

REGISTERED NUMBER: 02651228 (England and Wales)

**GROUP STRATEGIC REPORT,  
REPORT OF THE DIRECTORS AND  
CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021  
FOR  
UNITECH INDUSTRIES LIMITED**

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**UNITECH INDUSTRIES LIMITED**  
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**For The Year Ended 31 December 2021**

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**UNITECH INDUSTRIES LIMITED**  
**COMPANY INFORMATION**  
**For The Year Ended 31 December 2021**

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**DIRECTORS:**

M A J Street  
M Imlah  
A M Imlah

**SECRETARY:**

M A J Street

**REGISTERED OFFICE:**

Unitech House  
Prospect Road  
Burntwood  
Staffordshire  
WS7 0AU

**REGISTERED NUMBER:**

02651228 (England and Wales)

**AUDITORS:**

Fortus Audit LLP  
1 Rushmills  
Bedford Road  
Northampton  
Northamptonshire  
NN4 7YB

**UNITECH INDUSTRIES LIMITED**  
**GROUP STRATEGIC REPORT**  
**For The Year Ended 31 December 2021**

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The directors present their strategic report of the company and the group for the year ended 31 December 2021.

## **REVIEW OF BUSINESS**

### **Principal activities**

The principal activities of the group are the manufacture of commercial catering, hygiene and handling equipment and property investment.

### **Result and performance**

2021 has seen improved results as we feel a lessening impact of COVID-19 on the hospitality sector.

- Turnover was up 26.0% at £49.9m (2020: £39.6m), returning to near 2019 levels
- Gross profit margin increased to 27% (25%: 2020) in improving trading conditions
- Net Assets are £15.3m up from £11.8m in 2020
- Profit for the year after tax was £2,117,356 (2020: £1,110,513)

### **Investment in our business**

We have continued to invest in our Group with £583k of additions to tangible fixed assets (excluding freehold property).

## **PRINCIPAL RISKS AND UNCERTAINTIES**

The Board has a well-established process for identifying, evaluating, and managing the business risks faced by the Group. Business risks are identified and evaluated through the management team's ongoing review of progress against strategic objectives. The business risks include:

- Health and Safety risk
- Operational risks arising from the nature of the work undertaken
- External business risks, including regulatory and compliance obligations
- Legal risks resulting from contracts with suppliers and customers
- Financing risks, including hedging of interest and exchange
- Tax risk
- Information risks such as data protection, cyber security, and integrity of IT systems.

Furthermore, we assess risks as regards our market sectors, competitors, partnerships, and the impact of political decisions which may influence our trading activity.

The principal risks and uncertainties facing the group are:

### **Price Risk**

The Group operates in a competitive industry and manages the risk this poses through continued investment in people, equipment, and service offering. A balanced portfolio of customers and services is maintained to mitigate the overall exposure.

### **Credit risk**

The Group is primarily exposed to credit risk from credit sales. It is Group policy that all new customers are reviewed for credit worthiness and appropriate credit limits are established at the outset of any new customer relationship. Ongoing monitoring involved the services of an external credit agency which provide alerts to changes in financial circumstances.

### **Liquidity risk**

The Group actively manages working capital and its debt facilities through rolling cash flow projections and live cash reporting. The policies seek to ensure sufficient liquidity is available to meet the working capital needs of the business whilst maintaining a healthy level of investment and re-investment.

### **Cash flow risk**

The Group finances its operations through a mixture of retained profits and cash balances as well as secured bank and hire purchase debt. Debt facilities are subject to a mixture of fixed and variable rate interest in order to mitigate risk associated with rising interest rates whilst providing opportunity for upside potential should interest rates fall.

**UNITECH INDUSTRIES LIMITED**  
**GROUP STRATEGIC REPORT**  
**For The Year Ended 31 December 2021**

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**SECTION 172(1) STATEMENT**

**Training**

The Board of directors is aware of the importance of undertaking regular and ongoing training to support regulatory requirements. There is currently an informal induction process for most senior managers. It is the Group policy wherever practical to provide continuing training and career development for all employees.

**Board meetings**

The Group holds monthly Board meetings throughout the year and is supported by management and various departmental divisions providing timely and detailed information in support of the Board's decision making. The Board operates an agenda of items appropriate to the size and complexity of the business. Items requiring Board approval are clearly defined and will include the approval of the business plan new bank facilities, investment proposals, including acquisitions and disposals, and significant changes to the way health and safety is managed and monitored.

The Board receives monthly reports on the operating and financial performance of the business. These will include current and forecast financial information, liquidity reports in the form of rolling cash forecasts, bank covenant compliance reports with details of available bank facilities and a report on taxation matters affecting the business.

The Board takes an active role in the approval of policies including those related to anti-slavery and human trafficking, anti-bribery and corruption and the Group's tax strategy. The Board reviews its Gender Pay reporting including proposals to make improvements for the coming year.

The Board delegates authority for the day to day management to the Executive Directors and Senior Managers. Informal delegation relating to valuable or key contracts is delegated to the Senior Managers and approved by the CEO and a Board member.

**Decision making**

When taking decisions, the Directors have access to functional support to identify matters which may have an impact on the proposed decision including, where relevant, the likely consequences of the decision in the long term. The interests of the Group's employees, the need to foster good business relationships with suppliers, customers and the community and the desirability of the Group to maintain reputation for high standards of business conduct, are all considered as part of the decision-making process.

The Group actively engages with key stakeholders through employee, customer, and supplier feedback in the form of surveys and one-on-one meetings.

**Principal decisions**

Principal decisions are undertaken by the Group having followed a tiered and gated process before it is presented to the Board for approval. The business case will take account of stakeholder and operational benefits to the business.

**Culture**

The family ethos and Company values form the principles of the culture, and are used by the Board, acting as a guiding framework for decision making. Good governance and effective communication are essential to ensuring business decisions and conflict are of a high standard. This assists with the delivery of our purpose, whilst at the same time protecting the Group's reputation and relationships with its stakeholder community.

**UNITECH INDUSTRIES LIMITED**  
**GROUP STRATEGIC REPORT**  
**For The Year Ended 31 December 2021**

**ENGAGEMENT WITH EMPLOYEES**

**Our people and their welfare**

As a family owned business with Care as one of its values, we operate and interact with each other in such a way that develops engagement on a personal and professional level to enhance the culture of the working environment. With the hospitality & construction industry repeatedly challenged to attract and retain new people while addressing a growing skill shortage, understanding the motivators and experiences of our people has been a main area of focus this year.

**Employee voice and communication**

The Group actively invites opinion, and endeavours to understand the issues important to employees to ensure they have a voice which is heard and respected. Engagement is also encouraged and promoted through the development of our people, and significant investment is made into the creation of talent to ensure greater job satisfaction and pride.

The Group has continued its practice of keeping employees informed of matters affecting them as employees and the financial and economic factors affecting the performance of the Group.

It is the Group policy wherever practical to provide continuing training and career development for all employees.

**Diversity**

By embracing fairness, inclusion and respect and working in conjunction with local schools and organisations, we have been encouraging the community to join our family by promoting career pathways and to challenge the stereotypes; showing women at work in operational roles equivalent to those held by men.

**Disability**

The Group policy is to offer the same opportunities to all people in respect of recruitment and career advancement. The Group gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

**GREENHOUSE GAS EMISSIONS, ENERGY CONSUMPTION & ENERGY EFFICIENCY**

Although there is the option to exclude from our report any energy and carbon information relating to a subsidiary which the subsidiary would not itself be obliged to include if reporting on its own account, it was decided to include all subsidiaries, of Unitech Industries Limited.

**Energy and carbon consumption**

Type of emission	Activity	kWh	tCO <sub>2</sub> e	% of total
Scope 1	Natural Gas	5,871,233	1,075.38	46.81%
	Propane	44,390	9.50	0.41%
	Vehicle fleet	3,762,191	890.25	38.75%
	<b>Sub-total</b>	<b>9,677,814</b>	<b>1,975.13</b>	<b>85.98%</b>
Scope 2	Electricity	1,517,031	322.11	14.02%
	<b>Sub-total</b>	<b>1,517,031</b>	<b>322.11</b>	<b>14.02%</b>
Scope 3	Grey Fleet	-	-	0.00%
	<b>Sub-total</b>	-	-	<b>0.00%</b>
<b>Total gross consumption and emissions</b>		<b>11,194,845</b>	<b>2,297.24</b>	<b>100.00%</b>
<b>Metric used:</b>				
£m sales revenue			49.884	
<b>Intensity ratio:</b>				
tonnes of CO <sub>2</sub> e per £m sales revenue			46.05	

As this is our first year of reporting, there are no 2020 totals in the above table for comparison.

**UNITECH INDUSTRIES LIMITED**  
**REPORT OF THE DIRECTORS**  
**For The Year Ended 31 December 2021**

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**Intensity ratio**

It was decided to use total £m sales revenue as our metric, based on net external sales (excluding intercompany sales). The resulting intensity ratio of tCO<sub>2</sub>e per total £m sales revenue will best reflect changes in operation and energy consumption over time.

**Efficiency narrative**

During the reporting period we reviewed business miles and reduced travel wherever possible. This is our first year of SECR reporting, and next year we will look to make a more detailed report.

**Quantification and Reporting Methodology**

The methodology we have used is The GHG Protocol Corporate Accounting and Reporting Standard.

We have followed the 2013 UK Government Environmental Reporting Guidelines (updated March 2019).

We have used the 2021 UK Government's Conversion Factors for Company Reporting.

The energy efficiency narrative methodology has been created based on energy management best practice.

**Organisational boundary**

We have used the operational control approach.

**GOING CONCERN AND COVID-19**

The management team have been reviewing the Group's cash flow forecasts looking forward every week. The Board have considered these forecasts and are satisfied that the cash flow forecasts for the period of 12 months from the date of signing the financial statements show that the Group can meet its liabilities as they fall due.

Our prudent approach to maintaining a strong cash position, our low level of gearing and supportive funders means that we are well placed to weather the challenges that Coronavirus and any subsequent recession present to us. For these reasons, the Board has adopted the going concern basis of accounting in preparing these financial statements.

Since the Covid-19 outbreak in early 2020 the Group has been exposed to additional risks due to the impact on the hospitality sector, this has adversely affected the group sales, as well as the potential impact on its employees. However, the company has mitigated the reduction in turnover through the utilisation of the JRS government scheme and a tightening of controls over costs and working capital such that the impact on profitability and cashflow has been managed. The business has also invested and carried out various health and safety measures in line with government guidance to, as far as possible, keep its employees safe.

**ON BEHALF OF THE BOARD:**



.....  
A M Imlah - Director

Date: 13/08/2022 .....

**UNITECH INDUSTRIES LIMITED**  
**REPORT OF THE DIRECTORS**  
**For The Year Ended 31 December 2021**

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The directors present their report with the financial statements of the company and the group for the year ended 31 December 2021.

**DIVIDENDS**

During the year dividends of £308,000 (2020: £252,000) were paid. The directors recommend that no further distribution be made.

**RESEARCH AND DEVELOPMENT**

The directors are optimistic that the investment in development of new products will create greater marketing opportunities and increased sales.

**FUTURE DEVELOPMENTS**

The directors continue to innovate, building on the group's existing customer portfolio and product range.

**EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 January 2021 to the date of this report.

M A J Street  
M Imlah  
A M Imlah

**FINANCIAL INSTRUMENTS**

The group utilises various financial instruments including loans, cash and various items such as trade debtors and trade creditors that arise directly from its operations. The main purpose of these is to raise finance for the group's operations. The existence of these financial instruments exposes the group to a number of financial risks, which are described in more detail in the Strategic Report.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a *true and fair view of the state of affairs of the company and the group and of the profit or loss of the group* for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



**UNITECH INDUSTRIES LIMITED**  
**REPORT OF THE DIRECTORS**  
**For The Year Ended 31 December 2021**

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**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

**AUDITORS**

The auditors, Fortus Audit LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**



.....  
A M Imlah - Director

Date: 13/08/2022  
.....

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF UNITECH INDUSTRIES LIMITED

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### Opinion

We have audited the financial statements of Unitech Industries Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2021 which comprise the Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 December 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF UNITECH INDUSTRIES LIMITED

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### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page six, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

o We obtained an understanding of the legal and regulatory frameworks that are applicable to the parent company and group and determined that the most significant frameworks which are directly relevant to specific assertions in the financial statements are those that relate to the reporting framework (UK GAAP and the Companies Act 2006) and the relevant tax compliance regulations in the UK.

o We understood how the parent company and group is complying with those frameworks by making enquiries of management and those responsible for legal and compliance procedures. We corroborated our enquiries through review of board minutes and discussions with those charged with governance.

o We assess the susceptibility of the parent company and group's financial statements to material misstatement, including how fraud might occur, by discussion with management from various parts of the business to understand where they considered there was a susceptibility to fraud. We considered the procedures and controls that the parent company and group has established to prevent and detect fraud, and how these are monitored by management, and also any enhanced risk factors such as performance targets.

o Based on our understanding, we designed our audit procedures to identify any non-compliance with laws and regulations identified in the paragraphs above.

o We also performed audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
UNITECH INDUSTRIES LIMITED**

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**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Emma Jones*

Emma Jones FCCA (Senior Statutory Auditor)  
for and on behalf of Fortus Audit LLP  
1 Rushmills  
Bedford Road  
Northampton  
Northamptonshire  
NN4 7YB

Date: 15/08/2022 .....

**UNITECH INDUSTRIES LIMITED**  
**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
**For The Year Ended 31 December 2021**

	Notes	2021 £	2020 £
<b>TURNOVER</b>	3	49,883,667	39,551,489
Cost of sales		<u>36,360,219</u>	<u>29,812,531</u>
<b>GROSS PROFIT</b>		13,523,448	9,738,958
Administrative expenses		<u>11,659,741</u>	<u>10,752,453</u>
		1,863,707	(1,013,495)
Other operating income		<u>636,776</u>	<u>1,953,992</u>
<b>OPERATING PROFIT</b>	5	2,500,483	940,497
Interest receivable and similar income		<u>143</u>	<u>1,454</u>
		2,500,626	941,951
Gain/(loss) on revaluation of investment property		<u>(25,000)</u>	<u>409,849</u>
		2,475,626	1,351,800
Interest payable and similar expenses	7	<u>204,319</u>	<u>238,310</u>
<b>PROFIT BEFORE TAXATION</b>		2,271,307	1,113,490
Tax on profit	8	<u>153,951</u>	<u>2,977</u>
<b>PROFIT FOR THE FINANCIAL YEAR</b>		2,117,356	1,110,513
<b>OTHER COMPREHENSIVE INCOME</b>			
Revaluation of freehold property		2,527,255	360,000
Income tax relating to OCI		<u>(785,176)</u>	<u>(68,400)</u>
<b>OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX</b>		<u>1,742,079</u>	<u>291,600</u>
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		<u><u>3,859,435</u></u>	<u><u>1,402,113</u></u>
Profit attributable to:			
Owners of the parent		1,775,863	990,423
Non-controlling interests		<u>341,493</u>	<u>120,090</u>
		<u>2,117,356</u>	<u>1,110,513</u>
Total comprehensive income attributable to:			
Owners of the parent		3,200,548	1,128,933
Non-controlling interests		<u>658,887</u>	<u>273,180</u>
		<u>3,859,435</u>	<u>1,402,113</u>



The notes form part of these financial statements

**UNITECH INDUSTRIES LIMITED (REGISTERED NUMBER: 02651228)**

**CONSOLIDATED BALANCE SHEET  
31 December 2021**

	Notes	2021		2020	
		£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	11		120,880		156,085
Tangible assets	12		15,346,609		11,500,700
Investments	13		-		-
Investment property	14		<u>4,395,000</u>		<u>4,420,000</u>
			19,862,489		16,076,785
<b>CURRENT ASSETS</b>					
Stocks	15	3,757,026		2,495,451	
Debtors	16	9,002,861		7,524,818	
Cash at bank and in hand		<u>2,539,977</u>		<u>4,905,327</u>	
		15,299,864		14,925,596	
<b>CREDITORS</b>					
Amounts falling due within one year	17	<u>12,833,379</u>		<u>13,307,898</u>	
<b>NET CURRENT ASSETS</b>			<u>2,466,485</u>		<u>1,617,698</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			22,328,974		17,694,483
<b>CREDITORS</b>					
Amounts falling due after more than one year	18		(5,567,418)		(5,204,770)
<b>PROVISIONS FOR LIABILITIES</b>	22		<u>(1,489,364)</u>		<u>(684,571)</u>
<b>NET ASSETS</b>			<u>15,272,192</u>		<u>11,805,142</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	23		100,000		100,000
Revaluation reserve	24		3,403,743		2,337,545
Capital redemption reserve	24		107,777		107,777
Retained earnings	24		<u>9,881,001</u>		<u>8,139,036</u>
<b>SHAREHOLDERS' FUNDS</b>			13,492,521		10,684,358
<b>NON-CONTROLLING INTERESTS</b>	25		<u>1,779,671</u>		<u>1,120,784</u>
<b>TOTAL EQUITY</b>			<u>15,272,192</u>		<u>11,805,142</u>

The financial statements were approved by the Board of Directors and authorised for issue on 10/08/2022 and were signed on its behalf by:

  
 .....  
 A. M. Imhah - Director  
  
 .....  
 M. A. J. Street - Director

The notes form part of these financial statements

**UNITECH INDUSTRIES LIMITED (REGISTERED NUMBER: 02651228)**

**COMPANY BALANCE SHEET  
31 December 2021**

	Notes	2021 £	2020 £
<b>FIXED ASSETS</b>			
Intangible assets	11	-	-
Tangible assets	12	10,403,639	7,349,902
Investments	13	790,345	779,377
Investment property	14	<u>2,005,000</u>	<u>1,970,000</u>
		13,198,984	10,099,279
<b>CURRENT ASSETS</b>			
Debtors	16	2,037,954	1,787,230
Cash at bank		<u>629,905</u>	<u>1,756,538</u>
		2,667,859	3,543,768
<b>CREDITORS</b>			
Amounts falling due within one year	17	<u>1,111,282</u>	<u>2,146,073</u>
<b>NET CURRENT ASSETS</b>		<u>1,556,577</u>	<u>1,397,695</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		14,755,561	11,496,974
<b>CREDITORS</b>			
Amounts falling due after more than one year	18	(3,732,419)	(3,408,825)
<b>PROVISIONS FOR LIABILITIES</b>	22	<u>(959,906)</u>	<u>(416,957)</u>
<b>NET ASSETS</b>		<u>10,063,236</u>	<u>7,671,192</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	23	100,000	100,000
Revaluation reserve	24	2,610,241	1,841,952
Retained earnings	24	<u>7,352,995</u>	<u>5,729,240</u>
<b>SHAREHOLDERS' FUNDS</b>		<u>10,063,236</u>	<u>7,671,192</u>
Company's profit for the financial year		<u>1,585,145</u>	<u>1,294,343</u>

The financial statements were approved by the Board of Directors and authorised for issue on 10/08/2022 and were signed on its behalf by:



.....  
A M Imlah - Director



.....  
M A J Street - Director

The notes form part of these financial statements

UNITECH INDUSTRIES LIMITED

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
For The Year Ended 31 December 2021

	Called up share capital £	Retained earnings £	Revaluation reserve £
<b>Balance at 1 January 2020</b>	100,000	7,400,613	2,199,035
<b>Changes in equity</b>			
Dividends	-	(252,000)	-
Total comprehensive income	-	990,423	138,510
<b>Balance at 31 December 2020</b>	100,000	8,139,036	2,337,545
<b>Changes in equity</b>			
Dividends	-	(308,000)	-
Total comprehensive income	-	2,049,965	1,066,198
<b>Balance at 31 December 2021</b>	100,000	9,881,001	3,403,743

	Capital redemption reserve £	Total £	Non-controlling interests £	Total equity £
<b>Balance at 1 January 2020</b>	107,777	9,807,425	922,604	10,730,029
<b>Changes in equity</b>				
Dividends	-	(252,000)	-	(252,000)
Total comprehensive income	-	1,128,933	273,180	1,402,113
NCI adjustment	-	-	(75,000)	(75,000)
<b>Balance at 31 December 2020</b>	107,777	10,684,358	1,120,784	11,805,142
<b>Changes in equity</b>				
Dividends	-	(308,000)	-	(308,000)
Total comprehensive income	-	3,116,163	658,887	3,775,050
<b>Balance at 31 December 2021</b>	107,777	13,492,521	1,779,671	15,272,192

The notes form part of these financial statements



**UNITECH INDUSTRIES LIMITED**  
**COMPANY STATEMENT OF CHANGES IN EQUITY**  
**For The Year Ended 31 December 2021**

	Called up share capital £	Retained earnings £	Revaluation reserve £	Total equity £
<b>Balance at 1 January 2020</b>	100,000	4,686,897	1,841,952	6,628,849
<b>Changes in equity</b>				
Dividends	-	(252,000)	-	(252,000)
Total comprehensive income	-	<u>1,294,343</u>	-	<u>1,294,343</u>
<b>Balance at 31 December 2020</b>	<u>100,000</u>	<u>5,729,240</u>	<u>1,841,952</u>	<u>7,671,192</u>
<b>Changes in equity</b>				
Dividends	-	(308,000)	-	(308,000)
Total comprehensive income	-	<u>1,931,755</u>	<u>768,289</u>	<u>2,700,044</u>
<b>Balance at 31 December 2021</b>	<u>100,000</u>	<u>7,352,995</u>	<u>2,610,241</u>	<u>10,063,236</u>

The notes form part of these financial statements

**UNITECH INDUSTRIES LIMITED**  
**CONSOLIDATED CASH FLOW STATEMENT**  
**For The Year Ended 31 December 2021**

	Notes	2021 £	2020 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	(251,218)	6,194,323
Interest paid		(153,248)	(169,620)
Interest element of hire purchase payments paid		(51,071)	(68,690)
Tax paid		<u>110,276</u>	<u>134,140</u>
Net cash from operating activities		<u>(345,261)</u>	<u>6,090,153</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(1,724,565)	(164,942)
Purchase of fixed asset investments		(11,041)	-
Sale of tangible fixed assets		118,602	154,669
Sale of fixed asset investments		73	-
Interest received		<u>143</u>	<u>1,454</u>
Net cash from investing activities		<u>(1,616,788)</u>	<u>(8,819)</u>
<b>Cash flows from financing activities</b>			
New loans in year		625,000	-
Loan repayments in year		(308,903)	(274,267)
Capital repayments in year		(556,212)	(750,239)
Amount withdrawn by directors		(56,563)	(1,289)
Equity dividends paid		<u>(308,000)</u>	<u>(327,000)</u>
Net cash from financing activities		<u>(604,678)</u>	<u>(1,352,795)</u>
<b>(Decrease)/increase in cash and cash equivalents</b>			
<b>Cash and cash equivalents at beginning of year</b>	2	<u>4,491,624</u>	<u>(236,915)</u>
<b>Cash and cash equivalents at end of year</b>	2	<u><u>1,924,897</u></u>	<u><u>4,491,624</u></u>

The notes form part of these financial statements

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT  
For The Year Ended 31 December 2021**

**1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

	2021	2020
	£	£
Profit before taxation	2,271,307	1,113,490
Depreciation charges	758,943	898,147
(Profit)/loss on disposal of fixed assets	(10,697)	17,271
Loss/(gain) on revaluation of fixed assets	25,000	(409,849)
Finance costs	204,319	238,310
Finance income	<u>(143)</u>	<u>(1,454)</u>
	3,248,729	1,855,915
(Increase)/decrease in stocks	(1,261,575)	482,591
(Increase)/decrease in trade and other debtors	(1,494,511)	3,188,264
(Decrease)/increase in trade and other creditors	<u>(743,861)</u>	<u>667,553</u>
<b>Cash generated from operations</b>	<u><u>(251,218)</u></u>	<u><u>6,194,323</u></u>

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31 December 2021**

	31.12.21	1.1.21
	£	£
Cash and cash equivalents	2,539,977	4,905,327
Bank overdrafts	<u>(615,080)</u>	<u>(413,703)</u>
	<u><u>1,924,897</u></u>	<u><u>4,491,624</u></u>

**Year ended 31 December 2020**

	31.12.20	1.1.20
	£	£
Cash and cash equivalents	4,905,327	1,781,012
Bank overdrafts	<u>(413,703)</u>	<u>(2,017,927)</u>
	<u><u>4,491,624</u></u>	<u><u>(236,915)</u></u>

The notes form part of these financial statements

UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT  
For The Year Ended 31 December 2021

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.1.21 £	Cash flow £	At 31.12.21 £
<b>Net cash</b>			
Cash at bank and in hand	4,905,327	(2,365,350)	2,539,977
Bank overdrafts	<u>(413,703)</u>	<u>(201,377)</u>	<u>(615,080)</u>
	<u>4,491,624</u>	<u>(2,566,727)</u>	<u>1,924,897</u>
<b>Debt</b>			
Finance leases	(1,113,479)	96,899	(1,016,580)
Debts falling due within 1 year	(1,084,350)	23,456	(1,060,894)
Debts falling due after 1 year	<u>(4,587,032)</u>	<u>(339,553)</u>	<u>(4,926,585)</u>
	<u>(6,784,861)</u>	<u>(219,198)</u>	<u>(7,004,059)</u>
<b>Total</b>	<u>(2,293,237)</u>	<u>(2,785,925)</u>	<u>(5,079,162)</u>

The notes form part of these financial statements

## UNITECH INDUSTRIES LIMITED

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For The Year Ended 31 December 2021

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#### 1. STATUTORY INFORMATION

Unitech Industries Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

#### 2. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

There were no material departures from that standard.

##### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the company and its subsidiary undertakings. Intercompany transactions and balances between group companies have been eliminated in full.

##### **Significant judgements and estimates**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### **Property held at valuation**

The Company determines whether a property qualifies as an investment property, and has developed criteria in making that judgement. Investment property is a property held to earn rentals or for capital appreciation or both. Therefore, the Company considers whether a property generates cash flows largely independently of the other assets held by the Company. Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes within the Group. If these portions could be sold separately or leased out separately under a finance lease, the Group accounts for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes within the Group. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as an investment property.

The fair values of freehold and investment properties are determined by using valuation techniques. The Company uses a variety of methods and makes assumptions that are based on market conditions existing at each balance sheet date. Where appropriate, professional valuations or similar valuation techniques are also used to determine the fair values of the properties.

In the absence of current prices in an active market for similar properties, the Company considers information from a variety of sources, including:

- current prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences;
- recent prices of similar properties on less active markets, with adjustments to reflect any changes in economic conditions since the date of the transactions that occurred at those prices; and
- discounted cash flow projections based on reliable estimates of future cash flows, supported by the terms of any existing lease and other contracts and (when possible) by external evidence such as current market rents for similar properties in the same location and condition, and using discount rates that reflect current market assessments of the uncertainty in the amount and timing of the cash flows.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

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**2. ACCOUNTING POLICIES - continued**

**Revenue recognition - long term contracts**

Revenue is recognised on long term contracts where the outcome of the contract can reliably be estimated. Revenue and costs are recognised based on the work performed at the date of the balance sheet. This is measured looking at the actual costs incurred to date as a percentage of the total estimated costs of the project. The estimated costs of a contract are based on detailed models of expected costs, which are regularly reviewed as the project progresses. Adjustments to total expected costs are updated as required.

Revenue is based on contracted amounts, and variations to the extent that they are considered reliable and the receipt can be considered probable. Management assess the likelihood that variations will be recovered considering: the contractual position, success rate of similar claims and the ability of the customer to accept the variation.

**Stock provisioning**

The group supplies, installs and maintains equipment which is subject to changing customer demands and technological change. As a result it is necessary to consider the recoverability of the cost of stock and the associated provisioning required. Management consider the nature and condition of stock, as well as apply assumptions around expected future demand for the stock, when calculating the level stock provisioning.

**Impairment of investments in subsidiaries**

Determining whether the company's investments in subsidiaries have been impaired requires estimations of the investments' values in use. The value in use calculations require the entity to estimate the future cash flows expected to arise from the investments and suitable discount rates in order to calculate present values.

**Turnover**

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Turnover from the sale of goods is recognised when the significant risks and rewards of ownership of the goods has transferred to the buyer. This is usually at the point when the customer takes delivery of the goods.

Turnover from the rendering services is recognised when they are performed, and the outcome can be reliably estimated.

**Goodwill**

Goodwill, being the amount paid in connection with the acquisition of a business in 0, is being amortised evenly over its estimated useful life of ten years.

**Intangible assets**

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Computer software is being amortised evenly over its estimated useful life of three years.

UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

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2. ACCOUNTING POLICIES - continued

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful

life or, if held under a finance lease, over the lease term, whichever is the shorter.

Plant and machinery - 5 -20% on reducing balance

Fixtures and fittings - 50% on reducing balance

Motor vehicles - 25% on reducing balance

Computer equipment - 50% on reducing balance

No depreciation is provided in respect of freehold properties, which are held for use by the group, on the grounds that the directors believe that the estimated residual value of the properties is not materially different from the carrying value of the assets, and this policy reflects a true and fair view in the financial statements. Instead the freehold properties are revalued periodically, and gains and losses are recognised in Other Comprehensive Income.

**Investment property**

Investment properties are initially recognised at cost, comprising its purchase price and any directly attributable expenditure.

Investment property whose fair value can be measured reliably without undue cost or effort is measured at fair value at each reporting date with changes in fair value recognised in profit or loss.

**Stocks**

Stock is stated at the lower of cost and estimated selling price less costs to complete and sell, after making due allowance for obsolete and slow moving stock. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing stock to its present location and condition. Work in progress under contract is stated at the direct cost of production plus attributable overheads and a proportion of profit according to the stage of completion.

**Financial instruments**

Basic financial assets, including trade and other receivables, cash and bank balances and investments, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow Group companies, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

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2. ACCOUNTING POLICIES - continued

**Financial instruments**

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

**Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Research and development**

Expenditure on research and development is written off in the year in which it is incurred.

**Foreign currencies**

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

**Hire purchase and leasing commitments**

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.



UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

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2. ACCOUNTING POLICIES - continued

**Pension costs and other post-retirement benefits**

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

**Going concern**

The directors have considered the impact of COVID-19 in relation to their assessment of going concern and in their opinion have taken all reasonable steps to mitigate these factors. As at the point of authorising the accounts, and for the foreseeable future, the directors consider the going concern assumption to still be appropriate. The directors acknowledge that given the currently rapidly changing business and social environment, there are likely to be significant unknown factors which may present themselves. Such factors are considered by the directors to represent a general inherent level of risk in relation to the going concern assumption albeit not quantifiable at this time.

**Government grants**

Government grants relating to the Coronavirus Job Retention Scheme are recognised in income in the period in which it becomes receivable under the performance model.

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**3. TURNOVER**

The turnover and profit before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

	2021 £	2020 £
United Kingdom	48,144,414	38,505,128
Europe	1,227,394	589,226
Rest of the world	511,859	457,135
	<u>49,883,667</u>	<u>39,551,489</u>

**4. EMPLOYEES AND DIRECTORS**

	2021 £	2020 £
Wages and salaries	12,505,013	12,866,337
Social security costs	826,969	960,188
Other pension costs	228,146	284,108
	<u>13,560,128</u>	<u>14,110,633</u>

The average number of employees during the year was as follows:

	2021	2020
Production	240	286
Selling and distribution	73	53
Administration	121	125
	<u>434</u>	<u>464</u>

	2021 £	2020 £
Directors' remuneration	30,000	28,500
Directors' pension contributions to money purchase schemes	<u>3,645</u>	<u>3,645</u>

The number of directors to whom retirement benefits were accruing was as follows:

Money purchase schemes	<u>1</u>	<u>1</u>
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**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**5. OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	2021	2020
	£	£
Hire of plant and machinery	56,636	7,758
Other operating leases	288,055	140,904
Depreciation - owned assets	299,193	346,861
Depreciation - assets on hire purchase contracts	424,541	513,341
(Profit)/loss on disposal of fixed assets	(10,697)	17,271
Goodwill amortisation	35,205	35,205
Computer software amortisation	-	2,741
Foreign exchange differences	<u>(1,049)</u>	<u>1,745</u>

**6. AUDITORS' REMUNERATION**

	2021	2020
	£	£
Auditors' remuneration - group and parent company	4,500	4,500
Auditors' remuneration - subsidiary undertakings	<u>78,500</u>	<u>78,500</u>
	83,000	83,000
Auditors' remuneration - non audit work	<u>53,588</u>	<u>69,417</u>
	<u>136,588</u>	<u>152,417</u>

**7. INTEREST PAYABLE AND SIMILAR EXPENSES**

	2021	2020
	£	£
Bank interest	22,842	31,612
Bank loan interest	130,406	137,939
Other interest	-	69
Hire purchase	<u>51,071</u>	<u>68,690</u>
	<u>204,319</u>	<u>238,310</u>

**8. TAXATION**

**Analysis of the tax charge**

The tax charge on the profit for the year was as follows:

	2021	2020
	£	£
Current tax:		
UK corporation tax	205,744	(75,686)
Prior year under provision	<u>-</u>	<u>(35,040)</u>
Total current tax	205,744	(110,726)
Deferred tax	<u>(51,793)</u>	<u>113,703</u>
Tax on profit	<u>153,951</u>	<u>2,977</u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**8. TAXATION - continued**

**Reconciliation of total tax charge included in profit and loss**

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	2021 £	2020 £
Profit before tax	<u>2,271,307</u>	<u>1,113,490</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2020 - 19%)	431,548	211,563
Effects of:		
Expenses not deductible for tax purposes	39,507	25,305
Income not taxable for tax purposes	(12,244)	(59,112)
Capital allowances in excess of depreciation	-	(8,412)
Depreciation in excess of capital allowances	25,777	-
Utilisation of tax losses	(46,407)	29,885
Adjustments to tax charge in respect of previous periods	-	(35,040)
Research & development	(239,478)	(248,782)
Revaluation gain	11,400	(24,671)
Deferred tax	(51,794)	113,705
Other adjustments	<u>(4,358)</u>	<u>(1,464)</u>
Total tax charge	<u>153,951</u>	<u>2,977</u>

**Tax effects relating to effects of other comprehensive income**

	Gross £	2021 Tax £	Net £
Revaluation of freehold property	<u>2,527,255</u>	<u>(785,176)</u>	<u>1,742,079</u>

	Gross £	2020 Tax £	Net £
Revaluation of freehold property	<u>360,000</u>	<u>(68,400)</u>	<u>291,600</u>

At Spring Budget 2021, the government announced an increase in the Corporation Tax main rate from 19% to 25% for companies with profits over £250,000. There is a small company rate of 19% for taxable profits under £50,000 and marginal relief available for profits falling between £50,000 - £250,000 with effect from 1 April 2023. Deferred tax has therefore been calculated at the future rate of 25%.

**9. INDIVIDUAL STATEMENT OF COMPREHENSIVE INCOME**

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent company is not presented as part of these financial statements.

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**10. DIVIDENDS**

	2021 £	2020 £
Ordinary shares of £1 each Owners of the parent	<u>308,000</u>	<u>252,000</u>

**11. INTANGIBLE FIXED ASSETS**

**Group**

	Goodwill £	Computer software £	Totals £
<b>COST</b>			
At 1 January 2021 and 31 December 2021	<u>292,995</u>	<u>25,831</u>	<u>318,826</u>
<b>AMORTISATION</b>			
At 1 January 2021	136,910	25,831	162,741
Amortisation for year	<u>35,205</u>	<u>-</u>	<u>35,205</u>
At 31 December 2021	<u>172,115</u>	<u>25,831</u>	<u>197,946</u>
<b>NET BOOK VALUE</b>			
At 31 December 2021	<u>120,880</u>	<u>-</u>	<u>120,880</u>
At 31 December 2020	<u>156,085</u>	<u>-</u>	<u>156,085</u>

**Company**

	Goodwill £
<b>COST</b>	
At 1 January 2021 and 31 December 2021	<u>5</u>
<b>AMORTISATION</b>	
At 1 January 2021 and 31 December 2021	<u>5</u>
<b>NET BOOK VALUE</b>	
At 31 December 2021	<u>-</u>
At 31 December 2020	<u>-</u>

UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

12. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Plant and machinery £	Fixtures and fittings £
<b>COST OR VALUATION</b>			
At 1 January 2021	8,693,090	4,208,687	511,005
Additions	1,601,245	101,009	8,900
Disposals	-	(147,816)	(34,883)
Revaluations	2,527,255	-	-
At 31 December 2021	12,821,590	4,161,880	485,022
<b>DEPRECIATION</b>			
At 1 January 2021	-	2,801,674	406,571
Charge for year	-	222,779	36,183
Eliminated on disposal	-	(120,174)	(34,883)
At 31 December 2021	-	2,904,279	407,871
<b>NET BOOK VALUE</b>			
At 31 December 2021	12,821,590	1,257,601	77,151
At 31 December 2020	8,693,090	1,407,013	104,434

	Motor vehicles £	Computer equipment £	Totals £
<b>COST OR VALUATION</b>			
At 1 January 2021	3,678,170	137,443	17,228,395
Additions	461,064	11,660	2,183,878
Disposals	(524,267)	(13,331)	(720,297)
Revaluations	-	-	2,527,255
At 31 December 2021	3,614,967	135,772	21,219,231
<b>DEPRECIATION</b>			
At 1 January 2021	2,394,720	124,730	5,727,695
Charge for year	452,511	12,261	723,734
Eliminated on disposal	(410,419)	(13,331)	(578,807)
At 31 December 2021	2,436,812	123,660	5,872,622
<b>NET BOOK VALUE</b>			
At 31 December 2021	1,178,155	12,112	15,346,609
At 31 December 2020	1,283,450	12,713	11,500,700

UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

12. TANGIBLE FIXED ASSETS - continued

Group

Cost or valuation at 31 December 2021 is represented by:

	Freehold property £	Plant and machinery £	Fixtures and fittings £
Valuation in 2002	177,500	-	-
Valuation in 2003	501,742	-	-
Valuation in 2004	165,000	-	-
Valuation in 2008	(183,820)	-	-
Valuation in 2015	(3,743)	-	-
Valuation in 2016	678,200	-	-
Valuation in 2017	806,776	-	-
Valuation in 2019	350,000	-	-
Valuation in 2020	360,000	-	-
Valuation in 2021	2,527,255	-	-
Cost	<u>7,442,680</u>	<u>4,161,880</u>	<u>485,022</u>
	<u>12,821,590</u>	<u>4,161,880</u>	<u>485,022</u>

	Motor vehicles £	Computer equipment £	Totals £
Valuation in 2002	-	-	177,500
Valuation in 2003	-	-	501,742
Valuation in 2004	-	-	165,000
Valuation in 2008	-	-	(183,820)
Valuation in 2015	-	-	(3,743)
Valuation in 2016	-	-	678,200
Valuation in 2017	-	-	806,776
Valuation in 2019	-	-	350,000
Valuation in 2020	-	-	360,000
Valuation in 2021	-	-	2,527,255
Cost	<u>3,614,967</u>	<u>135,772</u>	<u>15,840,321</u>
	<u>3,614,967</u>	<u>135,772</u>	<u>21,219,231</u>

Freehold properties are stated at fair value based on professional valuations obtained during 2022 by Avison Young.

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**12. TANGIBLE FIXED ASSETS - continued**

**Group**

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Plant and machinery £	Motor vehicles £	Totals £
<b>COST OR VALUATION</b>			
At 1 January 2021	783,221	1,540,451	2,323,672
Additions	-	459,313	459,313
Disposals	-	(108,812)	(108,812)
Transfer to ownership	-	(101,776)	(101,776)
At 31 December 2021	<u>783,221</u>	<u>1,789,176</u>	<u>2,572,397</u>
<b>DEPRECIATION</b>			
At 1 January 2021	381,587	781,860	1,163,447
Charge for year	80,326	344,215	424,541
Eliminated on disposal	-	(75,227)	(75,227)
Transfer to ownership	-	(72,084)	(72,084)
At 31 December 2021	<u>461,913</u>	<u>978,764</u>	<u>1,440,677</u>
<b>NET BOOK VALUE</b>			
At 31 December 2021	<u>321,308</u>	<u>810,412</u>	<u>1,131,720</u>
At 31 December 2020	<u>401,634</u>	<u>758,591</u>	<u>1,160,225</u>

**Company**

	Freehold property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
<b>COST OR VALUATION</b>					
At 1 January 2021	6,362,895	1,912,072	379,270	15,156	8,669,393
Additions	1,600,395	27,651	-	-	1,628,046
Revaluations	<u>1,553,105</u>	-	-	-	<u>1,553,105</u>
At 31 December 2021	<u>9,516,395</u>	<u>1,939,723</u>	<u>379,270</u>	<u>15,156</u>	<u>11,850,544</u>
<b>DEPRECIATION</b>					
At 1 January 2021	-	1,011,608	296,449	11,434	1,319,491
Charge for year	-	<u>104,849</u>	<u>20,703</u>	<u>1,862</u>	<u>127,414</u>
At 31 December 2021	-	<u>1,116,457</u>	<u>317,152</u>	<u>13,296</u>	<u>1,446,905</u>
<b>NET BOOK VALUE</b>					
At 31 December 2021	<u>9,516,395</u>	<u>823,266</u>	<u>62,118</u>	<u>1,860</u>	<u>10,403,639</u>
At 31 December 2020	<u>6,362,895</u>	<u>900,464</u>	<u>82,821</u>	<u>3,722</u>	<u>7,349,902</u>



**UNITECH INDUSTRIES LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**12. TANGIBLE FIXED ASSETS - continued**

**Company**

Cost or valuation at 31 December 2021 is represented by:

	Freehold property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
Valuation in 2001	102,500	-	-	-	102,500
Valuation in 2002	75,000	-	-	-	75,000
Valuation in 2003	501,742	-	-	-	501,742
Valuation in 2004	165,000	-	-	-	165,000
Valuation in 2008	(183,820)	-	-	-	(183,820)
Valuation in 2015	(3,743)	-	-	-	(3,743)
Valuation in 2017	726,776	-	-	-	726,776
Valuation in 2019	270,000	-	-	-	270,000
Valuation in 2021	1,553,105	-	-	-	1,553,105
Cost	<u>6,309,835</u>	<u>1,939,723</u>	<u>379,270</u>	<u>15,156</u>	<u>8,643,984</u>
	<u>9,516,395</u>	<u>1,939,723</u>	<u>379,270</u>	<u>15,156</u>	<u>11,850,544</u>

The freehold properties are held as investment properties for the purpose of the group.

Freehold properties are stated at fair value based on professional valuations obtained during 2016 - 2019 and assessed by the directors during the current financial year.

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Plant and machinery £	Motor vehicles £	Totals £
<b>COST OR VALUATION</b>			
At 1 January 2021			
and 31 December 2021	<u>267,456</u>	<u>139,671</u>	<u>407,127</u>
<b>DEPRECIATION</b>			
At 1 January 2021	163,435	99,234	262,669
Charge for year	<u>20,804</u>	<u>10,109</u>	<u>30,913</u>
At 31 December 2021	<u>184,239</u>	<u>109,343</u>	<u>293,582</u>
<b>NET BOOK VALUE</b>			
At 31 December 2021	<u>83,217</u>	<u>30,328</u>	<u>113,545</u>
At 31 December 2020	<u>104,021</u>	<u>40,437</u>	<u>144,458</u>

**UNITECH INDUSTRIES LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**13. FIXED ASSET INVESTMENTS**

**Company**

	Shares in group undertakings £
<b>COST</b>	
At 1 January 2021	1,924,630
Additions	11,041
Disposals	<u>(73)</u>
At 31 December 2021	<u>1,935,598</u>
<b>PROVISIONS</b>	
At 1 January 2021 and 31 December 2021	<u>1,145,253</u>
<b>NET BOOK VALUE</b>	
At 31 December 2021	<u>790,345</u>
At 31 December 2020	<u>779,377</u>

<b>Subsidiary</b>	<b>Registered office</b>	<b>Nature of business</b>	<b>Share type</b>	<b>Holding</b>
Unitech Engineering Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	100%
Unitech Projects Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	55%
Scomac Catering Equipment Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	85%
Unitech Group Leasing Co. Ltd	Unitech House, WS7 0AL	Asset rental	Ordinary	100%
Stellex Manufacturing Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	75.25%
Unitech Machinery Limited	Unitech House, WS7 0AL	Manufacture of spraybooths	Ordinary	90%
Corsair Engineering Limited	Unitech House, WS7 0AL	Food processing equipment	Ordinary	75%
Smart Balustrades Limited	Unitech House, WS7 0AL	Balustrades	Ordinary	51%
Burntwood Engineering Company Limited	Unitech House, WS7 0AL	Dormant	Ordinary	100%
Francis Commercial Kitchen Services Limited	Unitech House, WS7 0AL	Kitchen equipment	Ordinary	100%
Unitech Blaymires Limited	Unitech House, WS7 0AL	Metal pressings	Ordinary	95%
Driver Southall Limited	Unitech House, WS7 0AL	Weighing machines	Ordinary	100%
Corsair Wholesale Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	51%
HM Steeltech Limited	Unitech House, WS7 0AL	Catering equipment	Ordinary	100%
Unitech Property Services Limited	Unitech House, WS7 0AL	Property investment	Ordinary	47.50%
Unitech Washing Systems Lim	Unitech House, WS7 0AL	Catering equipment	Ordinary	100%
Crosbys Catering Equipment	Unitech House, WS7 0AL	Catering equipment	Ordinary	100%
Court Catering Equipment Li	Unitech House, WS7 0AL	Catering equipment	Ordinary	100%

UNITECH INDUSTRIES LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
For The Year Ended 31 December 2021

14. INVESTMENT PROPERTY

Group

	Total £
<b>FAIR VALUE</b>	
At 1 January 2021	4,420,000
Revaluations	<u>(25,000)</u>
At 31 December 2021	<u>4,395,000</u>
<b>NET BOOK VALUE</b>	
At 31 December 2021	<u>4,395,000</u>
At 31 December 2020	<u>4,420,000</u>

Fair value at 31 December 2021 is represented by:

	£
Valuation in 2003	321,859
Valuation in 2016	109,733
Valuation in 2017	415,151
Valuation in 2019	79,432
Valuation in 2020	409,849
Valuation in 2021	<u>(25,000)</u>
Cost	<u>3,083,976</u>
	<u>4,395,000</u>

Investment properties are stated at fair value based on professional valuations obtained during 2022 by Avison Young.

Company

	Total £
<b>FAIR VALUE</b>	
At 1 January 2021	1,970,000
Revaluations	<u>35,000</u>
At 31 December 2021	<u>2,005,000</u>
<b>NET BOOK VALUE</b>	
At 31 December 2021	<u>2,005,000</u>
At 31 December 2020	<u>1,970,000</u>

Fair value at 31 December 2021 is represented by:

	£
Valuation in 2003	321,859
Valuation in 2016	117,503
Valuation in 2017	355,000
Valuation in 2020	280,000
Valuation in 2021	<u>35,000</u>
Cost	<u>895,638</u>
	<u>2,005,000</u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**14. INVESTMENT PROPERTY - continued**

**Company**

Investment properties are stated at fair value based on professional valuations obtained during 2021 and assessed by the directors during the current financial year.

**15. STOCKS**

	<b>Group</b>	
	2021	2020
	£	£
Raw materials	1,946,821	1,872,310
Work-in-progress	648,824	227,172
Finished goods	257,040	201,416
Amounts recoverable under contracts	<u>904,341</u>	<u>194,553</u>
	<u><u>3,757,026</u></u>	<u><u>2,495,451</u></u>

**16. DEBTORS**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	8,216,233	6,721,871	55,839	95,981
Amounts owed by group undertakings	-	-	233,161	251,241
Other debtors	272,052	311,732	6,788	-
Directors' loan accounts	57,040	477	57,040	477
Tax	-	144,349	-	-
Deferred tax asset	147,064	75,656	-	-
Prepayments	<u>310,472</u>	<u>270,733</u>	<u>20,582</u>	<u>22,526</u>
	<u><u>9,002,861</u></u>	<u><u>7,524,818</u></u>	<u><u>373,410</u></u>	<u><u>370,225</u></u>
Amounts falling due after more than one year:				
Amounts owed by group undertakings	<u>-</u>	<u>-</u>	<u>1,664,544</u>	<u>1,417,005</u>
Aggregate amounts	<u><u>9,002,861</u></u>	<u><u>7,524,818</u></u>	<u><u>2,037,954</u></u>	<u><u>1,787,230</u></u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Bank loans and overdrafts (see note 19)	1,675,974	1,498,053	187,294	150,407
Hire purchase contracts (see note 20)	460,741	495,741	41,143	58,929
Payments on account	795,686	1,486,310	-	-
Trade creditors	7,043,133	5,360,458	30,580	3,400
Amounts owed to group undertakings	-	-	637,308	1,639,499
Corporation tax	205,745	38,577	80,353	-
Social security and other taxes	422,296	385,673	-	-
VAT	559,648	2,041,328	57,199	124,426
Other creditors	1,486,876	1,403,678	-	1,066
Factoring debts	-	144,847	-	-
Directors' current accounts	149,625	149,625	-	-
Accruals and deferred income	33,655	303,608	77,405	168,346
	<u>12,833,379</u>	<u>13,307,899</u>	<u>1,111,282</u>	<u>2,146,073</u>

**18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Bank loans (see note 19)	4,926,585	4,587,032	3,690,743	3,278,273
Hire purchase contracts (see note 20)	555,839	617,738	40,476	81,619
Accruals and deferred income	84,994	-	1,200	48,933
	<u>5,567,418</u>	<u>5,204,770</u>	<u>3,732,419</u>	<u>3,408,825</u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**19. LOANS**

An analysis of the maturity of loans is given below:

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year or on demand:				
Bank overdrafts	615,080	413,703	-	-
Bank loans	<u>1,060,894</u>	<u>1,084,350</u>	<u>187,294</u>	<u>150,407</u>
	<u>1,675,974</u>	<u>1,498,053</u>	<u>187,294</u>	<u>150,407</u>
Amounts falling due between one and two years:				
Bank loans - 1-2 years	<u>4,017,635</u>	<u>217,639</u>	<u>2,781,793</u>	<u>155,354</u>
Amounts falling due between two and five years:				
Bank loans - 2-5 years	<u>888,156</u>	<u>4,288,048</u>	<u>888,156</u>	<u>3,041,574</u>
Amounts falling due in more than five years:				
Repayable by instalments				
Bank loans more 5 yr by instal	<u>20,794</u>	<u>81,345</u>	<u>20,794</u>	<u>81,345</u>

**20. LEASING AGREEMENTS**

Minimum lease payments fall due as follows:

**Group**

	<b>Hire purchase contracts</b>	
	2021	2020
	£	£
Gross obligations repayable:		
Within one year	497,823	536,008
Between one and five years	<u>587,376</u>	<u>643,563</u>
	<u>1,085,199</u>	<u>1,179,571</u>
Finance charges repayable:		
Within one year	37,082	40,267
Between one and five years	<u>31,537</u>	<u>25,825</u>
	<u>68,619</u>	<u>66,092</u>
Net obligations repayable:		
Within one year	460,741	495,741
Between one and five years	<u>555,839</u>	<u>617,738</u>
	<u>1,016,580</u>	<u>1,113,479</u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
For The Year Ended 31 December 2021

**20. LEASING AGREEMENTS - continued**

**Company**

	Hire purchase contracts	
	2021	2020
	£	£
Gross obligations repayable:		
Within one year	43,217	63,001
Between one and five years	<u>41,137</u>	<u>84,354</u>
	<u>84,354</u>	<u>147,355</u>
Finance charges repayable:		
Within one year	2,074	4,072
Between one and five years	<u>661</u>	<u>2,735</u>
	<u>2,735</u>	<u>6,807</u>
Net obligations repayable:		
Within one year	41,143	58,929
Between one and five years	<u>40,476</u>	<u>81,619</u>
	<u>81,619</u>	<u>140,548</u>

**21. SECURED DEBTS**

The following secured debts are included within creditors:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank overdrafts	615,080	413,703	-	-
Bank loans	5,987,479	5,671,382	3,878,037	3,428,680
Hire purchase contracts	1,016,580	1,113,479	81,619	140,548
Factored debts	<u>-</u>	<u>144,847</u>	<u>-</u>	<u>-</u>
	<u>7,619,139</u>	<u>7,343,411</u>	<u>3,959,656</u>	<u>3,569,228</u>

The bank borrowings are secured by legal charges on the group's properties, certain plant & machinery and a fixed and floating charge over all of the assets in favour of National Westminster Bank Plc and Lombard North Central Plc.

Hire purchase liabilities are secured against the assets to which they relate.

The factoring debts were secured by a fixed and floating charge over all the assets of Corsair Wholesale Limited in favour of Aldermore Bank Plc.

**22. PROVISIONS FOR LIABILITIES**

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Deferred tax	<u>1,489,364</u>	<u>684,571</u>	<u>959,906</u>	<u>416,957</u>

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**22. PROVISIONS FOR LIABILITIES - continued**

**Group**

	Deferred tax £
Balance at 1 January 2021	684,571
Charge to Statement of Comprehensive Income in year	<u>804,793</u>
Balance at 31 December 2021	<u><u>1,489,364</u></u>

**Company**

	Deferred tax £
Balance at 1 January 2021	416,957
Charge to Statement of Comprehensive Income during year	104,743
Other comprehensive income	<u>438,206</u>
Balance at 31 December 2021	<u><u>959,906</u></u>

**23. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2021 £	2020 £
100,000	Ordinary	£1	<u>100,000</u>	<u>100,000</u>

**24. RESERVES**

**Group**

	Retained earnings £	Revaluation reserve £	Capital redemption reserve £	Totals £
At 1 January 2021	8,139,036	2,337,545	107,777	10,584,358
Profit for the year	1,775,863			1,775,863
Dividends	(308,000)			(308,000)
Revaluation of freehold prop	-	1,412,808	-	1,412,808
Transfer between reserves	346,610	(346,610)	-	-
NCI adjustment	<u>(72,508)</u>	<u>-</u>	<u>-</u>	<u>(72,508)</u>
At 31 December 2021	<u><u>9,881,001</u></u>	<u><u>3,403,743</u></u>	<u><u>107,777</u></u>	<u><u>13,392,521</u></u>



**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

**24. RESERVES - continued**

**Company**

	Retained earnings £	Revaluation reserve £	Totals £
At 1 January 2021	5,729,240	1,841,952	7,571,192
Profit for the year	1,585,145		1,585,145
Dividends	(308,000)		(308,000)
Revaluation of freehold prop	-	1,114,899	1,114,899
Transfer between reserves	346,610	(346,610)	-
At 31 December 2021	<u>7,352,995</u>	<u>2,610,241</u>	<u>9,963,236</u>

Included in retained earnings is £2,220,385 (2020: £1,975,145) of profits which are not available for distribution as they are unrealised.

**25. NON-CONTROLLING INTERESTS**

This represents the following shareholdings:

Corsair Engineering Limited	25%
ScoMac Catering Equipment Limited	15%
Unitech Machinery Limited	10%
Unitech Blaymires Limited	5%
Stellex Manufacturing Limited	24.75%
Unitech Projects Limited	45%
Unitech Property Services Limited	52.5%
Smart Balustrades Limited	49%
Corsair Wholesale Limited	49%

**26. OTHER FINANCIAL COMMITMENTS**

The group operates defined contribution pension schemes for the benefit of all employees eligible to participate. Contributions are charged annually to profit and loss and these amounted to £228,146 (2020: £246,385) for the year.

**27. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES**

The following advances and credits to a director subsisted during the years ended 31 December 2021 and 31 December 2020:

	2021 £	2020 £
<b>A M Imlah</b>		
Balance outstanding at start of year	477	(812)
Amounts advanced	221,813	65,289
Amounts repaid	(165,250)	(64,000)
Amounts written off	-	-
Amounts waived	-	-
Balance outstanding at end of year	<u>57,040</u>	<u>477</u>

The loan is interest free and repayable on demand.

During the year, directors received dividends amounting to £308,000 (2020: £252,000).

**UNITECH INDUSTRIES LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**For The Year Ended 31 December 2021**

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**28. RELATED PARTY DISCLOSURES**

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

During the year, a total of key management personnel compensation of £1,098,260 (2020 - £1,049,335) was paid.

**29. POST BALANCE SHEET EVENTS**

Subsequent to the year end the group acquired 50% of the share capital in Pennine Refrigeration Services Limited and also purchased properties totalling £1.4m which were funded by additional bank borrowings.

**30. ULTIMATE CONTROLLING PARTY**

The ultimate controlling party is A M Imlah.