditure.

As no taxation is payable for 2019, the overall surplus for the year of £40,623 has been added to Accumulated Funds, leaving £592,906 to be carried forward.

DIRECTORS

The following directors have held office since 1 January 2019:-

Lord Valentine Cecil (Chairman)

Sir Henry Bellingham MP S W Brady A Ghassmi D M Greene

F Griffiths

Sir Jeffrey James

P Moman

P C R Orr

M D Radia

K Shah

J C Small (CEO)

(A company limited by guarantee)

DIRECTORS' REPORT

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ON BEHALF OF	THE	COM	MTTEE:
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JC Small

Company Secretary

Date: 14.4.2.

Report of the Independent Accountants to the Members of The Eastern Africa Association

(A company limited by guarantee)

As described on the balance sheet you are responsible for the preparation of the financial statements for the period ended 31 December 2019 set out on pages nine to fourteen and you consider that the UK company is exempt from an audit.

In accordance with your instructions, we have reviewed these unaudited financial statements in order to assist you to fulfil your statutory responsibilities, from the financial statements, accounting records and information and explanations supplied to us.

SenigUK Consulting Kao Hockham Building Edinburgh Way

Harlow

Essex

CM20 2NQ

Date: 14/04/2020

(A company limited by guarantee)
PROFIT AND LOSS ACCOUNT
for the year ended 31 December 2019

	Notes	2019 £	2018 £
TURNOVER	3 .	207,615	218,056
Administrative expenses	4	240,284	270,036
OPERATING (LOSS)		(32,669)	(51,980)
Investment income		7,826	8,878
Gain on sale of investments		11,426	32,546
Unrealised revaluation gains/(losses)		54,040	(53,207)
PROFIT/(LOSS) BEFORE TAXATION	6	40,623	(63,763)
Taxation	8	0	0
PROFIT/(LOSS) AFTER TAXATION		40,623	(63,763)
ACCUMULATED FUNDS As at 1 January		552,283	616,046
As at 31 December		592,906	552,283

(A company limited by guarantee)

BALANCE SHEET

as at 31 December 2019

		•	
	Notes	2019 £	2018 £
FIXED ASSETS Tangible fixed assets Investments	9 10	2,614 602,176	1,414 561,315
		604,790	562,729
CURRENT ASSETS Debtors Cash at bank and in hand	11	4,017 54,752	5,482 27,588
CURRENT LIABILITIES Creditors	12	58,769 70,653	33,070 43,516
NET CURRENT LIABILITES		(11,884)	(10,446)
NET ASSETS		592,906	552,283
ACCUMULATED FUNDS		592,906	552,283

For the year ending 31 December 2019 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in accordance with section 476.
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts
- These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006

The accounts were approved by the executive committee and were signed on its behalf by:-

19.4.20

14.4.20

Lord Valentine Cecil

Chairman

John Small

Chief Executive

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2019

1 STATUS OF COMPANY

The Eastern Africa Association is incorporated under the Companies Act 1985 as a company limited by guarantee. In the event of a winding up, the members have each guaranteed the net liabilities of the company up to a maximum of £10.

The number of members at 31 December 2019 was 340 (2018 - 371).

2 ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Accounting convention

The financial statements have been prepared under the historical cost accounting rules, modified to include the revaluation of certain assets.

Foreign Currency

Fixed assets acquired with foreign currency and located overseas are included in the accounts using rates of exchange ruling at the date of acquisition. Other assets and liabilities are translated into sterling using the year end rate. Income and expenditure of the Eastern Africa Office are translated at an average rate for the year, any resulting surplus or deficiency being dealt with through the profit and loss account.

Fixed assets and Depreciation

Tangible Fixed Assets are stated at cost less accumulated depreciation. Tangible fixed assets are depreciated over their estimated useful lives on the following bases.

UK Office:

Furniture and equipment

15% straight line

Nairobi Office:

Furniture and equipment

10% straight line

Leasehold property

Straight line over period of lease

Computers and attachments

30% straight line

Turnover

Turnover represents members' subscriptions and services net of value added tax provided to customers. Subscription income is accounted for on a receipts basis.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2019

3 TURNOVER AND PROFIT/(LOSS) BEFORE TAXATION

The company's turnover and profit before taxation were all derived from its principal activity and arose in the following geographical markets:

		2019 £	2018 £
	TURNOVER United Kingdom & Eastern Africa	207,615	218,056
4	ADMINISTRATIVE EXPENSES United Kingdom Eastern Africa	105,753 134,531	113,354 156,682
		240,284	270,036
5	INVESTMENT INCOME Interest and dividends receivable United Kingdom Eastern Africa	7,826 0	8,878 0
		7,826	8,878
6	PROFIT/(LOSS) BEFORE TAXATION Profit/(Loss) before taxation is stated after charging/(crediting):		
	United Kingdom Exchange adjustments Gains on sales of investments Unrealised revaluation (gains)/losses	(917) (11,426) (54,040)	5,711 (32,546) 53,207
	Eastern Africa Auditors' remuneration Exchange adjustments Depreciation & amortisation	2,259 1,690 1,042	2,148 (2,375) 590

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2019

7
0 182,232
3 227
3 182,459
5 59,928
-
0 0
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9 TANGIBLE FIXED ASSETS

	Nairobi		UK	
·	Leasehold Property	Furniture and Equipment	Furniture and Equipment	Total
	£	£	£	£
Cost				
1 January 2019	17,569	19,915	4,100	41,584
Additions	0	2,242	0	2,242
Disposals	0	0	0	. 0
31 December 2019	17,569	22,157	4,100	43,826
Domessistian				
Depreciation 1 January 2019	17,569	18,501	4,100	40,170
Charged in the year	17,309	1,042	4,100	1,042
Disposals	0	1,042	0	1,042
Disposais				
31 December 2019	17,569	18,501	4,100	41,212
31 December 2017	17,509	10,501	7,100	71,212
Net book value				
31 December 2019	0	2,614	0	2,614
31 December 201)		=====		
31 December 2018	0	1,414	0	1,414

(A company limited by guarantee) NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2019

Other debtors 4,017 5,482 ———				
Market/Fair Value				
Historical Cost Unrealised revaluation gains 37,340 90,547 As at 1 January 561,315 615,706 Additions & reinvestments 249,622 261,686 Disposals (230,401) (220,305) Management fees (7,400) (7,565) Funds withdrawn (25,000) (35,000) Unrealised revaluations gains/(losses) 54,040 (53,207) Net movement in the year 40,861 (54,391) Historical Cost 510,796 523,975 Unrealised revaluation gains 91,380 37,340 As at 31 December 602,176 561,315 the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment force of the content of the provided of the valuation of the content of the provided of the valuation of the content of the provided of the valuation of the content of the provided of the valuation of the content of the provided of the valuation of the content of the provided of the valuation of the provided of the valuation of the content of the provided of the valuation of the provided of the provided of the valuation of the provided of the provided of the valuation of the provided of	10 I	NVESTMENTS	£	£
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Net movement in the year 40,861 (54,391) Historical Cost 510,796 523,975 Unrealised revaluation gains 91,380 37,340 As at 31 December 602,176 561,315 the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation for the debtors 4,017 5,482 CREDITORS Amounts falling due within one year Other creditors and accruals 5,429 5,120 Subscriptions received in advance 65,224 38,396				` ' '
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Unrealised revaluation gains 91,380 37,340 As at 31 December 602,176 561,315 The investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation of the inv	1	Net movement in the year	40,861	_(54,391)
As at 31 December 602,176 561,315 the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation 1 DEBTORS Other debtors 4,017 5,482 2 CREDITORS Amounts falling due within one year Other creditors and accruals 5,429 5,120 Subscriptions received in advance 65,224 38,396	I	Historical Cost	510,796	523,975
the investment portfolio is managed by James Hambro & Partners LLP, who provided the valuation 1 DEBTORS Other debtors 2 CREDITORS Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 5,120 Subscriptions received in advance 65,224 38,396	Į	Inrealised revaluation gains	91,380	<u>37,340</u>
1 DEBTORS Other debtors 4,017 5,482 CREDITORS Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 5,120 Subscriptions received in advance 65,224 38,396	A	As at 31 December	<u>602,176</u>	<u>561,315</u>
Other debtors 4,017 5,482 CREDITORS Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 5,120 5,120 5,396	Γhe i	nvestment portfolio is managed by James Hambro & Partners	s LLP, who prov	ided the valuation
Other debtors 4,017 5,482 CREDITORS Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 5,120 5,120 5,396	1	DERTORS		
2 CREDITORS Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 5,120 5,120 5,324 38,396			4.017	5,482
Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 65,224 38,396 ———————————————————————————————————				
Amounts falling due within one year Other creditors and accruals Subscriptions received in advance 5,429 65,224 38,396 ———————————————————————————————————	12	CREDITORS		
Other creditors and accruals 5,429 5,120 Subscriptions received in advance 65,224 38,396				
Subscriptions received in advance 65,224 38,396			5,429	5,120
70,653 43,516			•	•
70,653 43,516				
			70,653	43,516

(A company limited by guarantee)

LIST OF MEMBERS

As at 31 December 2019

Corporate Members

4G Capital

AAR Holdings Ltd

A.B. Patel & Patel

ABSA Securities (UK) Limited

Acceler Global Logistics

Actis Africa

Acumen Fund

Addleshaw Goddard LLP

Adrian Group Limited

AdVisdom Consultancy

Africair Inc

Africa Advisory Partners

Africa Legal Network Ltd

Africa Oil Kenya BV

African Development Corporation (ADC)

African Marine and General Engineering Company Ltd

African Re-Insurance Corporation Ltd

African Speciality Products Ltd

African Trade Insurance Agency

Aga Khan Development Network (Nairobi)

Aga Khan University

AGS Fraser International Removals

AIG Kenya Insurance Ltd

Aldwych International

Alliance One Tobacco Ltd

Allianz Insurance Company of Kenya Ltd

Amana Capital Ltd

APA Insurance Ltd

Apptivate Africa Technologies Limited

Associated Battery Manufacturers EA Ltd

Atkins Global

AUA Industria Ltd

Baker & McKenzie

Bank of Africa, Kenya

Base Titanium Ltd

BASF East Africa Ltd

Bayer East Africa Ltd

BCD Travel (Highlight Travel)

Beta Healthcare International Ltd

BG Group

BOC Kenya Limited

Bollore Africa Logistics Ltd

Boskalis East Africa Limited

British American Insurance Company (K) Ltd

British American Tobacco Company (K) Ltd

BTG Management Services (Mauritius) Limited

Bullion Brother Investment Limited

Camellia/Linton Park

Capital Business Services Ltd

Car & General Kenya Limited (Nairobi)

Catalyst Principal Partners

C Czarnikow Sugar EA Ltd

CDC Group

C Dorman Limited

Chandaria Industries Ltd

Channoil Consulting Limited

Chloride Exide Kenya Ltd

CIC Insurance Group Ltd

City Clock Kenya Ltd

Cluff Geothermal

Cluff Minerals Resources Ltd

Cobalt Consulting Ltd

Comcraft Kenya Ltd

Commercial Bank of Africa Ltd

Compulynx Limited

Constellis

Cooper K-Brands Ltd

Davis & Shirtliff ltd

DEG, Germany

Del Monte Kenya Ltd

De la Rue Kenya Ltd

Deloitte & Touche

DHL Express Ltd

DHL Supply Chains Kenya Ltd

Diamond Trust Bank Ltd

DLA Piper UK LLP

Dry Associates Ltd

DT Dobie & Company Kenya Ltd

Dunhill Consulting Ltd

EAGM Group

East African Breweries Ltd

East African Chains Ltd

East African Packaging Industries Ltd

Eaton Electrical Ltd

Ecobank Kenya Ltd

Economist Intelligence Unit

Edwin Coe and Co

Energy Trading Co. Ltd

Envirofit Kenya Ltd

European Investment Bank

Express Travel Group Ltd

ExxonMobil

(A company limited by guarantee)

LIST OF MEMBERS

As at 31 December 2019

Corporate Members (Cont'd)

FAPCL Group

Fairmont Hotels & Resorts, EA Fidelity Shield Insurance Co. Limited

Financial Times Newspaper

Financial Sector Deepening Africa Ltd

FINPRO Nairobi

First Rand Merchant Bank Flame Tree Holdings Limited

Flamingo Horticulture Kenya Limited

Foster + Partners

Freight Forwarders Kenya Ltd

Freight in Time Ltd

Friends Providence International

G4S Kenya Ltd GBS Africa

GenAfrica Asset Managers Ltd General Motors East Africa Ltd Genghis Capital Limited Global Investment Opportunities

Grain Bulk Handlers Ltd

Gras Savoye Insurance Brokers Kenya Ltd

Haussmann Group Hellmann Networks Inc

Heritage Insurance Company Ltd

Hilton Hotels Holbud Ltd HP Gauff Ingenieure

I&M Bank Ltd
Ibero Africa Ltd
InCA Africa Ltd
Indisputable Ltd

Industrial Promotion Services Ltd

Innovation Norway

Insight International Development Management Ltd Integrated Service Solutions Global Forwarding (ISS GF)

Inter-Continental Hotels Group International Energy Technik Ltd International School of Tanganyika

Internet Solutions Intertek International Ltd INTL FCStone Ltd

INTRACEN (Internation) Trade Centre)

IPGL Ltd James Finlay Ltd JMiles & Co Ltd JTC (Jersey) Limited Kan Services KCB Group Ltd

Kenya Highland Seed Co Ltd

Kenya Markets Trust

KfW/DEG

Kibo East Africa Ltd

KLM

Knight Frank Kenya Ltd

KPMG Kenya

Lafarge Group Let's Go Travel Ltd

Logistics Container Centre Ltd

Lowland Nederland BV

Mace YMR Madhvani Group Maersk Line East Africa Manrik Holdings Ltd Mare Nostrum Maris Capital

MAST Risk Solutions Ltd Mayfair Group Ltd Mayfair Insurance Co Ltd

Media Group

Mediterranean Shipping Co (UK) Ltd Meridiam SAS (Ethiopia Branch)

MIC Global Risks (Insurance Brokers) Ltd

Minet Kenya Insurance Brokers

Mitsubishi Corporation

ML Holdings

Mohsin Cooper Architects Mombasa Trade Centre Movenpick Hotel Mshale Commodities Ltd Multichoice Kenya Ltd

Musiara Ltd Mytilineos S.A. Nampak Kenya Ltd Nation Media Group Ltd NBMA Advocates LLP Nedbank Eastern Africa Ltd

NIC Bank Ltd

Nippon Express (Europe) GMBH Nissan Group of Africa Ltd

Nyumbani UK Ole Sereni Hotel Ol Pejeta Conservancy

Orbit Chemical Industries Limited Oserian Development Co Ltd

Pam Golding Properties Kenya Limited Panafrican Equipment Kenya Ltd

Paperbags Limited

Parker Randall Eastern Africa

P&B Weir Electrical Peters & May Ltd

Pioneer Holdings Africa Ltd

PKF Kenya

(A company limited by guarantee)

LIST OF MEMBERS

As at 31 December 2019

Corporate Members (Cont'd)

Planning Systems Services Ltd

Portland PR Ltd

PricewaterhouseCoopers

Private Infrastructure Development Group (PIDG)

Promaco Ltd

Promasidor Kenya Ltd Prudential Insurance plc PZ Cussons East Africa Ltd

QualiBasic Seed Company (QBS)

Radisson Blu Hotel

Raitt Orr & Associates

REA Vipingo Plantations Ltd

Rentco East Africa Limited

Rentworks East Africa Limited

responsAbility Africa Limited

Rift Valley Tea (Mufindi Tea)

RFS Consulting

RSM East Africa

Russell Philips Ltd

SACE SpA

Safal Group

Saladin Holdings Ltd

Sankara Hotel Group Kenya Ltd

Sanlam Group Ltd

Sanlam Investments EA

Scania East Africa Ltd

Seaforth Shipping (K) Ltd

Senaca International Limited

Sentinel Group Ltd

SGA Holdings Kenya Ltd

SGS Kenya Ltd

Shadbolt

Silafrica Tanzania Limited

Skanem Interlabels Nairobi Ltd

Somak Travel Ltd

Songas Ltd

Sotik Tea Company Ltd

Soulco Kenya Limited

Southern Cross Safaris Ltd

Spirax Sarco Ltd

Stanbic Bank Ltd

Standard Chartered Bank Ltd plc

Stephenson Harwood

StratLink Africa Ltd

Sumitomo Corporation Office

SVG Group

Swedfund International AB

Swedish Trade Council

Sweerts HRM Consulting

Swissport Kenya Ltd

Syngenta EA Ltd

Syngenia EA Liu

Tamarind Management Ltd

Tata Chemical Magadi Co Ltd

Tatu City Ltd

Taylor Winch Coffee Ltd

Tetra Pak International Ltd

The Access Bank UK

The Copy Cat Group Ltd

Total E&P International K2 Ltd

Towertech Africa Limited

TPS Serena Hotels (Tourism Promotion Services)

Transmedia Ltd

Tsavo Power Company

Tullow Oil Plc

Twiga Chemical Industries Ltd

UAP Insurance Company Limited

Ubora Systems & Solutions Ltd

Unga Limited

Vivo Energy Ltd

Volcanoes Safaris Ltd

Warrior Insight Limited

Wartsila East Africa Ltd

Weetabix East Africa Ltd

Wilken Group Ltd

Williamson Tea Holdings plc

Zamara

(A company limited by guarantee)

LIST OF MEMBERS

As at 31 December 2019

Special Members

Mr A Boyd

Mr S Brady

Mr M Bunston

Mr C Burrell

Mr S Caley

Mr P Caroe

Sir E Clay

Mr M Cook

Mr C Cullimore

Mr T Davidson

Mr N V Davies

Mr A B Duncanson

Mr K Eckhart

Mr RK Evans

Mr JPW Fone

Mr JPT Foster

Mr CA Gardner

Mr I Gibbs

Mr P Grant

Mr P Gray

Mr F Griffiths

Mr S L Henderson

Mr S Hirst

Mr WL Hutton

Sir J James

Mr K Legg

Mr PJW Lewis-Jones

Mr R B Markham

Mr G R May

Mr M Oduor-Otieno

Mr I Raitt

Mr S Spyropoulos

Mr D Shah

Dr A Thakker

K Van Hasselt

Mr K Ziegler