

COMPANIES FORM No. 12

# Statutery Declaration of compliance with requirements on application for registration of a company



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ete as ropriate Pursuant to section 12(3) of the Companies Act 1965

To the Registrar of Companies For official use For official use e complete (Address overleaf) ly, preferably ck type, or Name of company block lettering UERSEAS KOLLS-KOYCE ne of Company 6,H172 TRENE LESLEY HARRISON 90, WHITCHURCH ROAD, CARDIFF, CF4 3LY [person named as director or secretary of the company in the statement delivered to the registrar under section 10(2))† and that all the requirements of the above Act in respect of the registration of the above company and of matters precedent and incidental to it have been complied with, And I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1835 Declared at 90, WHITCHURCH ROAD, Declarant to sign below CARDIFF there bleaus the\_ day of \_ One thousand nine hundred and NINETYLONE before me\_ A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor having the powers conferred on a Commissioner for Oaths.

> Presentor's name address and reference (if any):

INESS INFORMATION earch & reporting LTD. SEARCH HOUSE WHITCHURCH ROAD

For official Use New Corripanies Section

Post room



# COMPANIES HOUSE

# Statement of first directors and secretary and intended situation of registered office

This form should be completed in black.

_	;	
	CN 265	8963 For official use [S
Company name (in full)	ROLLS-	- LOYCE OUERSEAS HOLDINGS
		LIKITED.
•	13	
Registered office of the company on incorporation.	RO	90 WHITCHURCH ROAD
		CATHAYS
	Post town	CARDIFF
	County/Region	SOUTH GLAMORGAN
	Postcode	CF4 3LY
If the mergiorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.	X	
	Name _	BUSINESS INFORMATION RESEARCH & REPORTING 1/1
	RA	90 WHITCHURCH ROAD
	Photo de la companya	CATHAYS
	Post town _	CARDIFF
	County/Region _	SOUTH GLAMORGAN
	Postcode	CF4 3LY
Number of continuation sheets attached		2500
To whom should Companies House direct any enquiries about the information shown in this form?		I.L. HARRISON
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	معد گدرد و وجهوم وجندهای معدد مقدم این این و رکاند مغیر سیداند.	CARDIFY Postcade CF4 312

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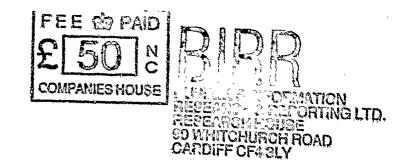
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Telephone

Company	Secretary (See notes 1 - 5	
Name	*Style/Title	CS MISS
	Forenames	IRENE LESLEY
	Surname	HARRISON
	*Honours etc	The state of the s
	Previous forenames	NONE
	•	NONE
Address	Previous surname	"FY MWIHIN"
		MERTHYR ROAD, TONGWYNLAIS,
In the case of	ial address must be given. a corporation, give the	CARDIFF
registered or	principal office address.	Post town SOUTH GLAMORGAN
	•	County/Region CF4 7IH
	•	Postcode Country  I consent to act as secretary of the company named on page 1
		The state of the s
	Consent signature	Signed There blacked Date 25-10-199
Directors	<b>15</b>	
Please list direct	(See notes 1 - 5)// ors in alphabetical order.	
Name	*Style/Title	CD
	Forenames	NONE
	Surname	BUSINESS INFORMATION RESEARCH & REPORTING LIMITED
	*Honours etc	, y
	Previous forenames	NONE
	Previous surname	NONE
Address		AD RESEARCH HOUSE
Usual residentia	al রপর্বাcess must be given.	90 WHITCHURCH ROAD
registered or p	a corporation, give the principal office address.	Post town CARDIFF
		County/Region SOUTH GLAMORGAN
;		Postcode CF 317 Country
	Date of birth	DO Nationality NA
	Business occupation	
	Other directorships	
		(N
* Voluntary de	tails	I consent to act as director of the company natited on page 1
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Directors (continued) (See notes 1 - 5)	
Name *Style/Title	CD
Forenames	
Surname	
*Honours etc	
Previous forenames	
Previous surname	
Address	
	AD
Usual residential address must be given. In the case of a corporation, give the	
registered or principal office address.	Post town
· ·	County/Region
	Postcode Country
Date of birth	DO     Nationality NA
Business occupation	OC COMMENTS
Other directorships	OD STATE OF THE PROPERTY OF TH
* Voluntary details	I consent to act as director of the company named on page 1
Consent signature	Signed
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is signed by the subscribers.	Signature of agent on behalf of all all all all all all all all all al
•	Signature of agent on behalf of all subscribers Date 25-10-1991
Delete if the form	Signed Date
is signed by an agent on behalf of all the subscribers.	Signed
All the subscribers	Orgned
must sign either personally or by a	Signed Date
person or persons authorised to sign for them.	
	Signed Date
	Signed
	Date

The Companies Acts 1985 to 1989



COMPANY LIMITED BY SHARES

2658963

MEMORANDUM OF ASSOCIATION

OF ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED

- 1. The Company's name is Rolls-Royce Overseas Holdings Limited.
- 2. The Company's Registered Office is to be situated in Angland and Walcs.
- 3. The Company's objects are :-
- (A) To carry on the business of a holding, management and investment company and to improve, develop, hold as an investment and undertake the management of any property, real or personal, or any interest therein as owners, trustees, agents or otherwise and generally to acquire, hold, dispose of or turn to account any lands, buildings and estates, shares, debentures, stocks, bonds, loans, annuities and securities of any description, businesses, policies of insurance, patents and licenses and other such property or rights for or on behalf of any company, whether subsidiary or not; to provide accounting, company secretarial and general office services and to act as brokers and agents for and distributors of goods and services of all kinds, to tender for and to place contracts and investments on behalf of any person, firm or company, to co-ordinate and administer the policies and trading activities of any companies with which the company may be associated, and generally to act as financiers, concessionaires, factors, capitalists and underwriters and to guarantee and secure the payment of money or performance or fulfilment of contracts and obligations by any company, firm, or person and to advance money and lend assets of any description, with or without security, and on such terms and to such manner as may from time to time seem expedient.
- (B) To carry on any other trade or business which can, in the opinion of the Board of Directors, be advantageously carried on by the Company in connection with or as ancillary to any of the above businesses of the general business of the Company, or further any of its objects.
- (C) To purchase, take on lease or in exchange, hire or otherwise acquire and hold for any estate or interest any lands, buildings, easements, rights, privileges, concessions, patents, patent rights, licences, secret processes, machinery, plant, stock-in-trade, and any real or personal property of any kind for such consideration and on such terms as may be a considered expedient.

- (D) To erect, construct, lay down, enlarge, alter and maintain any roads, railways, tramways, sidings, bridges, reservoirs, shops, stores, factories, buildings, works, plant and machinery necessary or convenient for the Company's business, and to contribute to or subsidise the erection, construction and maintenary of any of the above.
- (E) To borrow or raise or secure the payment of money for the purposes of or in connection with the company's business, and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any Building Society.
- (F) To mortgage and charge the undertaking and all or any of the real and personal property and assets, present or future, and all or any of the uncalled capital for the time being of the Company, and to issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, debentures or debenture stock, either permanent or redeemable or repayable, and collaterally or further to secure any securities of the Company by a trust deed or other assurance.
- (G) To issue and deposit any securities which the Company has power to issue by way of mortgage to secure any sum less than the nominal amount of such securities, and also by way of security for the performance of any contracts or any obligations of the Company or of its customers or other persons or corporations having dealings with the Company or in whose businesses or undertakings the Company is interested, whether directly or indianally.
- (H) To receive money on deposit or loan upon such terms as the Company may approve, and to guarantee the obligations and contracts of any person or corporation.
- (I) To make dvances to customers and others with or without security, and upon such terms as the Company may approve and generally to act as bankers for any person or corporation.
- (J) To grant pensions, allowances, gratuities and bonuses to officers, ex-officers, employees or ex-employees of the Company or its predecessors in business or the dependents or connections of such persons, to establish and maintain or concur in establishing and maintaining trusts, funds or schemes (whether contributory or non-contributory) with a view to providing pensions or other benefits for any such pensons as aforesaid, their dependents or connections, and to support or subscribe to any charitable funds or institutions, the support of which may, in the opinion of the Directors, be calculated directly or indirectly to benefit the Company or its employees, and to institute or maintain any club or other establishment or profit sharing scheme calculated to advance the interests of the Company or its officers or employees.
- (K) To draw, make, accept, endorse, negotiate, discount and execute promissory notes, bills of exchange and other negotiable instruments.
- (L) To invest and deal with the moneys of the Company not immediately required for the purposes of its business in or upon such investments or securities and in such manner as may from time; to time be determined.
- (M) To pay for any property or rights acquired by the Company, either in

cash or fully or partly raid-up shares, with or without preferred or deferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or by any securities which the Company has power to issue, or partly in one mode and partly in another, and generally on such terms as the Company may determine.

- (N) To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company, either in cash, by instalments or otherwise, or in fully or partly paid-up shares of any company or corporation; with or without deferred or preferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or in debentures or mortgage debentures or debenture stock, mortgages or other securities of any company or corporation, or partly in the mode and partly in another, and generally on such terms as the Company may determine, and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.
- (0) To enter into any partnership or joint purse arrangement or arrangement for sharing profits, union of interests or co-operation with any company, firm or person carrying on or proposing to carry on any business within the objects of this Company, and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, and to guarantee the contracts or liabilities of, or the payment of the dividends, interest or capital of any shares, stock or securities of and to subsidize or otherwise assist and such company.
- (P) To establish or promote or concur in establishing or promoting any other company whose objects shall include the acquisition and taking over of all or any of the assets and liabilities of this Company or the promotion of which shall be in any manner calculated to advance directly or indirectly the objects or interests of this Company and to acquire and hold or dispose of shares, stock or securities of and guarantee the payment of dividends, interest or capital of any shares, stock or securities issued by or any other obligations of any such company.
- (Q) To purchase or otherwise acquire and undertake all or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on any business which this Company is authorised to carry on.
- (R) To sell, improve, manage, develop, turn to account, exchange, let on rent, royalty, share of profits or otherwise, grant licences, easements and other rights in or over, and in any other manner deal with or dispose of the undertaking and all or any of the property and assets for the time being of the Company for such consideration as the Company may think fit.
- (S) To amalgamate with any other company whose objects are to include objects similar to those of this Company, whether by sale or purchase (for fully or partly paid-up shares or otherwise) of the undertaking, subject to the liabilities of this or any such other company as aforesaid with or without winding up, or by sale or purchase (for fully or partly paid up shares or otherwise) of all or a controlling interest in the shares or stock of this or any such company as aforesaid, or by partnership, or any arrangement of the nature of partnership, or in any other manner.
- (T) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company, but so that no distribution amounting to a reduction of capital be made except

with the sarction (if any) for the time being required by law.

- (U) To do all or any of the above things in any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others, and either by or through agents, trustees, sub-contractors or otherwise.
- (V) To do all such things as are incidental or conducive to the above objects or any of them.

And it is hereby declared that in the construction of this clause the word "company" except where used in reference to the Company shall be deemed to include any person or partnership or other body of persons, whether incorporated or not incorporated, and whether domiciled in Great Britain or elsewhere, and that the objects specified in the different paragraphs of this clause shall, except where otherwise expressed therein, be in nowise limited by reference to any other paragraph or the name of the Company, but may be carried out in as full and ample manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

- 4. The liability of the members is limited.
- 5. The Company's share capital is £100 divided into 100 shares of £1 each.

The shares in the original or any increased capital may be divided into several classes, and there may be attached thereto respectively any preferential, deferred or other special rights, privileges, conditions or restrictions as to dividend, capital, voting or otherwise.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

NUMBER OF SHARES TAKEN BY EACH SUBSCRIBER

Business Information

Research & Reporting Limited

Research House

90 Whitchurch Road

Cardiff CF4 3LY ONE

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I.L. Harrison
"Fy Mwthin"
Merthyr Road
Tongwynlais
Cardiff
CF4 71H

Company Registration Agent

Dated this 25th day of October 1991

WITNESS to the above signatures:

A.M.Wilkinson 144 Bremley Court Glenwood Llanedryn Cardiff CF2 6UW

Qd Week son

Company Registration Assistant

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED

#### PRELIMINARY

- 1. (a) Subject as hereinafter provided, the regulations contained in Table A of the companies (Tables A to F) regulations 1985 (hereinafter referred to as "Table A"), shall apply to the Company.
- (b) Regulations 24,35,40,64,73,74,75,78,79,80 and 81 of Table A shall not apply to the Company.
- (c) The expressions "relevant securities" and "equity securities" wheresoever appearing herein, shall bear the meaning ascribed to them by the Act.

#### SHARES

- 2. (a) Subject to the provisions of Table A and to the following provisions of these Articles, the Directors shall have authority to exercise any power of the Company to offer, allot or otherwise dispose of any shares in the Company, or any relevant securities, to such persons, at such times and generally on such terms and conditions as they think proper provided that (insofar as the Company in General Meeting shall not have varied, renewed or revoked the said authority):
- (i) The Directors shall not be authorised to make any offer or allotment of shares in the Company, or grant any right to subscribe for, or to convert any securities into, shares in the Company if such allotment, or any allotment in pursuance of such offer or right, would or might result in the aggregate of the shares or stock in issue exceeding, in nominal value, the amount of the Authorised Share Capital of the Company for the time being, and such limitation shall determine the maximum amount of the relevant securities which at any time remain to be allotted by the Directors hereunder.
- (ii) The period within which the said authority to allot relevant securities may be exercised shall be limited to five years, commencing upon the date of the incorporation of the Company.

- (b) Any offer or agreement in respect of relevant perurities, which is made prior to the expiration of such authority and in all other respects within the terms of such authority, shall be authorised to be made notwithstanding that such offer or agreement would or might require relevant securities to be allotted after the expiration of such authority and, accordingly, the Directors may at any time allot any relevant securities in pursuance of such offer or agreement.
- (c) The authority conferred upon the Directors to allot relevant securities may at any time, by Ordinary Resolution of the Company in General Meeting, be revoked, varied or renewed (whether or not it has been previously renewed hereunder) for a further period not exceeding five years.
- 3. Section 89(1) and Section 90(1) to (6) of the Act shall not apply to any allotment of equity securities by the Company. The shares comprised in the initial allotment by the Company shall be at the disposal of the Directors as they think proper but thereafter, unless otherwise determined by Special Resolution of the Company in General Meeting, any relevant securities shall, before they are allotted on any terms to any person, be first offered on the same or more favourable terms to each person who holds shares in the Company in the proportion which is, as nearly as practicable, equal to the proportion in nominal value held by him of the aggregate of such shares in issue.

Such offer shall be made by notice in writing specifying the number of shares offered and the period, being not less than twenty one days, within which the offer, if not accepted, will be deemed to have been declined. After the expiration of such period, or on receipt of notice of the acceptance or refusal of every offer so made, the Directors may, subject to these Articles, dispose of such securities as have not been taken up in such manner as they think proper. The Directors may, in like manner, dispose of any such securities as aforesaid, which by reason of the proportion borne by them to the number of persons entitled to such offer as aforesaid or by reason of any other difficulty in apportioning the same, cannot in the opinion of the Directors be conveniently offered in the manner hereinbefore provided.

- 4. (a) No share shall be issued at a discount.
- (b) The Company shall not have power to issue share warrants to bearer.
- (c) Any invitation to the public to subscribe for any shares or debentures of the Company is prohibited.
- 5. Subject to the provisions of Part V of the Act:-
- (a) The Company may purchase any of its own shares, provided that the terms of any contract under which the Company will or may become entitled or obliged to purchase its own shares shall be authorised by Special Resolution of the Company in General Meeting before the Company enters into the contract,
- (b) The Company shall be authorised, in respect of the recemption or purchase of any of its own shares, to give such financial assistance, or to make such payments out of capital as may be permissible in accordance with the Act., provided that any such assistance or payment shall first be approved by Special Resolution of the Company in General Veeting.

#### LIEN

6. In regulation 8 of Table A, the words "(not being a fully paid share)" shall be omitted.

#### TRANSFER OF SHARES

7. The Directors may, in their absolute discretion and without assigning any reason therefor, decline to register any transfer of any share, whether or not it is a fully paid share.

#### PROCEEDINGS AT GENERAL MEETINGS

- 8. (a) No business shall be transacted at any Meeting unless a quorum is present. Two members entitled to attend at that Meeting, present in person, or by proxy or (in the case of a corporation) a duly authorised representative shall be a quorum.
- (b) In regulation 59 of Table A, the second sentence shall be omitted.

#### DIRECTORS

- 9. Unless and until otherwise determined by the Company in General Meeting, the number of the Directors shall not be less than one nor more than seven. The first Directors will be the person or persons named in the statement delivered to the Registrar of Companies in accordance with section 10 of the Act.
- 10. If and so long as there shall be one Director only ne shall be entitled to exercise all the powers and shall carry out all the duties assigned to Directors and the provisions of these Articles and the regulations of Table A shall be construed accordingly. In regulation 89 of Table A for the word "two" there shall be substituted the word "one".

#### DIRECTORS' INTERESTS

11. A Director may vote in respect of any contract or arrangement in which he, or any person with whom he is connected, is interested and be counted in the quorum present at any meeting of the Directors or, if otherwise so entitled, at any General Meeting of the Company at which any such contract or arrangement is proposed or considered, and if he shall so vote, his vote shall be counted. This Article shall have effect in substitution for regulations 94 to 98 inclusive of Table A, which regulations shall not apply to the Company.

#### APPOINTMENT AND REMOVAL OF DIRECTORS

- 12. The Directors may appoint a person who is willing to act to be a Director, either to fill a vacancy or as an additional Director, provided that the appointment does not cause the number of Directors to exceed any number fixed by or in accordance with the Articles as the maximum number of Directors.
- 13. Subject to the provisions of Table A and Section 303(2) of the Act, the Company may by Ordinary Resolution appoint a person who is willing to act to be a Director either to fill a vacancy or as an additional Director. In regulation 38 of Table A the words "or a resolution appointing a person as a Director" shall be omitted.

- 14. The office of a Director shall be vacated if :-
- (a) he ceases to be a Director by virtue of any provision of the Acts or he becomes prohibited by law from being a Director; or
- (b) he becomes bankrupt or makes any arrangement or composition with his creditors generally; or
- (c) he is, or may be suffering from mental disorder and, in relation thereto, he is admitted to hospital for treatment or an order is made by any court having jurisdiction in matters concerning mental disorder for his detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property or affairs;
- (d) he resigns his office by notice to the Company.

#### PROCEEDINGS OF DIRECTORS

15. An appointment or removal of an alternate Director may be effected at any time by notice in writing to the Company given by his appointor. An alternate Director may also be removed from his office by not less than twenty four hours' notice in writing to the Company and to the appointor given by a majority of his co-Directors. This Article shall have effect in substitution for regulation 68 which shall not apply to the Company.

#### INDEMNITY

16. Subject to the provisions of Section 310 of the Act, and in addition to such indemnity as is contained in regulation 118 of Table  $\lambda$ , every Director, Secretary or other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred by him in or about the execution and discharge of the duties of his office.

#### SECRETARY

17. The first Secretary or Secretaries of the Company shall be the person or persons named as such in the statement delivered under Section 10 of the Act.

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NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS !

Business Information

Research & Reporting Limited

Research House

90 Whitchurch Road

Cardiff CF4 3LY

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I.L.Harrison "Fy Mwthin" Merthyr Road Tongwynlais Cardiff CF4 7LH

Company Registration Agent

Dated this 25th day of October 1991

WITNESS to the above signatures:

A.M.Wilkinson, 144 Bremley Court Glenwood Llanedryn Cardiff CF2 6W

Company Registration Assistant

## FILE COPY



# CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 2658963

I hereby certify that

ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office, Cardiff the 30 OCTOBER 1991

F. A. JOSEFH

an authorised officer



**COMPANIES FORM No. 224** 

# Notice of accounting reference date (to be delivered within 9 months of incorporation)



Please do not write in this margin

Pursuant to section 224 of the Companies Act 1985 as inserted by section 3 of the Companies Act 1989

Please complete legibly, preferably in black type, or bold block lettering To the Registrar of Companies (Address overleaf)

Name of company

Company number

2658968

• insert full name

of company

POLLS-ROYCE DUELSEAS HOLDINGS LINIT

gives notice that the date on which the company's accounting reference period is to be treated as coming to an end in each successive year is as shown below:

Important
The accounting
reference date to
be entered alongside should be
completed as in the
following examples:

Day Month

3012

5 April Day Monto

0 5 0 4

30 June Day Month

3006

31 December Day Month

3 1 1 2

#Insert
Director,
Secretary,
Administrator,
Administrator
Receiver or
Receiver
(Scottand) as

appropriate

Signed Kuu

Designation‡

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Presentor's name address

telephone number and reference (if any):

For official use

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Company Number: 2658963

COMPANIES ACT 1985	
ROLLS-ROYCE OVERSEAS HOLDINGS	LIMITED
SPECIAL RESOLUTION	ann of American April 1995 and

At An extraordinary general meeting of the Company held on 7 May 1992 the following resolution was passed as a special resolution.

THAT the Company, having been dormant since its formation and no accounts having been laid before it in general meeting, adopts Section 250 of Companies Act 1985 (as amended) which permits exemption from the obligation to appoint suditors as otherwise required by that Act.

Muld

J R ASHFIELD Secretary

7 May 1992



### COMPANIES FORM NO.123 Notice of increase in nominal capital



Company number

**李 忠明** 

Pursuant to section 123 of the Companies Act 1985

To the Registrar of Companies

	Name of company		
	ROLLS-ROYCE OVERSEAS HOLDING	S LIMITED	
	gives notice in accordance with section 123 of the a dated 23/12/1992he nominal capi	-	
	increased by a 9999900, beyond the n	egistered capital of a	100.00
	A copy of the resolution authorising the increase is		
	The conditions (e.g. voting rights, dividend rights, w	risding-up rights rie.) subject to which the	a dém
	shares have been or are to be issued are as follow:		
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	EXISTIAC ORDINARY SH	ARE CAPITAL	
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			Please tick here if continued overleaf
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lissent Director, Secretary Etz	Signed All Class	Designation Secret	May Date 4/1/93
	Presentor's name address and reference (if any):	For exticial Use General Seating	Past room
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	MR I KASJETULD		<i>i</i>
	COMPANY SECRETARIAT ROLLS-ROYCLES		
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USA ISE II			
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For official use

Company Number: 2658963

COMPANIES ACT 1985

ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED

EXTRAORDINARY GENERAL MEETING

At an Extraordinary General Meeting of Rolls-Royce Overseas Holdings Limited held on Wednesday 23 December 1992, the following resolutions were passed

#### RESOLUTIONS

#### RENEWAL OF AUTHORITY TO ALLOT SHARES

That with effect from the date of the passing of this resolution that the directors are unconditionally authorised pursuant to section 80, Companies Act 1985, to allot relevant securities (as defined in the Act) up to a maximum amount of £10,000,000 at any time or times during the period of five years from the date hereof and at any time thereafter pursuant to any offer or agreement made by the Company before the expiry of this authority.

#### INCREASE IN AUTHORISED CAPITAL

That the authorised share capital of the Company be increased from £100 to £10,000,000 by the creation of 9,999,900 additional ordinary shares of £1 each ranking par1 passu in all respects with the existing ordinary share capital.

J H ASHPIELD COMPANY SECPETANY

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COMPANY LIMITED BY SHARES

MEMORANIUM OF ASSOCIATION

OF ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED

- 1. The Company's name is Rolls-Royce Overseas Holdings Limited.
- 2. The Company's Registered Office is to be situated in England and Wales.
- 3. The Company's objects are :-
- (A) To carry on the business of a holding, management and investment company and to improve, develop, hold as an investment and undertake the management of any property, real or personal, or any interest therein as owners, trustees, agents or otherwise and generally to acquire, hold, dispose of or turn to account any lands, buildings and estates, chares, debentures, stocks, bonds, loans, annuities and securities of any description, businesses, policies of insurance, patents and licenses and other such property or rights for or on behalf of any company, whether subsidiary or not; to provide accounting, company secretarial and general office services and to act as brokers and agents for and distributors of goods and services of all kinds, to tender for and to place contracts and investments on behalf of any person, firm or company, to co-ordinate and administer the policies and trading activities of any companies with which the company may be associated, and generally to act as financiers, concessionaires, factors, capitalists and underwriters and to guarantee and secure the payment of money or performance or fulfilment of contracts and obligations by any company, firm, or person and to advance money and lend assets of any description, with or without security, and on such terms and in such manner as may from time to time seem expedient.
- (B) To carry on any other trade or business which can, in the opinion of the Board of Lirectors, be advantageously carried on by the Company in connection with or as ancillary to any of the above businesses or the general business of the Company, or further any of its objects.
- (C) To purchase, take on lease or in exchange, hire or otherwise acquire and hold for any estate or interest any larris, buildings, essenents, rights, privileges, concessions, patents, patent rights, licences, secret processes, machinery, plant, stock-in-trade, and any real or personal property of any kind for such consideration and on such terms as may be

(D) To erect, construct, lay down, enlarge, alter and maintain any moads, railways, tranways, sidings, bridges, reservoirs, shops, stores, factories, buildings, works, plant and machinery necessary or convenient for the Company's business, and to contribute to or subsidise the erection, construction and maintenance of any of the above.

॰ जनवरपञ्चलक्ष्मा द्वारावक्षणायः । स्ट्रायूरस्याराज्यः

- (E) To borrow or raise or secure the payment of money for the purposes of or in connection with the Company's business, and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any Building Society.
- (F) To northage and charge the undertaking and all or any of the real and personal property and assets, present or future, and all or any of the uncalled capital for the time being of the Company, and to issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, debentures or debenture stock, either permanent or redeemable or repayable, and collaterally or further to secure any securities of the Company by a trust deed or other assurance.
- (G) To issue and deposit any securities which the Company has power to issue by way of mortgage to secure any sum less than the nominal amount of such securities, and also by way of security for the performance of any contracts or any obligations of the Company or of its customers or other persons or corporations having dealings with the Company or in whose businesses or undertakings the Company is interested, whether directly or indirectly.
- (H) To receive money on deposit or loan upon such terms as the Company may approve, and to guarantee the obligations and contracts of any person or corporation.
- (I) To make advances to customers and others with or without escurity, and upon such terms as the Company may approve and generally to act as bankers for any person or corporation.
- (J) To grant pensions, allowances, gratuities and bonuses to officers, ex-officers, employees or ex-employees of the Company or its predecessors in business or the dependents or connections of such persons, to establish and maintain or concur in establishing and maintaining trusts, funds or schemes (whether contributory or non-contributory) with a view to providing pensions or other benefits for any such persons as aforesaid, their dependents or connections, and to support or subscribe to any charitable funds or institutions, the support of which may, in the opinion of the Directors, be calculated directly or indirectly to benefit the Company or its employees, and to institute or maintain any club or other establishment or profit sharing scheme calculated to advance the interests of the Company or its officers or employees.
- (K) To draw, make, accept, endorse, negotiate, discount and execute promissory notes, bills of exchange and other negotiable instruments.
- (L) To invest and deal with the moneys of the Company not immediately required for the purposes of its business in or upon such investments of securities and in such manner as may from time to time be determined.
- (M) To pay for any property or rights acquired by the Content, either in

cash or fully or partly paid-up shares, with or without preferred or deferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or by any securities which the Company has power to issue, or partly in one mode and partly in another, and generally on such terms as the Company may determine.

- (N) To accept payment for any property or rights sold or otherwise disp. of or dealt with by the Company, either in cash, by instalments and otherwise, or in fully or partly paid-up shares of any company comporation, with or without deferred or preferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or in debentures or mortgage debentures or debenture stock, mortgages or other securities of any company or corporation, or partly in one mode and partly in another, and generally on such terms as the Company may determine, and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.
- (O) To enter into any partnership or joint purse arrangement or arrangement for sharing profits, union of interests or co-operation with any company, firm or person carrying on or proposing to carry on any business within the objects of this Company, and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, and to guarantee the contracts or liabilities of, or the payment of the dividends, interest or capital of any shares, stock or securities of and to subsidize or otherwise assist any such company.
- (P) To establish or promote or concur in establishing or promoting any other company whose objects shall include the acquisition and taking over of all or any of the assets and liabilities of this Company or the promotion of which shall be in any menner calculated to advance directly or indirectly the objects or interests of this Company and to acquire and hold or dispose of shares, stock or securities of and guarantee the payment of dividends, interest or capital of any shares, stock or securities issued by or any other obligations of any such company.
- (Q) To purchase or otherwise acquire and undertake all or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on any business which this Company is authorised to carry on.
- (R) To sell, improve, manage, develop, turn to account, exchange, let on rent, royalty, share of profits or otherwise, grant licences, easements and other rights in or over, and in any other manner deal with or dispose of the undertaking and all or any of the property and assets for the time being of the Company for such consideration as the Company may think fit.
- (S) To amalgamate with any other company whose objects are to include objects similar to those of this Company, whether by sale or purchase (for fully or partly paid-up shares or otherwise) of the undertaking, subject to the liabilities of this or any such other company as aforesaid with or without winding up, or by sale or purchase (for fully or partly paid up shares or otherwise) of all or a controlling interest in the shares or stock of this or any such company as aforesaid, or by partnership, or any arrangement of the nature of partnership, or in any other manner.
- (T) To distribute along the nembers in specie any property of the Conjuny, or any proceeds of sale or disposal of any property of the Company, but so that no distribution amounting to a reduction of capital be made except

with the sanction (if any) for the time being required by law,

- (U) To do all or any of the above things  $\hat{x}_2$  any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either by or through agents, trustees, sub-contractors or otherwise.
- (V) To do all such things as are incidental or conducive to the above

And it is hereby declared that in the construction of this clause the word "company" except where used in reference to the Company shall be deemed to include any person or partnership or other body of persons, whether incorporated or not incorporated, and whether domiciled in Great Britain or elsewhere, and that the objects specified in the different paragraphs of this clause shall, except where otherwise expressed therein, be in nowise limited by reference to any other paragraph or the name of the Company, but may be carried out in as full and ample manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

4. The liability of the rembers is limited.

5. The Company's share capital is £10,000,000 divided into 100 nhares of £1.00 each.\*

The shares in the original or any increased capital may be divided into several classes, and there may be attached thereto respectively any preferential, deferred or other special rights, privileges, conditions or restrictions as to dividend, capital, voting or otherwise.

<sup>\*</sup> By Ordinary Resolution passed on 23 December 1992 the authorised share capital was increased to £10,000,000 by the creation of 999,900 ordinary shares of £1.00 each.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

NUMBER OF SHARES TAKEN BY EACH SUBSCRIBER

Business Information Research & Reporting Limited Research House 90 Whitchurch Road Cardiff CF4 3LY

ONE

I.L. Harrison "Fy Mwthin" Merthyr Road Tongwynlais Cardiff CF4 71H

ONE

Company Registration Agent

Dated this 25th day of October 1991

WITNESS to the above signatures:

A.M.Wilkinson 144 Bremley Court Glenwood Llanedryn Cardiff CF2 6UW

Company Registration Assistant



† Insert Director, Scattlary Lie

CHAPP

## COMPANIES FORM No. 325

To the Registrar of Companies

Name of company

Notice of place where register of directors interests in shares etc. is kept or of any change in that place

Note: This notice is not required where the register is and has always been kept at the Registered Office



Company member

Pursuant to section 325 of and Schedule 13 paragraph 27 to the Companies Act 1985

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